

In the Agreement, the Settling Parties agree that the adjusted O&M expense that MidAmerican may recover is \$99,489,981, which the Settling Parties believe to be a reasonable compromise based on evidence offered in prefiled testimony. (Agreement, art. VI, p. 3.) The Settling Parties agree to an O&M expense adjustment of \$270,782 attributable to MidAmerican's supplemental executive retirement plan, which reflects one half of MidAmerican's original request. (Agreement, art. VI, p. 3.) The Settling Parties also agree to an O&M expense adjustment of \$1,515,757 attributable to MidAmerican's performance incentive plan, which is one half of MidAmerican's original request. (*Id.*) Based upon the Agreement regarding the O&M expenses in Article VI, the Board finds the settlement of these issues reasonable in light of the record as a whole, consistent with the law, and in the public interest.

F. Revenue Allocation and Rate Design

In his prefiled testimony, Mr. Stratton stated that MidAmerican's existing rate structure does not produce revenues consistent with its cost of service, either individually by class or at a general level. (Stratton Direct, p.3.) MidAmerican currently has two Iowa pricing zones, East and West. (*Id.*) Stratton stated MidAmerican mitigated much of the disparity that existed in pricing between these zones in its last gas rate case. (*Id.*) MidAmerican stated that some level of disparity was retained at that time both to reflect the rate levels and rate design practices of MidAmerican's predecessor companies and due to the existence or level of distribution charge tiers. (*Id.* at 3-5.)

MidAmerican witness Seth Davison outlined two principles used in developing MidAmerican's proposed revenue allocation. (Davison Direct, p. 30.) The first principle is that no customer class should receive a net decrease given that MidAmerican has

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avoided a rate increase for more than two decades. (*Id.*) The other principle is that the revenue deficiency should be allocated such that no class receives a relative rate increase that is more than twice that experienced by another class. (*Id.*)

Mr. Davison stated that the application of these principles results in a relative rate increase of at most 19% across all customer classes. (*Id.*) Mr. Davison noted that this redistribution does not include meter and transportation administrative functions because these are fundamentally unrelated to the costs of gas distribution itself. (*Id.*)

Additionally, Mr. Davison noted that at the conclusion of MidAmerican's last rate case, the Board ordered MidAmerican to propose tariffs to eliminate remaining rate disparities between East and West zones with its next rate case application. (Davison Direct, pp. 32-33.) Mr. Davison proposed a new tariff for MidAmerican that consolidates the terms and conditions, rules and regulations, and rate schedules for both zones and provides a single table of contents and a single index. (*Id.* at 38.)

IBEC witness Robert Stephens stated that Mr. Davison's first principle, that no customer class should experience a rate decrease after two decades with no rate case, is contrary to the overarching rate design principle that public utility rates should be based on cost of service to the maximum extent feasible. (Stephens Direct, p. 26.) Mr. Stephens recommended equalization of rates between the East and West zones over a 10-year period to help moderate against rate shock and eventually achieve a single set of rates that both reflect cost of service and are equalized, similar to MidAmerican's proposal in its last electric rate case. (*Id.* at 30.)

OCA witness Tim Tessier recommended that the Board reject the arguments made by Mr. Stephens as being inconsistent with principles of cost causation, and because they would force unacceptably high subsidy costs on other customer groups.

(Tessier Rebuttal, p. 11.) Mr. Tessier testified that if the Board does agree with the need to moderate the rate increase over multiple years, any potential phase-in should be both shorter in duration and limited to the Large Volume class, with no revenue shortfalls spread to the other classes over that period. (*Id.* at 12.) Mr. Tessier believes that the class cost of service study methodology and multi-year rate phase-in recommended by Mr. Stephens would shift too much cost to small-volume customers for an extended period of time. (*Id.* at 7.)

The Settling Parties agree that the Board should allocate MidAmerican's increase in retail revenue requirements to MidAmerican's customer classes, and implement a rate design for those classes as set forth in the testimony MidAmerican filed in this proceeding and as set forth in Attachment B of the Settlement. (Agreement, art. VII, p. 3.) The Settling Parties also state that on January 17, 2024, IBEC agreed to not oppose the Settlement subject to inclusion of a two-year equalization period, which will be described further below. (Agreement, art. II, p. 2.) Based upon the Agreement regarding the revenue allocation and rate design, the Board finds the settlement of these issues reasonable in light of the record as a whole, consistent with the law, and in the public interest.

G. Interim Rate Refund

In his prefiled testimony, Mr. Groen provided supporting documentation on behalf of MidAmerican for a proposed interim revenue deficiency of \$31,158,157 or 4.8% of unadjusted test year tariffed revenue. (Groen Direct, p. 16; Groen Direct Exhibit 2 Schedule A-1.) Mr. Groen also provided documentation to support an interim adjusted operating income of roughly \$202,222,000, resulting in a proposed interim revenue requirement of roughly \$233,380,000. (Groen Direct Exhibit 2 Schedule B-1, p.2.)

MidAmerican witness Aimee Rooney provides documentation supporting an interim gas rate base of \$812,493,000. (Rooney Direct, p. 4; Rooney Direct Exhibit 2.)

Mr. Davison stated in his prefiled testimony that the interim tariffs include revised rates for each rate schedule and that there are no changes in rate design reflected in the interim tariffs. (Davison Direct, p.31.) Mr. Stratton testified that MidAmerican adjusted its current base rates on an across-the-board basis for the amount of the interim revenue deficiency after adjustment for the impacts of setting both Rider CIC (Capital Investment Charge) and Clause TERM (Tax Expense Revision Mechanism), also referred to as Rider TERM – Tax Expense Revision Mechanism (Rider TERM), to zero. (Stratton Direct, p. 32.)

The Settling Parties state the final revenue requirement presented in the Agreement is less than the revenue requirement upon which MidAmerican's interim rates are based. The Settling Parties agree to allow MidAmerican to use any interim rate refund owed to customers to offset the outstanding under-recovered balance of the Rider TERM. (Agreement, art. VIII, p. 4.) The Settling Parties state that should the Rider TERM continue to have an under-recovered balance after all offsets have been applied, MidAmerican may seek to recover the Rider TERM's under-recovered balance in a future proceeding. (Agreement, art. VIII, p. 4.) Based upon the Agreement regarding interim rates addressed in Article VIII of the Settlement, the Board finds the settlement of these issues reasonable in light of the record as a whole, consistent with the law, and in the public interest.

H. Weather Normalization

Mr. Groen proposed, as part of his prefiled testimony, an operating income adjustment to account for the weather variance between the 2022 test year and

previous historical norms based on its calculations on data published by the National Oceanic and Atmospheric Administration. (Groen Direct Exhibit 1, p. 33; see *also* Davison Direct, pp. 3-6.)

OCA witness Tessier did not agree with the manner in which MidAmerican's proposed weather normalization adjustment had been calculated. (Tessier Direct, p. 6.) Mr. Tessier stated he believes the calculations should be based on heating-degree-day information provided by the Iowa state climatologist, as was done in past rate cases. (*Id.* at 8.)

In the Agreement, the Settling Parties agree, for the purposes of this settlement only, to accept OCA's recommendation that weather normalization calculations be based on heating-degree-day information provided by the Iowa state climatologist. (Agreement, art. X, p. 4.) Based upon the Agreement regarding weather normalization in Article X of the Settlement, the Board finds the settlement of these issues reasonable in light of the record as a whole, consistent with the law, and in the public interest.

I. Applicable Tax Rates

Mr. Kruger stated that based on a reduction in the state corporate tax rate from 8.40% to 7.10% for the top two tax brackets, MidAmerican needs to update its tax gross-up factor. (Kruger Direct, p. 39.) Based on the revised tax rate, which became effective on January 1, 2024, MidAmerican's effective federal tax rate is 19.60%, its effective state tax rate is 6.65%, and the tax gross-up factor is 1.355938. (*Id.*)

In the Agreement, the Settling Parties agree that Iowa's corporate tax rate would fall from 8.4% to 7.10% for the highest two tax brackets beginning January 1, 2024. (Agreement, art. XI, p. 5.) The Settling Parties agree to use OCA's recommendation.

(*Id.*) The Settling Parties state the tax rate used in relevant calculations reflect this change. (*Id.*) Based upon the Agreement regarding applicable tax rates discussed in Article XI of the Settlement, the Board finds the settlement of these issues reasonable in light of the record as a whole, consistent with the law, and in the public interest.

J. Equalization

As stated previously, Mr. Davison proposed to consolidate its Iowa West and Iowa East tariffs into one tariff. (Davison Direct, pp. 32-33.)

IBEC witness Stephens recommended equalization of rates between the East and West zones over a 10-year period to help moderate against rate shock and eventually achieve a single set of rates that both reflect cost of service and are stated on an equalized basis, similar to MidAmerican's proposal in its last electric rate case. (Stephens Direct, p. 30.)

In the Settlement, the Settling Parties agree to an intra-class equalization period of two years for the Large Volume and Medium Volume rate classes to moderate the rate impact of combining the East zone and West zone into one rate. (Agreement, art. XII, p. 5.) Attachment D of the Settlement provides the supporting schedules for the equalization period. (Agreement, Attachment D.) As mentioned previously, IBEC agreed not to object to the Settlement so long as this two-year equalization period was included. (Agreement, art. II, p. 2.) At the hearing on January 23, 2024, MidAmerican clarified that this equalization process is revenue neutral. Based upon the Agreement regarding equalization found in Article XII of the Settlement, the Board finds the settlement of these issues reasonable in light of the record as a whole, consistent with the law, and in the public interest.

CONCLUSION

Following its review of the record and the terms of the Agreement, the Board finds the Agreement constitutes a reasonable compromise among the parties. Furthermore, the Board concludes the Agreement is consistent with the law and prior Board action and in the public interest. For the reasons set forth above, the Board will approve the Settlement filed by the parties.

ORDERING CLAUSES

IT IS THEREFORE ORDERED:

1. The proposed final natural gas tariff filed by MidAmerican Energy Company on June 12, 2023, identified as Docket No. TF-2023-0217, is rejected.
2. The temporary natural gas tariff identified as Docket No. TF-2023-0216, filed on June 12, 2023, by MidAmerican Energy Company shall remain in effect until the Utilities Board approves compliance tariffs that are required by this order.
3. The Amended Settlement Agreement filed on January 19, 2024, by MidAmerican Energy Company; the Office of Consumer Advocate, a division of the Iowa Department of Justice; and the International Brotherhood of Electrical Workers, Local 109, is reasonable in light of the record as a whole, consistent with the law, and in the public interest and, therefore, is approved.
4. Within 20 days of the date of this order, MidAmerican Energy Company shall file with the Utilities Board tariffs in compliance with this order. At the time MidAmerican Energy Company files its compliance tariffs, it shall also file the following supporting compliance documents: a cost of service study based on the approved revenue requirement, revenue allocation results, rate calculations, a proof of revenue

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calculation consistent with the discussion in this order, and revenue equalization calculations. All documentation supporting MidAmerican Energy Company's compliance filing, except the tariffs themselves, shall be provided in Excel format, including formulas for each calculation. The Utilities Board encourages MidAmerican Energy Company to indicate its proposed effective date and to inform the Utilities Board how many days it will need to implement final tariffs. The compliance tariffs will become effective upon approval by the Utilities Board.

5. Within 30 days after compliance tariffs are approved, MidAmerican Energy Company shall file with the Utilities Board an exhibit detailing MidAmerican Energy Company's proposal to initiate Article VIII – Interim Rate Refund showing any offset between the interim rate refund amounts, by customer class, with the outstanding under-recovered balance of the Rider Term –Tax Expense Revision Mechanism.

6. This order constitutes the final decision of the Utilities Board in Docket No. RPU-2023-0001.

UTILITIES BOARD

Joshua Byrnes Date: 2024.03.28
22:06:24 -05'00'

ATTEST:

Jackie Yearington Date: 2024.03.29
10:31:23 -05'00'

Sarah Martz Date: 2024.03.28
15:57:20 -05'00'

Dated at Des Moines, Iowa, this 29th day of March, 2024.

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CONCURRENCE

I join my fellow Board Members and concur in the approval of the Amended Settlement Agreement filed in Docket No. RPU-2023-0001. I do not join in those portions of Ordering Clause No. 4 that require revisions to the rate design.

Erik M. Helland 2024.03.28
15:36:12 -05'00'

Erik M. Helland, Board Chair

ATTEST:

Jackie Yearington Date: 2024.03.29
10:31:46 -05'00'

Dated at Des Moines, Iowa, this 29th day of March, 2024.

**BEFORE THE STATE CORPORATION COMMISSION
OF THE STATE OF KANSAS**

DIRECT TESTIMONY OF

ANN E. BULKLEY

**ON BEHALF OF EVERGY METRO, INC., EVERGY KANSAS
CENTRAL, INC. AND EVERGY KANSAS SOUTH, INC.**

**IN THE MATTER OF THE APPLICATION OF EVERGY
KANSAS METRO, INC., EVERGY KANSAS SOUTH, INC.
AND EKC, INC. TO MAKE CERTAIN
CHANGES IN THEIR CHARGES FOR ELECTRIC SERVICE
PURSUANT TO K.S.A. 66-117.**

Docket No. 23-EKCE-775-RTS

April 25, 2023

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1 **I. INTRODUCTION AND QUALIFICATIONS**

2 **Q: Please state your name, by whom you are employed, and your business address.**

3 A: My name is Ann E. Bulkley. I am a Principal at The Brattle Group (“Brattle”). My
4 business address is One Beacon Street, Suite 2600, Boston, Massachusetts 02108.

5 **Q: On whose behalf are you submitting this testimony?**

6 A: I am submitting this direct testimony before the State Corporation Commission of the State
7 of Kansas (“Commission”) on behalf of Evergy Kansas Central, Inc., Evergy Kansas
8 South, Inc., and Evergy Metro, Inc., wholly-owned subsidiaries of Evergy, Inc. Evergy
9 Kansas Central, Inc. and Evergy Kansas South, Inc., are referred to collectively herein as
10 “EKC”, and Evergy Metro, Inc.’s Kansas operations are referred to herein as Evergy
11 Kansas Metro (“EKM”). I will refer to EKM and EKC collectively as “the Companies”.

12 **Q: Please describe your background and professional experience in the energy and**
13 **utility industries.**

14 A: I hold a Bachelor’s degree in Economics and Finance from Simmons College and a
15 Master’s degree in Economics from Boston University, with more than 25 years of
16 experience consulting to the energy industry. I have provided testimony regarding
17 financial matters, including the cost of capital, before multiple regulatory agencies. I have
18 advised numerous energy and utility clients on a wide range of financial and economic
19 issues with primary concentrations in valuation and utility rate matters. Many of these
20 assignments have included the determination of the cost of capital for valuation and
21 ratemaking purposes. A summary of my professional background and a listing of the
22 testimony that I have filed in other proceedings is presented in **Attachment A**.

1 **II. PURPOSE AND OVERVIEW OF DIRECT TESTIMONY**

2 **Q: What is the purpose of your direct testimony?**

3 A: The purpose of my direct testimony is to present evidence and provide an opinion regarding
4 the reasonableness of the Companies' requested return on equity ("ROE") for the
5 Companies' electric utility operations in Kansas and to provide an assessment of the
6 proposed capital structure to be used for ratemaking purposes.

7 **Q: Are you sponsoring any exhibits in support of your direct testimony?**

8 A: Yes. My analyses and recommendations are supported by the data presented in **Exhibits**
9 **AEB-1 through AEB-14**, which have been prepared by me or under my direction.

10 **Q: Please provide a brief overview of the analyses that led to your ROE recommendation.**

11 A: I have estimated the Companies' cost of equity by applying several traditional estimation
12 methodologies to a proxy group of comparable utilities, including the Discounted Cash
13 Flow ("DCF") model, the Capital Asset Pricing Model ("CAPM"), the Empirical Capital
14 Asset Pricing Model ("ECAPM"), and the Risk Premium approach. My recommendation
15 also takes into consideration: (1) the regulatory environment in which the Companies
16 operate; (2) the Companies' capital expenditure requirements; and (3) the Companies'
17 planned investments in renewable generation assets compared to its current generation
18 portfolio. Finally, I consider the Companies' proposed capital structure as compared to the
19 capital structures of the proxy companies. While I did not make any specific adjustments
20 to my cost of equity estimates for any of these factors, I did consider them in the aggregate
21 when determining the reasonableness of where the Companies' requested ROE falls within
22 the range of the analytical results.

1 **Q: How is the remainder of your direct testimony organized?**

2 A: The remainder of my direct testimony is organized as follows:

- 3 • Section III provides a summary of my analyses and conclusions.
- 4 • Section IV reviews the regulatory principles pertinent to the development of the
- 5 cost of capital.
- 6 • Section V discusses current and projected capital market conditions and the effect
- 7 of those conditions on the Companies' cost of equity.
- 8 • Section VI summarizes recently authorized ROEs in other jurisdictions.
- 9 • Section VII explains my selection of proxy group of electric utilities.
- 10 • Section VIII describes my analyses and the analytical basis for my recommendation
- 11 of the appropriate ROE for the Companies.
- 12 • Section IX provides a discussion of specific regulatory, business, and financial risks
- 13 that have a direct bearing on the ROE to be authorized for the Companies in this
- 14 case.
- 15 • Section X discusses the capital structure of the Companies as compared with the
- 16 proxy group.
- 17 • Section XI presents my conclusions and recommendations for the market cost of
- 18 equity.

1 **III. SUMMARY OF ANALYSIS AND CONCLUSIONS**

2 **Q: Please summarize the key factors considered in your analyses and upon which you**
3 **base your recommended ROE.**

4 A: My analyses and recommendations considered the following:

- 5 • The United States Supreme Court’s *Hope* and *Bluefield* decisions¹ established the
6 standards for determining a fair and reasonable authorized ROE for public utilities,
7 including consistency of the allowed return with the returns of other businesses
8 having similar risk, adequacy of the return to provide access to capital and support
9 credit quality, and the requirement that the result lead to just and reasonable rates.
- 10 • The effect of current and projected capital market conditions on investors’ return
11 requirements.
- 12 • The results of several analytical approaches that provide estimates of the
13 Companies’ cost of equity. Because the Companies’ required ROE should be a
14 forward-looking estimate over the period during which the rates will be in effect,
15 these analyses rely on forward-looking inputs and assumptions (*e.g.*, projected
16 analyst growth rates in the DCF model, forecasted risk-free rate and market risk
17 premium in the CAPM analysis).
- 18 • Although the proxy group companies are generally comparable to EKC and EKM,
19 each company is unique, and no two companies have the exact same business and
20 financial risk profiles. Accordingly, I considered the Companies’ regulatory,
21 business, and financial risks relative to the proxy group in determining where the

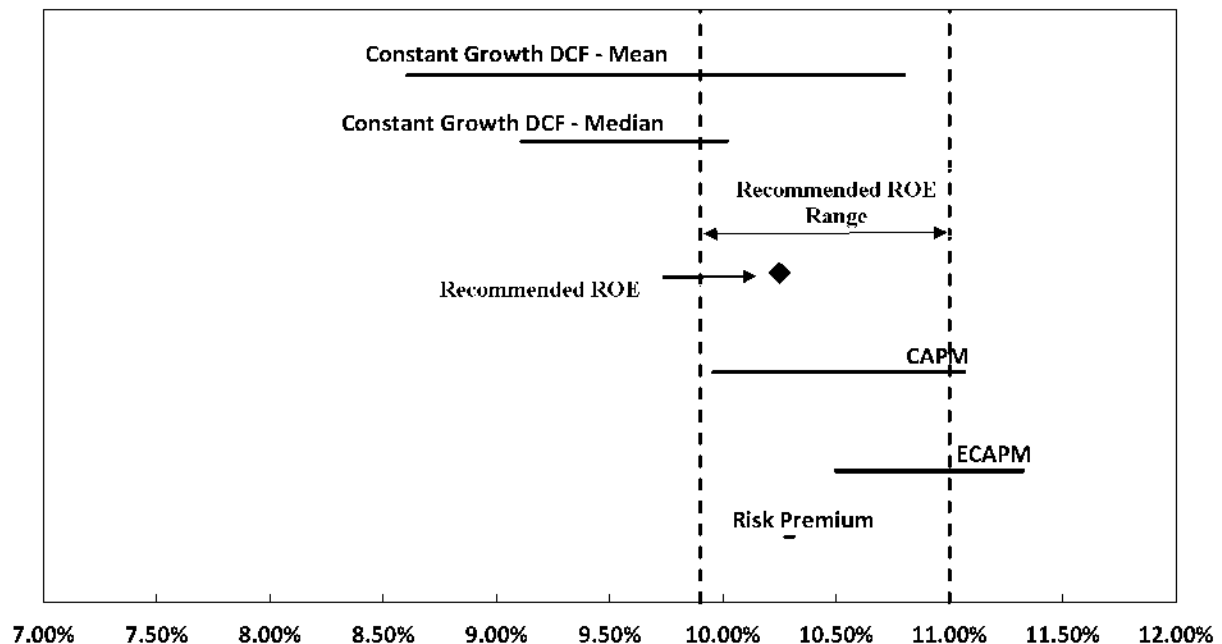
¹ *Federal Power Commission v. Hope Natural Gas Co.*, 320 U.S. 591 (1944) (“*Hope*”); *Bluefield Waterworks & Improvement Co., v. Public Service Commission of West Virginia*, 262 U.S. 679 (1923) (“*Bluefield*”).

Companies' ROE should fall within the reasonable range of analytical results to appropriately account for any residual differences in risk.

Q: What are the results of the models that you have used to estimate the cost of equity for the Companies?

A: Figure 1 summarizes the range of results produced by the DCF, CAPM, ECAPM and Risk Premium analyses based on data through to the end of March 2023.

Figure 1: Summary of Cost of Equity Analytical Results



As shown in Figure 1, (and in **Exhibit AEB-1**), the range of results produced by the COE estimation models is wide. While it is common to consider multiple models to estimate the cost of equity, it is particularly important when the range of results varies considerably across methodologies.

1 **Q: How are prospective capital market conditions expected to affect the results of the**
2 **cost of equity for the Companies during the period in which the rates established in**
3 **this proceeding will be in effect?**

4 A: Yes. Capital market conditions are expected to affect the results of the cost of equity
5 estimation models in the following ways:

- 6 • Inflation is expected to persist over the near-term, which increases the operating risk
7 of the utility during the period in which rates will be in effect.
- 8 • Long-term interest rates have increased substantially in the past year and are
9 expected to remain relatively high at least over the next year in response to inflation.
- 10 • Since utility dividend yields are now less attractive than the risk-free rates of
11 government bonds, and interest rates are expected to remain near current levels over
12 the next year, and since utility stock prices are inversely related to changes in interest
13 rates, it is likely that utility share prices will decline.
- 14 • Rating agencies have responded to the risks of the utility sector, with Moody's
15 Investors Service ("Moody's") most recently indicating its outlook for the industry
16 in 2023 is "negative", citing increasing interest rates, inflation and high natural gas
17 prices, all of which create pressure for customer affordability and prompt rate
18 recovery.
- 19 • Similarly, equity analysts have noted the increased risk for the utility sector as a
20 result of rising interest rates and expect the sector to underperform over the near-
21 term.

- Consequently, the results of the DCF model, which relies on current utility share prices, is likely to understate the cost of equity during the period that the Companies rates will be in effect.

It is appropriate to consider all of these factors when estimating a reasonable range of the investor-required cost of equity and the recommended ROE for the Companies.

Q: What is your conclusion regarding the appropriate authorized ROE for the Companies in this proceeding?

A: Considering the analytical results presented in Figure 1, current and prospective capital market conditions, as well as the level of regulatory, business, and financial risk faced by the Companies' electric operations in Kansas relative to the proxy group, I believe a range of returns from 9.90 to 11.00 percent is reasonable. Within that range, the Companies are requesting a return of 10.25 percent, which is reasonable, if not conservative.

Q: Is the Companies' requested capital structure reasonable and appropriate?

A: The Companies' proposed equity ratios of 52.00 percent for EKM and 52.0376 percent for EKC are within the range of equity ratios for the proxy group, and generally at the average equity ratio for the group. Further, the Companies' proposed equity ratio is reasonable considering that credit rating agencies have identified the outlook for the utility sector as "negative" due to the negative effect on the cash flows and credit metrics associated with increasing interest rates, inflation and commodity costs, and the pressure that those factors place on customer affordability and utilities' prompt rate recovery.

1 **IV. REGULATORY PRINCIPLES**

2 **Q: Please describe the guiding principles to be used in establishing the cost of capital for**
3 **a regulatory utility.**

4 A: The United States Supreme Court’s precedent-setting *Hope* and *Bluefield* cases established
5 the standards for determining the fairness or reasonableness of a utility’s allowed ROE.
6 Among the standards established by the Court in those cases are: (1) consistency with other
7 businesses having similar or comparable risks; (2) adequacy of the return to support credit
8 quality and access to capital; and (3) that the end result, as opposed to the methodology
9 employed, is the controlling factor in arriving at just and reasonable rates.²

10 **Q: Has the Commission provided similar guidance in establishing the appropriate ROE?**

11 A: Yes, it has. In Docket No. 15-WSEE-115-RTS for Westar Energy, Inc. and Kansas Gas
12 and Electric Company, the Commission recognized the Supreme Court’s authority in *Hope*
13 and *Bluefield* regarding a “fair rate of return”:

14 In addition to Kansas’ own statutes and case law on the subject, the U.S. Supreme
15 Court has established certain principles for the Commission to follow when reviewing rate
16 change applications. *Bluefield Waterworks & Imp. Co. v. Pub. Serv. Comm’n of W Va.*,
17 262 U.S. 679 (1923), and *Fed. Power Comm’n v. Hope Natural Gas Co.*, 320 U.S. 591
18 (1944), provide what this Commission has referred to as the “capital attraction standard.”
19 ...These standards taken together stand for the general idea that the return provided to a
20 utility’s investors should (1) be consistent with other businesses having similar risks and

² *Bluefield*, 262 U.S. at 692-93; *Hope*, 320 U.S. at 603.

1 (2) the adequacy of the return for servicing debt and paying dividends be able to support a
2 utility's credit quality, access to capital, and financial integrity.³

3 This guidance is consistent with the principle that an allowed rate of return must be
4 sufficient to enable regulated entities, such as the Companies, to attract capital on
5 reasonable terms.

6 **Q: Is fixing a fair rate of return just about protecting the utility's interests?**

7 A: No. As the court noted in *Bluefield*, a proper rate of return not only assures "confidence in
8 the financial soundness of the utility and should be adequate, under efficient and
9 economical management, to maintain and support its credit [but also] enable[s the utility]
10 to raise the money necessary for the proper discharge of its public duties."⁴ As the Court
11 went on to explain in *Hope*, "[t]he rate-making process ... involves balancing of the
12 investor and consumer interests."⁵

13 **Q: Why is it important for a utility to be allowed the opportunity to earn an ROE that is**
14 **adequate to attract capital at reasonable terms?**

15 A: An ROE that is adequate to attract capital at reasonable terms enables the Companies to
16 provide safe, reliable electric utility service while maintaining its financial integrity. That
17 return should be commensurate with returns required by investors elsewhere in the market
18 for investments of comparable risk. If it is not, debt and equity investors will seek
19 alternative investment opportunities for which the expected return reflects the perceived
20 risks, thereby inhibiting the Companies' ability to attract capital at reasonable cost.

³ Kansas Corporation Commission, Docket No. 15-WSEE-115-RTS, Order, September 24, 2015, at 25-26.

⁴ *Bluefield*, 262 U.S. at 679, 693.

⁵ *Hope*, 320 U.S. at 591, 603.

1 **Q: Is a utility's ability to attract capital also affected by the ROEs that are authorized**
2 **for other utilities?**

3 A: Yes. Utilities compete directly for capital with other investments of similar risk, which
4 include other utilities. Therefore, the ROE awarded to a utility sends an important signal
5 to investors regarding whether there is regulatory support for financial integrity, dividends,
6 growth, and fair compensation for business and financial risk. The cost of capital
7 represents an opportunity cost to investors. If higher returns are available for other
8 investments of comparable risk, investors have an incentive to direct their capital to those
9 investments. Thus, an authorized ROE significantly below authorized ROEs for other
10 utilities can inhibit the utility's ability to attract capital for investment.

11 **Q: Is the regulatory framework, including the authorized ROE and equity ratio,**
12 **important to the financial community?**

13 A: Yes. The regulatory framework is one of the most important factors in debt and equity
14 investors' assessments of risk. Specifically, regarding debt investors, credit rating agencies
15 consider the authorized ROE and equity ratio for regulated utilities to be very important
16 for two reasons: (1) they help determine the cash flows and credit metrics of the regulated
17 utility; and (2) they provide an indication of the degree of regulatory support for credit
18 quality in the jurisdiction. To the extent that the authorized returns in a jurisdiction are
19 lower than the returns that have been authorized more broadly, credit rating agencies will
20 consider this in the overall risk assessment of the regulatory jurisdiction in which the
21 company operates. Not only do credit ratings affect the overall cost of borrowing they also
22 act as a signal to equity investors about the risk of investing in the equity of a company.

1 **Q. What are your conclusions regarding the regulatory principles to be used in**
2 **establishing the cost of capital in this proceeding?**

3 A: The ratemaking process is premised on the principle that, in order for investors and
4 companies to commit the capital needed to provide safe and reliable utility services, a
5 utility must have a reasonable opportunity to recover the return of, and the market-required
6 return on, its invested capital. Accordingly, the Commission's order in this proceeding
7 should establish rates that provide the Companies with a reasonable opportunity to earn a
8 ROE that is: (1) adequate to attract capital at reasonable terms; (2) sufficient to ensure its
9 financial integrity; and (3) commensurate with returns on investments in enterprises with
10 similar risk. It is important for the ROE authorized in this proceeding to take into
11 consideration current and projected capital market conditions, as well as investors'
12 expectations and requirements for both risks and returns. Because utility operations are
13 capital-intensive, regulatory decisions should enable the utility to attract capital at
14 reasonable terms under a variety of economic and financial market conditions. Providing
15 the opportunity to earn a market-based cost of capital supports the financial integrity of the
16 Companies, which is in the interest of both customers and shareholders.

17 **V. CAPITAL MARKET CONDITIONS**

18 **Q: Why is it important to analyze capital market conditions?**

19 A: The models used to estimate the cost of equity rely on market data that are either specific
20 to the proxy group, in the case of the DCF model, or to the expectations of market risk, in
21 the case of the CAPM. The results of the cost of equity estimation models can be affected
22 by prevailing market conditions at the time the analysis is performed. While the ROE
23 established in a rate proceeding is intended to be forward-looking, the analyst uses current

1 and projected market data, specifically stock prices, dividends, growth rates and interest
2 rates, in the cost of equity estimation models to estimate the investor-required return for
3 the subject company.

4 As a result, it is important to consider the effect of the market conditions on these
5 models when determining an appropriate range for the ROE and the recommended ROE
6 for ratemaking purposes for a future period. If investors do not expect current market
7 conditions to be sustained in the future, it is possible that the cost of equity estimation
8 models will not provide an accurate estimate of investors' required return during that rate
9 period. Therefore, it is very important to consider projected market data to estimate the
10 return for that forward-looking period.

11 **Q: What factors are affecting the cost of equity for regulated utilities in the current and**
12 **prospective capital markets?**

13 A: The cost of equity for regulated utility companies is being affected by several factors in the
14 current and prospective capital markets, including: (1) changes in monetary policy; (2)
15 high inflation; and (3) increased interest rates that are expected to remain relatively high
16 over the next few years. These factors affect the assumptions used in the cost of equity
17 estimation models.

18 **Q: What effect do current and prospective market conditions have on the cost of equity**
19 **for the Companies?**

20 A: As is discussed in more detail in the remainder of this section, the combination of
21 persistently high inflation and the Federal Reserve's changes in monetary policy contribute
22 to an expectation of increased market risk and an increase in the cost of the investor-
23 required return. It is essential that these factors be considered in setting the forward-

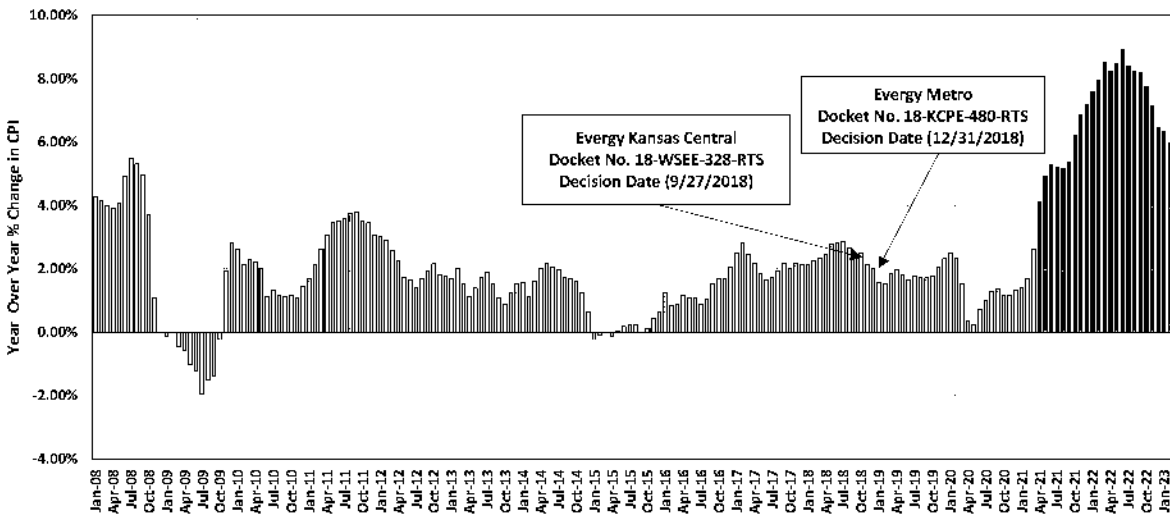
1 looking ROE. Inflation has recently been at some of the highest levels seen in
2 approximately 40 years, and while inflation has declined from these recent peaks, it
3 remains relatively high. Interest rates, which have increased significantly from pandemic-
4 related lows seen in 2020, are expected to continue to remain relatively high in direct
5 response to the Federal Reserve's use of monetary policy to combat inflation. Since there
6 is a strong historical inverse correlation between interest rates and the share prices of utility
7 stocks (*i.e.*, share prices of utility stocks typically fall when interest rates rise), it is
8 reasonable to expect that investors' required return for utility companies will also increase.
9 Therefore, cost of equity estimates based solely on current market conditions will
10 understate the cost of equity required by investors during the future period that the
11 Companies' rates determined in this proceeding will be in effect.

12 **A. Inflationary Expectations in Current and Projected Capital Market**
13 **Conditions**

14 **Q: Has inflation increased significantly over the past year?**

15 A: Yes. As shown in Figure 2, the year-over-year ("YOY") change in the Consumer Price
16 Index ("CPI") published by the Bureau of Labor Statistics has increased steadily since the
17 beginning of 2021, rising from 1.37 percent in January 2021 to a high of 9.0 percent in
18 June 2022, which was the largest 12-month increase since 1981 and significantly greater
19 than any level seen since January 2008. As shown in Figure 2, since that time, while
20 inflation has declined in response to the Federal Reserve's monetary policy, inflation
21 continues to remain elevated.

**Figure 2: YOY Percent Change in the Consumer Price Index,
January 2008 – February 2023⁶**



Q: What are the expectations for inflation over the near term?

A: The Federal Reserve has indicated that it expects inflation will remain elevated above its target level over at least the next year and that it will continue to increase short-term interest rates to reduce inflation. For example, Federal Reserve Chair Powell at the Federal Open Market Committee (“FOMC”) meeting in February 2023 anticipated further increases in the federal funds rate, and observed that while inflation is off of its recent highs, it remains significantly above the Federal Reserve’s long-term target:

We continue to anticipate that ongoing increases will be appropriate in order to attain a stance of monetary policy that is sufficiently restrictive to return inflation to 2 percent over time.

.....

Inflation remains well above our longer-run goal of 2 percent. Over the 12 months ending in December, total PCE prices rose 5.0 percent; excluding the volatile food and energy categories, core PCE prices rose 4.4 percent. The inflation data received over the past three months show a welcome reduction in the monthly pace of increases. And while recent developments are encouraging, we will need substantially more evidence to be confident that inflation is on a sustained downward path.

.....

⁶ Bureau of Labor Statistics, shaded area indicates a recession.

1 With today's action, we have raised interest rates by 4-1/2 percentage points
2 over the past year. We continue to anticipate that ongoing increases in the
3 target range for the federal funds rate will be appropriate in order to attain a
4 stance of monetary policy that is sufficiently restrictive to return inflation to 2
5 percent over time.

6
7 At the December meeting, we all wrote down our best estimates of what we
8 thought the ultimate level would be [of the federal funds rate], and that's
9 obviously back in December. And the median for that was between five and
10 five and a quarter percent. At the March meeting, we're going to update those
11 assessments. We did not update them today. We did, however, continue to say
12 that we believe ongoing rate hikes will be appropriate to attain a sufficiently
13 restrictive stance of policy to bring inflation back down to 2 percent. We think
14 we've covered a lot of ground, and financial conditions have certainly
15 tightened. I would say we still think there's work to do there. We haven't made
16 a decision on exactly where that will be. I think, you know, we're going to be
17 looking carefully at the incoming data between now and the March meeting
18 and then the May meeting. I don't feel a lot of certainty about where that will
19 be. It could certainly be higher than we're writing down right now. If we come
20 to the view that we need to write down to -- you know, to move rates up beyond
21 what we said in December we would certainly do that. At the same time, if the
22 data come in, in the other direction then we'll -- you know, we'll make data-
23 dependent decisions at coming meetings, of course.⁷

24 25 **B. The Use of Monetary Policy to Address Inflation**

26 **Q: What policy actions has the Federal Reserve enacted to respond to increased**
27 **inflation?**

28 **A:** The dramatic increase in inflation has prompted the Federal Reserve to pursue an
29 aggressive normalization of monetary policy, removing the accommodative policy
30 programs used to mitigate the economic effects of COVID-19. As of the FOMC meeting
31 on February 1, 2023, the Federal Reserve has taken the following actions:

- 32 • Completed its taper of Treasury bond and mortgage-backed securities purchases;⁸

⁷ Transcript, Chair Powell Press Conference, February 1, 2023; clarification added.

⁸ Federal Reserve Bank of New York, <https://www.newyorkfed.org/markets/domestic-market-operations/monetary-policy-implementation/treasury-securities/treasury-securities-operational-details#monthly-details>.

- Increased the target federal funds rate beginning in March 2022 through a series of increases from a target range of 0.00 to 0.25 percent to a target range of 4.50 percent to 4.75 percent;⁹
- Anticipates ongoing increases in the target range will be appropriate to achieve its goals of maximum employment at the inflation rate of 2.00 percent over the long-run;¹⁰
- Began reducing its holdings of Treasury and mortgage-backed securities on June 1, 2022.¹¹ The Federal Reserve is reducing the size of its balance sheet by only reinvesting principal payments on owned securities after the total amount of payments received exceeds a defined cap. For Treasury securities, the cap is set at \$30 billion per month for the first three months and \$60 billion per month after the first three months. The cap for mortgage-backed securities is set at \$17.5 billion per month for the first three months and \$35 billion per month thereafter.¹²

C. The Effect of Inflation and Monetary Policy on Interest Rates and the Investor-Required Return

Q: What effect will inflation and the Federal Reserve’s normalization of monetary policy have on long-term interest rates?

A: Inflation and the Federal Reserve’s normalization of monetary policy are expected to result in long-term interest rates remaining relatively high over at least the next year.

⁹ Federal Reserve. Press Releases, March 16, 2022; Transcript. Chair Powell Press Conference, February 1, 2023.

¹⁰ Transcript. Chair Powell Press Conference, February 1, 2023.

¹¹ Federal Reserve. Press Release, May 4, 2022.

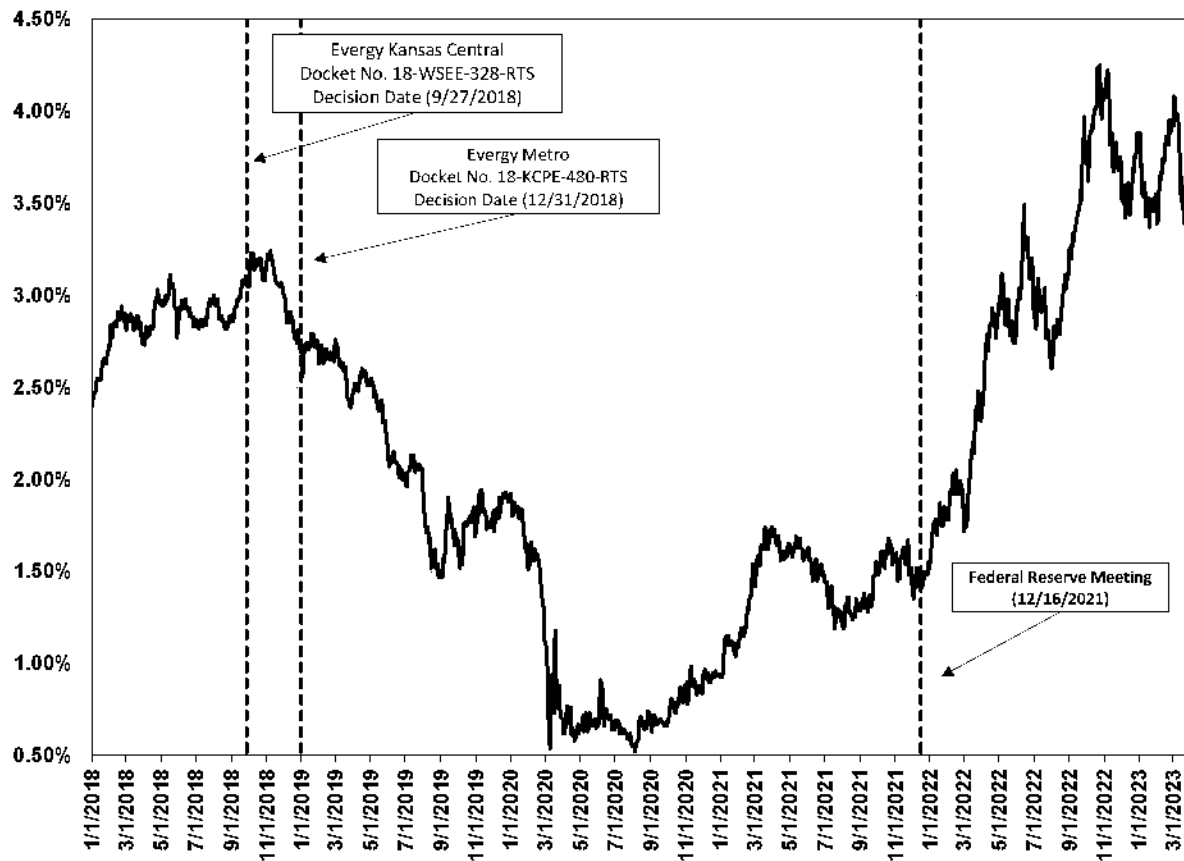
¹² Federal Reserve. “Plans for Reducing the Size of the Federal Reserve’s Balance Sheet.” Press Release, May 4, 2022.

1 Specifically, inflation reduces the purchasing power of the future interest payments an
2 investor expects to receive over the duration of the bond. This risk increases the longer the
3 duration of the bond. As a result, if investors expect inflation to remain relatively high,
4 they will require higher yields to compensate for the increased risk of inflation, which
5 means interest rates will also remain relatively high.

6 **Q: Have the yields on long-term government bonds increased in response to inflation and**
7 **the Federal Reserve's normalization of monetary policy?**

8 A: Yes. At the FOMC meetings throughout 2022 and thus far into 2023, the Federal Reserve
9 has continued to note its concerns over the sustained increased levels of inflation and has
10 continued to accelerate the process of normalizing monetary policy to combat inflation.
11 As shown in Figure 3, since the Federal Reserve's December 2021 meeting, the yield on
12 10-year Treasury bond has more than doubled, increasing from 1.47 percent on December
13 15, 2021, to 3.48 percent on March 31, 2023. The increase is due to the Federal Reserve's
14 announcements at each of the meetings since December 2021 and the continued elevated
15 levels of inflation.

Figure 3: 10-Year Treasury Bond Yield, February 2018 through March 2023¹³



Q: What have equity analysts said about long-term government bond yields?

A: Leading equity analysts have noted that they expect the yields on long-term government bonds to remain elevated through at least the end of 2023. According to the most recent *Blue Chip Financial Forecasts* report, the consensus estimate of the average yield on the 10-year Treasury bond is approximately 3.50 percent through the first quarter of 2024.¹⁴

¹³ S&P Capital IQ Pro.

¹⁴ *Blue Chip Financial Forecasts*, Vol. 42, No. 4, March 31, 2023.

1 **Q: Do recent changes in Gross Domestic Product (“GDP”) affect the current outlook for**
2 **inflation and interest rates?**

3 A: No. While FOMC participants have recently reduced their projections for economic
4 activity for real GDP growth to 0.5 percent in 2023,¹⁵ which is well below the median
5 estimate for the longer-run normal GDP growth rate, the Fed has highlighted that the labor
6 market continues to be extremely tight, and in fact, the unemployment rate reached 3.4
7 percent in January 2023, the lowest it has been in over 50 years.¹⁶ Therefore, with a tight
8 labor market and persistently high inflation, the Fed has indicated its need to continue a
9 restrictive monetary policy to moderate demand to better align it with supply.¹⁷

10 **Q: How have market conditions changed since the last rate cases for the Companies?**

11 A: As shown in Figure 4 when the Commission authorized an ROE of 9.30 percent in EKC’s
12 and EKM’s 2018 rate proceedings, interest rates (as measured by the 30-year Treasury
13 bond yield) were in the range of 3.09 percent to 3.18 percent and inflation was in the range
14 of 1.92 percent to 2.36 percent. Further, the average beta for the proxy group companies
15 was 0.59, which was substantially below the historical average. However, since those last
16 rate proceedings of the Companies, long-term interest rates have increased over 60 basis
17 points, and as discussed, inflation is also substantially higher. The proxy group average
18 beta has also increased to 0.87, which is above the ten-year historical average of 0.74.

¹⁵ FOMC. Summary of Economic Projections. December 14, 2022.

¹⁶ Mutikani, Lucia. “U.S. reports blowout job growth; unemployment lowest since 1969.” Reuters, February 3, 2023.

¹⁷ Transcript. Chair Powell, Press Conference, February 1, 2023.

**Figure 4: Change in Market Conditions Since the Last Rate Cases
of EKM and EKC¹⁸**

Docket	Decision Date	Target	30-Day		Proxy	Authorized ROE
		Federal	Average Of	Inflation	Group	
		Funds Rate	30-Year	Rate	Beta	
			Treasury			
18-WSEE-328-RTS (EK)	9/27/2018	2.00%- 2.50%%	3.09%	2.36%	0.59	9.30%
18-KCPE-480-RTS (EM)	12/31/2018	2.25%-2.50%	3.18%	1.92%	0.59	9.30%
Current	3/31/2023	4.75%- 5.00%%	3.81%	5.99%	0.87	

**D. Expected Performance of Utility Stocks and the Investor-Required Return on
Utility Investments**

Q: Are utility share prices correlated to changes in the yields on long-term government bonds?

A: Yes. Interest rates and utility share prices are inversely correlated, which means that increases in interest rates result in declines in the share prices of utilities and vice versa. For example, Goldman Sachs and Deutsche Bank examined the sensitivity of share prices of different industries to changes in interest rates over the past five years. Both Goldman Sachs and Deutsche Bank found that utilities had one of the strongest negative relationships

¹⁸ St. Louis Federal Reserve Bank; Bureau of Labor Statistics.

1 with bond yields (*i.e.*, increases in bond yields resulted in the decline of utility share
2 prices).¹⁹

3 **Q: How do equity analysts expect the utilities sector to perform in an increasing interest**
4 **rate environment?**

5 A. Equity analysts project that utilities will underperform the broader market given high
6 inflation and the recent increases in interest rates. Fidelity classifies the utility sector as
7 underweight,²⁰ and Keybank Capital Markets analyst Sophie Karp recently noted she had
8 a negative view of the sector in 2023 and expects a decline in the relative valuation of the
9 utilities sector as compared to the S&P 500:

10 The utility sector's relative outperformance came on the back of the pre-
11 recessionary environment in the U.S. in 2022, analyst Karp said. She noted that
12 the sector now traded at a 2.8 times premium to the S&P 500 Index, which is
13 relatively wide by historical standards.

14
15 *She said the utility sector is relatively overvalued and will see a mean reversion*
16 *in 2023*, adding that the last time such a premium over the S&P 500 Index
17 happened was in 2004.

18
19 *"We are therefore negative on the sector overall going into 2023 and our OW*
20 *picks grow fewer,"* Karp said,

21
22 *There has been a surprising deterioration of the regulatory environment across*
23 *multiple jurisdictions, including the historically stronger ones*, she noted. Some
24 regulatory developments, according to the analyst, are driven by the regulator's
25 desire to moderate the impact on customer bills. "Given that power and
26 commodity prices remain elevated, we expect to continue seeing regulators
27 getting 'creative' with assumptions and rate mechanisms to achieve that goal,"
28 she added.

29
30 Karp said she would focus on rate affordability, as inflationary pressures will
31 likely be a factor for the foreseeable future.

¹⁹ Lee, Justina. "Wall Street Is Rethinking the Treasury Threat to Big Tech Stocks." Bloomberg.com, March 11, 2021.

²⁰ Fidelity. "First Quarter 2023 Investment Research Update." February 8, 2023.

1 “As we turn to 2023, we believe that the sector will find it difficult to defend
2 this relative valuation position, particularly as macro headwinds persist and
3 begin to take a toll on utility earnings,” she added.²¹
4

5 Additionally, *The Wall Street Journal* recently attributed the 14 percent decline in
6 the S&P Utilities Index between September and October 2022 to the recent increase in
7 long-term treasury yields:

8 A big draw of utility stocks has become less attractive as interest rates have
9 climbed. Utility stocks are known for their sizable dividends, offering
10 investors a regular stream of income. Companies in the S&P 500 utilities
11 sector offer a dividend yield of 3.3%, among the highest payout percentages
12 in the index, according to FactSet.
13

14 But the outsize dividends of utility stocks are no match for climbing bond
15 yields. The yield on the benchmark 10-year Treasury note finished above
16 4% on Monday for a second consecutive session. Friday marked the 10-year
17 yield’s first close above the 4% level since 2008 and 11 straight weeks of
18 gains. Treasuries are viewed as essentially risk-free if held to maturity.
19

20 “The 10-year is repricing everything. I’ve got something that’s even safer
21 and yields even more,” said Kevin Barry, chief investment officer at
22 Summit Financial, comparing Treasuries and utility stocks.²²
23

24 Similarly, Barron’s recently noted that the decline in share prices can be attributed
25 to the relatively high valuations and low dividend yields of utilities as compared to other
26 asset classes such as Treasuries.²³ According to Barron’s, even after the recent decline in
27 share prices, the Utilities Select ETF was yielding 2.85 percent, which is a yield that will
28 not “lure in buyers when the ultrasafe 10-year Treasury note yields close to 4%.”²⁴
29 Therefore, Barron’s currently recommends not buying utility stocks.

²¹ Market Insider, “After A ‘Good Run’ For Utilities In 2022, Analyst Says ‘Trade Is Over – For Now,’ But Retains Bullish Bias On These Stocks”, January 17, 2023.

²² Miao, Hannah, “Utility Stock stumble as treasury yields climb.” *The Wall Street Journal*, October 18, 2022.

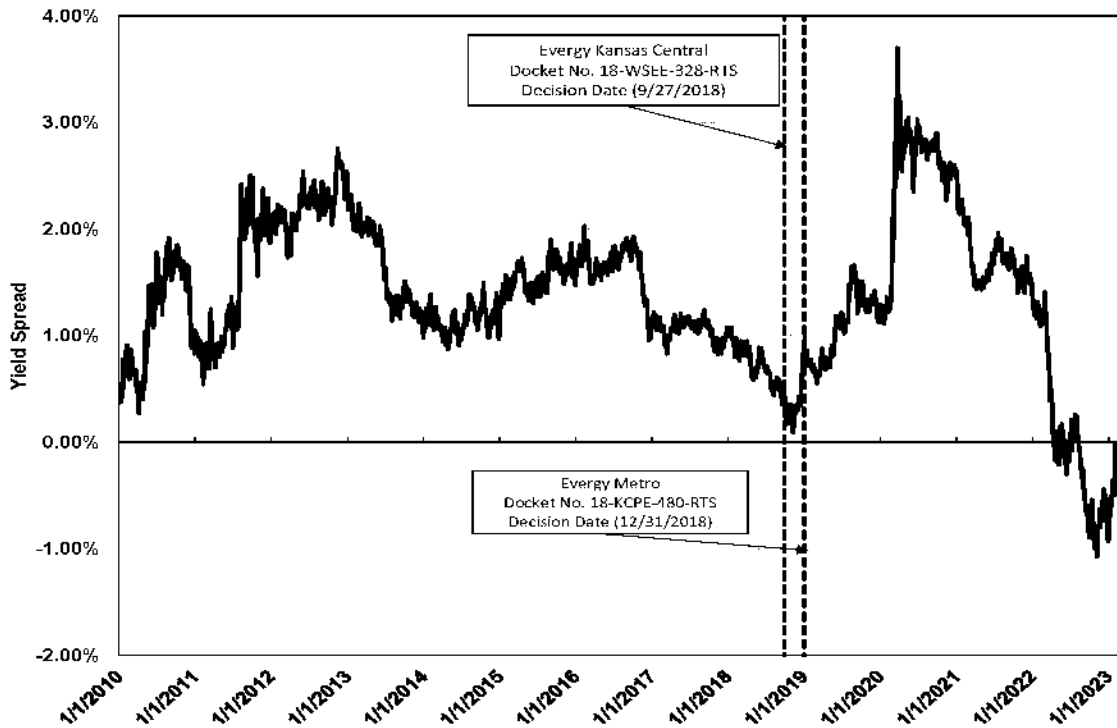
²³ Sonenshine, Jacob, “Utilities Stocks Have Fallen off a Cliff. They Just Got Downgraded, Too.” Barron’s, October 17, 2022.

²⁴ *Id.*

1 **Q: Why do equity analysts expect the utility sector to underperform over the near-term?**

2 A: While interest rates have increased substantially over the past year, the valuations of
3 utilities have remained elevated and have not fully reflected the effect of the recent increase
4 in interest rates. To illustrate this point, I examined the difference between the dividend
5 yields of utility stocks and the yields on long-term government bonds (*i.e.*, the “yield
6 spread”). I selected the dividend yield on the S&P Utilities Index as the measure of the
7 dividend yields for the utility sector and the yield on the 10-year Treasury bond as the
8 estimate of the yield on long-term government bonds. As shown in Figure 5, the yield
9 spread as of January 31, 2023 was negative 0.49 percent, meaning that the yield on the 10-
10 year Treasury bond exceeds the dividend yield for the S&P Utilities Index. Furthermore,
11 the current negative yield spread is well below the long-term average yield spread since
12 2010 of 1.34 percent. Given that the yield spread is currently well below the long-term
13 average, as well as the expectation that interest rates will remain relatively high through at
14 least through the next year, it is reasonable to conclude that the utility sector will most
15 likely underperform over the near-term. This is because investors that purchased utility
16 stocks as an alternative to the lower yields on long-term government bonds would
17 otherwise be inclined to rotate back into government bonds, particularly as the yields on
18 long-term government bonds remain elevated, thus resulting in a decrease in the share
19 prices of utilities.

Figure 5: Spread between the S&P Utilities Index Dividend Yield and the 10-year Treasury bond Yield, January 2010 – March 2023²⁵



Q. What is the significance of the inverse relationship between interest rates and utility share prices in the current market?

A.: If interest rates remain relatively high as expected, then the share prices of utilities, which have been strong in 2022 relative to the market, would be expected to decline. If the prices of utility stocks decline, then the DCF model, which relies on historical averages of share prices to calculate the dividend yield, is likely to understate the dividend yield and thus the cost of equity.

²⁵ S&P Capital IQ Pro and Bloomberg Professional.

1 **E. Conclusion**

2 **Q: What are your conclusions regarding the effect of current market conditions on the**
3 **cost of equity for the Companies?**

4 A: Through 2023, investors expect long-term interest rates to remain relatively high in
5 response to continued elevated levels of inflation and the Federal Reserve's normalization
6 of monetary policy. Because the share prices of utilities are inversely correlated to interest
7 rates, and government bond yields are already substantially greater than utility stock
8 dividend yields, the share prices of utilities will likely decline, which is the reason a number
9 of equity analysts have classified the utility sector as either underperform or underweight.
10 The expected underperformance of utilities means that DCF models using recent historical
11 data likely underestimate investors' required return over the period that rates will be in
12 effect. Therefore, this expected change in market conditions supports consideration of the
13 higher end of the range of cost of equity results produced by the DCF models. Moreover,
14 prospective market conditions warrant consideration of forward-looking cost of equity
15 estimation models such as the CAPM and ECAPM, which may better reflect expected
16 market conditions.

17
18 **VI. RECENTLY AUTHORIZED ROEs**

19 **Q: Have recently authorized ROEs been considered as an important data point in setting**
20 **the ROE in rate proceedings in Kansas?**

21 A: Yes. In the Evergy Companies' 2018 rate proceeding Staff considered the results from
22 major rate case decisions for the six-month period prior to the preparation of his direct
23 testimony.

1 **Q: Are recent authorized ROEs a useful indicator of investor expectations?**

2 A: Yes, but it is important to consider the ROE and the relative market conditions at the time
3 that the decision was in place. As discussed in section V of my Direct Testimony, interest
4 rates increased significantly throughout 2022, affecting the cost of equity. Therefore, while
5 it is reasonable to use recently authorized ROEs over a very recent historical period, that
6 is consistent with current market conditions, it would not be appropriate to review historical
7 ROEs that were authorized under different market conditions.

8 **Q: Have you conducted such an analysis?**

Yes. Figure 6 below summarizes the recently authorized ROEs in fully litigated vertically integrated electric utility rate proceedings in the fourth quarter of 2022 and the first quarter of 2023. As shown in this figure, the average authorized ROE for the fourth quarter of 2022 was 9.87 percent and the average as of the first quarter of 2023 was 9.72 percent.

Figure 6: Recently Authorized ROEs for Vertically Integrated Electric Utilities

<i>Company</i>	<i>Parent Company Ticker</i>	<i>Docket</i>	<i>Date</i>	<i>Return on Equity (%)</i>
Kingsport Power Company	AEP	D-21-00107	10/25/2022	10.00%
Pacific Gas and Electric Co.	PCG	A-21-08-015	11/3/2022	10.25%
Southern California Edison Co.	ELX	A-21-08-013	11/3/2022	10.30%
San Diego Gas & Electric Co.	SRE	A-21-08-014 (Elec)	11/3/2022	10.20%
DTE Electric Co.	DTE	C-U-20836	11/18/2022	9.90%
Pacific Gas and Electric Co.	PCG	A-22-04-008	12/15/2022	10.00%
San Diego Gas & Electric Co.	SRE	A-22-04-012	12/15/2022	9.95%
Southern California Edison Co.	ELX	A-22-04-009	12/15/2022	10.05%
Georgia Power Co.	SO	D-44280	12/20/2022	10.50%
Sierra Pacific Power Co.	BRK.A	D-22-06014	12/27/2022	9.56%
Empire District Electric Co.	AQN	Ca-PUD202100163	12/29/2022	9.30%
PacifiCorp	BRK.A	D-UE-399	12/16/2022	9.50%
Puget Sound Energy Inc.		D-UE-220066	12/22/2022	9.40%
		D-5-UR-110 (WEP- Elec)	12/29/2022	9.80%
Wisconsin Electric Power Co.	WEC	D-6690-UR-127 (Elec)	12/22/2022	9.80%
Wisconsin Public Service Corp.	WEC			
Consumers Energy Co.	CMS	C-U-21224	1/19/2023	9.90%
Minnesota Power Entrprs Inc.	ALE	D-E-015/GR-21-335	1/23/2023	9.65%
Cheyenne Light Fuel Power Co.	BKH	D-20003-214-ER-22	1/26/2023	9.75%
Southwestern Electric Power Co	AEP	D-U-35441	2/17/2023	9.50%
Duke Energy Progress LLC	DUK	D-2022-254-E	2/9/2023	9.60%
Upper Peninsula Power Co.		C-U-21286	3/24/2023	9.90%
Q4 2022 Average				9.87%
Q1 2023 Average				9.72%

VII. PROXY GROUP SELECTION

Q: Please provide a summary profile of the Evergy Companies.

A: Evergy Metro, Inc., of which EKM is a part, and EKC are wholly-owned subsidiaries of Evergy. EKM is a regulated electric utility that provides generation, transmission and distribution of electricity to approximately 571,500 customers in eastern Kansas and

1 western Missouri.²⁶ As of December 31, 2022, EKM's net utility electric plant in Kansas
2 was approximately \$3.043 billion.²⁷ EKM currently has an investment-grade long term
3 rating from S&P of A (Outlook: Negative) and from Moody's of Baa1 (Outlook: Stable).²⁸
4 EKC is a regulated electric utility that provides generation, transmission and distribution
5 of electricity to approximately 730,800 customers in central and eastern Kansas.²⁹ As of
6 December 31, 2022, EKC's net utility electric plant in Kansas was approximately \$6.793
7 billion.³⁰ EKC currently has an investment-grade long-term rating from S&P of A-
8 (Outlook: Negative) and from Moody's of Baa1 (Outlook: Stable).³¹ The Companies'
9 parent, Evergy, cumulatively serves approximately 1,640,800 customers in Kansas and
10 Missouri, with EKM and EKC comprising approximately 60% of Evergy's total customers.

11 **Q: Why have you used a group of proxy companies to estimate the cost of equity for the**
12 **Companies?**

13 A: One of the purposes of this proceeding is to estimate the cost of equity for electric utility
14 companies that are not publicly traded. Because the cost of equity is a market-based
15 concept and because the Companies' operations do not make up the entirety of a publicly
16 traded entity, it is necessary to establish a group of companies that are both publicly traded
17 and comparable to the Companies in certain fundamental business and financial respects
18 to serve as their "proxy" in the cost of equity estimation process.

²⁶ Evergy, Inc. Form 10-K 2021 Annual Report, at 15.

²⁷ Provided by the Companies.

²⁸ S&P and Moody's Ratings, accessed February 7, 2023.

²⁹ Evergy, Inc. Form 10-K 2021 Annual Report, at 15.

³⁰ Provided by the Companies.

³¹ S&P and Moody's Ratings accessed February 7, 2023.

1 Even if the Companies' electric utility operations in Kansas did constitute the
2 entirety of a publicly-traded entity, it is possible that transitory events could bias its market
3 value over a given period of time. A significant benefit of using a proxy group is that it
4 moderates the effects of unusual events that may be associated with any one company. The
5 companies included in the proxy group all possess a set of operating and risk characteristics
6 that are substantially comparable to the Companies', and thus provide a reasonable basis
7 to derive and estimate an appropriate cost of equity for the Companies.

8 **Q: How did you select the companies included in your proxy group?**

9 A: I began with the group of 36 companies that *Value Line* classifies as electric utilities and
10 applied the following screening criteria to select companies that:

- 11 • pay consistent quarterly cash dividends, since companies that do not cannot be
12 analyzed using the constant growth DCF model;
- 13 • have investment grade long-term issuer ratings from both S&P and Moody's;
- 14 • are covered by more than one utility industry analyst;
- 15 • have positive long-term earnings growth forecasts from at least two equity analysts;
- 16 • own generation assets included in rate base;
- 17 • derive at least 40 percent of sales from company-owned generation;
- 18 • derive at least 60 percent of the company's total operating income from regulated
19 operations;
- 20 • derive at least 60 percent of the company's total regulated operating income from
21 regulated electric operations; and
- 22 • were not party to a merger or transformative transaction during the analytical period
23 considered.

1 **Q: Did you exclude any other companies from the proxy group?**

2 A: Yes. I also excluded Hawaiian Electric Industries, Inc. (“HE”) on the basis that its
3 operations are concentrated on the islands of Hawaii, and therefore, the company faces
4 geographic concentration risk for both its regulated and substantial unregulated operations
5 not applicable to the other utilities considered. As HE noted in the company’s 2021
6 Form 10-K:

7 The Company is subject to the risks associated with the geographic concentration
8 of its businesses and current lack of interconnections that could result in service
9 interruptions at the Utilities or higher default rates on loans held by ASB [American
10 Savings Bank].³²

11 The increased risk of service interruptions resulting from HE’s geographic location
12 that could result in revenue loss and increased costs is a risk unique to HE and would not
13 apply to utilities located on the U.S. mainland. Furthermore, HE’s unregulated operations,
14 which represent approximately 33 percent of the company’s operation income in 2021 are
15 concentrated in the banking sector through the ownership of American Savings Bank
16 (“ASB”).³³ ASB also only operates on Hawaii; thus, all of the company’s consumer and
17 commercial loans are to customers on Hawaii. If Hawaii were to face an adverse economic
18 or political event, ASB could face severe financial effects given the company’s geographic
19 concentration in Hawaii.³⁴ As a result, I have excluded HE from my proxy group
20 considering HE’s unique geographical risks.
21

³² Hawaii Electric Industries, Inc., 2021 Form 10-K, at 23.

³³ *Id.*, at 86.

³⁴ *Id.*, at 20.

1 **Q: What is the composition of your proxy group?**

2 A: The screening criteria discussed above is shown in **Exhibit AEB-2** and results in a proxy
3 group consisting of the companies shown in Figure 7 below:

4 **Figure 7: Proxy Group**

Company	Ticker
ALLETE, Inc.	ALE
Alliant Energy Corporation	LNT
Ameren Corporation	AEE
American Electric Power Company, Inc.	AEP
Avista Corporation	AVA
CMS Energy Corporation	CMS
Dominion Resources, Inc.	D
Duke Energy Corporation	DUK
Entergy Corporation	ETR
IDACORP, Inc.	IDA
NextEra Energy, Inc.	NEE
NorthWestern Corporation	NWE
OGE Energy Corporation	OGE
Otter Tail Corporation	OTTR
Portland General Electric Company	POR
Southern Company	SO
Xcel Energy Inc.	XEL

5
6 **Q: Why is it appropriate to recognize the risks of owning generation in developing the**
7 **proxy group?**

8 A: As discussed, EKM and EKC are vertically-integrated electric utilities, and the overall
9 purpose of developing a set of screening criteria is to select a proxy group of companies
10 that align with the financial and operational characteristics of the Companies and that

1 investors would view as comparable to the Companies. Thus, I have applied a screening
2 criterion to remove companies that do not own substantial amounts of generation and
3 therefore, may not be as comparable to the Companies. According to Moody's, generation
4 ownership causes vertically-integrated electric utilities to have higher business risk than
5 either electric transmission and distribution companies, or natural gas distribution or
6 transportation companies. For example, Moody's states that:

7 Generation utilities and vertically integrated utilities generally have a higher
8 level of business risk because they are engaged in power generation, so we
9 apply the Standard Grid. We view power generation as the highest-risk
10 component of the electric utility business, as generation plants are typically the
11 most expensive part of a utility's infrastructure (representing asset
12 concentration risk) and are subject to the greatest risks in both construction and
13 operation, including the risk that incurred costs will either not be recovered in
14 rates or recovered with material delays.³⁵
15

16 **Q: Is there additional evidence that vertically-integrated electric utilities have different**
17 **risk profiles than transmission and distribution-only utilities?**

18 **A:** Yes. Many states across the U.S. have either set goals or mandated standards for increasing
19 the amount of renewable generation and decreasing carbon emissions. Furthermore, many
20 utilities across the U.S. have voluntarily developed clean energy commitments with long-
21 term goals such as net-zero emissions and 100 percent renewable generation. Thus,
22 vertically-integrated electric utilities will be transforming their generation fleets over the
23 next few decades to achieve these goals and mandates. For example, Evergy has a goal to
24 achieve net-zero carbon emissions by 2045 with an interim goal of 70 percent reduction in
25 carbon emissions from 2005 levels by 2030.³⁶ As I discuss in more detail later herein,

³⁵ Moody's Investors Service. Rating Methodology: Regulated Electric and Gas Utilities, April 2022, at 21.

³⁶ Evergy, Inc. Form 10-K 2021 Annual Report, at 10.

1 Evergy plans to achieve these goals by retiring approximately 1,900 MW of fossil fuel
2 generation (*i.e.*, fueled by coal, oil, and natural gas) and adding approximately 3,500 MW
3 of renewable generation (*i.e.*, solar and wind) over the next ten years.

4 Thus, the long-term transition of the generation fleets of vertically-integrated
5 electric utilities will require significant investment in renewable generation as well as the
6 retirement of many coal- and natural gas-fired generation assets. While transmission and
7 distribution-only (“T&D”) utilities will also need to invest in their transmission and
8 distribution systems to facilitate the transition to clean energy generation, T&D utilities
9 will not face the risk associated with fossil fuel generation retirements and the need to build
10 new renewable generation. Therefore, the risks confronted by a vertically-integrated
11 electric utility are quite different from the risks confronted by a T&D utility over the near
12 and long term. As a result, I have applied a generation screening criterion to ensure that a
13 significant portion of the total sales of each of the proxy group companies are supplied with
14 power from generation assets that they own, which is similar to EKM and EKC.

15 **VIII. COST OF EQUITY ESTIMATION**

16 **Q: Please briefly discuss the ROE in the context of the regulated rate of return.**

17 A: The overall rate of return for a regulated utility is the weighted average cost of capital, in
18 which the cost rates of the individual sources of capital are weighted by their respective
19 book values. The ROE is the cost of common equity capital in the utility’s capital structure
20 for ratemaking purposes. While the costs of debt and preferred stock can be directly
21 observed, the cost of equity is market-based and, therefore, must be estimated based on
22 observable market data.

1 **Q: How is the required cost of equity determined?**

2 A: The required cost of equity is estimated by using analytical techniques that rely on market-
3 based data to quantify investor expectations regarding equity returns, adjusted for certain
4 incremental costs and risks. Informed judgment is then applied to determine where the
5 company's cost of equity falls within the range of results produced by multiple analytical
6 techniques. The key consideration in determining the cost of equity is to ensure that the
7 methodologies employed reasonably reflect investors' views of the financial markets in
8 general, as well as the subject company in the context of the proxy group, in particular.

9 **Q: What methods did you use to determine your recommended ROE in this proceeding?**

10 A: I considered the results of the constant growth DCF model, the CAPM, the ECAPM, and
11 the Bond Yield Plus Risk Premium analysis. As discussed in more detail below, a
12 reasonable ROE estimate appropriately considers alternative methodologies and the
13 reasonableness of their individual and collective results.

14 **Q: Is it important to use more than one analytical approach to estimate the cost of**
15 **equity?**

16 A: Yes. Because the cost of equity is not directly observable, it must be estimated based on
17 both quantitative and qualitative information. When faced with the task of estimating the
18 cost of equity, analysts and investors are inclined to gather and evaluate as much relevant
19 data as reasonably can be analyzed. Several models have been developed to estimate the
20 cost of equity, and I use multiple approaches to estimate the cost of equity. As a practical
21 matter, however, all the models available for estimating the cost of equity are subject to
22 limiting assumptions or other methodological constraints. Consequently, many well-
23 regarded finance texts recommend using multiple approaches when estimating the cost of

equity. For example, Copeland, Koller, and Murrin³⁷ suggest using the CAPM and Arbitrage Pricing Theory model, while Brigham and Gapenski³⁸ recommend the CAPM, DCF, and Bond Yield Plus Risk Premium approaches.

Q: Do current market conditions support the use of more than one analytical approach?

A: Yes. As I discussed above, interest rates have increased substantially over the past year and are expected to remain elevated over at least the next year from the lows seen during the COVID-19 pandemic. The benefit of using multiple models is that each model relies on different assumptions, certain of which may better reflect current and projected market conditions at different times. As discussed previously, the CAPM, ECAPM, and Bond Yield Plus Risk Premium analysis offer some balance through the use of projected interest rates since the effect of changes in interest rates, particularly the recent increase in interest rates, may not be captured as well in the DCF model at this time. Therefore, it is important to use multiple analytical approaches to ensure that the cost of equity results reflect market conditions that are expected during the period that the Companies' rates will be in effect.

Q: Has the Commission previously recognized that it is important to consider the results of multiple cost of equity models?

A: Yes. In its order in Docket No. 10-KCPE-415-RTS, the Commission determined the authorized ROE for EKM based on both the DCF and the CAPM analyses presented by the witnesses in the proceeding. Specifically, the Commission noted that:

The last main capital issue raises the question of whether CAPM is appropriate to include in setting the ROE. For us, this is not a difficult question, and we find that in this case, under the economic conditions that exist and under which all parties have labored, CAPM should be included. We also conclude, as a

³⁷ Copeland, Tom, Tim Koller and Jack Murrin. *Valuation: Measuring and Managing the Value of Companies*. New York, McKinsey & Company, Inc., 3rd Ed., 2000, at 214.

³⁸ Brigham, Eugene and Louis Gapenski. *Financial Management: Theory and Practice*. Orlando, Dryden Press, 1994, at 341.

1 matter of law, that we are afforded broad discretion in setting the ROE, and
2 interpret that discretion to extend beyond a rigid formulaic approach.
3 Therefore, after reviewing the evidence presented by all three parties on the
4 CAPM question, we are most persuaded by the testimony offered by Crane and
5 Gatewood. Using both CAPM and DCF generates an analysis that
6 encompasses the current economic climate.³⁹
7

8 Furthermore, the Commission has noted in subsequent orders that it has relied on
9 the evidence provided by each of the ROE witnesses in the case in the determination of the
10 ROE.⁴⁰

11 **A. Constant Growth DCF Model**

12 **Q: Please describe the DCF approach.**

13 A: The DCF approach is based on the theory that a stock's current price represents the present
14 value of all expected future cash flows. In its most general form, the DCF model is
15 expressed as follows:

$$P_0 = \frac{D_1}{(1+k)} + \frac{D_2}{(1+k)^2} + \dots + \frac{D_\infty}{(1+k)^\infty} \quad [1]$$

17 Where P_0 represents the current stock price, $D_1 \dots D_\infty$ are all expected future dividends, and
18 k is the discount rate, or required COE. Equation [1] is a standard present value calculation
19 that can be simplified and rearranged into the following form:

$$k = \frac{D_0(1+g)}{P_0} + g \quad [2]$$

³⁹ Kansas Corporation Commission, Docket No. 10-KCPE-415-RTS, Order: 1) Addressing Prudence; 2) Approving Application, in Part; & 3) Ruling on Pending Requests, November 22, 2010, at 43.

⁴⁰ See, e.g., Kansas Corporation Commission, Docket No. 12-KCPE-764-RTS, Order, December 13, 2012, at 11; Kansas Corporation Commission, Docket No. 15-KCPE-116-RTS, Order, September 10, 2015, at 16; and Kansas Corporation Commission, Docket No. 19-ATMG-525-RTS, Order, February 24, 2020, at 8.

Equation [2] is often referred to as the constant growth DCF model in which the first term is the expected dividend yield and the second term is the expected long-term growth rate.

Q: What assumptions are required for the constant growth DCF model?

A: The constant growth DCF model requires the following four assumptions: (1) a constant growth rate for earnings and dividends; (2) a stable dividend payout ratio; (3) a constant price-to-earnings ratio; and (4) a discount rate greater than the expected growth rate. To the extent that any of these assumptions are not objectively valid, considered judgment and/or specific adjustments should be applied to the results.

Q: What market data do you use to calculate the dividend yield in your constant growth DCF model?

A: The dividend yield in my constant growth DCF model is based on the proxy group companies' current annualized dividend and average closing stock prices over the most recent 30, 90, and 180 trading days ended March 31, 2023.

Q: Why did you use three averaging periods for stock prices?

A: I use an average of recent trading days to calculate the term P_0 in the DCF model to reflect current market data while also ensuring that the result of the model is not skewed by anomalous events that may affect stock prices on any given trading day.

Q: Did you make any adjustments to the dividend yield to account for periodic growth in dividends?

A: Yes. Because utility companies tend to increase their quarterly dividends at different times throughout the year, it is reasonable to assume that dividend increases will be evenly distributed over calendar quarters. Given that assumption, it is reasonable to apply one-half of the expected annual dividend growth rate for purposes of calculating the expected

dividend yield component of the DCF model. This adjustment ensures that the expected first year dividend yield is, on average, representative of the coming twelve-month period, and does not overstate the aggregated dividends to be paid during that time.

Q: Why is it important to select appropriate measures of long-term growth in applying the DCF model?

A: In its constant growth form, the DCF model (*i.e.*, Equation [2]) assumes a single growth estimate in perpetuity. To reduce the long-term growth rate to a single measure, one must assume that the payout ratio remains constant and that earnings per share, dividends per share and book value per share all grow at the same constant rate. Over the long run, however, dividend growth can only be sustained by earnings growth. Therefore, it is important to consider a variety of sources in arriving at a single projected long-term earnings growth rate for the constant growth DCF model.

Q: Which sources of long-term earnings growth rates did you use in your DCF analysis?

A: I incorporate three sources of long-term earnings per share (“EPS”) growth rates: (1) Zacks Investment Research; (2) Yahoo! Finance; and (3) *Value Line*.

Q: Why are EPS growth rates the appropriate growth rates to be relied on in the DCF model?

A: Earnings are the fundamental driver of a company’s ability to pay dividends; therefore, projected EPS growth is the appropriate measure of a company’s long-term growth. In contrast, changes in a company’s dividend payments are based on management decisions related to cash management and other factors. For example, a company may decide to retain earnings rather than pay out a portion of those earnings to shareholders through dividends.

1 Therefore, dividend growth rates are less likely than earnings growth rates to reflect
2 accurately investor perceptions of a company's growth prospects.

3 **Q: Have EPS growth rates been relied upon in the DCF in prior Kansas rate**
4 **proceedings?**

5 A: Yes. Staff Witness Gatewood relied on EPS growth rates in his DCF analysis in the
6 Companies' 2018 rate case proceeding.⁴¹

7 **Q: How did you calculate the range of results for the constant growth DCF model?**

8 A: I calculated a low-end result for my DCF model using the minimum growth rate of the
9 three sources (*i.e.*, the lowest of the Zacks, Yahoo Finance, and *Value Line* projected
10 earnings growth rates) for each of the proxy group companies. I used a similar approach
11 to calculate a high-end result, using the maximum growth rate of the three sources for each
12 proxy group company. Lastly, I also calculated results using the average growth rate from
13 all three sources for each proxy group company.

14 **Q: What are the results of your constant growth DCF analyses?**

15 A: Figure 8 (see also **Exhibit AEB-3**) summarizes the results of my DCF analysis. As shown
16 in Figure 8, the mean and median DCF results using the average growth rates range from
17 9.50 percent to 9.85 percent, and the mean and median results using the maximum growth
18 rates range from 9.98 percent to 10.84 percent. While I also summarize the DCF results
19 using the minimum growth rates, given the expected underperformance of utility stocks
20 going forward and thus the likelihood that the DCF model is understating the cost of equity,
21 I do not believe it is appropriate to consider these DCF results at this time.

⁴¹ Docket No. 18-KCPE- 480-RTS, Direct Testimony of Adam Gatewood at 36.

Figure 8: Summary of Constant Growth DCF Results

	Minimum Growth Rate	Average Growth Rate	Maximum Growth Rate
Mean Results:			
30-Day Avg. Stock Price	8.65%	9.85%	10.84%
90-Day Avg. Stock Price	8.58%	9.78%	10.77%
180-Day Avg. Stock Price	8.59%	9.79%	10.78%
Average	8.61%	9.80%	10.80%
Median Results:			
30-Day Avg. Stock Price	9.20%	9.62%	10.07%
90-Day Avg. Stock Price	9.09%	9.56%	10.01%
180-Day Avg. Stock Price	9.04%	9.50%	9.98%
Average	9.11%	9.56%	10.02%

Q: Have regulatory commissions acknowledged that the DCF model might understate the cost of equity given the current capital market conditions of high inflation and increased interest rates?

A: Yes. For example, in its May 2022 decision establishing the cost of equity for Aqua Pennsylvania, Inc., the Pennsylvania Public Utility Commission concluded that the current capital market conditions of high inflation and increased interest rates has resulted in the DCF model understating the utility cost of equity, and that weight should be placed on risk premium models, such as the CAPM, in the determination of the ROE:

To help control rising inflation, the Federal Open Market Committee has signaled that it is ending its policies designed to maintain low interest rates. Aqua Exc. at 9. Because the DCF model does not directly account for interest rates, consequently, it is slow to respond to interest rate changes. However, I&E's CAPM model uses forecasted yields on ten-year Treasury bonds, and accordingly, its methodology captures forward looking changes in interest rates.

Therefore, our methodology for determining Aqua's ROE shall utilize both I&E's DCF and CAPM methodologies. As noted above, the Commission recognizes the importance of informed judgment and information provided by other ROE models. In the 2012 PPL Order, the Commission considered PPL's CAPM and RP methods, tempered by informed judgment, instead of DCF-only results. We conclude that methodologies other than the DCF can be used as a

1 check upon the reasonableness of the DCF derived ROE calculation.
2 Historically, we have relied primarily upon the DCF methodology in arriving
3 at ROE determinations and have utilized the results of the CAPM as a check
4 upon the reasonableness of the DCF derived equity return. As such, where
5 evidence based on other methods suggests that the DCF-only results may
6 understate the utility's ROE, we will consider those other methods, to some
7 degree, in determining the appropriate range of reasonableness for our equity
8 return determination. In light of the above, we shall determine an appropriate
9 ROE for Aqua using informed judgement based on I&E's DCF and CAPM
10 methodologies.⁴²

11
12 We have previously determined, above, that we shall utilize I&E's DCF and
13 CAPM methodologies. I&E's DCF and CAPM produce a range of
14 reasonableness for the ROE in this proceeding from 8.90% [DCF] to 9.89%
15 [CAPM]. Based upon our informed judgment, which includes consideration of
16 a variety of factors, including increasing inflation leading to increases in
17 interest rates and capital costs since the rate filing, we determine that a base
18 ROE of 9.75% is reasonable and appropriate for Aqua.⁴³

19
20 **Q: Did you rely on the use of a two-stage DCF model?**

21 A: No, I did not. Utilities are considered a mature industry, as such it is not necessary to adjust
22 the growth rate to reflect a longer-term steady state. Therefore, I have relied on the constant
23 growth version of the DCF model.

24 **Q: Are you aware that the Federal Energy Regulatory Commission ("FERC") relies on**
25 **a two-stage DCF model that averages earnings per share growth rates with nominal**
26 **GDP growth?**

27 A: Yes, I am. However, it is important to note that in Opinion No. 569-A, the FERC
28 recognized that the growth rate of electric utilities have declined and are now closer to the
29 current GDP growth rate projections than those from the 1990s when the FERC adopted a
30 two-step DCF methodology that weighted GDP growth as one-third of the growth rate in

⁴² Pennsylvania Public Utility Commission, Docket Nos. R-2021-3027385 and R-2021-3027386, Opinion and Order, May 12, 2022, pp. 154–155.

⁴³ *Id.*, pp. 177–178.

1 the DCF. As a result, the FERC reduced the weighting on GDP growth to 20 percent of the
2 total growth rate in that proceeding. This change in the emphasis on GDP growth was
3 affirmed in FERC Opinion 575.⁴⁴

4 **Q: What are your conclusions about the results of the DCF models?**

5 A: As discussed previously, one primary assumption of the DCF models is a constant price-
6 to-earnings ratio, and that assumption is heavily influenced by the market price of utility
7 stocks. Since utility stocks are expected to underperform the broader market over the near-
8 term as interest rates remain elevated and yields on long-term government bonds exceed
9 utility dividend yields, it is important to consider the results of the DCF models with
10 caution. Therefore, while I have given weight to the results of the constant growth DCF
11 model, my recommendation also gives weight to the results of other cost of equity
12 estimation models.

13 **B. CAPM Analysis**

14 **Q: Please briefly describe the CAPM.**

15 A: The CAPM is a risk premium approach that estimates the cost of equity for a given security
16 as a function of a risk-free return plus a risk premium to compensate investors for the non-
17 diversifiable or “systematic” risk of that security. Systematic risk is the risk inherent in the
18 entire market or market segment, which cannot be diversified away using a portfolio of
19 assets. Unsystematic risk is the risk of a specific company that can, theoretically, be
20 mitigated through portfolio diversification.

⁴⁴ FERC Opinion No. 569-A 171 FERC 61,154 at PP 57-58. See also FERC Opinion No 575 at P 131.

The CAPM is defined by four components:

$$K_e = r_f + \beta(r_m - r_f) \quad [3]$$

Where:

K_e = the required market ROE;

β = beta coefficient of an individual security;

r_f = the risk-free rate of return; and

r_m = the required return on the market.

In this specification, the term $(r_m - r_f)$ represents the market risk premium. According to the theory underlying the CAPM, because unsystematic risk can be diversified away, investors should only be concerned with systematic or non-diversifiable risk. Non-diversifiable risk is measured by beta, which is defined as:

$$\beta = \frac{\text{Covariance}(r_e, r_m)}{\text{Variance}(r_m)} \quad [4]$$

The variance of the market return (*i.e.*, Variance (r_m)) is a measure of the uncertainty of the general market, and the Covariance between the return on a specific security and the general market (*i.e.*, Covariance (r_e, r_m)) reflects the extent to which the return on that security will respond to a given change in the general market return. Thus, beta represents the risk of the security relative to the general market.

Q: What risk-free rate do you use in your CAPM analysis?

A: I rely on three sources for my estimate of the risk-free rate: (1) the current 30-day average yield on 30-year Treasury bonds, which is 3.81 percent;⁴⁵ (2) the average projected 30-year Treasury bond yield for the second quarter of 2023 through the second quarter of 2024,

⁴⁵ Bloomberg Professional as of March 31, 2023.

1 which is 3.78 percent;⁴⁶ and (3) the average projected 30-year Treasury bond yield for 2024
2 through 2028, which is 3.90 percent.⁴⁷

3 **Q: What beta coefficients do you use in your CAPM analysis?**

4 A: As shown in **Exhibit AEB-4**, I use the beta coefficients for the proxy group companies as
5 reported by Bloomberg and *Value Line*. The beta coefficients reported by Bloomberg are
6 calculated using ten years of weekly returns relative to the S&P 500 Index. The beta
7 coefficients reported by *Value Line* are calculated using five years of weekly returns
8 relative to the NYSE Composite Index. Additionally, as shown in **Exhibit AEB-5**, I
9 consider another CAPM analysis that relies on the long-term average beta coefficient for
10 the companies in my proxy group, which is calculated as an average of the *Value Line* beta
11 coefficients for the companies in my proxy group from 2013 through 2022.

12 **Q: How do you estimate the market risk premium in the CAPM?**

13 A: I estimate the market risk premium as the difference between the implied expected equity
14 market return and the risk-free rate. As shown in Attachment AEB-6, the expected market
15 return is calculated using the constant growth DCF model discussed earlier in my testimony
16 for the companies in the S&P 500 Index. Based on an estimated market capitalization-
17 weighted dividend yield of 1.76 percent and a weighted long-term growth rate of 10.26
18 percent, the estimated required market return for the S&P 500 Index as of March 31, 2023,
19 is 12.11 percent. Based on the three risk-free rates considered, the market risk premium
20 ranges from 8.21 percent to 8.33 percent.

⁴⁶ *Blue Chip Financial Forecasts*, Vol. 42, No. 4, March 31, 2023, at 2.

⁴⁷ *Blue Chip Financial Forecasts*, Vol. 41, No. 12, December 2, 2022, at 14.

1 **Q: You calculate the market risk premium as the difference between the market return**
2 **and the income return on government bonds. Is it appropriate to use the income**
3 **return on government bonds as opposed to the total return on government bonds?**

4 A: Yes. Morningstar (now Kroll), one of the publishers of the historical market risk premium
5 data, discussed this in its publication *Stocks, Bonds, Bills and Inflation*, which has been
6 relied upon by cost of capital witnesses in regulatory proceedings for decades. As noted by
7 Morningstar:

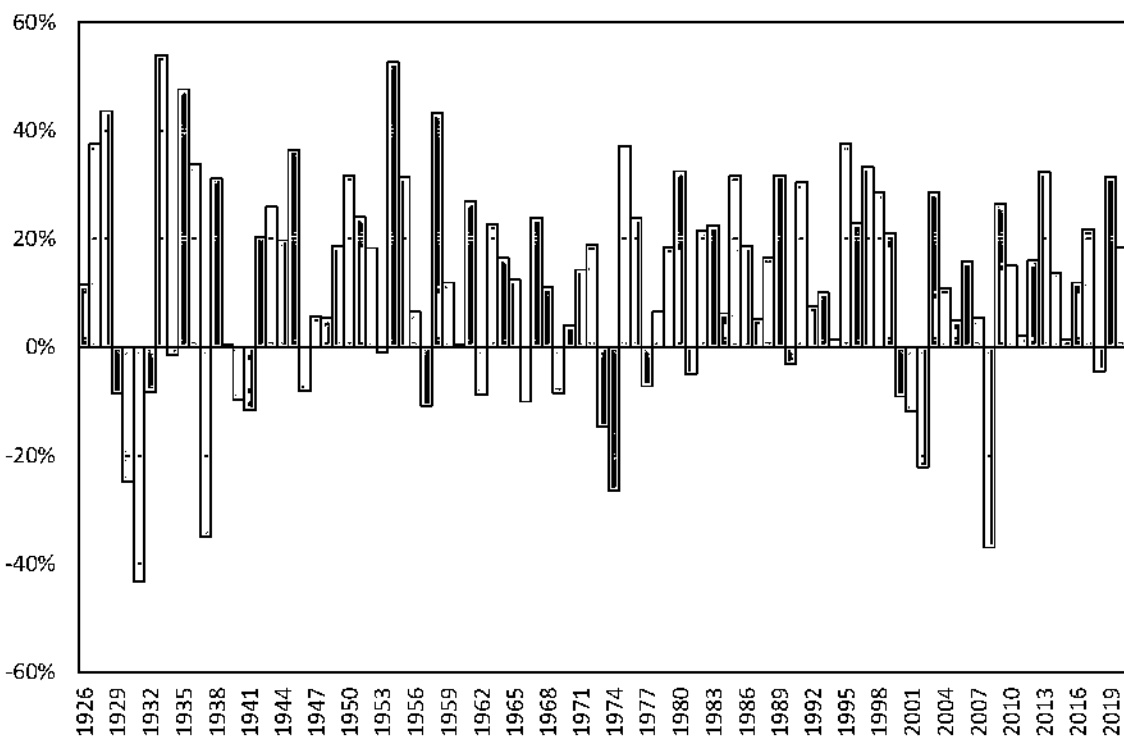
8 Another point to keep in mind when calculating the equity risk premium is that
9 the income return on the appropriate horizon Treasury security, rather than the
10 total return, is used in the calculation. The total return is comprised of three
11 return components: the income return, the capital appreciation return, and the
12 reinvestment return. The income return is defined as the portion of the total
13 return that results from a periodic cash flow or, in this case, the bond coupon
14 payment. The capital appreciation return results from the price change of a
15 bond over a specific period. Bond prices generally change in react to
16 unexpected fluctuations in yields. Reinvestment return is the return on a given
17 month's investment income when reinvested into the same asset class in the
18 subsequent months of the year. The income return is thus used in the estimation
19 of the equity risk premium because it represents the truly riskless portion of
20 the return.⁴⁸
21

22 **Q: How does the current expected market return of 12.50 percent compare to observed**
23 **historical market returns?**

24 A: As shown in Figure 9, given the range of annual equity returns that have been observed
25 over the past century, a current expected market return of 12.11 percent is not unreasonable.
26 As shown, in 50 out of the past 96 years (or roughly 52 percent of observations), the
27 realized equity market return was 12.11 percent or greater.

⁴⁸ Morningstar, Inc. 2010, Ibbotson SBBI 2010 Valuation Yearbook at 55.

Figure 9: Realized U.S. Equity Market Returns (1926-2021)⁴⁹



Q: Did you consider another form of the CAPM in your analysis?

A: Yes. I have also considered the results of an ECAPM analysis in estimating the cost of equity for the Companies.⁵⁰ The ECAPM calculates the product of the adjusted beta coefficient and the market risk premium and applies a weight of 75.00 percent to that result. The model then applies a 25.00 percent weight to the market risk premium without any effect from the beta coefficient. The results of the two calculations are summed, along with the risk-free rate, to produce the ECAPM result, as noted in Equation [5] below:

⁴⁹ Depicts total annual returns on large company stocks, as reported in the 2022 *Kroll* S&P Yearbook.

⁵⁰ See, e.g., Morin, Roger A. *New Regulatory Finance*. Public Utilities Reports, Inc., 2006, at 189.

1
$$k_e = r_f + 0.75\beta(r_m - r_f) + 0.25(r_m - r_f) \quad [5]$$

2 Where:

3 k_e = the required market ROE

4 β = adjusted beta coefficient of an individual security

5 r_f = the risk-free rate of return

6 r_m = the required return on the market as a whole

7
8 In essence, the ECAPM addresses the tendency of the “traditional” CAPM to underestimate
9 the cost of equity for companies with low beta coefficients such as regulated utilities. In
10 that regard, the ECAPM is not redundant to the use of adjusted betas in the traditional
11 CAPM; rather, it recognizes the results of academic research indicating that the risk-return
12 relationship is different (in essence, flatter) than estimated by the CAPM, and that the
13 CAPM underestimates the “alpha,” or the constant return term.⁵¹

14 As with the CAPM, my application of the ECAPM uses the forward-looking market
15 risk premium estimates, the three yields on 30-year Treasury securities noted earlier as the
16 risk-free rate, and the current Bloomberg, current *Value Line*, and long-term *Value Line*
17 beta coefficients.

18 **Q: What are the results of your CAPM analyses?**

19 A: As shown in Figure 10 (see also **Exhibit AEB-4**), my traditional CAPM analysis produces
20 a range of returns from 9.96 percent to 11.06 percent. The ECAPM analysis results range
21 from 10.50 percent to 11.32 percent.

⁵¹ *Id.*, at 191.

Figure 10: CAPM and ECAPM Results

	Current 30-Day Avg 30-Year Treasury Yield	Near-Term Projected 30-Year Treasury Yield	Longer-Term Projected 30-Year Treasury Yield
CAPM:			
Current <i>Value Line</i> Beta	11.05%	11.05%	11.06%
Current Bloomberg Beta	10.49%	10.48%	10.50%
Long-term Avg. <i>Value Line</i> Beta	9.97%	9.96%	9.99%
ECAPM:			
Current <i>Value Line</i> Beta	11.31%	11.31%	11.32%
Current Bloomberg Beta	10.89%	10.89%	10.91%
Long-term Avg. <i>Value Line</i> Beta	10.50%	10.50%	10.52%

C. Bond Yield Plus Risk Premium Analysis

Q: Please describe the Bond Yield Plus Risk Premium approach.

A: In general terms, this approach is based on the fundamental principle that equity investors bear the residual risk associated with equity ownership and therefore require a premium over the return they would have earned as bondholders. In other words, because returns to equity holders have greater risk than returns to bondholders, equity investors must be compensated to bear that risk. Thus, risk premium approaches estimate the cost of equity as the sum of the equity risk premium and the yield on a particular class of bonds. In my analysis, I use actual authorized returns for electric distribution companies as the historical measure of the cost of equity to determine the risk premium.

Q: Are there other considerations that should be addressed in conducting this analysis?

A: Yes. It is important to recognize both academic literature and market evidence indicating that the equity risk premium (as used in this approach) is inversely related to the level of interest rates (*i.e.*, as interest rates increase, the equity risk premium decreases, and vice

1 versa). Consequently, it is important to develop an analysis that: (1) reflects the inverse
2 relationship between interest rates and the equity risk premium; and (2) relies on recent
3 and expected market conditions. Such an analysis can be developed based on a regression
4 of the risk premium as a function of Treasury bond yields. When the authorized ROEs for
5 electric utilities serve as the measure of required equity returns and the yield on the long-
6 term Treasury bond is defined as the relevant measure of interest rates, the risk premium
7 is the difference between those two points.⁵²

8 **Q: Is the Bond Yield Plus Risk Premium analysis relevant to investors?**

9 A: Yes. Investors are aware of authorized ROEs in other jurisdictions, and they consider those
10 authorizations as a benchmark for a reasonable level of equity returns for utilities of
11 comparable risk operating in other jurisdictions. Because my Bond Yield Plus Risk
12 Premium analysis is based on authorized ROEs for utility companies relative to
13 corresponding Treasury yields, it provides relevant information to assess the return
14 expectations of investors in the current interest rate environment.

15 **Q: What did your Bond Yield Plus Risk Premium analysis reveal?**

16 A: As shown in Figure 11 below, from 1992 through March 31, 2023, there was a strong
17 negative relationship between risk premia and interest rates. To estimate that relationship,
18 I conducted a regression analysis using the following equation:

⁵² See e.g., Berry, S. Keith. "Interest Rate Risk and Utility Risk Premia during 1982-93." *Managerial and Decision Economics*, Vol. 19, No. 2, March, 1998 (the author used a similar methodology, including using authorized ROEs as the relevant data source, and came to similar conclusions regarding the inverse relationship between risk premia and interest rates). See also Harris, Robert S. "Using Analysts' Growth Forecasts to Estimate Shareholder Required Rates of Return." *Financial Management*, Spring 1986, at 66.

$$RP = a + bT \quad [6]$$

Where:

RP = Risk Premium (difference between allowed ROEs and the yield on 30-year Treasury bonds)

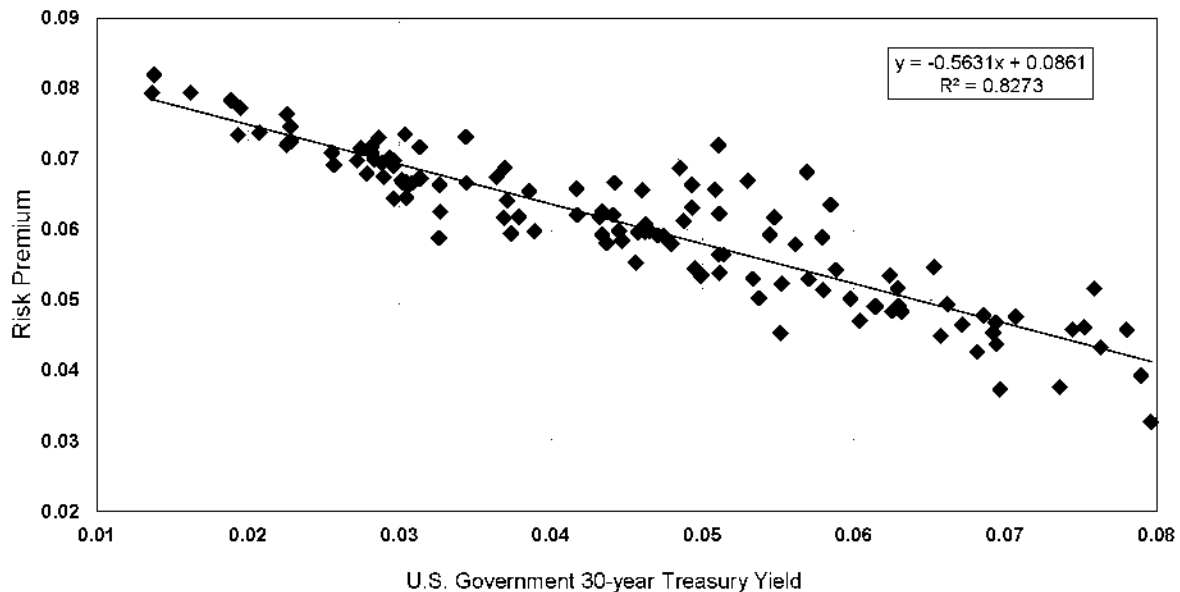
a = intercept term

b = slope term

T = 30-year Treasury bond yield

Data regarding authorized ROEs were derived from all electric distribution rate cases from 1992 through March 2023 as reported by Regulatory Research Associates (“RRA”).⁵³ This equation’s coefficients were statistically significant at the 99.00 percent level.

Figure 11: Risk Premium Regression Analysis



As shown on **Exhibit AEB-7**, based on the current 30-day average of the 30-year U.S. Treasury bond yield, the risk premium would be 6.47 percent, resulting in an estimated cost of equity of 10.27 percent. Based on the near-term (Q2 2023– Q2 2024) projections

⁵³ This analysis began with over 1,400 cases and was screened to eliminate limited issue rider cases, transmission-only cases, and cases that were silent with respect to the authorized ROE. After applying those screening criteria, the analysis was based on data from over 700 cases.

of the 30-year U.S. Treasury bond yield, the risk premium would be 6.43 percent, resulting in an estimated cost of equity of 10.31 percent. Based on longer-term (2024-2028) projections of the 30-year U.S. Treasury bond yield, the risk premium would be 6.41 percent, resulting in an estimated cost of equity of 10.31 percent.

Q: How did the results of the Bond Yield Risk Premium inform your recommended ROE for the Companies?

A. I have considered the results of the Bond Yield Risk Premium analysis in setting my recommended ROE for the Companies. As noted above, investors consider the authorized ROE determination by a regulator when assessing the risk of that company as compared to utilities of comparable risk operating in other jurisdictions.

IX. REGULATORY AND BUSINESS RISKS

Q: Taken alone, do the results from the cost of equity estimation models for the proxy group provide an appropriate estimate of the cost of equity for the Companies?

A: No. These analyses provide only a range of the appropriate estimate of the Companies' cost of equity. There are several additional factors that must be taken into consideration when determining where the Companies' cost of equity falls within the range of results. These factors, which are discussed below, should be considered with respect to their overall effect on the Companies' risk profile.

A. Capital Expenditures

Q: Please summarize the Companies' capital expenditure requirements.

A: As of December 31, 2022, EKM had net utility plant of approximately \$3.270 billion, and EKM currently projects capital expenditures for 2023 through 2027 of approximately

1 \$1.528 billion.⁵⁴ Therefore, EKM's projected capital expenditures represent approximately
2 46.73 percent of its net utility plant as of December 31, 2022. Over the same time period,
3 EKC had net utility plant of \$9.514 billion and capital expenditures for 2023 through 2027
4 of approximately \$6.077 billion.⁵⁵ Therefore, EKC's projected capital expenditures
5 represent approximately 63.87 percent of their net utility plant as of December 31, 2022.

6 **Q: How is the Companies' risk profile affected by its substantial capital expenditure**
7 **requirements?**

8 A: As with any utility faced with substantial capital expenditure requirements, the Companies'
9 risk profile may be adversely affected in two significant and related ways: (1) the
10 heightened level of investment increases the risk of under-recovery or delayed recovery of
11 the invested capital; and (2) an inadequate return would put downward pressure on key
12 credit metrics.

13 **Q: Do credit rating agencies recognize the risks associated with elevated levels of capital**
14 **expenditures?**

15 A: Yes, they do. From a credit perspective, the additional pressure on cash flows associated
16 with high levels of capital expenditures exerts corresponding pressure on credit metrics
17 and, therefore, credit ratings. To that point, S&P explains the importance of regulatory
18 support for a significant amount of capital projects:

19 When applicable, a jurisdiction's willingness to support large capital projects
20 with cash during construction is an important aspect of our analysis. This is
21 especially true when the project represents a major addition to rate base and
22 entails long lead times and technological risks that make it susceptible to
23 construction delays. Broad support for all capital spending is the most credit-
24 sustaining. Support for only specific types of capital spending, such as specific
25 environmental projects or system integrity plans, is less so, but still favorable

⁵⁴ Data provided by the Companies.

⁵⁵ Data provided by the Companies.

1 for creditors. Allowance of a cash return on construction work-in-progress or
2 similar ratemaking methods historically were extraordinary measures for use
3 in unusual circumstances, but when construction costs are rising, cash flow
4 support could be crucial to maintain credit quality through the spending
5 program. Even more favorable are those jurisdictions that present an
6 opportunity for a higher return on capital projects as an incentive to investors.⁵⁶

7
8 Therefore, to the extent the Companies' rates do not continue to permit the recovery
9 of its capital investments on a regular basis, the Companies would face increased recovery
10 risk and thus increased pressure on its credit metrics.

11 **Q: How do the Companies' capital expenditure requirements compare to those of the**
12 **proxy group companies?**

13 A: As shown on **Exhibit AEB-8**, I calculated the ratio of expected capital expenditures to net
14 utility plant for each of the companies and each of the companies in the proxy group by
15 dividing each company's projected capital expenditures for 2023-2027 by its total net
16 utility plant as of December 31, 2022. As shown therein, EKM's ratio of capital
17 expenditures as a percentage of net utility plant is slightly below the median for the proxy
18 group. EKC's capital expenditures are at the high end of the range as compared with the
19 proxy group.

20 **B. Regulatory Risk**

21 **Q: How does the regulatory environment affect investors' risk assessments?**

22 A: The ratemaking process is premised on the principle that, for investors and companies to
23 commit the capital needed to provide safe and reliable utility service, the subject utility
24 must have the opportunity to recover the return of, and the market-required return on,
25 invested capital. Regulatory authorities recognize that because utility operations are capital

⁵⁶ S&P Global Ratings. "Assessing U.S. Investor-Owned Utility Regulatory Environments." August 10, 2016, at 7.

1 intensive, regulatory decisions should enable the utility to attract capital at reasonable
2 terms, and doing so balances the long-term interests of investors and customers. To
3 achieve this balance, the Companies must be able to finance their operations assuming a
4 reasonable opportunity to earn an appropriate return on invested capital to maintain an
5 acceptable financial profile. In that respect, the regulatory environment is one of the most
6 important factors considered in both debt and equity investors' risk assessments.

7 From the perspective of debt investors, the authorized return should enable the
8 utility to generate the cash flow needed to meet its near-term financial obligations, make
9 the capital investments needed to maintain and expand its systems, and maintain the
10 necessary levels of liquidity to fund unexpected events. This financial liquidity must be
11 derived not only from internally-generated funds, but also by efficient access to capital
12 markets. Moreover, because fixed income investors have many investment alternatives,
13 even within a given market sector, the utility's financial profile must be adequate on a
14 relative basis to ensure its ability to attract capital under a variety of economic and financial
15 market conditions.

16 In addition, equity investors require that the authorized return be adequate to
17 provide a risk-comparable return on the equity portion of the utility's capital investments.
18 Because equity investors are the residual claimants on the utility's cash flows (which is to
19 say that the equity return is subordinate to interest payments), they are particularly
20 concerned with the strength of regulatory support and its effect on future cash flows

1 **Q: How do credit rating agencies consider regulatory risk in establishing a company's**
2 **credit rating?**

3 A. Both Moody's and S&P consider the overall regulatory framework in establishing credit
4 ratings. Specifically, Moody's establishes credit ratings based on four key factors: (1)
5 regulatory framework; (2) the ability to recover costs and earn returns; (3) diversification;
6 and (4) financial strength, liquidity, and key financial metrics. Of these criteria, regulatory
7 framework and the ability to recover costs and earn returns are each given a broad rating
8 factor of 25.00 percent. Therefore, Moody's assigns regulatory risk a 50.00 percent
9 weighting in the overall assessment of business and financial risk for regulated utilities.⁵⁷

10 S&P also identifies the regulatory framework as an important factor in credit ratings
11 for regulated utilities, stating: "One significant aspect of regulatory risk that influences
12 credit quality is the regulatory environment in the jurisdictions in which a utility
13 operates."⁵⁸ S&P identifies four specific factors that it uses to assess the credit implications
14 of the regulatory jurisdictions of investor-owned regulated utilities: (1) regulatory stability;
15 (2) tariff-setting procedures and design; (3) financial stability; and (4) regulatory
16 independence and insulation.⁵⁹

17 **Q: How does the regulatory environment in which a utility operates affect its access to**
18 **and cost of capital?**

19 A: The regulatory environment can significantly affect both access to, and cost of capital in
20 several ways. First, the proportion and cost of debt capital available to utility companies
21 are influenced by the rating agencies' assessment of the regulatory environment. As noted

⁵⁷ Moody's Investors Service. Rating Methodology: Regulated Electric and Gas Utilities. June 23, 2017, at 4.

⁵⁸ Standard & Poor's Global Ratings. Ratings Direct. U.S. and Canadian Regulatory Jurisdictions Support Utilities' Credit Quality—But Some More So Than Others. June 25, 2018, at 2.

⁵⁹ *Id.*, at 1.

1 by Moody's, "[f]or rate regulated utilities, which typically operate as a monopoly, the
2 regulatory environment and how the utility adapts to that environment are the most
3 important credit considerations."⁶⁰ Moody's has further highlighted the relevance of a
4 stable and predictable regulatory environment to a utility's credit quality, noting:
5 "[b]roadly speaking, the Regulatory Framework is the foundation for how all the decisions
6 that affect utilities are made (including the setting of rates), as well as the predictability
7 and consistency of decision-making provided by that foundation."⁶¹

8 **Q: Have you conducted any analysis of the risk associated with the regulatory**
9 **framework in Kansas relative to the jurisdictions in which the utility operating**
10 **subsidiaries of the companies in your proxy group operate?**

11 A: Yes. I have evaluated the regulatory framework in Kansas on three factors that are
12 important in terms of providing a regulated utility a reasonable opportunity to earn its
13 authorized ROE: (1) test year convention (*i.e.*, forecast vs. historical); (2) use of revenue
14 decoupling mechanisms or other clauses that mitigate volumetric risk and stabilize
15 revenue; and (3) prevalence of capital cost recovery between rate cases. The results of this
16 regulatory risk assessment are shown in **Exhibit AEB-9** and are summarized as follows:

17 Test Year Convention: The Companies currently use a historical test year, and
18 approximately 51 percent of the utility operating subsidiaries of the companies in the proxy
19 group use fully or partially forecasted test years.

20 Revenue Stabilization / Volumetric Risk: Neither Evergy Central nor Evergy
21 Metro currently have protection against volumetric risk in Kansas. In comparison,

⁶⁰ Moody's Investors Service. Rating Methodology: Regulated Electric and Gas Utilities. June 23, 2017, at 6.

⁶¹ *Id.*

1 approximately 57 percent of the operating utility subsidiaries of the proxy group companies
2 have some form of revenue stabilization.

3 Capital Cost Recovery: Evergy Central and Evergy Metro have a rate rider that
4 provides for the recovery of transmission capital costs in Kansas. While this mechanism
5 helps reduce regulatory lag, this mechanism only addresses 35 percent of EKC's capital
6 expenditures and 15 percent of EKM's capital expenditures. Approximately 79 percent of
7 the operating utility companies of the proxy group have some form of capital cost recovery
8 mechanism in place that allows them to recover capital investments that are placed into
9 service between rate cases.

10 **Q: Have you developed any additional analyses to evaluate the regulatory environment**
11 **in Kansas as compared to the jurisdictions in which the companies in your proxy**
12 **group operate?**

13 A: Yes. I have conducted two additional analyses to compare the regulatory framework of
14 Kansas to the jurisdictions in which the utility operating subsidiaries of the proxy group
15 operate. Specifically, I considered two different rankings: (1) the Regulatory Research
16 Associates ("RRA") ranking of regulatory jurisdictions, which is presented in **Exhibit**
17 **AEB-9**; and (2) S&P's ranking of the credit supportiveness of regulatory jurisdictions,
18 which is presented in **Exhibit AEB-10**.

19 **Q: Please explain how you used the RRA ratings to compare the regulatory jurisdictions**
20 **of the utility operating subsidiaries of the proxy companies relative to the Companies?**

21 A: RRA assigns a ranking for each regulatory jurisdiction between "Above Average/1" to
22 "Below Average/3," with nine total rankings between these categories. I applied a similar
23 numeric ranking system to the RRA rankings with "Above Average/1" assigned the highest

1 ranking ("1") and "Below Average/3" assigned the lowest ranking ("9"). As shown on
2 **Exhibit AEB-10**, the Companies' jurisdictional ranking is "7" or "Below Average / 1",
3 which is over two notches below the proxy group's average numeric ranking of "4.55"
4 from RRA, which is between "Average / 1" and "Average / 2."

5 **Q: How did you conduct your analysis of the S&P credit supportiveness?**

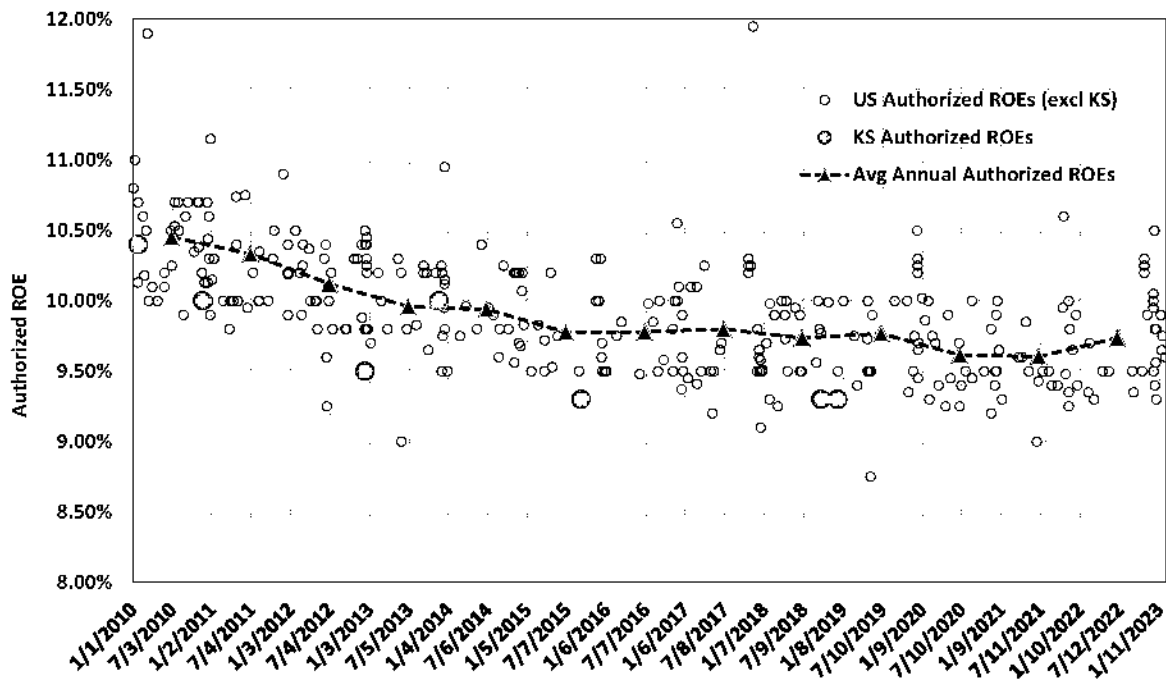
6 A For credit supportiveness, S&P classifies each regulatory jurisdiction into five categories
7 that range from "Credit Supportive" to "Most Credit Supportive." My analysis of the credit
8 supportiveness of the regulatory jurisdictions in which the proxy companies operate
9 relative to the Companies' regulatory jurisdiction is similar to the analysis of the RRA
10 overall regulatory ranking just discussed. Specifically, I assign a numerical ranking to each
11 of S&P's categories, from Most Credit Supportive ("1") to Credit Supportive ("5"). As
12 shown in **Exhibit AEB-11**, the proxy group average ranking is 2.41, which would be
13 classified between "Very Credit Supportive" and "Highly Credit Supportive," while the
14 Companies' rank is slightly higher at "Highly Credit Supportive" ("2"), which suggests
15 that investors perceive regulation for the Companies as consistent with, albeit slightly
16 above average, relative to the proxy group.

17 **Q: How do the returns that have been authorized in Kansas compare with the authorized**
18 **returns in other jurisdictions?**

19 A: While nearly all the result of settlement agreements approved by the Commission, as
20 shown in Figure 12, the authorized returns for vertically-integrated electric utilities in
21 Kansas have been below the average authorized ROEs for vertically-integrated electric
22 utilities across the United States. This can pose a problem because, as noted previously,
23 utility subsidiaries must compete for discretionary capital within their own corporate

structures, which must in turn compete for capital with other utilities and businesses. Placing the Companies at the low end of authorized ROEs outside of Kansas over the longer term could negatively affect the Companies' access to discretionary capital.

Figure 12: Comparison of Kansas and US Authorized ROEs for Vertically-Integrated Electric Utilities



Q: How are credit rating agencies currently viewing the utility sector?

A: Credit rating agencies have indicated that the industry overall has increased risk, has responded with close scrutiny of the financial coverage ratios of the sector, and has a negative outlook on the industry overall for 2023. Therefore, it is critically important to consider these factors and to recognize that the investor-required cost of equity would be higher today than at the time of Commission decisions in the recent past. As previously,

1 current market conditions demonstrate greater risk than at the time the Commission
2 authorized returns in the recent past.

3 **Q: What is your conclusion regarding the regulatory framework in Kansas as compared**
4 **with the jurisdictions in which the proxy group companies operate?**

5 A: The regulatory framework in which a regulated utility provides service is one of the most
6 important consideration for debt and equity investors. Based on my analysis, I conclude
7 that the regulatory risk for EKC is higher than the proxy group, and EKM is slightly above
8 the average for the proxy group, which reflects the limited Kansas's regulatory framework
9 has somewhat greater risk than the jurisdictions in which the utility operating subsidiaries
10 of the proxy group companies provide service. This reflects the Companies' use of a
11 historical test year and limited revenue stabilization and capital cost recovery between rate
12 cases, and the RRA's ranking relative to other jurisdictions.

13 **X. CAPITAL STRUCTURE**

14 **Q: Is the capital structure an important consideration in the determination of the**
15 **appropriate ROE for the Companies?**

16 A: Yes. It is a fundamental tenet of finance that the greater the amount of financial risk borne
17 by common shareholders, the greater the return required by shareholders in order to be
18 compensated for the added financial risk imparted by the greater use of senior debt
19 financing. In other words, assuming all else equal, the greater the debt ratio, the greater
20 the risk to equity investors, and thus the greater the return required by equity investors.
21 This is because the claim of equity holders on the cash flows of the Companies is secondary
22 to debt holders, meaning the greater the debt service requirement, the less cash flow is
23 available for common equity holders.

1 In this proceeding, a proxy group of comparable companies is being used to
2 determine the Companies' ROEs. The returns that are required by investors for the proxy
3 companies take into consideration the risk related to the capitalization of those companies.
4 Thus, to the extent that the capital structure authorized for the Companies was to deviate
5 significantly from the range established by the proxy group used to determine the ROE,
6 that risk difference must be reflected in the equity return.

7 **Q: Should the choice of capital structure change the overall weighted average cost of**
8 **capital?**

9 A: No. The capital structure and the return on debt and equity are not severable and therefore
10 must be evaluated as a set of assumptions. It is important to recognize that the changes in
11 the capital structure will affect the cost rates of the components of the capital structure. The
12 use of more or less leverage (debt) in the capital structure affects the overall risk profile of
13 the company. The return on debt and equity are investors' required returns for the risk
14 associated with the repayment of the investment (equity or debt). Debt has priority
15 repayment over equity, and therefore has a lower overall cost. The amount of debt that is
16 included in the capital structure can however affect the overall cost of debt. Higher leverage
17 will likely result in higher debt costs, as the risk associated with repayment increases with
18 the increase in the required payments on debt instruments. Further, fixed payments, all else
19 equal, reduce key credit metrics that affect credit ratings and the cost of debt. Therefore,
20 the cost of debt will change with the amount of debt relied upon.

21 The investor required return on equity will also change as the capitalization of a
22 company changes. Equity bears the residual repayment risk; it is the last investor to be repaid
23 in the event of bankruptcy of a company. Therefore, the greater the leverage, the more of the

1 investments that have priority repayment before equity, the higher the investor-required
2 return on the equity investment.

3 **Q: What are the approaches that are most often considered by utility commissions when**
4 **setting a regulated utility's capital structure for ratemaking purposes?**

5 A: The approaches most often considered by regulatory commissions when setting a utility's
6 capital structure are as follows:

- 7 • The operating company's actual (or projected) capital structure per the financial
8 books and records of the company when such capital structure is reflective of the
9 way the company is operated and it is generally consistent with industry norms.
- 10 • A hypothetical capital structure, especially if there are concerns that the actual per
11 books capital structure is not reflective of the optimal capital structure for the
12 company, and may be based on the capital structures of comparable companies
13 (e.g., set within the range of the proxy group) or determined by the regulatory
14 commission based on other risk factors; and,
- 15 • The parent company's consolidated capital structure, which occurs most often
16 when the operating company represents the vast majority of the parent holding
17 company's operations, and therefore the financing for the operating company and
18 the holding company are similar.

19
20 **Q: Do the fundamental principles of regulation provide for the use of the actual capital**
21 **structure?**

22 A: Yes. The use of the operating utility's actual capital structure for ratemaking purposes is
23 consistent with the stand-alone principle of ratemaking, which is a well-established
24 regulatory principle providing that the rate of return (both return on equity and capital
25 structure) for a regulated utility should be set as if the utility were seeking to attract capital
26 in financial markets based on its own individual merits and risk profile. The stand-alone
27 ratemaking principle states that rates should be established for each jurisdiction on an

1 independent basis. Therefore, this principle leads to the use of the actual capital structure
2 as the default capital structure, as long as that capital structure is reasonable by reference
3 to industry standards or a proxy group of firms with comparable risk.

4 **Q: Have any regulatory commissions specifically identified when each of these capital**
5 **structures should be applied?**

6 A: Yes. The FERC has established standards for when to use each type of capital structure.
7 The FERC's preference is to rely on the actual capital structure of the utility, as long as
8 that capital structure is within industry norms. If the utility does not provide its own
9 financing, the FERC will next rely on the capital structure of the entity that finances the
10 company, as long as that capital structure is reasonable. If the financing entity's capital
11 structure is anomalous, when compared to the proxy group companies, or other capital
12 structures for utilities of similar operations, the FERC may employ a hypothetical capital
13 structure.⁶²

14 **Q. You stated that leverage affects the metrics that are reviewed by the rating agencies.**
15 **Have the credit rating agencies highlighted pressures on utilities' cash flows that**
16 **should be considered in setting the Company's capital structure?**

17 A: Yes. The credit rating agencies have recently highlighted challenges that are placing
18 pressure on the outlook for utilities and noted that they should be considered in setting the
19 Companies' capital structures.

20 For example, Moody's 2023 outlook for the regulated gas and electric utilities
21 sector was "negative" based on ongoing challenges of inflation, increasing interest rates

⁶² *High Island Offshore System, L.L.C.*, 110 FERC ¶ 61,043, P134. See also *Enbridge*, 100 FERC ¶ 61,260 at P 173, *Michigan Gas Storage Co.*, 87 FERC ¶ 61,038 at 61,157-61 (1999); *Transcontinental Gas Pipe Line Corp.*, Opinion No. 414-A, 84 FERC ¶ 61,084 at 61,415 (Transco), reh'g denied, Opinion No. 414-B, 85 FERC ¶ 61,323 (1998), petition for review denied, *North Carolina Utilities Commission v. FERC*, 203 F.3d 53 (D.C. Cir. 2000) (per curiam).

1 and higher natural gas prices. Moody's noted that these challenges increase the pressure
2 on customer affordability, and thus face heightened public scrutiny and the ability of
3 utilities to promptly recover their costs. Moody's concluded that regulated utilities'
4 financial metrics are already under pressure with little cushion, and that sustained capital
5 spending is likely as utilities continue progress towards emissions reductions and net-zero
6 goals. Moody's noted that the outlook could return to stable if regulatory support remains
7 intact, natural gas prices are at a level where utilities are able to recover their fuel and
8 purchased power costs without delay beyond 12 months, overall inflation moderates,
9 interest rates stabilize and/or utilities' aggregate funds from operations-to-debt ratio
10 remains between 14% to 15%.⁶³

11 Fitch Ratings ("Fitch") also highlights similar factors as Moody's as challenging
12 utilities' outlook for 2023, stating that the sector faces mounting cost pressures due to
13 "elevated commodity prices, inflationary headwinds and rising interest costs," and that
14 some offset in managing these headwinds include "higher authorized ROEs and the use of
15 tools such as securitization of under-recovered fuel balances."⁶⁴

16 Likewise, S&P continues to maintain a negative outlook for the utility industry,⁶⁵
17 noting that since downgrades outpaced upgrades for a third consecutive year in 2022 with
18 a median investor-owned utility credit rating of "BBB+."⁶⁶

⁶³ Moody's Investors Service, Outlook, "2023 outlook negative due to higher natural gas prices, inflation and rising interest rates," November 10, 2022; Moody's Investors Service, Outlook, Sector In-Depth, "Inflation, high natural gas prices complicate prospects for supportive rate increases," November 11, 2022.

⁶⁴ Fitch Ratings, "North American Utilities, Power & Gas Outlook 2023," December 7, 2022, at 1-2.

⁶⁵ S&P Global Ratings, "Regulated Utilities: Credit quality has weakened and credit risks are rising," July 14, 2022.

⁶⁶ S&P Global Ratings, Industry Top Trends, "North American Regulated Utilities: The industries outlook remains negative," January 23, 2023.

1 Further, S&P expects the industry to have negative discretionary cash flow as a result of
2 significant capital spending and consistent dividends.⁶⁷ Therefore, the utility industry will
3 need ongoing access to capital markets to fund the capital expenditures. However, S&P
4 notes that inflation, rising interests rates and decreasing equity prices may “hamper”
5 consistent access to capital markets and result in additional pressure on cash flows.⁶⁸
6 Moreover, S&P indicates that if inflation risks persist over the near-term and customer bills
7 increase, regulatory credit support could decrease resulting in weaker financial metrics for
8 the industry:

9 Over the past decade the industry’s financial measures have weakened from a
10 combination of rising capital spending, regulatory lag, and lower authorized
11 return on equity (ROE). The industry’s return on capital was about 6% a decade
12 ago and today is closer to 4%. More recently, we have seen instances where
13 not only is the authorized ROE lowered but also the equity ratio is lowered.
14 These results have weakened the industry’s financial measures, pressuring
15 credit quality. Under our base case of moderating inflationary risks during
16 2023, we expect the industry’s credit measures to generally remain flat.
17 However, if inflationary risks persist, it may further pressure the customer bill,
18 potentially decreasing the level of regulatory credit support, weakening the
19 industry’s financial performance.⁶⁹

20
21 The credit ratings agencies’ continued concerns over the negative effects of
22 inflation and increased capital expenditures underscore the importance of maintaining
23 adequate cash flow metrics for the Companies in the context of this proceeding.

24 **Q: What capital structures are the Companies proposing?**

25 A: EKM is proposing a capital structure composed of 52 percent equity and 48 percent long-
26 term debt. Similarly, EKC is proposing a capital structure composed of 52.0376 percent

⁶⁷ *Id.*

⁶⁸ *Id.*

⁶⁹ *Id.*

equity and 47.9624 percent long-term debt. The proposed capital structures reflects the Companies' projected capital structures as of June 30, 2023.

Q: Is it appropriate that the Companies' capital structures reflect their actual capital structure as opposed to their parent company's capital structure or a hypothetical capital structure for ratemaking purposes?

A: Yes, for a number of reasons it is appropriate that the Companies' capital structures reflect their actual capital structures for ratemaking purposes.

First, as discussed in Mr. Andrews's testimony the Non-Unanimous Settlement Agreement ("Settlement Agreement") regarding the merger between Westar Energy, Inc. and Great Plains Energy Inc. ("Merger Order") approved by the Commission requires that Evergy and the Companies maintain separate capital structures and separate debt. The Merger Order noted that a key term of the Settlement Agreement was that, "Holdco, KCPL&L, and Westar will maintain separate capital structure and separate debt." The financial and ring-fencing commitments made by Evergy and the Companies in the Settlement Agreement are discussed in more detail in the testimony of Company witness Kirkland Andrews. As noted by Mr. Andrews, both of the Companies maintain separate capital structures and issue their own debt as required by the Settlement Agreement.

Second, both Companies have their own credit ratings and issue their own debt. As noted previously, EKM currently has an investment-grade long-term rating from S&P of A (Outlook: Negative) and from Moody's of Baa1 (Outlook: Stable).⁷⁰ EKC currently has an investment-grade long-term rating from S&P of A- (Outlook: Negative) and from

⁷⁰ S&P and Moody's Ratings, accessed February 7, 2023.

1 Moody's of Baa1 (Outlook: Stable).⁷¹ Therefore, the Companies are reasonably financially
2 independent of their parent company.

3 Based on all of these factors, it is appropriate to use the Companies' actual capital
4 structures for purposes of setting rates in this proceeding.

5 **Q: Is there a basis for applying Evergy's capital structure or purposes of setting the**
6 **Companies rates in this proceeding?**

7 A: No. There is no basis to utilize the parent's capital structure as the ratemaking capital
8 structure for the Companies. If the consolidated capital structure of Evergy were to be
9 applied as the Companies' capital structures for ratemaking purposes, doing so would
10 directly contradict the clearly stated intention to separate the Companies from Evergy in
11 terms of capital structure and debt obligations as set forth in the Settlement Agreement and
12 as required by the Commission.

13 **Q: Is there any basis to rely on a hypothetical capital structure for the Companies?**

14 A: No. As discussed previously, the stand-alone ratemaking principle suggests that the actual
15 capital structure of the company should be relied upon, as long as the capital structure is
16 reasonable. Further, the Companies' actual capital structures are consistent with those of
17 the utility operating subsidiaries of the proxy group, there is also no reason to apply a
18 hypothetical capital structure for ratemaking purposes.

19 **Q: Did you conduct any analysis to determine the reasonableness of the Companies'**
20 **projected actual capital structures?**

21 A: Yes. In order to determine the reasonableness of the Companies' projected capital
22 structures, I compared the Companies' proposals to the actual capital structures of the

⁷¹ S&P and Moody's Ratings accessed February 7, 2023.

1 utility operating subsidiaries of the companies in the proxy group. Since the ROE is set
2 based on the return that is derived from the risk-comparable proxy group, it is reasonable
3 to look to the average capital structure for the proxy group to benchmark the capital
4 structures proposed by the Companies.

5 **Q: How did you conduct this analysis?**

6 A: I calculated the average proportion of common equity, long-term debt, and preferred equity
7 for the most recent two years for each of the companies in the proxy group at the operating
8 subsidiary level.⁷² As shown in **Exhibit AEB-12**, the average common equity ratio for the
9 operating subsidiaries of the proxy group companies was 52.58 percent (representing a
10 range from 45.35 percent to 60.92 percent). The Companies' proposed equity ratios are
11 generally consistent with the mean of the equity ratios for the utility operating subsidiaries
12 of the proxy group companies. Therefore, I consider their proposals reasonable.

13 **Q: Have you reviewed the Companies' proposed cost of debt?**

14 A: Yes. I have. **Exhibit AEB-13** summarizes the long-term debt issued for EKC and EKM.
15 As shown in this exhibit, I have compared the interest rates for each issuance to the yield
16 on the Moody's A rated utility bond index and the yield on the Moody's Baa Utility bond
17 index on the settlement date for each issuance. I then calculated the weighted average cost
18 of the actual issuances, as compared to the weighted average cost if the issuances had been
19 placed at the Moody's A rated utility bond yield and the Moody's Baa utility bond yield at
20 the time of issuance.

⁷² Long-term debt includes the current portion of long-term debt, assuming that the current portion would be refinanced with debt at maturity.

1 **Q: What are your conclusions regarding the Companies' costs of long-term debt?**

2 A: As shown in **Exhibit AEB-13**, the results of this analysis demonstrate that the debt issued
3 by EKC and EKM has been below the yield on the Moody's A and Baa rated utility bond
4 indexes. Therefore, I conclude that the weighted average cost of long-term debt issued for
5 EKM and EKC are reasonable.

6 **XI. CONCLUSIONS AND RECOMMENDATIONS**

7 **Q: What is your conclusion with respect to the Companies' proposed capital structures?**

8 A: The Companies' proposed capital structures are within the range established by the proxy
9 group companies. Taking into consideration the impact of current and projected market
10 conditions on the cash flows of utilities as raised by the credit rating agencies, I conclude
11 that the Companies' proposal is reasonable and should be adopted for ratemaking purposes.

12 **Q: What is your conclusion regarding a fair ROE for the Companies?**

13 A: Figure 13 summarizes the results of my cost of equity analyses. Based on the quantitative
14 and qualitative analyses presented in my direct testimony, and the business and financial
15 risks of the Companies as compared to the proxy group, the Companies' requested ROE of
16 10.25 percent is reasonable.

Figure 13: Summary of Analytical Results

<i>Constant Growth DCF</i>			
	Minimum Growth Rate	Average Growth Rate	Maximum Growth Rate
Mean Results:			
30-Day Avg. Stock Price	8.65%	9.85%	10.84%
90-Day Avg. Stock Price	8.58%	9.78%	10.77%
180-Day Avg. Stock Price	8.59%	9.79%	10.78%
Average	8.61%	9.80%	10.80%
Median Results:			
30-Day Avg. Stock Price	9.20%	9.62%	10.07%
90-Day Avg. Stock Price	9.09%	9.56%	10.01%
180-Day Avg. Stock Price	9.04%	9.50%	9.98%
Average	9.11%	9.56%	10.02%
<i>CAPM / ECAPM / Bond Yield Risk Premium</i>			
	Current 30-Day Avg 30-Year Treasury Yield	Near-Term Projected 30-Year Treasury Yield	Longer-Term Projected 30-Year Treasury Yield
CAPM:			
Current <i>Value Line</i> Beta	11.05%	11.05%	11.06%
Current Bloomberg Beta	10.49%	10.48%	10.50%
Long-term Avg. <i>Value Line</i> Beta	9.97%	9.96%	9.99%
ECAPM:			
Current <i>Value Line</i> Beta	11.31%	11.31%	11.32%
Current Bloomberg Beta	10.89%	10.89%	10.91%
Long-term Avg. <i>Value Line</i> Beta	10.50%	10.50%	10.52%
Bond Yield Risk Premium:	10.28%	10.26%	10.32%

1 **Q: What is your conclusion about the Companies' overall proposed weighted average**
2 **cost of capital?**

3 A: I have reviewed the capital structures as compared to the proxy group and determined that
4 the proposed capitalization of the companies is reasonable as compared with the proxy
5 group. In addition, I have evaluated the Companies' cost of debt as compared with the
6 Moody's A and Baa rated utility bond indexes and determined that the issuances made at
7 each Company were within the range established by these indexes and are therefore
8 reasonable. Finally, the Companies' requested ROE is within the range and slightly lower
9 than my recommended ROE. Therefore, I conclude that the weighted average cost of
10 capital proposed by each of the companies is reasonable and appropriate.

11 **Q: Does this conclude your direct testimony?**

12 A: Yes, it does.

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PRINCIPAL

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With more than 25 years of experience in the energy industry, Ms. Bulkley specializes in regulatory economics for the electric and natural gas sectors, including rate of return, cost of equity, and capital structure issues.

Ms. Bulkley has extensive state and federal regulatory experience, and she has provided expert testimony on the cost of capital in nearly 100 regulatory proceedings before 32 state regulatory commissions and the Federal Energy Regulatory Commission (FERC).

In addition to her regulatory experience, Ms. Bulkley has provided valuation and appraisal services for a variety of purposes, including the sale or acquisition of utility assets, regulated ratemaking, ad valorem tax disputes, and other litigation purposes. In addition, she has experience in the areas of contract and business unit valuation, strategic alliances, market restructuring, and regulatory and litigation support.

Ms. Bulkley is a Certified General Appraiser licensed in the Commonwealth of Massachusetts and the State of New Hampshire.

Prior to joining Brattle, Ms. Bulkley was a Senior Vice President at an economic consultancy and held senior positions at several other consulting firms.

AREAS OF EXPERTISE

- Regulatory Economics, Finance & Rates
- Regulatory Investigations & Enforcement
- Tax Controversy & Transfer Pricing
- Electricity Litigation & Regulatory Disputes
- M&A Litigation

EDUCATION

- **Boston University**
MA in Economics
- **Simmons College**
BA in Economics and Finance

PROFESSIONAL EXPERIENCE

- **The Brattle Group (2022–Present)**
Principal
- **Concentric Energy Advisors, Inc. (2002–2021)**
Senior Vice President
Vice President
Assistant Vice President
Project Manager
- **Navigant Consulting, Inc. (1997–2002)**
Project Manager
- **Reed Consulting Group (1995–1997)**
Consultant- Project Manager
- **Cahners Publishing Company (1995)**
Economist

SELECTED CONSULTING EXPERIENCE & EXPERT TESTIMONY

REGULATORY ANALYSIS AND RATEMAKING

Have provided a range of advisory services relating to regulatory policy analysis and many aspects of utility ratemaking, with specific services including:

- Cost of capital and return on equity testimony, cost of service and rate design analysis and testimony, development of ratemaking strategies
- Development of merchant function exit strategies

- Analysis and program development to address residual energy supply and/or provider of last resort obligations
- Stranded costs assessment and recovery
Performance-based ratemaking analysis and design
- Many aspects of traditional utility ratemaking (e.g., rate design, rate base valuation)

COST OF CAPITAL

Have provided expert testimony on the cost of capital and capital structure in nearly 100 regulatory proceedings before state and federal regulatory commissions in the United States.

RATEMAKING

Have assisted several clients with analysis to support investor-owned and municipal utility clients in the preparation of rate cases. Sample engagements include:

- Assisted several investor-owned and municipal clients on cost allocation and rate design issues including the development of expert testimony supporting recommended rate alternatives.
- Worked with Canadian regulatory staff to establish filing requirements for a rate review of a newly regulated electric utility. Along with analyzing and evaluating rate application, attended hearings and conducted investigation of rate application for regulatory staff. And prepared, supported, and defended recommendations for revenue requirements and rates for the company. Additionally, developed rates for gas utility for transportation program and ancillary services.

VALUATION

Have provided valuation services to utility clients, unregulated generators, and private equity clients for a variety of purposes, including ratemaking, fair value, ad valorem tax, litigation and damages, and acquisition. Appraisal practices are consistent with the national standards established by the Uniform Standards of Professional Appraisal Practice.

Representative projects/clients have included:

- Prepared appraisals of electric utility transmission and distribution assets for ad valorem tax purposes.
- Prepared appraisals of several hydroelectric generating facilities for ad valorem tax purposes.
- Conducted appraisals of fossil fuel generating facilities for ad valorem tax purposes.
- Conducted appraisals of generating assets for the purposes of unwinding sale-leaseback agreements.
- For a confidential utility client, prepared valuation of fossil and nuclear generation assets for financing purposes for regulated utility client.

- Prepared a valuation of a portfolio of generation assets for a large energy utility to be used for strategic planning purposes. Valuation approach included an income approach, a real options analysis, and a risk analysis.
- Assisted clients in the restructuring of NUG contracts through the valuation of the underlying assets. Performed analysis to determine the option value of a plant in a competitively priced electricity market following the settlement of the NUG contract.
- Prepared market valuations of several purchase power contracts for large electric utilities in the sale of purchase power contracts. Assignment included an assessment of the regional power market, analysis of the underlying purchase power contracts, and a traditional discounted cash flow valuation approach, as well as a risk analysis. Analyzed bids from potential acquirers using income and risk analysis approaches. Prepared an assessment of the credit issues and value at risk for the selling utility.
- Prepared appraisal of a portfolio of generating facilities for a large electric utility to be used for financing purposes.
- Prepared fair value rate base analyses for Northern Indiana Public Service Company for several electric rate proceedings. Valuation approaches used in this project included income, cost, and comparable sales approaches.
- Prepared an appraisal of a fleet of fossil generating assets for a large electric utility to establish the value of assets transferred from utility property.
- Conducted due diligence on an electric transmission and distribution system as part of a buy-side due diligence team.
- Provided analytical support for and prepared appraisal reports of generation assets to be used in ad valorem tax disputes.
- Provided analytical support and prepared testimony regarding the valuation of electric distribution system assets in five communities in a condemnation proceeding.
- Prepared feasibility reports analyzing the expected net benefits resulting from municipal ownership of investor-owned utility operations.
- Prepared independent analyses of proposal for the proposed government condemnation of the investor-owned utilities in Maine and the formation of a public power district.
- Valued purchase power agreements in the transfer of assets to a deregulated electric market.

STRATEGIC AND FINANCIAL ADVISORY SERVICES

Have assisted several clients across North America with analytically-based strategic planning, due diligence, and financial advisory services.

Representative projects include:

- Preparation of feasibility studies for bond issuances for municipal and district steam clients.
- Assisted in the development of a generation strategy for an electric utility. Analyzed various NERC regions to identify potential market entry points. Evaluated potential competitors and alliance partners. Assisted in the development of gas and electric price forecasts. Developed a framework for the implementation of a risk management program.
- Assisted clients in identifying potential joint venture opportunities and alliance partners. Contacted interviewed and evaluated potential alliance candidates based on company-established criteria for several LDCs and marketing companies. Worked with several LDCs and unregulated marketing companies to establish alliances to enter into the retail energy market. Prepared testimony in support of several merger cases and participated in the regulatory process to obtain approval for these mergers.
- Assisted clients in several buy-side due diligence efforts, providing regulatory insight and developing valuation recommendations for acquisitions of both electric and gas properties.

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Arizona Corporation Commission				
UNS Electric	11/22	UNS Electric	Docket No. E-04204A-15-0251	Return on Equity
Tucson Electric Power Company	6/22	Tucson Electric Power Company	Docket No. G-01933A-22-0107	Return on Equity
Southwest Gas Corporation	12/21	Southwest Gas Corporation	Docket No. G-01551A-21-0368	Return on Equity
Arizona Public Service Company	10/19	Arizona Public Service Company	Docket No. E-01345A-19-0236	Return on Equity
Tucson Electric Power Company	04/19	Tucson Electric Power Company	Docket No. E-01933A-19-0028	Return on Equity
Tucson Electric Power Company	11/15	Tucson Electric Power Company	Docket No. E-01933A-15-0322	Return on Equity
UNS Electric	05/15	UNS Electric	Docket No. E-04204A-15-0142	Return on Equity
UNS Electric	12/12	UNS Electric	Docket No. E-04204A-12-0504	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Arkansas Public Service Commission				
Oklahoma Gas and Electric Co	10/21	Oklahoma Gas and Electric Co	Docket No. D-18-046-FR	Return on Equity
Arkansas Oklahoma Gas Corporation	10/13	Arkansas Oklahoma Gas Corporation	Docket No. 13-078-U	Return on Equity
California Public Utilities Commission				
PacifiCorp, d/b/a Pacific Power	5/22	PacifiCorp, d/b/a Pacific Power	Docket No. A-22-05-006	Return on Equity
San Jose Water Company	05/21	San Jose Water Company	A2105004	Return on Equity
Colorado Public Utilities Commission				
Public Service Company of Colorado	11/22	Public Service Company of Colorado	Docket No. 22AL-0530E	Return on Equity
Public Service Company of Colorado	01/22	Public Service Company of Colorado	Docket No. 22AL-0046G	Return on Equity
Public Service Company of Colorado	07/21	Public Service Company of Colorado	21AL-0317E	Return on Equity
Public Service Company of Colorado	02/20	Public Service Company of Colorado	20AL-0049G	Return on Equity
Public Service Company of Colorado	05/19	Public Service Company of Colorado	19AL-0268E	Return on Equity
Public Service Company of Colorado	01/19	Public Service Company of Colorado	19AL-0063ST	Return on Equity
Atmos Energy Corporation	05/15	Atmos Energy Corporation	Docket No. 15AL-0299G	Return on Equity
Atmos Energy Corporation	04/14	Atmos Energy Corporation	Docket No. 14AL-0300G	Return on Equity
Atmos Energy Corporation	05/13	Atmos Energy Corporation	Docket No. 13AL-0496G	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Connecticut Public Utilities Regulatory Authority				
United Illuminating	09/22	United Illuminating	Docket No. 22-08-08	Return on Equity
United Illuminating	05/21	United Illuminating	Docket No. 17-12-03RE11	Return on Equity
Connecticut Water Company	01/21	Connecticut Water Company	Docket No. 20-12-30	Return on Equity
Connecticut Natural Gas Corporation	06/18	Connecticut Natural Gas Corporation	Docket No. 18-05-16	Return on Equity
Yankee Gas Services Co. d/b/a Eversource Energy	06/18	Yankee Gas Services Co. d/b/a Eversource Energy	Docket No. 18-05-10	Return on Equity
The Southern Connecticut Gas Company	06/17	The Southern Connecticut Gas Company	Docket No. 17-05-42	Return on Equity
The United Illuminating Company	07/16	The United Illuminating Company	Docket No. 16-06-04	Return on Equity
Federal Energy Regulatory Commission				
Sea Robin Pipeline	12/22	Sea Robin Pipeline	Docket No. RP22-____	Return on Equity
Northern Natural Gas Company	07/22	Northern Natural Gas Company	Docket No. RP22-____	Return on Equity
Transwestern Pipeline Company, LLC	07/22	Transwestern Pipeline Company, LLC	Docket No. RP22-____	Return on Equity
Florida Gas Transmission	02/21	Florida Gas Transmission	Docket No. RP21-441	Return on Equity
TransCanyon	01/21	TransCanyon	Docket No. ER21-1065	Return on Equity
Duke Energy	12/20	Duke Energy	Docket No. EL21-9-000	Return on Equity
Wisconsin Electric Power Company	08/20	Wisconsin Electric Power Company	Docket No. EL20-57-000	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Panhandle Eastern Pipe Line Company, LP	10/19	Panhandle Eastern Pipe Line Company, LP	Docket Nos. RP19-78-000 RP19-78-001	Return on Equity
Panhandle Eastern Pipe Line Company, LP	08/19	Panhandle Eastern Pipe Line Company, LP	Docket Nos. RP19-1523	Return on Equity
Sea Robin Pipeline Company LLC	11/18	Sea Robin Pipeline Company LLC	Docket# RP19-352-000	Return on Equity
Tallgrass Interstate Gas Transmission	10/15	Tallgrass Interstate Gas Transmission	RP16-137	Return on Equity
Idaho Public Utilities Commission				
Intermountain Gas Co	12/22	Intermountain Gas Co	C-INT-G-22-07	Return on Equity
PacifiCorp d/b/a Rocky Mountain Power	05/21	PacifiCorp d/b/a Rocky Mountain Power	Case No. PAC-E-21-07	Return on Equity
Illinois Commerce Commission				
Peoples Gas Light & Coke Company	01/23	Peoples Gas Light & Coke Company	D-23-0069	Return on Equity
North Shore Gas Company	01/23	North Shore Gas Company	D-23-0068	Return on Equity
Illinois American Water	02/22	Illinois American Water	Docket No. 22-0210	Return on Equity
North Shore Gas Company	02/21	North Shore Gas Company	No. 20-0810	Return on Equity
Indiana Utility Regulatory Commission				
Indiana Michigan Power Co.	07/21	Indiana Michigan Power Co.	IURC Cause No. 45576	Return on Equity
Indiana Gas Company Inc.	12/20	Indiana Gas Company Inc.	IURC Cause No. 45468	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Southern Indiana Gas and Electric Company	10/20	Southern Indiana Gas and Electric Company	IURC Cause No. 45447	Return on Equity
Indiana and Michigan American Water Company	09/18	Indiana and Michigan American Water Company	IURC Cause No. 45142	Return on Equity
Indianapolis Power and Light Company	12/17	Indianapolis Power and Light Company	Cause No. 45029	Fair Value
Northern Indiana Public Service Company	09/17	Northern Indiana Public Service Company	Cause No. 44988	Fair Value
Indianapolis Power and Light Company	12/16	Indianapolis Power and Light Company	Cause No.44893	Fair Value
Northern Indiana Public Service Company	10/15	Northern Indiana Public Service Company	Cause No. 44688	Fair Value
Indianapolis Power and Light Company	09/15	Indianapolis Power and Light Company	Cause No. 44576 Cause No. 44602	Fair Value
Kokomo Gas and Fuel Company	09/10	Kokomo Gas and Fuel Company	Cause No. 43942	Fair Value
Northern Indiana Fuel and Light Company, Inc.	09/10	Northern Indiana Fuel and Light Company, Inc.	Cause No. 43943	Fair Value
Iowa Department of Commerce Utilities Board				
MidAmerican Energy Company	01/22	MidAmerican Energy Company	Docket No. RPU-2022-0001	Return on Equity
Iowa-American Water Company	08/20	Iowa-American Water Company	Docket No. RPU-2020-0001	Return on Equity
Kansas Corporation Commission				
Atmos Energy Corporation	08/15	Atmos Energy Corporation	Docket No. 16-ATMG-079-RTS	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Kentucky Public Service Commission				
Kentucky American Water Company	11/18	Kentucky American Water Company	Docket No. 2018-00358	Return on Equity
Maine Public Utilities Commission				
Central Maine Power	08/22	Central Maine Power	Docket No. 2022-00152	Return on Equity
Central Maine Power	10/18	Central Maine Power	Docket No. 2018-194	Return on Equity
Maryland Public Service Commission				
Maryland American Water Company	06/18	Maryland American Water Company	Case No. 9487	Return on Equity
Massachusetts Appellate Tax Board				
Hopkinton LNG Corporation	03/20	Hopkinton LNG Corporation	Docket No.	Valuation of LNG Facility
FirstLight Hydro Generating Company	06/17	FirstLight Hydro Generating Company	Docket No. F-325471 Docket No. F-325472 Docket No. F-325473 Docket No. F-325474	Valuation of Electric Generation Assets
Massachusetts Department of Public Utilities				
National Grid USA	11/20	Boston Gas Company	DPU 20-120	Return on Equity
Berkshire Gas Company	05/18	Berkshire Gas Company	DPU 18-40	Return on Equity
Unitil Corporation	01/04	Fitchburg Gas and Electric	DTE 03-52	Integrated Resource Plan; Gas Demand Forecast
Michigan Public Service Commission				
Michigan Gas Utilities Corporation	03/21	Michigan Gas Utilities Corporation	Case No. U-20718	Return on Equity
Wisconsin Electric Power Company	12/11	Wisconsin Electric Power Company	Case No. U-16830	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Michigan Tax Tribunal				
New Covert Generating Co., LLC.	03/18	The Township of New Covert Michigan	MTT Docket No. 000248TT and 16-001888-TT	Valuation of Electric Generation Assets
Covert Township	07/14	New Covert Generating Co., LLC.	Docket No. 399578	Valuation of Electric Generation Assets
Minnesota Public Utilities Commission				
Minnesota Energy Resources Corporation	11/22	Minnesota Energy Resources Corporation	Docket No. G011/GR-22-504	Return on Equity
CenterPoint Energy Resources	11/21	CenterPoint Energy Resources	D-G-008/GR-21-435	Return on Equity
Allete, Inc. d/b/a Minnesota Power	11/21	Allete, Inc. d/b/a Minnesota Power	D-E-015/GR-21-630	Return on Equity
Otter Tail Power Company	11/20	Otter Tail Power Company	E017/GR-20-719	Return on Equity
Allete, Inc. d/b/a Minnesota Power	11/19	Allete, Inc. d/b/a Minnesota Power	E015/GR-19-442	Return on Equity
CenterPoint Energy Resources Corporation d/b/a CenterPoint Energy Minnesota Gas	10/19	CenterPoint Energy Resources Corporation d/b/a CenterPoint Energy Minnesota Gas	G-008/GR-19-524	Return on Equity
Great Plains Natural Gas Co.	09/19	Great Plains Natural Gas Co.	Docket No. G004/GR-19-511	Return on Equity
Minnesota Energy Resources Corporation	10/17	Minnesota Energy Resources Corporation	Docket No. G011/GR-17-563	Return on Equity
Missouri Public Service Commission				

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Ameren Missouri	08/22	Ameren Missouri	File No. ER-2022-0337	Return on Equity
Missouri American Water Company	07/22	Missouri American Water Company	Case No. WR-2022-0303 Case No. SR-2022-0304	Return on Equity
Evergy Missouri West	1/22	Evergy Missouri West	File No. ER-2022-0130	Return on Equity
Evergy Missouri Metro	1/22	Evergy Missouri Metro	File No. ER-2022-0129	Return on Equity
Ameren Missouri	03/21	Ameren Missouri	Docket No. ER-2021-0240 Docket No. GR-2021-0241	Return on Equity
Missouri American Water Company	06/20	Missouri American Water Company	Case No. WR-2020-0344 Case No. SR-2020-0345	Return on Equity
Missouri American Water Company	06/17	Missouri American Water Company	Case No. WR-17-0285 Case No. SR-17-0286	Return on Equity
Montana Public Service Commission				
Montana-Dakota Utilities Co.	06/20	Montana-Dakota Utilities Co.	D2022.11.099	Return on Equity
Montana-Dakota Utilities Co.	06/20	Montana-Dakota Utilities Co.	D2020.06.076	Return on Equity
Montana-Dakota Utilities Co.	09/18	Montana-Dakota Utilities Co.	D2018.9.60	Return on Equity
New Hampshire - Board of Tax and Land Appeals				

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Public Service Company of New Hampshire d/b/a Eversource Energy	11/19 12/19	Public Service Company of New Hampshire d/b/a Eversource Energy	Master Docket No. 28873-14-15-16-17PT	Valuation of Utility Property and Generating Assets
New Hampshire Public Utilities Commission				
Public Service Company of New Hampshire	05/19	Public Service Company of New Hampshire	DE-19-057	Return on Equity
New Hampshire-Merrimack County Superior Court				
Northern New England Telephone Operations, LLC d/b/a FairPoint Communications, NNE	04/18	Northern New England Telephone Operations, LLC d/b/a FairPoint Communications, NNE	220-2012-CV-1100	Valuation of Utility Property
New Hampshire-Rockingham Superior Court				
Eversource Energy	05/18	Public Service Commission of New Hampshire	218-2016-CV-00899 218-2017-CV-00917	Valuation of Utility Property
New Jersey Board of Public Utilities				
New Jersey American Water Company, Inc.	01/22	New Jersey American Water Company, Inc.	WR22010019	Return on Equity
Public Service Electric and Gas Company	10/20	Public Service Electric and Gas Company	EO18101115	Return on Equity
New Jersey American Water Company, Inc.	12/19	New Jersey American Water Company, Inc.	WR19121516	Return on Equity
Public Service Electric and Gas Company	04/19	Public Service Electric and Gas Company	EO18060629 GO18060630	Return on Equity
Public Service Electric and Gas Company	02/18	Public Service Electric and Gas Company	GR17070776	Return on Equity
Public Service Electric and Gas Company	01/18	Public Service Electric and Gas Company	ER18010029 GR18010030	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
New Mexico Public Regulation Commission				
Southwestern Public Service Company	07/19	Southwestern Public Service Company	19-00170-UT	Return on Equity
Southwestern Public Service Company	10/17	Southwestern Public Service Company	Case No. 17-00255-UT	Return on Equity
Southwestern Public Service Company	12/16	Southwestern Public Service Company	Case No. 16-00269-UT	Return on Equity
Southwestern Public Service Company	10/15	Southwestern Public Service Company	Case No. 15-00296-UT	Return on Equity
Southwestern Public Service Company	06/15	Southwestern Public Service Company	Case No. 15-00139-UT	Return on Equity
New York State Department of Public Service				
New York State Electric and Gas Company Rochester Gas and Electric	05/22	New York State Electric and Gas Company Rochester Gas and Electric	22-E-0317 22-G-0318 22-E-0319 22-G-0320	Return on Equity
Corning Natural Gas Corporation	07/21	Corning Natural Gas Corporation	Case No. 21-G-0394	Return on Equity
Central Hudson Gas and Electric Corporation	08/20	Central Hudson Gas and Electric Corporation	Electric 20-E-0428 Gas 20-G-0429	Return on Equity
Niagara Mohawk Power Corporation	07/20	National Grid USA	Case No. 20-E-0380 20-G-0381	Return on Equity
Corning Natural Gas Corporation	02/20	Corning Natural Gas Corporation	Case No. 20-G-0101	Return on Equity
New York State Electric and Gas Company Rochester Gas and Electric	05/19	New York State Electric and Gas Company Rochester Gas and Electric	19-E-0378 19-G-0379 19-E-0380 19-G-0381	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Brooklyn Union Gas Company d/b/a National Grid NY KeySpan Gas East Corporation d/b/a National Grid	04/19	Brooklyn Union Gas Company d/b/a National Grid NY KeySpan Gas East Corporation d/b/a National Grid	19-G-0309 19-G-0310	Return on Equity
Central Hudson Gas and Electric Corporation	07/17	Central Hudson Gas and Electric Corporation	Electric 17-E-0459 Gas 17-G-0460	Return on Equity
Niagara Mohawk Power Corporation	04/17	National Grid USA	Case No. 17-E-0238 17-G-0239	Return on Equity
Corning Natural Gas Corporation	06/16	Corning Natural Gas Corporation	Case No. 16-G-0369	Return on Equity
National Fuel Gas Company	04/16	National Fuel Gas Company	Case No. 16-G-0257	Return on Equity
KeySpan Energy Delivery	01/16	KeySpan Energy Delivery	Case No. 15-G-0058 Case No. 15-G-0059	Return on Equity
New York State Electric and Gas Company Rochester Gas and Electric	05/15	New York State Electric and Gas Company Rochester Gas and Electric	Case No. 15-E-0283 Case No. 15-G-0284 Case No. 15-E-0285 Case No. 15-G-0286	Return on Equity
North Dakota Public Service Commission				
Montana-Dakota Utilities Co.	05/22	Montana-Dakota Utilities Co.	C-PU-22-194	Return on Equity
Montana-Dakota Utilities Co.	08/20	Montana-Dakota Utilities Co.	C-PU-20-379	Return on Equity
Northern States Power Company	12/12	Northern States Power Company	C-PU-12-813	Return on Equity
Northern States Power Company	12/10	Northern States Power Company	C-PU-10-657	Return on Equity
Oklahoma Corporation Commission				

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Oklahoma Gas & Electric	12/21	Oklahoma Gas & Electric	Cause No. PUD 202100164	Return on Equity
Arkansas Oklahoma Gas Corporation	01/13	Arkansas Oklahoma Gas Corporation	Cause No. PUD 201200236	Return on Equity
Oregon Public Service Commission				
PacifiCorp d/b/a Pacific Power & Light	03/22	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-399	Return on Equity
PacifiCorp d/b/a Pacific Power & Light	02/20	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-374	Return on Equity
Pennsylvania Public Utility Commission				
American Water Works Company Inc.	04/22	Pennsylvania-American Water Company	Docket No. R-2020-3031672 (water) Docket No. R-2020-3031673 (wastewater)	Return on Equity
American Water Works Company Inc.	04/20	Pennsylvania-American Water Company	Docket No. R-2020-3019369 (water) Docket No. R-2020-3019371 (wastewater)	Return on Equity
American Water Works Company Inc.	04/17	Pennsylvania-American Water Company	Docket No. R-2017-2595853	Return on Equity
South Dakota Public Utilities Commission				
MidAmerican Energy Company	05/22	MidAmerican Energy Company	D-NG22-005	Return on Equity
Northern States Power Company	06/14	Northern States Power Company	Docket No. EL14-058	Return on Equity
Texas Public Utility Commission				
Entergy Texas, Inc.	07/22	Entergy Texas, Inc.	D-53719	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Southwestern Public Service Commission	08/19	Southwestern Public Service Commission	Docket No. D-49831	Return on Equity
Southwestern Public Service Company	01/14	Southwestern Public Service Company	Docket No. 42004	Return on Equity
Utah Public Service Commission				
PacifiCorp d/b/a Rocky Mountain Power	05/20	PacifiCorp d/b/a Rocky Mountain Power	Docket No. 20-035-04	Return on Equity
Virginia State Corporation Commission				
Virginia American Water Company, Inc.	11/21	Virginia American Water Company, Inc.	Docket No. PUR-2021-00255	Return on Equity
Virginia American Water Company, Inc.	11/18	Virginia American Water Company, Inc.	Docket No. PUR-2018-00175	Return on Equity
Washington Utilities Transportation Commission				
Cascade Natural Gas Corporation	06/20	Cascade Natural Gas Corporation	Docket No. UG-200568	Return on Equity
PacifiCorp d/b/a Pacific Power & Light	12/19	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-191024	Return on Equity
Cascade Natural Gas Corporation	04/19	Cascade Natural Gas Corporation	Docket No. UG-190210	Return on Equity
West Virginia Public Service Commission				
West Virginia American Water Company	04/21	West Virginia American Water Company	Case No. 21-02369-W-42T	Return on Equity
West Virginia American Water Company	04/18	West Virginia American Water Company	Case No. 18-0573-W-42T Case No. 18-0576-S-42T	Return on Equity
Wisconsin Public Service Commission				
Wisconsin Electric Power Company and Wisconsin Gas LLC	04/22	Wisconsin Electric Power Company and Wisconsin Gas LLC	Docket No. 05-UR-110	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Wisconsin Public Service Corp.	04/22	Wisconsin Public Service Corp.	6690-UR-127	Return on Equity
Alliant Energy		Alliant Energy		Return on Equity
Wisconsin Electric Power Company and Wisconsin Gas LLC	03/19	Wisconsin Electric Power Company and Wisconsin Gas LLC	Docket No. 05-UR-109	Return on Equity
Wisconsin Public Service Corp.	03/19	Wisconsin Public Service Corp.	6690-UR-126	Return on Equity
Wyoming Public Service Commission				
PacifiCorp d/b/a Rocky Mountain Power	03/20	PacifiCorp d/b/a Rocky Mountain Power	Docket No. 20000-578-ER-20	Return on Equity
Montana-Dakota Utilities Co.	05/19	Montana-Dakota Utilities Co.	30013-351-GR-19	Return on Equity

CERTIFICATIONS/ACCREDITATIONS

Certified General Appraiser, licensed in the Commonwealth of Massachusetts and the State of New Hampshire