

BAKER BOTTS



George Fibbe

Partner

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Houston

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Practices

Energy Litigation

Energy Regulatory

Energy Transition

Environmental, Social, Governance
(ESG)

Litigation

Industries

Carbon Capture, Utilization, and
Storage (CCUS)

Energy

Renewable and Clean Energy

Education

J.D., Harvard Law School 2001

B.A., Political Science, Birmingham-
Southern College 1997

Phi Beta Kappa

Omicron Delta Kappa

Admission & Affiliations

State Bar of Texas

Alabama State Bar

Drawing on his broad experience in private practice, as a general counsel, and in government service, George Fibbe represents clients in complex commercial disputes and regulatory matters. Mr. Fibbe's practice focuses on high-stakes matters across the energy sector, including upstream and midstream oil and gas, LNG, renewables, nuclear, and the power industry.

Before joining Baker Botts, Mr. Fibbe served as Deputy General Counsel for Litigation, Regulation & Enforcement for the U.S. Department of Energy, where he oversaw a wide range of legal matters arising from the Department's missions of advancing energy security, promoting scientific innovation, ensuring security and environmental cleanup of the nation's nuclear weapons complex, and other energy-related operations. In that role, he worked closely with the Department of Justice, the Office of Management & Budget's Office of Information and Regulatory Affairs (OIRA), and other federal agencies.

At DOE, Mr. Fibbe was responsible for the Department's large-scale complex litigation and pre-litigation matters, including major environmental and nuclear waste related matters, regulatory and administrative claims, contractor disputes, intellectual property and other commercial contracts, employment and whistleblower disputes, and land acquisition.

Mr. Fibbe also was lead counsel for departmental rulemakings and related regulatory and administrative matters, including serving as chair of the Department's deregulatory task force. He was responsible for all civil

United States Court of Appeals for the Fifth Circuit

enforcement matters of the Department and headed the team dedicated to enforcement of energy efficiency standards for manufacturers.

United States District Courts for the Northern, Southern, Eastern and Western Districts of Texas

Mr. Fibbe's in-house experience includes service as general counsel of a solar power company, where he led the legal team's efforts not only on disputes, but also on a variety of regulatory, corporate transactional and finance projects.

United States District Courts for the Middle, Northern and Southern Districts of Alabama

He also served as head of litigation for the petroleum division of a major international natural resources corporation. He handled numerous matters arising from onshore shale production, including royalty disputes, environmental damage, major personal injury, contractual claims, and business torts.

Federalist Society, President of Houston Lawyers Chapter, 2009-2014

In private practice, Mr. Fibbe represented clients in the energy, mining, steel, aviation, construction, and real estate industries in complex commercial litigation and arbitration matters. He handled cases involving data ownership and protection, IT contracts, intellectual property, antitrust claims, commercial contract disputes, and various business torts.

Related Experience

Before joining Baker Botts, Mr. Fibbe served as Deputy General Counsel for Litigation, Regulation & Enforcement for the U.S. Department of Energy, where he oversaw a wide range of legal matters arising from the Department's missions of advancing energy security, promoting scientific innovation, ensuring security and environmental cleanup of the nation's nuclear weapons complex, and other energy-related operations. In that role, he worked closely with the Department of Justice, the Office of Management & Budget's Office of Information and Regulatory Affairs (OIRA), and other federal agencies.

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He also served as head of litigation for the petroleum division of a major international natural resources corporation. He handled numerous matters arising from onshore shale production, including royalty disputes, environmental damage, major personal injury, contractual claims, and business torts.

In private practice, Mr. Fibbe represented clients in the energy, mining, steel, aviation, construction, and real estate industries in complex commercial litigation and arbitration matters. He handled cases involving data ownership and protection, IT contracts, intellectual property, antitrust claims, commercial contract disputes, and various business torts.

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14 December 2023 | News Coverage

Houston Appeals Court: Power Generators Had 'No Legal Duty' To Retail Customers During Winter Storm Uri

The Texas Lawbook

The Texas Lawbook

13 October 2023 | News Coverage

White House names first U.S. hydrogen hubs

E&E News

E&E News

01 September 2023 | News Coverage

Texas PUC Presses Justices To Take Up Pricing Order Fight

Law360

Law360

19 April 2021 | News Coverage

What DOE's Energy Efficiency Proposal Means For Cos.

Law360

Law360

09 February 2021 | News Release

Baker Botts Works Pro Bono with Baker Institute Health Care Experts to Obtain CDC COVID-19 Data

27 October 2020 | News Coverage

Big Companies Move to Adopt Smart Systems to Cut Energy Usage

Bloomberg Law

Bloomberg Law

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Section 45V Clean Hydrogen Production Tax Credit - IRS Releases Proposed Regulations

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14 December 2023

Court of Appeals Grants Power Generator Mandamus in Winter Storm Uri Multidistrict Litigation, Dismissing Plaintiffs' Claims

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Energy Litigation Update

17 October 2023

DOE Selects Nation's First Hydrogen Hubs

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21 September 2023

New U.S. Grant Program to Help States Reduce Methane Emissions Refocuses the Natural Gas Industry on PHMSA's Methane Reduction Rulemaking

Client Updates

Energy Regulatory Update

14 August 2023

DOE Proposes Streamlining Federal Process for Permitting Electric Transmission Projects

Client Updates

09 June 2023

\$10.7 Billion in Grant and Loan Opportunities Available for Rural Electrification and Renewable Energy Procurement

Client Updates

Energy Update

08 June 2023

Significant Updates to DOE LPO Clean Energy Finance Programs Under Sections 1703 and 1706

Client Updates

Energy Update

02 December 2022

BLM Proposes Venting & Flaring Rules for Energy Production on Federal Lands

Client Updates

Environmental Update

12 May 2022

Interior Department Abandons Three Lease Sales in Alaska and Gulf of Mexico

Client Updates

Energy Update

10 February 2022

2022 Energy Litigation Outlook

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Energy Litigation Update

17 December 2021

Baker Botts Washington Recap - Episode 13

Client Updates

08 December 2021

DOI Report on Federal Oil and Gas Leasing Program

Client Updates

Energy Update

19 November 2021

Baker Botts Washington Recap - Episode 12

Client Updates

29 July 2021

Baker Botts Washington Recap First Year of the Biden Administration - Episode 6

Client Updates

16 July 2021

Baker Botts Washington Recap First Year of the Biden Administration - Episode 5

Client Updates

07 July 2021

Texas Legislative Response to Winter Storm Uri

Client Updates

17 June 2021

Louisiana District Court Issues Nationwide Injunction Invalidating Federal Oil and Gas Leasing Moratorium

Client Updates

Energy Update

03 June 2021

Baker Botts Washington Recap: First Year of the Biden Administration - Episode 2

Client Updates

21 May 2021

Baker Botts Washington Recap: First Year of the Biden Administration - Episode 1

Client Updates

30 April 2021

Biden Administration First 100 Days Weekly Report - Episode 12

Client Updates

28 April 2021

Environmental Evolutions: DOE Sets the Table for Energy Efficiency Rules

Podcast

23 April 2021

Biden Administration First 100 Days Weekly Report - Episode 11

Client Updates

19 April 2021

What DOE's Energy Efficiency Proposal Means For Cos.

External Article

Law360

09 April 2021

Biden Administration First 100 Days Weekly Report - Episode 9

Client Updates

02 April 2021

Biden Administration First 100 Days Weekly Report - Episode 8

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26 March 2021

Biden Administration First 100 Days Weekly Report - Episode 7

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22 March 2021

Biden Administration First 100 Days Weekly Report - Episode 6

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Biden Administration First 100 Days Weekly Report - Episode 5

Client Updates

09 March 2021

Biden Administration First 100 Days Weekly Report - Episode 4

Client Updates

26 February 2021

Biden Administration First 100 Days Weekly Report - Episode 3

Client Updates

19 February 2021

Biden Administration First 100 Days Weekly Report - Episode 2

Client Updates

12 February 2021

Biden Administration First 100 Days Weekly Report - Episode 1

Client Updates

08 December 2020

New Energy Infrastructure Projects: Challenges and Opportunities in 2021 under a Biden Administration and Other Recent Developments

Client Updates

Energy Update

19 November 2020

Election Impacts on U.S. Energy & Environmental Law and Policy

Webinar

09 September 2020

CFTC Report Recommends U.S. Financial Regulatory Reforms to Address Climate-Related Risks

Client Updates

ESG Update

September 1, 2020

SSGA Announces Expectations for Diversity Disclosures

Client Updates

ESG Client Update

12 May 2020

Montana Court Vacates 287 Federal Oil and Gas Leases on Public Lands

Client Updates

Energy Litigation Update

2 April 2020

Issues for Arts Organizations Arising from the COVID-19 Crisis

Webinar

30 March 2020

How a Crisis Impacts Industrial Control Systems: COVID-19

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Privacy and Data Security Update

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Infocast ERCOT Market Summit

04 November 2022

The Tulane Center for Energy Law - Energy Litigation Seminar

23 February 2022 - 25 February 2022

Infocast ERCOT Market Summit

30 September 2021 - 30 September 2021

2021 Baker Botts/Baker Institute Virtual Energy Summit

Please join us for the fifth consecutive year as Baker Botts and the Center for Energy Studies at Rice University's Baker Institute co-host an energy summit.

26 January 2021 - 26 January 2021

Fourth Annual 2021 Board of Directors Forum

Please join us for the fourth annual Baker Botts Board of Directors Forum on Tuesday, January 26th.

19 November 2020

Webinar: Election Impacts on U.S. Energy & Environmental Law and Policy

09 October 2020 - 09 October 2020

2020 Baker Botts/Baker Institute Virtual Energy Summit

Join us for the fourth consecutive year as Baker Botts and the Center for Energy Studies at Rice University's Baker Institute, co-host a virtual conference for the annual Energy Summit.

07 October 2020 - 07 October 2020

2020 Baker Botts/Baker Institute Virtual Energy Summit

Join us for the fourth consecutive year as Baker Botts and the Center for Energy Studies at Rice University's Baker Institute, co-host a virtual conference for the annual Energy Summit.

02 October 2020 - 02 October 2020

2020 Baker Botts/Baker Institute Virtual Energy Summit

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30 September 2020 - 30 September 2020

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25 February 2020 - 27 February 2020

ERCOT Market Summit

Baker Botts is proud to be a sponsor at the ERCOT Market Summit on February 25-27 in Austin, Texas.

13 February 2020

Baker Botts Webinar: An Energy Lawyer's Guide to Litigating Against or Alongside the Federal Government

LOCATIONS:

AUSTIN | BRUSSELS | DALLAS | DUBAI | HOUSTON | LONDON | MOSCOW | NEW YORK | PALO ALTO | RIYADH |
SAN FRANCISCO | SINGAPORE | WASHINGTON, D.C.

BAKER BOTTS



Katie Gantley

Associate

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Practices

Energy Regulatory

Global Projects

Industries

Energy

Power

Featured

Women In Action

Education

J.D., Cornell Law School 2020

B.A., English, State University of New York at New Paltz 2017

Admission & Affiliations

District of Columbia Bar

State Bar of Colorado

Energy Bar Association, Member

Women's Energy Network, Member

Katie Gantley is an associate in the firm's Washington, D.C. office, where she advises clients on energy regulatory matters at the federal and state levels.

Katie is knowledgeable about issues arising under the Federal Power Act, the Interstate Commerce Act, and the Natural Gas Act.

Prior to joining Baker Botts, Ms. Gantley served as an attorney-advisor in the Office of Administrative Law Judges at the Federal Energy Regulatory Commission (FERC) where she advised on contested proceedings involving electric utilities and interstate natural gas and oil pipelines on issues concerning formula rates, market-based rates, transmission and distribution, and reactive power.

While in law school, Katie interned in the Office of Commissioner Glick at the Federal Energy Regulatory Commission.

Related Experience

- Assisted in state public utility commission administrative litigation
- Assisted in FPA section 203 filings before FERC
- Assisted in preparing comments on FERC Notice of Proposed Rulemakings

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15 September 2023 | News Coverage

Repsol's \$768 Million Acquisition of ConnectGen

Global Legal Chronicle

Global Legal Chronicle

13 September 2023 | News Coverage

CDT Roundup: 12 Deals, 8 Firms, 102 Lawyers, \$6.4B

The Texas Lawbook

The Texas Lawbook

08 September 2023 | News Release

Baker Botts Represents Repsol US Renewables LLC in \$768 Million Acquisition of ConnectGen LLC

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FERC Modifies its Process for Resolving Enforcement Investigations by Settlement, Giving Enforcement Staff More Authority and Discretion

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Finding Tool for Public Comment Letters Filed Regarding Section 45V and 45Z Regarding Clean Hydrogen and Clean Fuel Production Credits Under the Inflation Reduction Act of 2022

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Tax Update

09 December 2022

Finding Tool for Public Comment Letters Filed Regarding the Prevailing Wage, Apprenticeship, Domestic Content, and Energy Communities Requirements Under the Inflation Reduction Act of 2022

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Tax Update

09 December 2022

Finding Tool for Public Comment Letters Filed Regarding the Direct Pay and Transferability Provisions (§ 6417) and Elective Credit Transfer Provisions (§ 6418) of the Inflation Reduction Act of 2022

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BAKER BOTTS



Patrick Leahy

Senior Associate

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Practices

Energy Litigation

Energy Regulatory

Infrastructure

Global Projects

Regulatory

Industries

Energy

Renewable and Clean Energy

Education

J.D., The University of Texas School of Law 2014

B.A., Loyola University of Chicago 2008

Admission & Affiliations

State Bar of Texas

United States District Courts for the Southern and Western Districts of Texas

Patrick Leahy advises clients in a range of energy regulatory, administrative law, and civil litigation matters at the state and federal levels. He has represented utilities and other regulated entities before the Public Utility Commission of Texas, the Railroad Commission of Texas, the Texas Commission on Environmental Quality, and in contested cases before the State Office of Administrative Hearings. He has extensive experience with judicial review of agency action before District Courts and Courts of Appeals. Mr. Leahy's experience also includes transactional support, advice concerning crisis management, infrastructure and environmental permitting and contaminated site issues.

Mr. Leahy has first and second chair litigation experience, including oral argument, dispositive motions, preparation and examination of expert witnesses, taking and defending depositions, all phases of discovery including eDiscovery, appellate briefing, and acting as lead attorney in mediations. He has also tried six pro bono jury trials that resulted in favorable outcomes. Mr. Leahy serves on the Associate Advisory Council for the Kay Bailey Hutchison Center for Energy, Law, and Business at The University of Texas at Austin.

Following graduation from law school, Mr. Leahy served as term clerk to the Honorable Andrew W. Austin, Magistrate Judge for the United States District Court for the Western District of Texas. He was a member of the 2015 class of Leadership for Austin's Emerge program for young professionals. Before law school, Mr. Leahy taught high school social studies at PSJA Memorial High School in the Rio Grande Valley of Texas, through Teach for America. During college, he spent two summers in Washington, D.C., interning at a tax policy think tank, and on Capitol Hill for United States Senator Kay Bailey Hutchison.

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Texas PUC Presses Justices To Take Up Pricing Order Fight

Law360

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17 August 2023 | News Release

Baker Botts Earns 17% Increase in "Lawyers of the Year" and 18% Increase in "Ones to Watch" in The Best Lawyers in America

24 November 2022 | News Coverage

Kansas Gas Service's \$336 Million Offering of Utility Securitization Bonds

Global Legal Chronicle

Global Legal Chronicle

18 November 2022 | News Release

Baker Botts Represents Kansas Gas Service in \$336 Million Offering of Utility Securitization Bonds

18 August 2022 | News Release

The Best Lawyers in America Recognize "Lawyers of the Year" and "Ones to Watch" from Baker Botts

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Texas Wholesale Electricity Market Redesign

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Texas RRC Amends Rule on Critical Designation of Natural Gas Infrastructure

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Infocast ERCOT Market Summit

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05 October 2022

GCPA Fall Conference

LOCATIONS:

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SAN FRANCISCO | SINGAPORE | WASHINGTON, D.C.

BAKER BOTTS



Landon Lill

Senior Associate

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Practices

Energy Regulatory

Global Projects

Regulatory

Industries

Blockchain Technology, NFTs and
Cryptoassets

Energy

Education

J.D., University of Houston Law Center
2014

magna cum laude

Senior Articles Editor, *Houston Journal of
International Law*

President, Native American Law Society

Order of the Coif

Order of the Barons

A.B., Anthropology, Davidson College
2010

Admission & Affiliations

State Bar of Texas

Having worked as a staff attorney at the Public Utility Commission of Texas (PUCT), Landon now helps energy market participants navigate complex regulatory requirements. He represents electric utilities, generators, and retail electric providers before the PUCT and ERCOT.

Landon has advised on a broad range of wind, solar, and storage transactions--drafting, reviewing, and negotiating interconnection agreements, power purchase agreements, and equity capital contribution agreements.

Additionally, Landon helps generators, oil and gas companies, and crypto-miners structure private use networks and other behind the meter arrangements.

Related Experience

Electric Utility

- Represented an electric utility company in multiple fuel surcharge proceedings.
- Represented an electric utility in a fuel formula and fuel factor update.
- Lead counsel in an electric rate case where the utility sought a \$117M rate increase.

Retail Electric Providers (REPs)

- Successfully obtained numerous Option 1 and Option 2 REP certificates from the PUCT on behalf of new entrants.

- Defended a REP against a customer complaint before the PUCT.
- Guided multiple REPs in establishing regulatory compliance programs.
- Drafted customer contracts including terms of service and electricity facts labels.
- Advised on the sale of a REP certificate.
- Advised energy company in the purchase of an existing REP.

Power Generation Companies (PGCs)

- Represented multiple PGCs in behind-the-meter transactions with oil and gas companies and cryptominers utilizing both private use networks (PUNs) and private distribution networks.
- Represented multiple solar developers in negotiating power purchase agreements.
- Represented a wholesale storage company successfully contesting an illegal tariff change.
- Represented numerous wind, solar, and wholesale storage project owners in power generation company registrations and renewable energy credit generator certifications.
- Advised in financing over 4 GW of solar and wind transactions in Arkansas, Colorado Texas, Illinois, Iowa, Kentucky, Missouri, and Oklahoma.
- Advised on the purchase of a single-cycle gas plant in Harris County, Texas.

Data Centers and Industrial Energy Consumers

- Advised an industrial customer on the co-location of a 300 MW solar facility and the creation of a PUN.
- Advised multiple oil and gas companies on the creation of a private distribution network with behind the meter thermal generation.
- Negotiated PPAs and energy services agreements on behalf of bitcoin miners.
- Negotiated interconnection agreements on behalf of bitcoin miners.
- Advised bitcoin mining firms on ERCOT related issues.

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Repsol's \$768 Million Acquisition of ConnectGen

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CDT Roundup: 12 Deals, 8 Firms, 102 Lawyers, \$6.4B

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The Texas Lawbook

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13 September 2022 | News Release

Baker Botts Represents bp North America in its Agreement to Purchase EDF Energy Services

18 August 2022 | News Release

The Best Lawyers in America Recognize "Lawyers of the Year" and "Ones to Watch" from Baker Botts

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Bitcoin and Large Loads in ERCOT

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Texas PUC Addresses ERCOT Bylaws and Market Design

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01 April 2022

Discovery in an Administrative Case

Speeches & Presentations

Austin Bar Association's Administrative Law Section Annual All-Day CLE

21 October 2021

Winter Storm Uri and Its Aftermath

Speeches & Presentations

The Center for American and International Law

04 October 2021

Private Use Networks

Speeches & Presentations

Gas and Power Institute

March 2021

Private-Use Networks & Self-Generation: What You Need to Know

Webinar

Energy & Natural Resource Webinar

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SXSW® 2023

23 February 2023

Infocast ERCOT Market Summit

05 October 2022

GCPA Fall Conference

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BAKER BOTTS



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Practices

Energy Litigation

Litigation

Education

J.D., The University of Texas School of Law 2020

Chief Notes Editor, *Texas Law Review*
Immigration Law Clinic

B.A., Economics, University of Virginia
2016

Admission & Affiliations

State Bar of Texas

John Ormiston represents clients in a range of civil litigation matters, including commercial disputes and energy litigation.

Before joining the firm, John served as a law clerk to the Honorable Debra H. Lehrmann of the Texas Supreme Court.

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20 September 2022 | News Release

Another Victory for Texas Families of Transgender Youth: Baker Botts, Lambda Legal and the ACLU Secure Injunctive Relief for PFLAG Members

14 September 2022 | News Release

Baker Botts Secures Major Appellate Victory for Vitol Americas Corp. in \$147 Million Breach of Contract Dispute

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Texas Legislature Offers Relief to Certain Businesses Facing Obstruction by
Local Governments; Cities Fight Back

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08 August 2022

North Dakota Supreme Court Strikes Down Portions of Pore Space Law as an
Unconstitutional Taking

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2022 Energy Litigation Outlook

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SAN FRANCISCO | SINGAPORE | WASHINGTON, D.C.

Zoller Peffley



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EDUCATION

B.A., Sustainability, Arizona State
University, 2023

Zoller Peffley works on litigation matters across multiple industry groups. Her responsibilities include managing dockets, preparing files, creating charts, and maintaining witness notebooks. In addition, Zoller is skilled in factual cite checking, legal research, and proofreading.

EXPERIENCE

Skillset

- File management
- Factual cite checking proficient
- Assisting with creating deposition notebooks
- Assisting with document review
- Proficient in technical writing
- Software skills: Microsoft Office Suite, Canva & Slack

BAKER BOTTS



Juliana Sersen

Partner

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Practices

Energy Litigation

Energy Regulatory

Global Projects

Infrastructure

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Industries

Blockchain Technology, NFTs and
Cryptoassets

Energy

Power

Renewable and Clean Energy

Featured

Women In Action

Education

J.D., California Western School of Law
2002

B.A., Psychology, Texas A&M University
2000

Admission & Affiliations

Drawing on her extensive experience as Assistant General Counsel - Regulatory & Litigation at the Electric Reliability Council of Texas, Inc. (ERCOT), Juliana Sersen's practice focuses on counseling and representing energy clients on regulatory matters and complex energy market issues.

While at ERCOT, Ms. Sersen developed, revised and reviewed proposals to change rules for the ERCOT market; represented ERCOT in a wide variety of matters before the Public Utility Commission of Texas (PUCT) and the State Office of Administrative Hearings (SOAH); served as the managing attorney for all matters involving commercial operations in the ERCOT market; and managed the market participant registration department. She was also a managing attorney representing ERCOT in the securitization proceedings at the PUCT in which the Commission approved the Debt Obligation Orders to securitize over \$3B associated with costs stemming from Winter Storm Uri.

Prior to ERCOT, Ms. Sersen was in private practice where she represented clients in commercial disputes and transactions.

As Assistant General Counsel – Regulatory & Litigation, Juliana Sersen managed all market liquidity risk management matters arising out of Winter Storm Uri and led the applications for the Public Utility Commission of Texas' (PUCT) approval of Debt Obligation Orders to securitize approximately \$800 M in default amounts owed to ERCOT and \$2.1B to reimburse market participants that paid extraordinary uplift charges. Ms. Sersen was one of the key leads in the development of Real-Time Co-optimization in the ERCOT market and headed the integration of Lubbock Power and Light into the ERCOT region.

State Bar of Texas, Public Utility Law
Section

Ms. Sersen served as the managing attorney for all matters involving commercial operations in the ERCOT market (including the Real-Time Market (RTM) and Day-Ahead Market (DAM), Congestion Revenue Rights (CRRs), and issues involving market analysis & validation, pricing, wholesale settlement, credit, retail operations, and metering). Ms. Sersen also managed the Alternative Dispute Resolution (ADR) process between ERCOT and market participants and served as the primary legal liaison between ERCOT and PUCT staff. During her time with ERCOT, Ms. Sersen was very active in ERCOT stakeholder committee activities, and has developed, sponsored and revised numerous Nodal Protocol Revision Requests (NPRRs).

During Ms. Sersen's twelve-year tenure at ERCOT, she represented ERCOT in numerous rulemakings and contested cases before the PUCT and State Office of Administrative Hearings (SOAH), and drafted and advised on proposed and newly adopted legislation and regulations. Ms. Sersen is experienced in procedural and substantive issues involving all aspects of the Texas electric market. In addition to managing ERCOT regulatory attorneys and staff, Ms. Sersen managed ERCOT's market participant registration department and is well versed in market participant qualification requirements and ongoing participation obligations.

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29 September 2023 | News Coverage

ERCOT Technical Advisory Committee Briefs: Sept. 26, 2023

RTO Insider

RTO Insider

24 November 2022 | News Coverage

Kansas Gas Service's \$336 Million Offering of Utility Securitization Bonds

Global Legal Chronicle

Global Legal Chronicle

18 November 2022 | News Release

Baker Botts Represents Kansas Gas Service in \$336 Million Offering of Utility Securitization Bonds

12 January 2022 | News Coverage

Longtime ERCOT Lawyer Joins Austin Office of Baker Botts

Texas Lawbook

Texas Lawbook

11 January 2022 | News Coverage

Wake Up Call: Goodwin Nabs Kirkland Antitrust Partner in London

Bloomberg Law

Bloomberg Law

10 January 2022 | News Coverage

Baker Botts Recruits ERCOT Lawyer as Energy Regulatory Partner in Austin

Texas Lawyer

Texas Lawyer

10 January 2022 | News Coverage

Baker Botts Welcomes Partner to Energy Regulatory Practice

Kinney Recruiting

Kinney Recruiting

10 January 2022 | News Release

Baker Botts Welcomes Partner to Energy Regulatory Practice

10 January 2022 | News Coverage

Texas Regulatory Atty Joins Baker Botts In Austin

Law360

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10 January 2022 | News Coverage

Baker Botts hires tech-focused M&A partner from Norton Rose in London

Reuters - Reuters.com

Reuters - Reuters.com

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Adding BESS in ERCOT

Speeches & Presentations

13 February 2024

Will New Inverter-Based Resources (IBR) Ride-through Requirements Cause Major Impacts?

Speeches & Presentations

December 2023

Spotlight on Success Series: Juliana Sersen

Video

Women in Action

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Energy Storage Issues in the ERCOT Market

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Bitcoin and Large Loads in ERCOT

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24 January 2023

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11 November 2022

Texas PUC Addresses ERCOT Bylaws and Market Design

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15 February 2024

Infocast - ERCOT Market Summit

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14 March 2023

SXSW® 2023

~

23 February 2023

Infocast ERCOT Market Summit

~

05 October 2022

GCPA Fall Conference

~

23 February 2022 - 25 February 2022

Infocast ERCOT Market Summit

LOCATIONS:

AUSTIN | BRUSSELS | DALLAS | DUBAI | HOUSTON | LONDON | MOSCOW | NEW YORK | PALO ALTO | RIYADH |
SAN FRANCISCO | SINGAPORE | WASHINGTON, D.C.

BAKER BOTTS



Jimmy Skipton, IV

Associate

jimmy.skipton@bakerbotts.com

Austin

P: +1.512.322.2631

F: +1.512.322.3631



Practices

Energy Regulatory

Global Projects

Industries

Energy

Education

J.D., The University of Texas School of Law 2022

Staff Editor, *Texas Journal of Oil, Gas, and Energy Law*

Dean's Achievement Award, Outstanding Student in Negotiation

B.S.M., Finance, Tulane University 2016

Admission & Affiliations

State Bar of Texas

Jimmy Skipton is an Energy Regulatory associate in the firm's Global Projects Department. Mr. Skipton has advised clients on multiple energy regulatory matters, including Public Utility Commission of Texas (PUCT) rulemaking, electric transmission line approvals, utility rate cases, Electric Reliability Council of Texas (ERCOT) governance changes, and LNG licensing requirements.

Before joining the firm, Mr. Skipton worked in the Texas Legislature for four years, most recently as Speaker Dade Phelan's policy advisor for Ways & Means. In that role, Mr. Skipton served as the chief advisor to the House on all tax issues. Mr. Skipton drafted numerous bills, amendments, conference committee reports, and points of order. He negotiated legislation on behalf of Speaker Phelan and Chairman Morgan Meyer with legislators and the offices of the Governor, Lt. Governor, and Comptroller of Public Accounts.

Additionally, at the Legislature, Mr. Skipton was previously the policy director for the House Ways & Means Committee and legislative director for Representative (now Senator) Drew Springer. Mr. Skipton has also worked at an international consulting firm for clients in the energy and resources industry.

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Texas Intrastate Hydrogen Pipeline Regulations

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24 January 2023

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11 November 2022

Texas RRC Amends Rule on Critical Designation of Natural Gas Infrastructure

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Infocast ERCOT Market Summit

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BAKER BOTTS



Louise Stephens

Associate

louise.stephens@bakerbotts.com

Houston

P: +1.713.229.1639

F: +1.713.229.7939



Practices

Global Projects

Industries

Energy

Education

J.D., The University of Texas School of
Law 2023
with honors
President, Texas Business Law Society

B.S., Political Science, Rice University
2020
cum laude

Louise Stephens is a member of the Energy Projects and Transactions section of the firm's Global Projects Practice. She counsels domestic and international clients on a broad range of energy-related transactions and projects.

Admission & Affiliations

State Bar of Texas

LOCATIONS:

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SAN FRANCISCO | SINGAPORE | WASHINGTON, D.C.

BAKER BOTTS



Andrea Moore Stover

Section Chair - Energy Regulatory (Firmwide)

Partner

andrea.stover@bakerbotts.com



Austin

P: +1.512.322.2695

F: +1.512.322.3695

Practices

Energy Litigation

Energy Regulatory

Environmental, Social, Governance
(ESG)

Global Projects

Infrastructure

Regulatory

Industries

Energy

Hydrogen

Featured

Women In Action

Education

J.D., American University, Washington
College of Law 2004

magna cum laude

Order of the Coif

Senior Note and Comment Editor,
American University Law Review

B.A., The University of Texas 1996

Andrea Moore Stover has nearly 20 years of experience counseling and representing clients in energy transactions and regulatory matters before agencies such as the Public Utility Commission of Texas (PUCT), the State Office of Administrative Hearings (SOAH), Electric Reliability Council of Texas (ERCOT), as well as litigation in state and federal courts. A representative list of her clients includes electric utilities, power generators (including thermal, renewable, and cogeneration), retail electric providers (REPs), large industrial customers, financial institutions, and other investors. Ms. Stover also represents clients related water utility issues, including large commercial and industrial customers, municipal water utilities, and investor-owned utilities. In addition, Ms. Stover represents oil and gas clients in matters before the Texas Railroad Commission (RRC).

Related Experience

Electric Regulatory - Ms. Stover has represented and counseled a wide range of electric market participants in transactions and regulatory proceedings. She has represented clients in a variety of contested proceedings before the PUCT and SOAH including base and interim rate proceedings, transmission line CCN proceedings, merger approvals, disputes with the ERCOT, REP certification applications and amendments, enforcement and complaint proceedings, PGC registration, rulemakings, and other contested proceedings. Ms. Stover has also represented clients in appeals of decisions from the PUCT. Ms. Stover has represented and counseled clients in matters associated with the aftermath of Winter Storm Uri, including the ERCOT securitization proceedings, regulatory investigations, rulemakings at the PUCT,

Admission & Affiliations

State Bar of Texas
Administrative and Public Law Section
Executive Council, 2014-present

District of Columbia Bar

United States District Court for the
Western District of Texas

Association of Women in Energy
Board Member, 2016-Present

Texas Utility Lawyers

American Bar Association

Energy Bar Association

Austin Bar Association

compliance issues with newly adopted rules, and other ongoing regulatory and legal counseling related to litigation in state and federal court.

Ms. Stover's transactional and project experience includes regulatory counseling for clients in utility and other mergers, project finance, and other transactions related to electric utilities, REPs, and power projects.

Water Regulatory - Ms. Stover has represented and advised a variety of clients related to PUCT regulatory matters. She has represented large industrial clients in retail rate challenges and service area disputes. She has also represented municipal water utility in wholesale rate dispute and service territory disputes. Ms. Stover has also counseled clients on PUCT regulatory issues and potential PUCT merger, sale, transfer approvals.

Oil & Gas Regulatory - Ms. Stover has represented and advised clients in oil and gas regulatory matters before the RRC including injection well permit contested case hearings, flaring permits, and the transfer or construction of oil and liquids pipeline assets.

Other Regulatory Experience

- Counseled clients regarding energy project siting issues, including eminent domain issues.
- Represented a homeowner's insurance company in rate proceedings at the Texas Department of Insurance and SOAH.
- Represented and advised clients in a variety of Public Information Act (Open Records) matters.

Awards & Community

Recognized in *Chambers USA*, 2017-2023

United Way of Greater Austin
Women's Leadership Council
Executive Committee, 2012-2016

Austin ISD's Community Bond Oversight Committee
Member, 2013-2016

Leadership Austin
Emerge Program, 2011
Emerge Volunteer Committee, 2011

Mainspring Schools
Board of Directors, 2006-2008

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01 September 2023 | News Coverage

Texas PUC Presses Justices To Take Up Pricing Order Fight

Law360

Law360

13 June 2023 | News Release

Baker Botts Boosts Its Energy Sector Accolades and Energy Transition Acclaim

01 June 2023 | News Release

Baker Botts' Band 1 Practice Rankings Increase by 27% in Chambers USA 2023

13 September 2022 | News Release

Baker Botts Represents bp North America in its Agreement to Purchase EDF Energy Services

10 June 2022 | News Release

Baker Botts Furthers Its Accolades Across the Energy Sector

01 June 2022 | News Release

Baker Botts Earns 45 Practice Rankings in Chambers USA 2022

16 June 2021 | News Release

Baker Botts Continues to Soar in Power and Renewables Rankings

20 May 2021 | News Release

Baker Botts' Practices and Lawyers Take More Top Spots in *Chambers USA* 2021

01 June 2020 | News Release

Chambers Awards 16 Band-1 Rankings to Baker Botts Global Projects Department

12 May 2020 | News Coverage

CDT Roundup: 18 Deals, 16 Firms, 124 Lawyers, \$5.63B

Texas Lawbook, The

Texas Lawbook, The

07 May 2020 | News Release

Baker Botts Represents CenterPoint Energy in 1.4 Billion Equity Investment

07 May 2020 | News Coverage

4 Firms Steer \$1.4B Equity Injection For CenterPoint Energy

Law360

Law360

07 May 2020 | News Coverage

CenterPoint Infused With Capital From Elliott, Investors

Activist Daily - The Deal

Activist Daily - The Deal

29 April 2020 | News Release

Baker Botts' Band-1 Lawyer Rankings Increase by 38% in *Chambers USA 2020*

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14 December 2023

Court of Appeals Grants Power Generator Mandamus in Winter Storm Uri
Multidistrict Litigation, Dismissing Plaintiffs' Claims

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Energy Storage Issues in the ERCOT Market

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11 November 2022

Texas PUC Addresses ERCOT Bylaws and Market Design

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07 July 2021

Texas Legislative Response to Winter Storm Uri

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30 March 2021

Winter Storm Uri

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Securities and Finance Disclosure Update

03 April 2020

PUCT Staff Clarifies COVID-19 Electricity Relief Program

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SXSW® 2023

23 February 2023

Infocast ERCOT Market Summit

05 October 2022

GCPA Fall Conference

19 April 2022 - 20 April 2022

GCPA Spring Conference

22 September 2021

GCPA Fall 2021 Virtual Conference

Baker Botts is proud to be a sponsor of the GCPA Fall 2021 Virtual Conference on September 20-22.

21 September 2021 - 22 September 2021

Kayo Energy Transition Summit

09 March 2021

Systemic Power System Failure in the South of the United States and the Way Forward

On Wednesday, March 9, Baker Botts Partner Andrea Stover will be participating in a panel discussion hosted by Tulane Center for Energy Law.

03 February 2021

Kayo Women's Power Markets Virtual Summit

Baker Botts is proud to be a sponsor of the 2020 Kayo Women's Power Markets Virtual Summit on February 2-3.

09 October 2020 - 09 October 2020

2020 Baker Botts/Baker Institute Virtual Energy Summit

Join us for the fourth consecutive year as Baker Botts and the Center for Energy Studies at Rice University's Baker Institute, co-host a virtual conference for the annual Energy Summit.

07 October 2020 - 07 October 2020

2020 Baker Botts/Baker Institute Virtual Energy Summit

Join us for the fourth consecutive year as Baker Botts and the Center for Energy Studies at Rice University's Baker Institute, co-host a virtual conference for the annual Energy Summit.

02 October 2020 - 02 October 2020

2020 Baker Botts/Baker Institute Virtual Energy Summit

Join us for the fourth consecutive year as Baker Botts and the Center for Energy Studies at Rice University's Baker Institute, co-host a virtual conference for the annual Energy Summit.

30 September 2020 - 30 September 2020

2020 Baker Botts/Baker Institute Virtual Energy Summit

Join us for the fourth consecutive year as Baker Botts and the Center for Energy Studies at Rice University's Baker Institute, co-host a virtual conference for the annual Energy Summit.

25 February 2020 - 27 February 2020

ERCOT Market Summit

Baker Botts is proud to be a sponsor at the ERCOT Market Summit on February 25-27 in Austin, Texas.

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SAN FRANCISCO | SINGAPORE | WASHINGTON, D.C.

BAKER BOTTS



Michael A. Yuffee

Section Chair - Energy Regulatory (Firmwide)

Partner

michael.yuffee@bakerbotts.com



Washington, D.C.

P: +1.202.639.1132

F: +1.202.585.1013

Practices

Energy Litigation
Energy Regulatory
Infrastructure
Mergers and Acquisitions
Global Projects
Regulatory

Industries

Blockchain Technology, NFTs and
Cryptoassets
Energy
Energy Tech
Power
Renewable and Clean Energy
Technology

Education

J.D., Washington University School of
Law 1994
Notes & Comments Editor, *Washington
University Law Quarterly*

Michael Yuffee, Global Projects partner and firmwide Section Chair-Energy Regulatory, has extensive experience representing clients in energy and commodity-related regulatory proceedings, investigation, and transactional matters before the Federal Energy Regulatory Commission (FERC) and the Commodity Futures Trading Commission (CFTC). He is experienced in the regulatory facets of both the physical and financial wholesale power, natural gas, oil, and products markets, including the formation and redesign of wholesale energy markets, transmission and transportation access, capacity market development, interconnection issues, electric transmission, natural gas and oil pipeline rate proceedings, and general administrative and civil litigation matters. He regularly represents wholesale market participants, energy traders and marketers, commodities traders, financial institutions, wholesale power suppliers, and integrated energy companies with the development of regulatory compliance programs as well as represents clients in both public and non-public investigations, audits, and enforcement actions before the FERC, CFTC, and other agencies.

Michael also advises clients in the complex regulatory aspects of structured physical and financial energy transactions, project development transactions, mergers and acquisitions, and wholesale power and natural gas transactions.

Michael was previously the head of the FERC regulatory practice at a leading international law firm. Prior to entering private practice, he was an attorney-advisor in FERC's Office of

B.A., Political Science & History, Boston University 1991
cum laude

Administrative Law Judges, where he assisted in all aspects of electricity and natural gas rate proceedings, mergers, and utility restructuring.

Admission & Affiliations

District of Columbia Bar

Energy Bar Association

Former Chairman, Electricity Regulation Committee of the Energy Bar Association

Related Experience

Transaction Regulatory Matters

- MBR authorizations for numerous entities, including Hartree Partners, Brookfield Renewable Trading and Marketing, Brookfield Energy Marketing
- MBR change in status filings for numerous clients, including Hartree Partners, various Brookfield MBR entities, TerraForm, Energy Power Partners
- Triennial MBR filings for numerous entities, including Hartree Partners, Brookfield Renewable entities, and Homer City Generation
- EWG certification for a number of projects
- QF certification and recertifications for a number of entities, including Hartree Partners, Energy Power Partners, and Energy Power Investment Co.
- FPA Section 203 applications for a number of clients, including Brookfield Asset Management, Brookfield Renewable, Nuveen Asset Management, Hull Street Energy, GP Energy Management
- Represent various clients in making interlocking directorate filings
- Represent numerous lenders and sponsors in regulatory diligence associated with a variety of tax-equity related financings.

Market Design and Tariff Matters

- Represent merchant generation in various proceedings to amend the PJM Tariff related to generator offer requirements.
- Represent various clients in capacity market proceedings in PJM, ISO New England, and NYISO
- Represent Hollow Road Solar in filing a Petition for Declaratory Order concerning the application of PJM's then-effective capacity market Minimum Offer Price Rule
- Counsel to Cube Yadkin Generation LLC in filing of complaint against PJM related to dynamically scheduling Tariff provisions

Generation Interconnection Issues

- Counsel clients with respect to FERC's Generation Interconnection Queue Reform NOPR
- Represent various renewables developers in filing comments/protests to PJM's generation interconnection queue reform tariff filing
- Represent renewables developer in various generation interconnection queue issues across the country in PJM, ISO- New England, New York ISO, MISO, SPP and the decentralized markets in the southwest and southeast
- Represent solar developer in Tri-State's generation interconnection queue reform process
- Represent offshore wind developer in various PJM-related generation interconnection issues
- Represented solar developer in dispute before FERC related to PJM's generation interconnection rules and application of mitigation under its capacity market construct
- Represent wind developer with regulatory issues associated with a repower of its wind facility and associated interconnection issues

Compliance and Enforcement

- Provide compliance training and the development of compliance manuals for numerous generation companies, marketers, trading companies, and utilities

FERC

- Counsel to merchant generator in FERC investigation into its bidding behavior in the PJM market
- Counsel to generator in investigation of MISO resource adequacy/capacity market participation
- Counsel to participant in investigation of the Illinois standard offer service auction
- Represented merchant energy arm of integrated utility in FERC investigation of alleged manipulation of wholesale power markets through loop flow through various northeast and Midwest RTOs
- Represented a generation owner in a FERC investigation into the effect of its offers into the PJM Day-Ahead market on wholesale power prices
- Represent natural gas marketer in FERC investigation into Winter Storm Uri effect on Midcontinent and Texas gas markets
- Represented power marketer in FERC investigation into its bidding behavior in the PJM up-to congestion market
- Represent international bank in FERC audit of its power and natural gas regulatory compliance

NERC

- Counsel to generation owner in negotiating settlement of a TRE NERC audit and investigation
- Represented a generator owner/operator in an investigation of potential CIP violations (Reliability First RE)
- Represented a TO in a self-report and settlement of potential standards violations including CIP, Communication, outage coordination (WECC)
- Represented a generator owner/operator in a settlement of NERC standards violations related to outage coordination and certain operational standards (WECC)
- Represented marketer/trading entity in FERC compliance audit related to its power and natural gas trading activities
- Represented various clients in joint NERC/FERC investigation into Winter Storm Uri

CFTC/Exchanges

- Represent trading company and trader in CFTC investigation into power trading activities on exchange
- Represent trader in CME investigation into potential disruptive trade practices in its futures market trading activity
- Represent trader in ICE investigation into potential disruptive trade practices in its ERCOT power trading activity
- Represent trader in CME investigation into natural gas trading activity
- Represent oil company in CME investigation into potential wash trading activity

Awards & Community

Listed in *Chambers USA*, 2004-2023

Listed in *Chambers Global*, 2012-2023

Recommended in *The Legal 500 U.S.*, 2013-2015, 2017-2020 & 2023

Recognized by *Lawdragon* as one of the "500 Leading U.S. Lawyers" in Energy, 2023

Recognized as a *Washington, D.C.-Super Lawyer* for Energy & Resources, 2013-2017

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13 June 2023 | News Release

Baker Botts Boosts Its Energy Sector Accolades and Energy Transition Acclaim

07 June 2023 | News Release

Baker Botts Earns a Number of Recognitions in The Legal 500 US

08 May 2023 | News Coverage

New York and ERCOT taking drastically different steps to address market reform

New Project Media (NPM)

New Project Media (NPM)

19 April 2023 | News Coverage

High Court Ruling Puts Fresh Scrutiny On FERC Enforcement - Law360

law360.com

law360.com

20 May 2022 | News Coverage

FERC Judges Won't Be Felled By 5th Circ. SEC Ruling

Law360

Law360

01 December 2021 | News Coverage

Ohio court ruling could disrupt FERC's efforts to police power markets

S&P Global Market Intelligence

S&P Global Market Intelligence

16 June 2021 | News Release

Baker Botts Continues to Soar in Power and Renewables Rankings

11 June 2021 | News Release

Baker Botts Expands Top Rankings Across Entire Spectrum of the Energy Sector

20 May 2021 | News Release

Baker Botts' Practices and Lawyers Take More Top Spots in *Chambers USA 2021*

15 March 2021 | News Coverage

Washington-area appointments and promotions for March 15

Washington Post, The

Washington Post, The

04 March 2021 | News Coverage

Baker Botts snags Winston energy duo in DC as regulatory changes loom

Westlaw Today

Westlaw Today

02 March 2021 | News Coverage

The Daily Docket: Industry moves

Reuters

Reuters

01 March 2021 | News Coverage

Baker Botts Continues Washington, D.C. Growth, Welcoming Leading Energy Regulatory and Litigation Partners

Kinney Recruiting

Kinney Recruiting

01 March 2021 | News Coverage

Baker Botts snags Winston energy duo in DC as regulatory changes loom

Reuters - Reuters.com

Reuters - Reuters.com

01 March 2021 | News Release

Baker Botts Continues Washington, D.C. Growth, Welcoming Leading Energy Regulatory and Litigation Partners

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20 February 2024

FERC Modifies its Process for Resolving Enforcement Investigations by Settlement, Giving Enforcement Staff More Authority and Discretion

Client Updates

08 June 2023

Significant Updates to DOE LPO Clean Energy Finance Programs Under Sections 1703 and 1706

Client Updates

Energy Update

26 April 2023

DOE Reaffirms 7 Year Deadline for Natural Gas Exports to Non-FTA Countries - Requires Two Part Showing for Any Extensions

Client Updates

Energy Update

15 March 2023

CFTC Energy and Environmental Markets Advisory Committee Addresses Electrification and the Future of Financial Transmission Rights Oversight

Client Updates

Litigation Update

01 August 2022

FERC Issues Duty of Candor NOPR in Docket No. RM22-20-000

Client Updates

10 February 2022

2022 Energy Litigation Outlook

Client Updates

Energy Litigation Update

07 December 2021

Energy Enforcement Insider: Lessons and Signals from the SEC and FERC Annual Enforcement Reports

Webinar

27 September 2021

FERC Receives Preliminary Report on Winter Storm Uri at Sept. 23 Open Meeting, Promises Action to Prevent Future Reliability Failures

Client Updates

Energy Regulatory Update

26 July 2021

Winter Storm Uri and its Aftermath

Speeches & Presentations

American Gas Association Legal Forum

15 July 2021

Energy Enforcement Insider: Winter Storm Fallout & CFTC Climate Risk Targeting

Webinar

07 July 2021

Texas Legislative Response to Winter Storm Uri

Client Updates

30 June 2021

Notice 2021-41: IRS Extends Continuity Safe Harbor for Renewable Energy Projects

Client Updates

Tax Update

21 June 2021

FERC Update: Commission Provides Guidance on WECC Soft Price Cap

Client Updates

Energy Regulatory Update

01 June 2021

Clean Energy Tax Credit Proposals Detailed in Treasury's "Greenbook"

Client Updates

Tax Update

10 May 2021

FERC Order No. 871-B

Client Updates

Energy Regulatory Update

01 April 2021

Clean Energy Tax Proposals in Biden's "American Jobs Plan"

Client Updates

Tax Update

23 March 2021

FERC Open Meeting Orders Address Interconnection Issues for Solar Generation

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18 April 2023 - 19 April 2023

GCPA Spring 2023 Conference

10 May 2022 - 11 May 2022

2022 Energy Bar Association Annual Meeting and Conference

27 April 2022

Platts Annual Global Power Markets Conference

07 March 2022 - 09 March 2022

Infocast Solar + Wind Finance & Investment Summit

13 April 2021 - 14 April 2021

Platts Global Power Markets Conference

Baker Botts is proud to be a sponsor of the Platts Global Power Markets Conference on April 12-14.

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SAN FRANCISCO | SINGAPORE | WASHINGTON, D.C.



Ann M. Coffin



About

Ms. Coffin is a founding partner of the law firm of Coffin Renner LLP, which specializes in the representation of electric, gas, and telecommunications utilities before regulatory agencies and the Texas courts. Coffin Renner is certified as a women-owned and operated business by the Women's Business Enterprise National Council.

Ann has held positions at both the Public Utility Commission of Texas and the Railroad Commission of Texas. Her practice encompasses a wide range of administrative areas, including utility rate change

applications and proceedings for which transactional approval or CNN authority is sought. Ann and her firm are consistently recognized by peers as a leader in the state regulatory and litigation fields and by other organizations, including Chambers USA and U.S. News & World Report.



Noteworthy

- Included by Chambers USA as Leaders in their Field, Energy: State Regulatory & Litigation (Oil & Gas) (Texas) and Chambers USA "Leading Lawyers for Business" since 2011
- Selected for inclusion by Thomson Reuters in Texas Super Lawyers: 2005-2007, 2011-2022
- Listed in *The Best Lawyers in America*® in the fields of Administrative/Regulatory Law and Energy Law, 2016 – 2024
- *Lawyer Monthly* Women in Law Award Winner 2014 – 2022
- Listed in *Expert Guides* "Best of the Best USA" for Energy and Natural Resources Lawyers, 2016 – 2017, 2020 – 2022
- Chambers USA Women in Law Awards 2013, Energy & Projects Lawyer of the Year Nominee
- Public Utility Commission of Texas
 - Director of Enforcement, 1997 – 1998
 - Assistant General Counsel, 1995 – 1997
- Railroad Commission of Texas
 - Hearings Examiner, Oil and Gas Division and Transportation Division, 1993 – 1995





Representative Experience

- Lead and co-counsel in numerous appeals from administrative agency orders, involving Texas electric transmission and distribution utility, Texas natural gas local distribution utilities, and Texas intrastate, natural gas transmission pipeline utility
 - Successful 2011 Texas Supreme Court case involving Atmos Energy Corporation, CenterPoint Energy and Texas Gas Service Company;
 - Successful 2011 Third Court of Appeals case involving administrative agency adoption of alternative rate adjustment mechanism;
 - Representing electric transmission and distribution utility, Texas natural gas local distribution utilities, and Texas intrastate, natural gas transmission pipeline utility in numerous administrative appeals in the Travis County District Courts
- Lead counsel for a Texas electric transmission utility in connection with its 2012 and 2014 rate filings before the Public Utility Commission of Texas
- Lead counsel for Texas electric transmission and distribution utility in connection with its 2010 system-wide rate filing before the Public Utility Commission of Texas
- Lead counsel for one of the country's largest natural gas only distributors in rate proceedings and other matters before the Railroad Commission of Texas
- Lead counsel for Texas intrastate, natural gas transmission pipeline company in connection with its 2010 and 2017 system-wide rate filings before the Railroad Commission of Texas
- Lead counsel in successful defense of natural gas local distribution company in connection with Railroad Commission of Texas' prudence review of approximately \$40 million in natural gas purchases
- Routinely represent and advise clients in rulemaking and compliance-related proceedings



Professional & Legal Affiliations

- State Bar of Texas, 1993
 - Public Utility Law Section, Member

- Executive Committee Member, 2000 – 2003, 2011 – 2014
 - Texas Utility Lawyers
 - President 2013
 - Executive Committee Member 2013-2017
 - American Bar Association
 - Austin Bar Association 1993
 - Austin Young Lawyers Association
 - Association of Women in Energy
-



Education & Licenses

Education

- George Washington University Law School 1993, J.D.
 - Moot Court Board
- Southern Methodist University 1990, Bachelor of Science

Professional Licenses

- State Bar of Texas, 1993

✉ Contact

Call Ann directly at (512) 879-0915 or use the form below to send her an email:

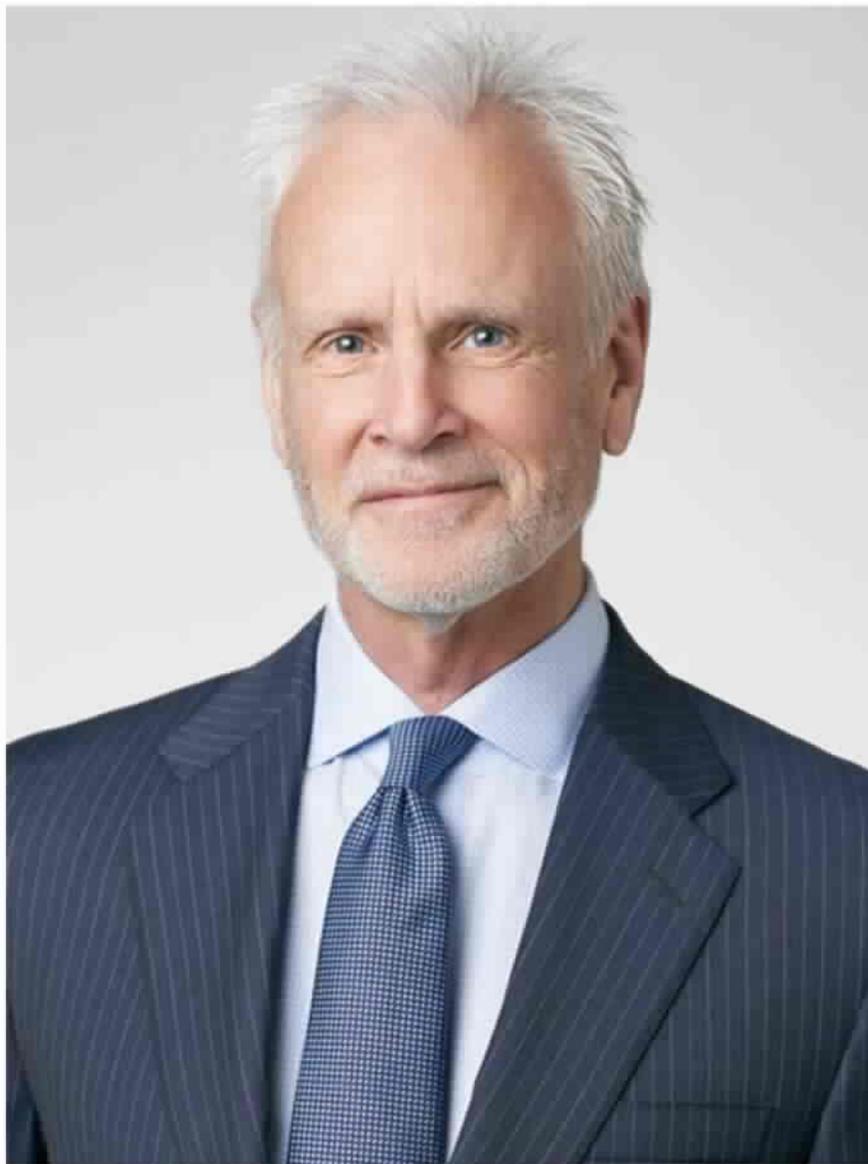
Name *

Email *

Phone *

Text *

SUBMIT



Daniel R. Renner



About

Dan Renner represents investor-owned natural gas midstream and natural gas distribution companies at the Railroad Commission of Texas and other Texas state agencies including the Comptroller's Office and General Land Office. His representative experience includes advising our clients on all regulated and non-regulated activities involving gas gathering, processing, storage and transmission, including permitting, pipeline safety compliance and enforcement, NGPA Section 311 rate review, capacity allocation and curtailment issues. Dan also regularly works with clients on transactions requiring regulatory due diligence as well as asset integration following acquisitions. He is widely recognized as an advocate who offers our

clients a unique understanding and insight into regulatory and political issues impacting the energy industry.



Noteworthy

Railroad Commission of Texas

- Hearings Examiner, Gas Utilities Division, 1983 – 1984
-



Professional & Legal Affiliations

Texas Gas Association

- Board of Directors, 2012 – current
- Member/Past Chairman, Government and Regulatory Affairs Committee

Texas Utility Lawyers

- Member, 1988 – Present
- Past President and Member of Executive Committee

Dawson County Bar Association

- Past President
-



Education & Licenses

Education

- Texas Tech University School of Law 1978, J.D.
 - Delta Theta Phi

- William R. Moss Trial Advocacy Award
- The University of Texas at Austin 1976, Bachelor of Business Administration

Professional Licenses

- State Bar of Texas, 1979

Contact

Call Dan directly at (512) 879-0922 or use the form below to send him an email:

Name *

Email *

Phone *

Text *

SUBMIT



Mark A. Santos



About

Mark Santos represents electric and natural gas distribution utilities in complex administrative litigation before the Public Utility and Railroad Commissions of Texas. Mark's experience includes work on natural gas distribution and electric rate cases, rate case expense dockets, certificate of convenience and necessity requests, rulemaking projects, fuel factor and fuel reconciliation proceedings, and energy efficiency cost recovery cases.



Noteworthy

- Recognized by Best Lawyers® 2022-2024
 - The University of Texas School of Law Extended Faculty Member
 - Adjunct Professor – Trial Advocacy Department
 - Senior Defense Counsel, U.S. Army, Fort Sam Houston, Texas, 2005 – 2007
 - Trial Defense Counsel, U.S. Army, Fort Hood, Texas, 2003 – 2005
 - Assistant Attorney General, Texas Office of the Attorney General, 2002
 - Law Clerk, Texas Attorney General's Office, 1999 – 2002
-



Representative Experience

- Lead counsel for a Texas electric transmission and distribution utility in 2016, 2017, and 2018 Distribution Cost Recovery Factor proceedings before the Public Utility Commission of Texas
- Lead counsel for a Texas gas distribution utility in 2015, 2016, and 2017 general rate proceedings before the Railroad Commission of Texas
- Lead counsel for a Texas electric and gas distribution utility in 2014 and 2015 remand proceedings at the Public Utility Commission of Texas and Railroad Commission of Texas
- Co-counsel for an Arkansas gas distribution utility in a 2015 general rate proceeding before the Arkansas Public Service Commission
- Co-counsel for an Arkansas gas distribution utility in a 2018 proceeding before the Arkansas Public Service Commission related to the Tax Cuts and Jobs Act of 2017
- Co-counsel for an Arkansas gas distribution utility in 2016 and 2017 formula rate plan proceedings before the Arkansas Public Service Commission
- Co-counsel for one of the largest wholesale water providers in Texas before the Public Utility Commission of Texas regarding a public interest challenge to the provider's rates
- Co-counsel for an investor owned utility in sale, transfer, merger proceedings before the Public Utility Commission of Texas

- Co-counsel in numerous appeals from administrative agency orders involving Texas electric and distribution utilities and Texas natural gas distribution utilities
- Co-counsel for a Texas electric transmission and distribution utility in 2015 Distribution Cost Recovery Factor Proceeding before the Public Utility Commission of Texas
- Co-counsel for a Texas gas distribution utility in 2014 Rate Review Mechanism appeals before the Railroad Commission of Texas
- Co-counsel for a Texas gas distribution utility in rate case proceedings for 2010, 2012, 2013 and 2014 rate filings before the Railroad Commission of Texas
- Co-counsel for Texas gas distribution utilities in rate case expense proceedings for 2007, 2009, 2011 and 2012 system-wide rate filings before the Railroad Commission of Texas
- Co-counsel for Texas electric utilities in 2010 and 2012 general rate proceedings before the Public Utility Commission of Texas
- Lead counsel for a Texas electric utility in 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017 and 2018 energy efficiency cost recovery factor proceedings before the Public Utility Commission of Texas
- Appointed arbitrator in 2018-19 dispute related to water rates
- Routinely represent and advise clients in rulemaking and compliance-related proceedings



Professional & Legal Affiliations

- Austin Bar Association
- Austin Young Lawyers Association
- Texas Bar Foundation
- Texas Utility Lawyers



Education & Licenses

Education

- The University of Texas School of Law 2002, J.D.
- Texas A&M University 1999, Bachelor of Arts, cum laude
- U.S. Army Judge Advocate Legal Center and School, Charlottesville, Virginia, 2003

Professional Licenses

- State Bar of Texas, 2002
- United States Court of Appeals for the Armed Forces, 2006

Contact

Call Mark directly at (512) 879-0936 or use the form below to send him an email:

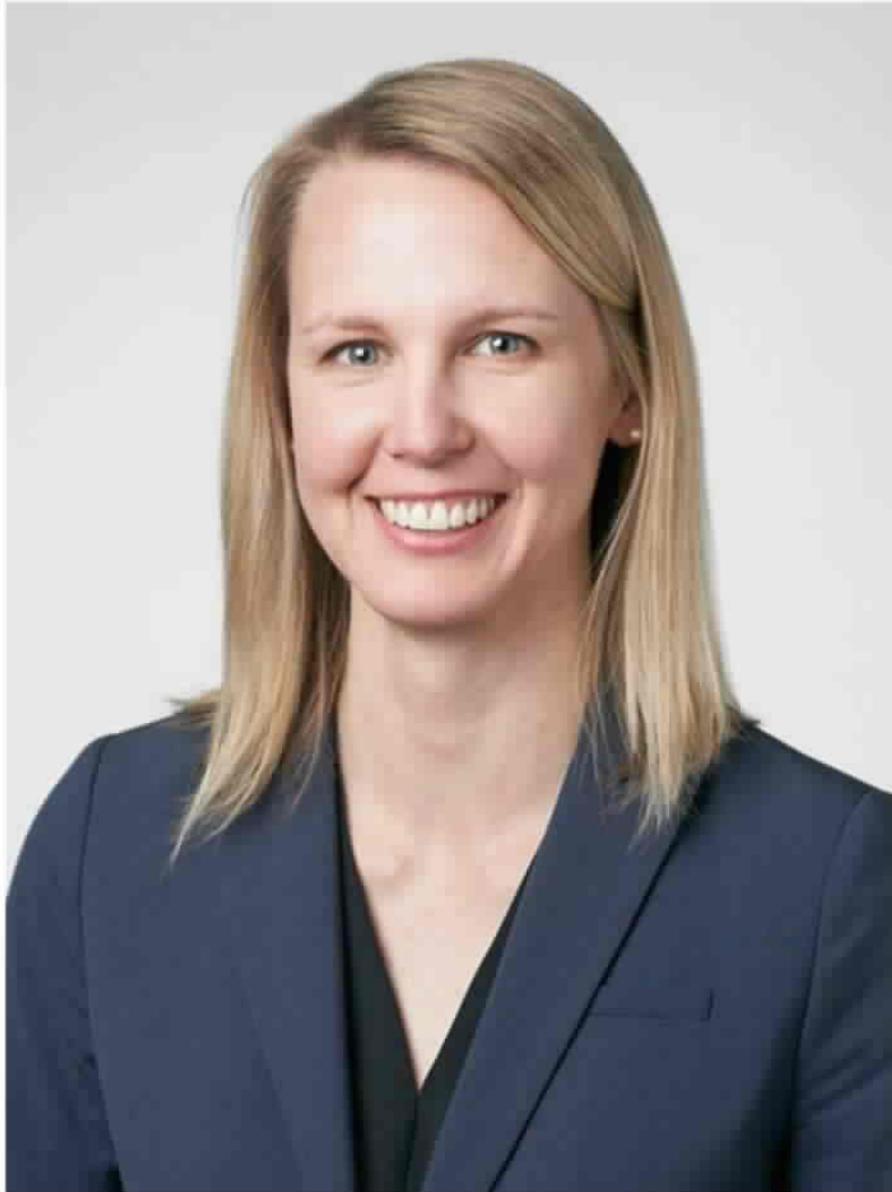
Name *

Email *

Phone *

Text *

SUBMIT



Kate Norman



About

Kate represents electric and natural gas distribution utilities as well as wholesale water providers in a variety of complex administrative matters before the Public Utility Commission of Texas and Railroad Commission of Texas.



Noteworthy

Presentations

- GURA Compensation and Benefits Statute & Railroad Commission Update, Texas Utility Lawyers Annual Meeting, 2019
- Year in Review: What's New at the Railroad Commission? Texas Utility Lawyers Annual Meeting, 2017
- Recent Developments in Rate Case Expense Recovery, Texas Utility Lawyers Annual Meeting, 2013
- The Changing Ratemaking Landscape, Texas Utility Lawyers Annual Meeting, 2011
- Included by Chambers USA Energy: State Regulatory & Litigation (Electricity) 2022 - 2023
- Recognized by Best Lawyers® 2022-2024
-



Representative Experience

- Lead or co-counsel for Texas gas distribution utilities in rate proceedings and other matters before the Railroad Commission of Texas.
- Lead counsel for Texas gas distribution utilities in compliance and related administrative matters before the Railroad Commission of Texas.
- Lead counsel for one of the largest wholesale water providers in Texas before the Public Utility Commission of Texas regarding a public interest challenge to the provider's rates.
- Co-counsel for Texas electric transmission and distribution utility in Distribution Cost Recovery Factor Proceedings before the Public Utility Commission of Texas.

- Co-counsel for Texas electric utilities in rate case proceedings before the Public Utility Commission of Texas.
 - Co-counsel for gas distribution utilities in annual rate filing mechanism proceedings.
 - Lead counsel for gas distribution utilities and pipeline companies regarding abandonment of service proceedings before the Railroad Commission of Texas.
 - Represent and advise clients in rulemaking and compliance-related proceedings.
 - Represent and advise clients on appellate matters related to administrative proceedings.
-



Professional & Legal Affiliations

- American Bar Association
 - Austin Bar Association
 - Austin Young Lawyers Association
 - Travis County Women Lawyers' Association
 - Texas Utility Lawyers
 - Friar Society
 - First United Methodist Preschool, Advisory Board (2019-2020)
-



Education & Licenses

Education

- The University of Texas School of Law 2005, J.D.
- The University of Texas at Austin 2002, Bachelor of Arts with High Honors
- Phi Beta Kappa

Professional Licenses

- State Bar of Texas, 2005

Contact

Call Kate directly at (512) 879-0969 or use the form below to send her an email:

Name *

Email *

Phone *

Text *

SUBMIT



Evan Johnson



About

Evan Johnson represents water, electric, and gas utilities in regulatory proceedings before the Public Utility Commission of Texas and the Railroad Commission of Texas. His experience includes serving as lead or co-counsel in rate cases, applications for certification of convenience and necessity, sale-transfer-merger proceedings, rulemaking projects, energy efficiency cost recovery proceedings, renewable energy matters, and customer complaints, as well as various other regulatory enforcement proceedings. He has extensive experience advising water and wastewater utilities on issues associated with acquisitions at the Public Utility Commission, the Texas Commission on Environmental Quality and the Office of the Attorney

General, having served as lead counsel on over 100 STM filings. He also has extensive experience advising electric cooperatives in various regulatory matters. Evan is also proficient in issues related to utility cost-of-service ratemaking including in-depth knowledge of the rules, requirements and existing precedent related to cost of capital, depreciation, tax, cash working capital, and rate design. He also has extensive experience in advising electric and gas utilities on pipeline safety issues involving both state and federal regulations. Evan has also represented clients in regulatory proceedings in Arkansas, Mississippi, and Louisiana.



Noteworthy

Publications and Presentations

- *Regulation of Water Utilities at the Public Utility Commission of Texas*, Texas Water Utilities Association, 2015
- *PHMSA Regulations of Pipeline Integrity and AC Interference*, Texas Utility Lawyers Association, 2016
- *Depreciation Issues in Contested Proceeding Before Texas Regulatory Agencies*, Society of Depreciation Professionals, 2015
- *Public Utility Commission and Legislative Update*, Texas Utility Lawyers Annual Meeting, 2013
- *Evidence and Procedure Developments at SOAH and the Railroad Commission of Texas*, Texas Utility Lawyers Annual Meeting, 2012
- *Ex Parte Communications*, State Bar of Texas Advanced Administrative Law, 2011
- *Clarifying Ex Parte Communications*, State Bar of Texas Advanced Administrative Law Seminar, 2011
- *A Reconsideration of Ethics Opinion 587 Regarding Ex Parte Communications in Administrative Proceedings*, Texas Tech Administrative Law Review, 2010
- *A Comparative Analysis of the Railroad Commission of Texas' and the Alaska Oil and Gas Conservation Commission's Authority to Regulate Gas-cap Production*, University of Houston Law Review, 2008



Representative Experience

- Lead Counsel for water and wastewater utilities in over 100 STM/CCN proceedings before the Public Utility Commission of Texas.
- Lead Counsel for electric transmission utilities in certificate of necessity and convenience proceedings before the Public Utility Commission of Texas
- Lead or co-Counsel for Texas water utilities in rate case proceedings before the Public Utility Commission of Texas
- Lead Counsel for Texas gas distribution utility rate case proceedings before the Railroad Commission of Texas
- Lead Counsel for Texas electric utilities in energy efficiency cost recovery factor, fuel factor and fuel reconciliation proceedings and other regulatory or enforcement proceedings before the Public Utility Commission of Texas
- Lead or co-Counsel for Texas electric and gas utilities in various customer complaint, tariff modification, abandonment proceedings before the Public Utility Commission of Texas and Railroad Commission of Texas
- Lead Counsel or co-Counsel for rate case or formula rate proceedings before the Arkansas Public Service Commission
- Co-counsel for Texas electric utilities in rate case proceedings before the Public Utility Commission of Texas
- Co-counsel for one of the largest wholesale water providers in Texas before the Public Utility Commission of Texas regarding a public interest challenge to the provider's rates
-



Professional & Legal Affiliations

- **Texas Association of Water Utilities** – Associate Member (2021-2023)
- **State Bar of Texas** – Member (2008-Present)
- **Austin Bar Association** – Member (2008-Present), Board of Directors (2018-2021)
- **Society of Depreciation Professionals** – Member (2018-Present)



Education & Licenses

Education

- University of Houston Law Center (J.D., Law Review) (2008)
- University of Texas at Austin (M.A.) (2002)
- University of Texas at Austin (B.A., Honors) (1999)

Professional Licenses

- State Bar of Texas, 2008



Community Service & Civic Associations

- **Metro YMCA of Austin** – Executive Committee of the Board of Directors (2020-present)
- **Austin Bar Association** – Board of Directors (2018-Present)
- **Austin Bar Association** – Adoption Day (2016-Present)
- **Extend-a-Care for Kids** – Board of Directors (2009-2020)
- **All Saints Episcopal Day School**, Board of Trustees, 2015 – Present
- **Long Way Home, Inc.** – Founder, Treasurer, Board of Directors (2009-2013)
- **Volunteer Legal Services** – Volunteer (2008-Present)

Contact

Call Evan directly at (512) 879-0972 or use the form below to send him an email message:

Name *

Email *

Phone *

Text *

SUBMIT



Wendy Harvel



About

Wendy Harvel started her legal career at a large law firm in Washington, DC. After returning to her hometown of Austin, she spent 18 years as an Administrative Law Judge at the State Office of Administrative Hearings as both a Master Administrative Law Judge and the head of the Public Utility Team supervising the work of other public utility administrative law judges. Wendy also served as a mediator for the agency, successfully mediating disputes in complex utility cases as well as licensing issues for

professionals. She frequently speaks about administrative law and practice at continuing legal education courses. Wendy is a graduate of the University of Texas School of Law and the University of Michigan.



Noteworthy

Presentations

- Panel presentation on state of utility law in Texas, Texas Utility Lawyers Conference, Colorado Springs, Colorado, October 2023
- Panel presentation on administrative procedure, Texas Utility Lawyers Conference, Savannah, Georgia, October 2022
- Panel moderator on practice tips on appeal from administrative hearings, Advanced Administrative Law Seminar, Austin, Texas, August 2018.
- Panel presentation on writing to get the recommendation you want from the ALJ. Advanced Texas Administrative Law Seminar, Austin, Texas, June 2018.
- What is Administrative Law?, presented to University of Texas Osher Lifelong Learning Institute, October 2017.
- Regulatory Panel: Current Legal Concerns and Future Solutions, panel moderator, presented at 8th Annual Texas Energy Law Symposium, Austin, Texas January 2013.

Mediator Certification December 2000

State Office of Administrative Hearings

- Utility Team Leader
- Master Administrative Law Judge



Representative Experience

- Extensive experience with electric transmission CCNs, rate cases, and fuel reconciliations.
- Experience in water rate cases, water CCNs, and telecommunications cases.

- Mediation of all types of administrative law cases.



Professional & Legal Affiliations

- State Bar of Texas
- District of Columbia Bar (inactive)



Education & Licenses

Education

- The University of Texas School of Law, 1996 J.D.
- The University of Michigan, 1992

Professional Licenses

- State Bar of Texas, 1996

Contact

Call Wendy directly at (512) 879-0970 or use the form below to send her an email:

Name *

Email *

Phone *

Text *

SUBMIT



Gene Montes



About

Gene Montes represents gas and common carriers of natural gas liquids and crude petroleum before the Railroad Commission of Texas. He also represents water and electric utilities in regulatory proceedings before the Public Utility Commission of Texas. Prior to joining the firm, Gene served as a Hearings Examiner at the Railroad Commission where he presided over rate proceedings related to all major Texas natural gas utilities, as well as landmark fracking and pipeline proceedings. He also served as an Assistant Attorney General for several years providing legal counsel to various state agencies and representing state agencies

in administrative appeals, litigating a variety of environmental and civil matters, including cases related to water and waste-water utilities.



Noteworthy

- Hearings Examiner, Railroad Commission of Texas presiding over natural gas utility issues, pipeline, oil & gas, and surface mining issues
 - Assistant Attorney General, Administrative Law Division and the Environmental Protection Division
 - Staff Attorney, Texas Commission on Environmental Quality
-



Professional & Legal Affiliations

- Austin Bar Association
-



Education & Licenses

Education

- University of Kansas School of Law 1991, J.D.
- University of Hawaii 1985, Bachelor of Arts

Professional Licenses

- State Bar of Texas, 1992

Contact

Call Gene directly at (512) 879-0959 or use the form below to send him an email:

Name *

Email *

Phone *

Text *



Glenn Adkins



About

Glenn Adkins represents electric, gas, and water utilities in regulatory proceedings before the Public Utility Commission of Texas and the Railroad Commission of Texas. His experience includes representing clients in rate cases, wholesale water rate appeals, applications for the sale or purchase of utility companies or assets, municipal franchise matters, and abandonment proceedings. Glenn also has assisted extensively in representing utilities exercising their rights under the Texas Administrative Procedure Act to seek judicial review of administrative orders in state court.



Representative Experience

- Lead and co-counsel for an investor-owned retail water utility in the acquisition of numerous public water and sewer systems throughout the state
 - Co-counsel for gas distribution utilities in rate case proceedings.
 - Co-counsel for a gas distribution utility in a proceeding to participate in statewide securitization of extraordinary gas costs resulting from Winter Storm Uri
 - Co-counsel for gas distribution utility in proceedings to abandon service before the Railroad Commission of Texas
 - Assisted in representation of a wholesale water provider in a rate appeal before the Public Utility of Texas
 - Assisted in representation of an electric transmission and distribution utility in rate case proceedings
 - Co-counsel for an investment fund in a contested proceeding to purchase an electric transmission utility
 - Assisted in representation of utilities seeking judicial review of administrative orders in state court
-



Professional & Legal Affiliations

- State Bar of Texas, 2017
-



Education & Licenses

Education

- University of Texas School of Law (J.D.) (2017)
- University of Texas at Austin (B.A.) (2010)

Professional Licenses

- State Bar of Texas, 2018

Contact

Call Glenn directly at **(512) 879-0937** or use the form below to send him an email:

Name *

Email *

Phone *

Text *

SUBMIT

GREGORY S. WILSON, FCAS, MAAA
Vice President and Principal

CURRENT POSITION

Mr. Wilson is a Vice President and Principal with Lewis & Ellis, LLC.

EXPERIENCE:

Mr. Wilson's responsibilities include evaluating the adequacy of insurance company reserve levels in conjunction with actuarial certification for the annual statement as well as state insurance department examinations. He also evaluates the adequacy of loss reserves for several self-insured companies. In addition, he performs rate level analyses for insurance companies and helps them prepare filings for the state insurance departments, as well as self-insured analyses for electric utilities and prepares testimony for the Public Utility Commission.

Prior to joining the firm, Mr. Wilson was a Principal Consultant at PricewaterhouseCoopers LLP. His responsibilities were similar to his current responsibilities. In addition, he reviewed retrospective rating calculations for several companies involved in class action litigation in Texas. He also performed several funding analyses for governmental entities.

Prior to joining PricewaterhouseCoopers LLP, Mr. Wilson was Vice President of Amica Mutual Insurance Company in Providence, Rhode Island.

Exhibit GSW-1
Page 2 of 2

There, he supervised all aspects of ratemaking, from procedures to recommendations, helped negotiate the purchase of reinsurance, determined IBNR, developed a strategy for Massachusetts Automobile and developed other states' residual market strategies, in particular, New York and New Jersey.

EDUCATION

Mr. Wilson received his Bachelor's degree in Applied Mathematics from the University of Rhode Island.

PROFESSIONAL ACTIVITIES

Mr. Wilson is a former member of the Casualty Actuarial Society's Examination Committee, Committee on Ratemaking, and Committee on Reserving. He is also a Past President of the Southwest Actuarial Forum.



Ann E. Bulkley

PRINCIPAL

Boston

508.981.0866

Ann.Bulkley@brattle.com

With more than 25 years of experience in the energy industry, Ms. Bulkley specializes in regulatory economics for the electric and natural gas and water utility sectors, including valuation of regulated and unregulated utility assets, cost of capital, and capital structure issues.

Ms. Bulkley has extensive state and federal regulatory experience, and she has provided expert testimony on the cost of capital in nearly 100 regulatory proceedings before 32 state regulatory commissions and the Federal Energy Regulatory Commission (FERC).

In addition to her regulatory experience, Ms. Bulkley has provided valuation and appraisal services for a variety of purposes, including the sale or acquisition of utility assets, regulated ratemaking, ad valorem tax disputes, and other litigation purposes. In addition, she has experience in the areas of contract and business unit valuation, strategic alliances, market restructuring, and regulatory and litigation support.

Ms. Bulkley is a Certified General Appraiser licensed in the Commonwealth of Massachusetts and the State of New Hampshire.

Prior to joining Brattle, Ms. Bulkley was a Senior Vice President at an economic consultancy and held senior positions at several other consulting firms.

AREAS OF EXPERTISE

- Regulatory Economics, Finance & Rates
- Regulatory Investigations & Enforcement
- Tax Controversy & Transfer Pricing
- Electricity Litigation & Regulatory Disputes
- M&A Litigation



EDUCATION

- **Boston University**
MA in Economics
- **Simmons College**
BA in Economics and Finance

PROFESSIONAL EXPERIENCE

- **The Brattle Group (2022–Present)**
Principal
- **Concentric Energy Advisors, Inc. (2002–2021)**
Senior Vice President
Vice President
Assistant Vice President
Project Manager
- **Navigant Consulting, Inc. (1997–2002)**
Project Manager
- **Reed Consulting Group (1995-1997)**
Consultant- Project Manager
- **Cahners Publishing Company (1995)**
Economist

SELECTED CONSULTING EXPERIENCE & EXPERT TESTIMONY

REGULATORY ANALYSIS AND RATEMAKING

Have provided a range of advisory services relating to regulatory policy analysis and many aspects of utility ratemaking, with specific services including:

- Cost of capital and return on equity testimony, cost of service and rate design analysis and testimony, development of ratemaking strategies
- Development of merchant function exit strategies





Brattle

- Analysis and program development to address residual energy supply and/or provider of last resort obligations
- Stranded costs assessment and recovery
Performance-based ratemaking analysis and design
- Many aspects of traditional utility ratemaking (e.g., rate design, rate base valuation)

COST OF CAPITAL

Have provided expert testimony on the cost of capital and capital structure in nearly 100 regulatory proceedings before state and federal regulatory commissions in the United States.

RATEMAKING

Have assisted several clients with analysis to support investor-owned and municipal utility clients in the preparation of rate cases. Sample engagements include:

- Assisted several investor-owned and municipal clients on cost allocation and rate design issues including the development of expert testimony supporting recommended rate alternatives.
- Worked with Canadian regulatory staff to establish filing requirements for a rate review of a newly regulated electric utility. Along with analyzing and evaluating rate application, attended hearings and conducted investigation of rate application for regulatory staff and prepared, supported, and defended recommendations for revenue requirements and rates for the company. Additionally, developed rates for gas utility for transportation program and ancillary services.

VALUATION

Have provided valuation services to utility clients, unregulated generators, and private equity clients for a variety of purposes, including ratemaking, fair value, ad valorem tax, litigation and damages, and acquisition. Appraisal practices are consistent with the national standards established by the Uniform Standards of Professional Appraisal Practice.

Representative projects/clients have included:

- Prepared appraisals of electric utility transmission and distribution assets for ad valorem tax purposes.
- Prepared appraisals of hydroelectric generating facilities for ad valorem tax purposes.
- Conducted appraisals of fossil fuel generating facilities for ad valorem tax purposes.
- Conducted appraisals of generating assets for the purposes of unwinding sale-leaseback agreements.
- For a confidential utility client, prepared valuation of fossil and nuclear generation assets for financing purposes for regulated utility client.





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- Conducted a strategic review of the acquisition of nuclear generation assets. Review included the evaluation of the operating costs of the facilities and the long-term liabilities associated with the assets including the decommissioning of the assets.
- Prepared a valuation of a portfolio of generation assets for a large energy utility to be used for strategic planning purposes. Valuation approach included an income approach, a real options analysis, and a risk analysis.
- Assisted clients in the restructuring of NUG contracts through the valuation of the underlying assets. Performed analysis to determine the option value of a plant in a competitively priced electricity market following the settlement of the NUG contract.
- Prepared market valuations of several purchase power contracts for large electric utilities in the sale of purchase power contracts. Assignment included an assessment of the regional power market, analysis of the underlying purchase power contracts, and a traditional discounted cash flow valuation approach, as well as a risk analysis. Analyzed bids from potential acquirers using income and risk analysis approached. Prepared an assessment of the credit issues and value at risk for the selling utility.
- Prepared appraisal of a portfolio of generating facilities for a large electric utility to be used for financing purposes.
- Conducted a valuation of regulated utility assets for the fair value rate base estimate used in electric rate proceedings in Indiana.
- Prepared an appraisal of a fleet of fossil generating assets for a large electric utility to establish the value of assets transferred from utility property.
- Conducted due diligence on an electric transmission and distribution system as part of a buy-side due diligence team.
- Provided analytical support and prepared testimony regarding the valuation of electric distribution system assets in five communities in a condemnation proceeding.
- Prepared feasibility reports analyzing the expected net benefits resulting from municipal ownership of investor-owned utility operations.
- Prepared independent analyses of proposal for the proposed government condemnation of the investor-owned utilities in Maine and the formation of a public power district.
- Valued purchase power agreements in the transfer of assets to a deregulated electric market.

STRATEGIC AND FINANCIAL ADVISORY SERVICES

Have assisted several clients across North America with analytically-based strategic planning, due diligence, and financial advisory services.

Representative projects include:



Ann E. Bulkley

brattle.com | 4



Brattle

- Preparation of feasibility studies for bond issuances for municipal and district steam clients.
- Assisted in the development of a generation strategy for an electric utility. Analyzed various NERC regions to identify potential market entry points. Evaluated potential competitors and alliance partners. Assisted in the development of gas and electric price forecasts. Developed a framework for the implementation of a risk management program.
- Assisted clients in identifying potential joint venture opportunities and alliance partners. Contacted interviewed and evaluated potential alliance candidates based on company-established criteria for several LDCs and marketing companies. Worked with several LDCs and unregulated marketing companies to establish alliances to enter into the retail energy market. Prepared testimony in support of several merger cases and participated in the regulatory process to obtain approval for these mergers.
- Assisted clients in several buy-side due diligence efforts, providing regulatory insight and developing valuation recommendations for acquisitions of both electric and gas properties.



BULKLEY TESTIMONY LISTING

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Arizona Corporation Commission				
UNS Electric	11/22	UNS Electric	Docket No. E-04204A-15-0251	Return on Equity
Tucson Electric Power Company	6/22	Tucson Electric Power Company	Docket No. G-01933A-22-0107	Return on Equity
Southwest Gas Corporation	12/21	Southwest Gas Corporation	Docket No. G-01551A-21-0368	Return on Equity
Arizona Public Service Company	10/19	Arizona Public Service Company	Docket No. E-01345A-19-0236	Return on Equity
Tucson Electric Power Company	04/19	Tucson Electric Power Company	Docket No. E-01933A-19-0028	Return on Equity
Tucson Electric Power Company	11/15	Tucson Electric Power Company	Docket No. E-01933A-15-0322	Return on Equity
UNS Electric	05/15	UNS Electric	Docket No. E-04204A-15-0142	Return on Equity
UNS Electric	12/12	UNS Electric	Docket No. E-04204A-12-0504	Return on Equity
Arkansas Public Service Commission				
Oklahoma Gas and Electric Co	10/21	Oklahoma Gas and Electric Co	Docket No. D-18-046-FR	Return on Equity
Arkansas Oklahoma Gas Corporation	10/13	Arkansas Oklahoma Gas Corporation	Docket No. 13-078-U	Return on Equity
California Public Utilities Commission				
PacifiCorp, d/b/a Pacific Power	5/22	PacifiCorp, d/b/a Pacific Power	Docket No. A-22-05-006	Return on Equity
San Jose Water Company	05/21	San Jose Water Company	A2105004	Return on Equity





SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Colorado Public Utilities Commission				
Public Service Company of Colorado	01/24	Public Service Company of Colorado	Docket No. 24AL-____G	Return on Equity
Public Service Company of Colorado	11/22	Public Service Company of Colorado	Docket No. 22AL-0530E	Return on Equity
Public Service Company of Colorado	01/22	Public Service Company of Colorado	Docket No. 22AL-0046G	Return on Equity
Public Service Company of Colorado	07/21	Public Service Company of Colorado	21AL-0317E	Return on Equity
Public Service Company of Colorado	02/20	Public Service Company of Colorado	20AL-0049G	Return on Equity
Public Service Company of Colorado	05/19	Public Service Company of Colorado	19AL-0268E	Return on Equity
Public Service Company of Colorado	01/19	Public Service Company of Colorado	19AL-0063ST	Return on Equity
Atmos Energy Corporation	05/15	Atmos Energy Corporation	Docket No. 15AL-0299G	Return on Equity
Atmos Energy Corporation	04/14	Atmos Energy Corporation	Docket No. 14AL-0300G	Return on Equity
Atmos Energy Corporation	05/13	Atmos Energy Corporation	Docket No. 13AL-0496G	Return on Equity
Connecticut Public Utilities Regulatory Authority				
The Southern Connecticut Gas Company	11/23	The Southern Connecticut Gas Company	Docket No. 23-11-02	Return on Equity
Connecticut Natural Gas Corporation	11/23	Connecticut Natural Gas Corporation	Docket No. 23-11-02	Return on Equity
Connecticut Water Company	10/23	Connecticut Water Company	Docket No. 23-08-32	Return on Equity
United Illuminating	09/22	United Illuminating	Docket No. 22-08-08	Return on Equity





SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
United Illuminating	05/21	United Illuminating	Docket No. 17-12-03RE11	Return on Equity
Connecticut Water Company	01/21	Connecticut Water Company	Docket No. 20-12-30	Return on Equity
Connecticut Natural Gas Corporation	06/18	Connecticut Natural Gas Corporation	Docket No. 18-05-16	Return on Equity
Yankee Gas Services Co. d/b/a Eversource Energy	06/18	Yankee Gas Services Co. d/b/a Eversource Energy	Docket No. 18-05-10	Return on Equity
The Southern Connecticut Gas Company	06/17	The Southern Connecticut Gas Company	Docket No. 17-05-42	Return on Equity
The United Illuminating Company	07/16	The United Illuminating Company	Docket No. 16-06-04	Return on Equity
Federal Energy Regulatory Commission				
Sea Robin Pipeline	12/22	Sea Robin Pipeline	Docket No. RP22-___	Return on Equity
Northern Natural Gas Company	07/22	Northern Natural Gas Company	Docket No. RP22-___	Return on Equity
Transwestern Pipeline Company, LLC	07/22	Transwestern Pipeline Company, LLC	Docket No. RP22-___	Return on Equity
Florida Gas Transmission	02/21	Florida Gas Transmission	Docket No. RP21-441	Return on Equity
TransCanyon	01/21	TransCanyon	Docket No. ER21-1065	Return on Equity
Duke Energy	12/20	Duke Energy	Docket No. EL21-9-000	Return on Equity
Wisconsin Electric Power Company	08/20	Wisconsin Electric Power Company	Docket No. EL20-57-000	Return on Equity
Panhandle Eastern Pipe Line Company, LP	10/19	Panhandle Eastern Pipe Line Company, LP	Docket Nos. RP19-78-000 RP19-78-001	Return on Equity





SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Panhandle Eastern Pipe Line Company, LP	08/19	Panhandle Eastern Pipe Line Company, LP	Docket Nos. RP19-1523	Return on Equity
Sea Robin Pipeline Company LLC	11/18	Sea Robin Pipeline Company LLC	Docket# RP19-352-000	Return on Equity
Tallgrass Interstate Gas Transmission	10/15	Tallgrass Interstate Gas Transmission	RP16-137	Return on Equity
Idaho Public Utilities Commission				
Intermountain Gas Co	12/22	Intermountain Gas Co	C-INT-G-22-07	Return on Equity
PacifiCorp d/b/a Rocky Mountain Power	05/21	PacifiCorp d/b/a Rocky Mountain Power	Case No. PAC-E-21-07	Return on Equity
Illinois Commerce Commission				
Peoples Gas Light & Coke Company	01/23	Peoples Gas Light & Coke Company	D-23-0069	Return on Equity
North Shore Gas Company	01/23	North Shore Gas Company	D-23-0068	Return on Equity
Illinois American Water	02/22	Illinois American Water	Docket No. 22-0210	Return on Equity
North Shore Gas Company	02/21	North Shore Gas Company	No. 20-0810	Return on Equity
Indiana Utility Regulatory Commission				
Southern Indiana Gas and Electric Company d/b/a CenterPoint Energy Indiana South	12/23	Southern Indiana Gas and Electric Company d/b/a CenterPoint Energy Indiana South	IURC Cause No. 45990	Return on Equity
Indiana Michigan Power Co.	08/23	Indiana Michigan Power Co.	IURC Cause No. 45933	Return on Equity



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Indiana American Water Company	03/23	Indiana and Michigan American Water Company	IURC Cause No. 45870	Return on Equity
Indiana Michigan Power Co.	07/21	Indiana Michigan Power Co.	IURC Cause No. 45576	Return on Equity
Indiana Gas Company Inc.	12/20	Indiana Gas Company Inc.	IURC Cause No. 45468	Return on Equity
Southern Indiana Gas and Electric Company	10/20	Southern Indiana Gas and Electric Company	IURC Cause No. 45447	Return on Equity
Indiana and Michigan American Water Company	09/18	Indiana and Michigan American Water Company	IURC Cause No. 45142	Return on Equity
Indianapolis Power and Light Company	12/17	Indianapolis Power and Light Company	Cause No. 45029	Fair Value
Northern Indiana Public Service Company	09/17	Northern Indiana Public Service Company	Cause No. 44988	Fair Value
Indianapolis Power and Light Company	12/16	Indianapolis Power and Light Company	Cause No.44893	Fair Value
Northern Indiana Public Service Company	10/15	Northern Indiana Public Service Company	Cause No. 44688	Fair Value
Indianapolis Power and Light Company	09/15	Indianapolis Power and Light Company	Cause No. 44576 Cause No. 44602	Fair Value
Kokomo Gas and Fuel Company	09/10	Kokomo Gas and Fuel Company	Cause No. 43942	Fair Value
Northern Indiana Fuel and Light Company, Inc.	09/10	Northern Indiana Fuel and Light Company, Inc.	Cause No. 43943	Fair Value
Iowa Department of Commerce Utilities Board				





SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
MidAmerican Energy Company	06/23	MidAmerican Energy Company	Docket No. RPU-2023-___	Return on Equity
MidAmerican Energy Company	01/22	MidAmerican Energy Company	Docket No. RPU-2022-0001	Return on Equity
Iowa-American Water Company	08/20	Iowa-American Water Company	Docket No. RPU-2020-0001	Return on Equity
Kansas Corporation Commission				
Evergy Kansas	04/23	Evergy Kansas	Docket No. 23-____-____-RTS	Return on Equity
Atmos Energy Corporation	08/15	Atmos Energy Corporation	Docket No. 16-ATMG-079-RTS	Return on Equity
Kentucky Public Service Commission				
Kentucky American Water Company	06/23	Kentucky American Water Company	Docket No. 2023-____	Return on Equity
Kentucky American Water Company	11/18	Kentucky American Water Company	Docket No. 2018-00358	Return on Equity
Maine Public Utilities Commission				
Central Maine Power	08/22	Central Maine Power	Docket No. 2022-00152	Return on Equity
Central Maine Power	10/18	Central Maine Power	Docket No. 2018-194	Return on Equity
Maryland Public Service Commission				
Maryland American Water Company	06/18	Maryland American Water Company	Case No. 9487	Return on Equity
Massachusetts Appellate Tax Board				
Hopkinton LNG Corporation	03/20	Hopkinton LNG Corporation	Docket No.	Valuation of LNG Facility





SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
FirstLight Hydro Generating Company	06/17	FirstLight Hydro Generating Company	Docket No. F-325471 Docket No. F-325472 Docket No. F-325473 Docket No. F-325474	Valuation of Electric Generation Assets
Massachusetts Department of Public Utilities				
Massachusetts Electric Company Nantucket Electric Company d/b/a National Grid	11/23	Massachusetts Electric Company Nantucket Electric Company d/b/a National Grid	DPU 23-150	Return on Equity
National Grid USA	11/20	Boston Gas Company	DPU 20-120	Return on Equity
Berkshire Gas Company	05/18	Berkshire Gas Company	DPU 18-40	Return on Equity
Unitil Corporation	01/04	Fitchburg Gas and Electric	DTE 03-52	Integrated Resource Plan; Gas Demand Forecast
Michigan Public Service Commission				
Indiana Michigan Power Co.	09/23	Indiana Michigan Power Co.	Case No. U-21461	Return on Equity
Michigan Gas Utilities Corporation	03/23	Michigan Gas Utilities Corporation	Case No. U-21366	Return on Equity
Michigan Gas Utilities Corporation	03/21	Michigan Gas Utilities Corporation	Case No. U-20718	Return on Equity
Wisconsin Electric Power Company	12/11	Wisconsin Electric Power Company	Case No. U-16830	Return on Equity
Michigan Tax Tribunal				
New Covert Generating Co., LLC.	03/18	The Township of New Covert Michigan	MTT Docket No. 000248TT and 16-001888-TT	Valuation of Electric Generation Assets





SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Covert Township	07/14	New Covert Generating Co., LLC.	Docket No. 399578	Valuation of Electric Generation Assets
Minnesota Public Utilities Commission				
ALLETE, Inc. d/b/a Minnesota Power	11/23	Allete, Inc. d/b/a Minnesota Power	D-E-015/GR-23-155	Return on Equity
CenterPoint Energy Resources	11/23	CenterPoint Energy Resources	D-G-008/GR-23-173	Return on Equity
Minnesota Energy Resources Corporation	11/22	Minnesota Energy Resources Corporation	Docket No. G011/GR-22-504	Return on Equity
CenterPoint Energy Resources	11/21	CenterPoint Energy Resources	D-G-008/GR-21-435	Return on Equity
ALLETE, Inc. d/b/a Minnesota Power	11/21	Allete, Inc. d/b/a Minnesota Power	D-E-015/GR-21-630	Return on Equity
Otter Tail Power Company	11/20	Otter Tail Power Company	E017/GR-20-719	Return on Equity
ALLETE, Inc. d/b/a Minnesota Power	11/19	Allete, Inc. d/b/a Minnesota Power	E015/GR-19-442	Return on Equity
CenterPoint Energy Resources Corporation d/b/a CenterPoint Energy Minnesota Gas	10/19	CenterPoint Energy Resources Corporation d/b/a CenterPoint Energy Minnesota Gas	G-008/GR-19-524	Return on Equity
Great Plains Natural Gas Co.	09/19	Great Plains Natural Gas Co.	Docket No. G004/GR-19-511	Return on Equity
Minnesota Energy Resources Corporation	10/17	Minnesota Energy Resources Corporation	Docket No. G011/GR-17-563	Return on Equity
Missouri Public Service Commission				



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Ameren Missouri	08/22	Ameren Missouri	File No. ER-2022-0337	Return on Equity
Missouri American Water Company	07/22	Missouri American Water Company	Case No. WR-2022-0303 Case No. SR-2022-0304	Return on Equity
Evergy Missouri West	1/22	Evergy Missouri West	File No. ER-2022-0130	Return on Equity
Evergy Missouri Metro	1/22	Evergy Missouri Metro	File No. ER-2022-0129	Return on Equity
Ameren Missouri	03/21	Ameren Missouri	Docket No. ER-2021-0240 Docket No. GR-2021-0241	Return on Equity
Missouri American Water Company	06/20	Missouri American Water Company	Case No. WR-2020-0344 Case No. SR-2020-0345	Return on Equity
Missouri American Water Company	06/17	Missouri American Water Company	Case No. WR-17-0285 Case No. SR-17-0286	Return on Equity
Montana Public Service Commission				
Montana-Dakota Utilities Co.	11/22	Montana-Dakota Utilities Co.	D2022.11.099	Return on Equity
Montana-Dakota Utilities Co.	06/20	Montana-Dakota Utilities Co.	D2020.06.076	Return on Equity
Montana-Dakota Utilities Co.	09/18	Montana-Dakota Utilities Co.	D2018.9.60	Return on Equity
New Hampshire - Board of Tax and Land Appeals				



SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Liberty Utilities (EnergyNorth Natural Gas)	07/23	Liberty Utilities (EnergyNorth Natural Gas)	Docket No. DG 23-067	Return on Equity
Liberty Utilities (Granite State Electric)	05/23	Liberty Utilities (Granite State Electric)	Docket No. DE 23-039	Return on Equity
Public Service Company of New Hampshire d/b/a Eversource Energy	11/19 12/19	Public Service Company of New Hampshire d/b/a Eversource Energy	Master Docket No. 28873-14-15-16-17PT	Valuation of Utility Property and Generating Assets
New Hampshire Public Utilities Commission				
Public Service Company of New Hampshire	05/19	Public Service Company of New Hampshire	DE-19-057	Return on Equity
New Hampshire-Merrimack County Superior Court				
Northern New England Telephone Operations, LLC d/b/a FairPoint Communications, NNE	04/18	Northern New England Telephone Operations, LLC d/b/a FairPoint Communications, NNE	220-2012-CV-1100	Valuation of Utility Property
New Hampshire-Rockingham Superior Court				
Eversource Energy	05/18	Public Service Commission of New Hampshire	218-2016-CV-00899 218-2017-CV-00917	Valuation of Utility Property
New Jersey Board of Public Utilities				
Public Service Electric and Gas Company	11/23	Public Service Electric and Gas Company	ER23120924 GR23120925	Return on Equity
New Jersey American Water Company, Inc.	01/22	New Jersey American Water Company, Inc.	WR22010019	Return on Equity
Public Service Electric and Gas Company	10/20	Public Service Electric and Gas Company	EO18101115	Return on Equity
New Jersey American Water Company, Inc.	12/19	New Jersey American Water Company, Inc.	WR19121516	Return on Equity





SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Public Service Electric and Gas Company	04/19	Public Service Electric and Gas Company	EO18060629 GO18060630	Return on Equity
Public Service Electric and Gas Company	02/18	Public Service Electric and Gas Company	GR17070776	Return on Equity
Public Service Electric and Gas Company	01/18	Public Service Electric and Gas Company	ER18010029 GR18010030	Return on Equity
New Mexico Public Regulation Commission				
Southwestern Public Service Company	07/19	Southwestern Public Service Company	19-00170-UT	Return on Equity
Southwestern Public Service Company	10/17	Southwestern Public Service Company	Case No. 17-00255-UT	Return on Equity
Southwestern Public Service Company	12/16	Southwestern Public Service Company	Case No. 16-00269-UT	Return on Equity
Southwestern Public Service Company	10/15	Southwestern Public Service Company	Case No. 15-00296-UT	Return on Equity
Southwestern Public Service Company	06/15	Southwestern Public Service Company	Case No. 15-00139-UT	Return on Equity
New York State Department of Public Service				
Liberty Utilities (New York Water)	5/23	Liberty Utilities (New York Water)	Case 23-W-0235	Return on Equity
New York State Electric and Gas Company Rochester Gas and Electric	05/22	New York State Electric and Gas Company Rochester Gas and Electric	22-E-0317 22-G-0318 22-E-0319 22-G-0320	Return on Equity
Corning Natural Gas Corporation	07/21	Corning Natural Gas Corporation	Case No. 21-G-0394	Return on Equity
Central Hudson Gas and Electric Corporation	08/20	Central Hudson Gas and Electric Corporation	Electric 20-E-0428 Gas 20-G-0429	Return on Equity





SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Niagara Mohawk Power Corporation	07/20	National Grid USA	Case No. 20-E-0380 20-G-0381	Return on Equity
Corning Natural Gas Corporation	02/20	Corning Natural Gas Corporation	Case No. 20-G-0101	Return on Equity
New York State Electric and Gas Company Rochester Gas and Electric	05/19	New York State Electric and Gas Company Rochester Gas and Electric	19-E-0378 19-G-0379 19-E-0380 19-G-0381	Return on Equity
Brooklyn Union Gas Company d/b/a National Grid NY KeySpan Gas East Corporation d/b/a National Grid	04/19	Brooklyn Union Gas Company d/b/a National Grid NY KeySpan Gas East Corporation d/b/a National Grid	19-G-0309 19-G-0310	Return on Equity
Central Hudson Gas and Electric Corporation	07/17	Central Hudson Gas and Electric Corporation	Electric 17-E-0459 Gas 17-G-0460	Return on Equity
Niagara Mohawk Power Corporation	04/17	National Grid USA	Case No. 17-E-0238 17-G-0239	Return on Equity
Corning Natural Gas Corporation	06/16	Corning Natural Gas Corporation	Case No. 16-G-0369	Return on Equity
National Fuel Gas Company	04/16	National Fuel Gas Company	Case No. 16-G-0257	Return on Equity
KeySpan Energy Delivery	01/16	KeySpan Energy Delivery	Case No. 15-G-0058 Case No. 15-G-0059	Return on Equity
New York State Electric and Gas Company Rochester Gas and Electric	05/15	New York State Electric and Gas Company Rochester Gas and Electric	Case No. 15-E-0283 Case No. 15-G-0284 Case No. 15-E-0285 Case No. 15-G-0286	Return on Equity
North Dakota Public Service Commission				





SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Otter Tail Power Company	11/23	Otter Tail Power Company	Case No. PU-23-___	Return on Equity
Montana-Dakota Utilities Co.	11/23	Montana-Dakota Utilities Co.	Case No. PU-23-___	Return on Equity
Montana-Dakota Utilities Co.	05/22	Montana-Dakota Utilities Co.	C-PU-22-194	Return on Equity
Montana-Dakota Utilities Co.	08/20	Montana-Dakota Utilities Co.	C-PU-20-379	Return on Equity
Northern States Power Company	12/12	Northern States Power Company	C-PU-12-813	Return on Equity
Northern States Power Company	12/10	Northern States Power Company	C-PU-10-657	Return on Equity
Oklahoma Corporation Commission				
Oklahoma Gas & Electric	12/23	Oklahoma Gas & Electric	Cause No. PUD2023-000087	Return on Equity
Oklahoma Gas & Electric	12/21	Oklahoma Gas & Electric	Cause No. PUD 202100164	Return on Equity
Arkansas Oklahoma Gas Corporation	01/13	Arkansas Oklahoma Gas Corporation	Cause No. PUD 201200236	Return on Equity
Oregon Public Service Commission				
PacifiCorp d/b/a Pacific Power & Light	03/22	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-399	Return on Equity
PacifiCorp d/b/a Pacific Power & Light	02/20	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-374	Return on Equity
Pennsylvania Public Utility Commission				
American Water Works Company Inc.	11/23	Pennsylvania-American Water Company	Docket No. R-2023-3043189 (water) Docket No. R-2023-3043190 (wastewater)	Return on Equity

