



# OTHER FUNDS



# OTHER FUNDS

## Special Revenue Funds:

**Drainage Utility Fund** – The Drainage Utility Fund is used to account for the receipts of the drainage assessment fees and grants collected, as well as, expenditures incurred.

**Parks Improvement Fund** – The Parks Improvement Fund is used to account for capital improvement projects related to development of parks and recreation facilities.

**Street Maintenance Fund** – The Street Maintenance Fund is used to account for maintenance of city streets.

**Hotel Occupancy Tax Fund** – The Hotel Occupancy Tax Fund is used to account for all taxes remitted to the city by local hotel operators. These funds must be utilized in accordance with state law requirements. Generally, these funds must be used to enhance tourism and enrich the culture and art of the city.

**PEG Fee Fund** – A fee is paid to the City by cable providers to support the infrastructure and improvement of the City's government access channel.

**Court Efficiency Fund** – To account for funds to be utilized to improve efficiency at the Municipal Court Building.

**Court Technology Fund** – To account for funds to be used to finance the purchase of technological enhancements for the Municipal Court Building.

**Court Security Fund** – To account for funds to be used to provide security to the court room and the Municipal Court Building.



City of Copperas Cove  
*The City Built for Family Living*

**CITY OF COPPERAS COVE, TEXAS  
FISCAL YEAR 2021-22 PROPOSED BUDGET  
DRAINAGE UTILITY FUND  
SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**

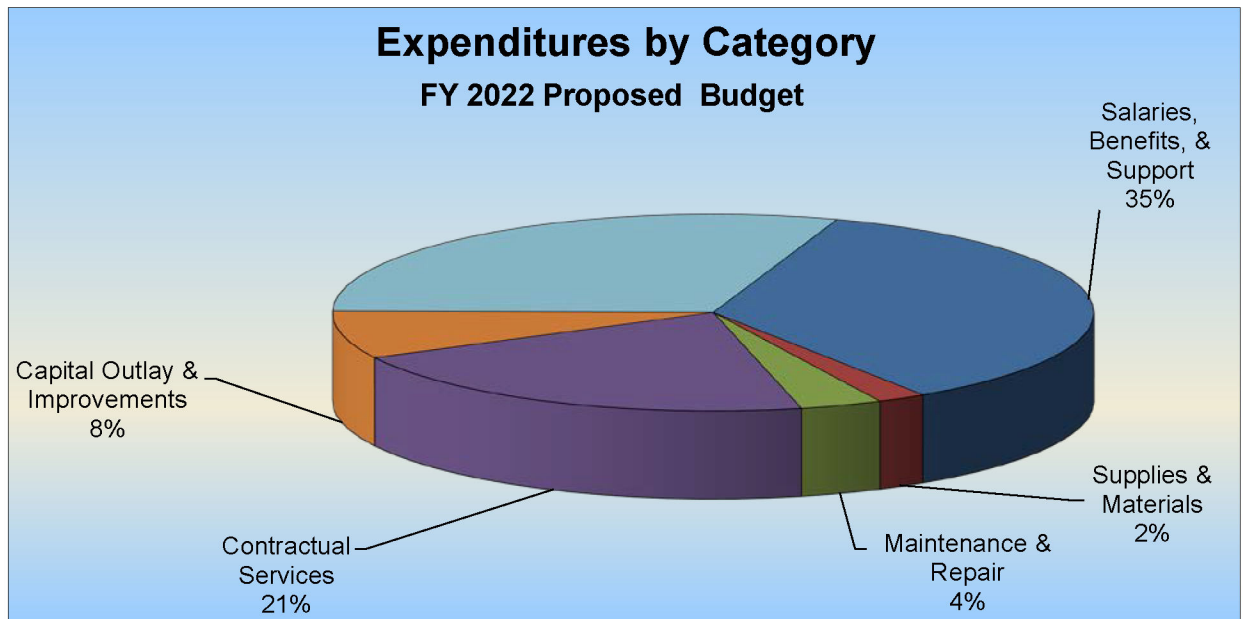
Description	Actual FY 2019-20	Adopted Budget FY 2020-21	Projected FY 2020-21	Proposed Base Budget FY 2021-22	New Requests FY 2021-22	Proposed FY 2021-22
<b>BEGINNING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 2,318,703	\$ 2,649,793	\$ 2,649,793	\$ 1,241,515	\$ -	\$ 1,241,515
<b>TOTAL BEGINNING FUND BALANCE</b>	<b>\$ 2,318,703</b>	<b>\$ 2,649,793</b>	<b>\$ 2,649,793</b>	<b>\$ 1,241,515</b>	<b>\$ -</b>	<b>\$ 1,241,515</b>
<b>REVENUES:</b>						
Drainage Utility Fee	\$ 932,074	\$ 1,117,720	\$ 1,120,976	\$ 1,132,186	\$ -	\$ 1,132,186
<b>Subtotal</b>	<b>\$ 932,074</b>	<b>\$ 1,117,720</b>	<b>\$ 1,120,976</b>	<b>\$ 1,132,186</b>	<b>\$ -</b>	<b>\$ 1,132,186</b>
Interest Revenue	15,099	17,400	3,444	3,500	-	3,500
Auction Proceeds	4,458	9,500	4,500	5,000	-	5,000
Miscellaneous Revenue	1,986	10,550	10,546	16,000	-	16,000
<b>Subtotal</b>	<b>\$ 21,543</b>	<b>\$ 37,450</b>	<b>\$ 18,490</b>	<b>\$ 24,500</b>	<b>\$ -</b>	<b>\$ 24,500</b>
<b>TOTAL REVENUES</b>	<b>\$ 953,617</b>	<b>\$ 1,155,170</b>	<b>\$ 1,139,466</b>	<b>\$ 1,156,686</b>	<b>\$ -</b>	<b>\$ 1,156,686</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>\$ 3,272,320</b>	<b>\$ 3,804,963</b>	<b>\$ 3,789,259</b>	<b>\$ 2,398,201</b>	<b>\$ -</b>	<b>\$ 2,398,201</b>
<b>EXPENDITURES:</b>						
Drainage (7600)	\$ 369,494	\$ 546,412	\$ 461,379	\$ 618,950	\$ 216,576	\$ 835,526
Non-Departmental (8000)	189,783	195,069	202,545	180,675	-	180,675
<b>OPERATING EXPENDITURES</b>	<b>\$ 559,277</b>	<b>\$ 741,481</b>	<b>\$ 663,924</b>	<b>\$ 799,625</b>	<b>\$ 216,576</b>	<b>\$ 1,016,201</b>
<b>OTHER EXPENDITURES:</b>						
Capital Outlay	\$ 37,250	\$ 48,000	\$ 55,804	\$ -	\$ 105,000	\$ 105,000
Capital Improvement Projects	26,000	-	1,828,016	-	404,308	404,308
Principal & Int Debt Pymts	-	442,008	-	-	-	-
<b>TOTAL OTHER EXPENDITURES</b>	<b>\$ 63,250</b>	<b>\$ 490,008</b>	<b>\$ 1,883,820</b>	<b>\$ -</b>	<b>\$ 509,308</b>	<b>\$ 509,308</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 622,527</b>	<b>\$ 1,231,489</b>	<b>\$ 2,547,744</b>	<b>\$ 799,625</b>	<b>\$ 725,884</b>	<b>\$ 1,525,509</b>
<b>ENDING FUND BALANCE</b>						
Unreserved, Undesignated	\$ 2,649,793	\$ 2,573,474	\$ 1,241,515	\$ 1,598,576	\$ (725,884)	\$ 872,692
<b>TOTAL ENDING FUND BALANCE</b>	<b>\$ 2,649,793</b>	<b>\$ 2,573,474</b>	<b>\$ 1,241,515</b>	<b>\$ 1,598,576</b>	<b>\$ (725,884)</b>	<b>\$ 872,692</b>

\* The Current Budget Includes budget amendments approved by City Council throughout the fiscal year.

# EXPENDITURE SUMMARY

## DRAINAGE UTILITY

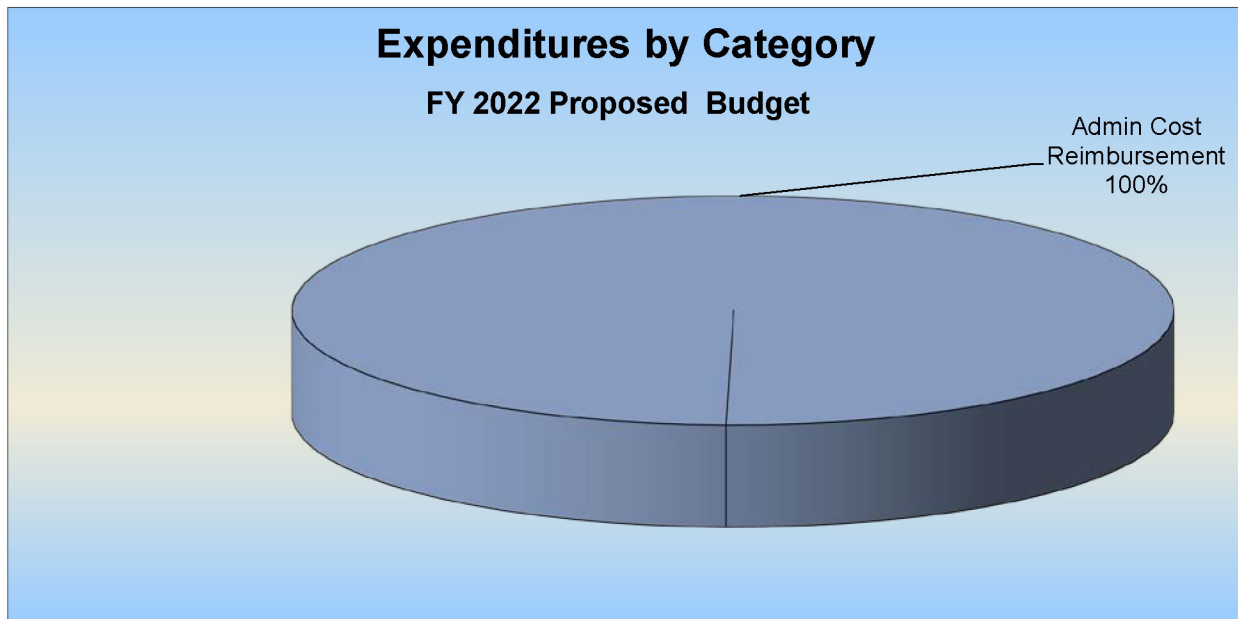
CATEGORY	<i>Fund 05 Dept# 7600</i>			
	FY 2020 Actual	FY 2021 Adopted Budget	FY 2021 Year End Projection	FY 2022 Proposed Budget
Salaries, Benefits, & Support	\$ 319,466	\$ 470,180	\$ 386,558	\$ 476,906
Supplies & Materials	13,844	28,191	22,167	27,800
Maintenance & Repair	21,863	26,245	31,361	46,750
Contractual Services	14,321	21,396	20,893	283,670
Designated Expenses	-	400	400	400
Capital Outlay & Improvements	37,250	48,000	55,804	105,000
Pecan Cove Drive Drainage	26,000	-	377,063	-
Hardeman St & MLK Blvd Drainage	-	-	1,187,698	-
Eagle Trail Drainage Improvements	-	-	210,000	-
N. Main St/Colonial Plaza Improvements	-	-	53,255	-
Capital Improvement Projects	-	442,008	-	404,308
<b>TOTAL</b>	<b>\$ 432,744</b>	<b>\$ 1,036,420</b>	<b>\$ 2,345,199</b>	<b>\$ 1,344,834</b>



# EXPENDITURE SUMMARY

## NON-DEPARTMENTAL

CATEGORY	<i>Fund</i>		<i>05</i>	
	<i>Dept#</i>		<i>8000</i>	
	FY 2020 Actual	FY 2021 Adopted Budget	FY 2021 Year End Projection	FY 2022 Proposed Budget
Salaries, Benefits, & Support	\$ -	\$ -	\$ -	\$ -
Supplies & Materials	-	-	-	-
Maintenance & Repair	2,618	2,779	6,950	-
Contractual Services	7,317	12,442	14,920	-
Designated Expenses	-	-	-	-
Capital Outlay & Improvements	-	-	-	-
Admin Cost Reimbursement	179,848	179,848	180,675	180,675
Debt Service	-	-	-	-
<b>TOTAL</b>	<b>\$ 189,783</b>	<b>\$ 195,069</b>	<b>\$ 202,545</b>	<b>\$ 180,675</b>





**CITY OF COPPERAS COVE, TEXAS**  
**FISCAL YEAR 2021-22 PROPOSED BUDGET**  
**PARKS IMPROVEMENT FUND**  
**SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**

Description	Actual FY 2019-20	Adopted Budget FY 2020-21	Projected FY 2020-21	Proposed Base Budget FY 2021-22	New Requests FY 2021-22	Proposed FY 2021-22
<b>BEGINNING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 25,329	\$ 46,860	\$ 46,860	\$ 48,100	\$ -	\$ 48,100
<b>TOTAL BEGINNING FUND BALANCE</b>	<b>\$ 25,329</b>	<b>\$ 46,860</b>	<b>\$ 46,860</b>	<b>\$ 48,100</b>	<b>\$ -</b>	<b>\$ 48,100</b>
<b>REVENUES:</b>						
Community Bldg Restoration Fee	\$ 765	\$ 600	\$ 1,000	\$ 600	\$ -	\$ 600
Youth Sport Restoration Fee	2,320	5,000	5,000	5,000	-	5,000
Aquatics Restoration Fee	4,380	8,500	8,500	8,500	-	8,500
Cemetery Restoration Fee	2,200	2,200	3,000	2,200	-	2,200
Golf Course Improvement Fees	28,082	33,000	33,000	33,000	-	33,000
Interest Revenue	71	-	40	-	-	-
<b>Subtotal</b>	<b>\$ 37,818</b>	<b>\$ 49,300</b>	<b>\$ 50,540</b>	<b>\$ 49,300</b>	<b>\$ -</b>	<b>\$ 49,300</b>
<b>TOTAL REVENUES</b>	<b>\$ 37,818</b>	<b>\$ 49,300</b>	<b>\$ 50,540</b>	<b>\$ 49,300</b>	<b>\$ -</b>	<b>\$ 49,300</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>\$ 63,147</b>	<b>\$ 96,160</b>	<b>\$ 97,400</b>	<b>\$ 97,400</b>	<b>\$ -</b>	<b>\$ 97,400</b>
<b>EXPENDITURES:</b>						
Grounds Maintenance	\$ -	\$ 600	\$ 600	\$ 600	\$ -	\$ 600
Athletics	2,467	5,000	5,000	5,000	-	5,000
Aquatics	-	8,500	8,500	8,500	-	8,500
Cemetery	-	2,200	2,200	2,200	-	2,200
Golf Maintenance	13,820	33,000	33,000	33,000	-	33,000
<b>OPERATING EXPENDITURES</b>	<b>\$ 16,287</b>	<b>\$ 49,300</b>	<b>\$ 49,300</b>	<b>\$ 49,300</b>	<b>\$ -</b>	<b>\$ 49,300</b>
<b>OTHER EXPENDITURES:</b>						
Capital Outlay & Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL OTHER EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 16,287</b>	<b>\$ 49,300</b>	<b>\$ 49,300</b>	<b>\$ 49,300</b>	<b>\$ -</b>	<b>\$ 49,300</b>
<b>ENDING FUND BALANCE</b>						
Unreserved, Undesignated	\$ 46,860	\$ 46,860	\$ 48,100	\$ 48,100	\$ -	\$ 48,100
<b>TOTAL ENDING FUND BALANCE</b>	<b>\$ 46,860</b>	<b>\$ 46,860</b>	<b>\$ 48,100</b>	<b>\$ 48,100</b>	<b>\$ -</b>	<b>\$ 48,100</b>

\* The Current Budget Includes budget amendments approved by City Council throughout the fiscal year.





**CITY OF COPPERAS COVE, TEXAS  
FISCAL YEAR 2021-22 PROPOSED BUDGET  
STREET MAINTENANCE FUND  
SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**

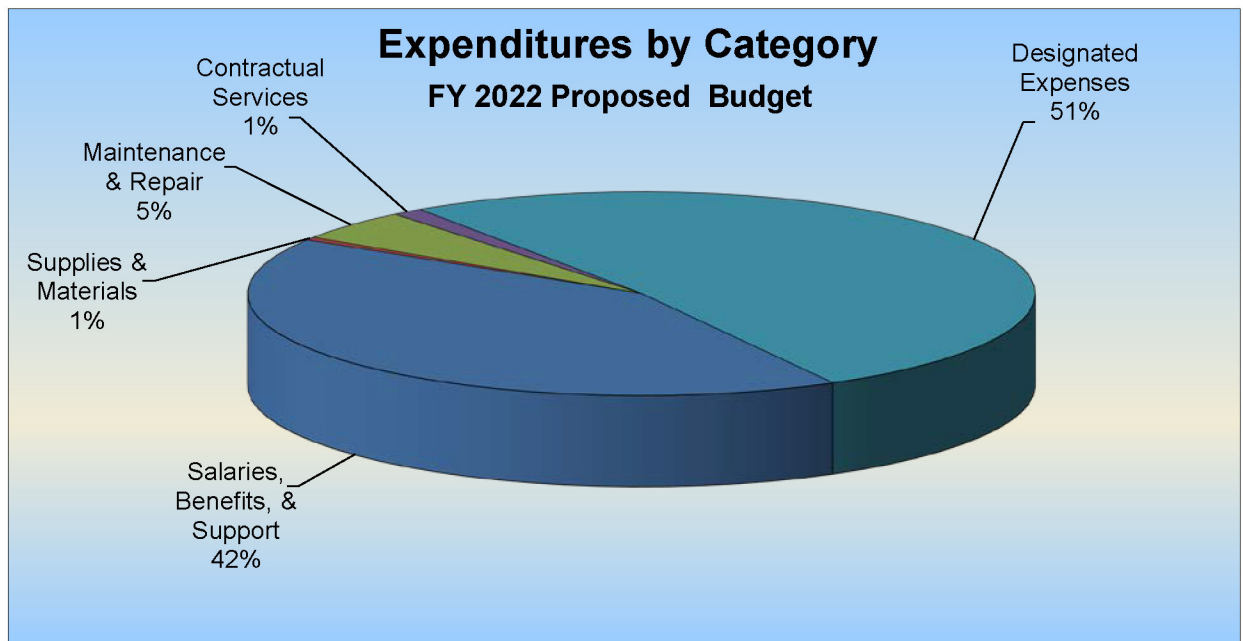
Description	Actual FY 2019-20	Adopted Budget FY 2020-21	Projected FY 2020-21	Proposed Base Budget FY 2021-22	New Requests FY 2021-22	Proposed FY 2021-22
<b>BEGINNING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 934,516	\$ 912,616	\$ 912,616	\$ 277,946	\$ -	\$ 277,946
<b>TOTAL BEGINNING FUND BALANCE</b>	<b>\$ 934,516</b>	<b>\$ 912,616</b>	<b>\$ 912,616</b>	<b>\$ 277,946</b>	<b>\$ -</b>	<b>\$ 277,946</b>
<b>REVENUES:</b>						
Sales Tax	\$ 498,084	\$ 452,855	\$ 477,769	\$ 501,657	\$ -	\$ 501,657
Interest Revenue	2,043	490	617	700	-	700
Admin Fees	35	-	-	-	-	-
Subtotal	<u>\$ 500,162</u>	<u>\$ 453,345</u>	<u>\$ 478,386</u>	<u>\$ 502,357</u>	<u>\$ -</u>	<u>\$ 502,357</u>
<b>TOTAL REVENUES</b>	<b>\$ 500,162</b>	<b>\$ 453,345</b>	<b>\$ 478,386</b>	<b>\$ 502,357</b>	<b>\$ -</b>	<b>\$ 502,357</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>\$ 1,434,678</b>	<b>\$ 1,365,961</b>	<b>\$ 1,391,002</b>	<b>\$ 780,303</b>	<b>\$ -</b>	<b>\$ 780,303</b>
<b>EXPENDITURES:</b>						
Street Maintenance	\$ 522,062	\$ 443,752	\$ 1,113,056	\$ 450,000	\$ -	\$ 450,000
<b>OPERATING EXPENDITURES</b>	<b>\$ 522,062</b>	<b>\$ 443,752</b>	<b>\$ 1,113,056</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ 450,000</b>
<b>OTHER EXPENDITURES:</b>						
Capital Outlay & Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL OTHER EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 522,062</b>	<b>\$ 443,752</b>	<b>\$ 1,113,056</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ 450,000</b>
<b>ENDING FUND BALANCE</b>						
Unreserved, Undesignated	\$ 912,616	\$ 922,209	\$ 277,946	\$ 330,303	\$ -	\$ 330,303
<b>TOTAL ENDING FUND BALANCE</b>	<b>\$ 912,616</b>	<b>\$ 922,209</b>	<b>\$ 277,946</b>	<b>\$ 330,303</b>	<b>\$ -</b>	<b>\$ 330,303</b>

\* The Current Budget Includes budget amendments approved by City Council throughout the fiscal year.

# EXPENDITURE SUMMARY

## STREET MAINTENANCE

CATEGORY	<i>Fund 08 Dept# 5300</i>			
	FY 2020 Actual	FY 2021 Adopted Budget	FY 2021 Year End Projection	FY 2022 Proposed Budget
Salaries, Benefits, & Support	\$ 111,588	\$ 182,564	\$ 166,168	\$ 188,508
Supplies & Materials	290	1,788	2,788	2,148
Maintenance & Repair	14,834	23,880	19,997	22,075
Contractual Services	3,948	5,520	5,329	5,676
Designated Expenses	391,402	230,000	918,774	231,593
Capital Outlay & Improvements	-	-	-	-
<b>TOTAL</b>	<b>\$ 522,062</b>	<b>\$ 443,752</b>	<b>\$ 1,113,056</b>	<b>\$ 450,000</b>





**CITY OF COPPERAS COVE, TEXAS  
FISCAL YEAR 2021-22 PROPOSED BUDGET  
HOTEL OCCUPANCY TAX FUND  
SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**

Description	Actual FY 2019-20	Adopted Budget FY 2020-21	Projected FY 2020-21	Proposed Base Budget FY 2021-22	New Requests FY 2021-22	Proposed FY 2021-22
<b>BEGINNING FUND BALANCE</b>						
Unreserved, Undesignated	\$ 129,739	\$ 175,719	\$ 175,719	\$ 134,937	\$ -	\$ 134,937
<b>TOTAL BEGINNING FUND BALANCE</b>	<b>\$ 129,739</b>	<b>\$ 175,719</b>	<b>\$ 175,719</b>	<b>\$ 134,937</b>	<b>\$ -</b>	<b>\$ 134,937</b>
<b>REVENUES:</b>						
Hotel Occupancy Tax - Best Western	\$ 27,488	\$ 47,000	\$ -	\$ -	\$ -	\$ -
Hotel Occupancy Tax - Luxury Inn	4,162	5,500	4,675	4,675	-	4,675
Hotel Occupancy Tax - Cactus Lodge	11,688	11,000	12,500	13,000	-	13,000
Hotel Occupancy Tax - Motel 8	23,688	22,000	23,753	24,500	-	24,500
Hotel Occupancy Tax - Relax Inn	4,420	5,500	4,831	5,500	-	5,500
Hotel Occupancy Tax - Comfort Suites	44,274	64,900	45,000	48,000	-	48,000
Hotel Occupancy Tax - Days Inn	33,364	14,900	18,212	14,000	-	14,000
Interest Revenue	226	132	150	200	-	200
<b>TOTAL REVENUES</b>	<b>\$ 149,310</b>	<b>\$ 170,932</b>	<b>\$ 109,121</b>	<b>\$ 109,875</b>	<b>\$ -</b>	<b>\$ 109,875</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>\$ 279,049</b>	<b>\$ 346,651</b>	<b>\$ 284,840</b>	<b>\$ 244,812</b>	<b>\$ -</b>	<b>\$ 244,812</b>
<b>EXPENDITURES:</b>						
Promo of Tourism - Chamber of Commerce	\$ 101,115	\$ 136,571	\$ 122,587	\$ -	\$ -	\$ -
Texas Lodging Advertising	2,215	2,215	2,215	-	-	-
Civic Center Operations	-	25,101	25,101	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 103,330</b>	<b>\$ 163,887</b>	<b>\$ 149,903</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>LESS OTHER EXPENDITURES:</b>						
Contingencies	\$ -	\$ 3,450	\$ -	\$ 109,675	\$ -	\$ 109,675
<b>TOTAL OTHER EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 3,450</b>	<b>\$ -</b>	<b>\$ 109,675</b>	<b>\$ -</b>	<b>\$ 109,675</b>
<b>OPERATING EXPENDITURES</b>	<b>\$ 103,330</b>	<b>\$ 167,337</b>	<b>\$ 149,903</b>	<b>\$ 109,675</b>	<b>\$ -</b>	<b>\$ 109,675</b>
<b>ENDING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 175,719	\$ 179,314	\$ 134,937	\$ 135,137	\$ -	\$ 135,137
<b>TOTAL ENDING FUND BALANCE</b>	<b>\$ 175,719</b>	<b>\$ 179,314</b>	<b>\$ 134,937</b>	<b>\$ 135,137</b>	<b>\$ -</b>	<b>\$ 135,137</b>

\* The Current Budget Includes budget amendments approved by City Council throughout the fiscal year.



**CITY OF COPPERAS COVE, TEXAS**  
**FISCAL YEAR 2021-22 PROPOSED BUDGET**  
**PEG FEES FUND**  
**SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**

Description	Actual FY 2019-20	Adopted Budget FY 2020-21	Projected FY 2021-22	Proposed Base Budget FY 2021-22	New Requests FY 2021-22	Proposed FY 2021-22
<b>BEGINNING FUND BALANCE</b>						
Unreserved, Undesignated	\$ 338,076	\$ 390,657	\$ 390,657	\$ 322,433	\$ -	\$ 322,433
<b>TOTAL BEGINNING FUND BALANCE</b>	<u>\$ 338,076</u>	<u>\$ 390,657</u>	<u>\$ 390,657</u>	<u>\$ 322,433</u>	<u>\$ -</u>	<u>\$ 322,433</u>
<b>REVENUES:</b>						
Interest Revenue	\$ 693	\$ 444	\$ 250	\$ 300	\$ -	\$ 300
Peg Fee Revenue	61,114	63,900	61,526	62,000	-	62,000
<b>TOTAL REVENUES</b>	<u>\$ 61,807</u>	<u>\$ 64,344</u>	<u>\$ 61,776</u>	<u>\$ 62,300</u>	<u>\$ -</u>	<u>\$ 62,300</u>
<b>TOTAL FUNDS AVAILABLE</b>	<u>\$ 399,883</u>	<u>\$ 455,001</u>	<u>\$ 452,433</u>	<u>\$ 384,733</u>	<u>\$ -</u>	<u>\$ 384,733</u>
<b>EXPENDITURES</b>						
Designated Expenses	\$ 1,206	\$ 46,900	\$ -	\$ -	\$ -	\$ -
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,206</u>	<u>\$ 46,900</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>LESS OTHER EXPENDITURES:</b>						
Capital Outlay & Improvements	\$ 8,020	\$ 17,000	\$ 130,000	\$ 62,000	\$ -	\$ 62,000
<b>TOTAL OTHER EXPENDITURES</b>	<u>\$ 8,020</u>	<u>\$ 17,000</u>	<u>\$ 130,000</u>	<u>\$ 62,000</u>	<u>\$ -</u>	<u>\$ 62,000</u>
<b>OPERATING EXPENDITURES</b>	<u>\$ 9,226</u>	<u>\$ 63,900</u>	<u>\$ 130,000</u>	<u>\$ 62,000</u>	<u>\$ -</u>	<u>\$ 62,000</u>
<b>ENDING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 390,657	\$ 391,101	\$ 322,433	\$ 322,733	\$ -	\$ 322,733
<b>TOTAL ENDING FUND BALANCE</b>	<u>\$ 390,657</u>	<u>\$ 391,101</u>	<u>\$ 322,433</u>	<u>\$ 322,733</u>	<u>\$ -</u>	<u>\$ 322,733</u>

\* The Current Budget Includes budget amendments approved by City Council throughout the fiscal year.



CITY OF COPPERAS COVE, TEXAS  
FISCAL YEAR 2021-22 PROPOSED BUDGET  
COURT EFFICIENCY FUND  
SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

Description	Actual FY 2019-20	Adopted Budget FY 2020-21	Projected FY 2020-21	Proposed Base Budget FY 2021-22	New Requests FY 2021-22	Proposed FY 2021-22
<b>BEGINNING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 10,272	\$ 9,808	\$ 9,808	\$ 10,154	\$ -	\$ 10,154
<b>TOTAL BEGINNING FUND BALANCE</b>	<b>\$ 10,272</b>	<b>\$ 9,808</b>	<b>\$ 9,808</b>	<b>\$ 10,154</b>	<b>\$ -</b>	<b>\$ 10,154</b>
<b>REVENUES</b>						
Interest Revenue	\$ 92	\$ 233	\$ 11	\$ 15	\$ -	\$ 15
Court Efficiency Revenue	1,194	2,040	1,730	2,000	-	2,000
<b>TOTAL REVENUES</b>	<b>\$ 1,286</b>	<b>\$ 2,273</b>	<b>\$ 1,741</b>	<b>\$ 2,015</b>	<b>\$ -</b>	<b>\$ 2,015</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>\$ 11,558</b>	<b>\$ 12,081</b>	<b>\$ 11,549</b>	<b>\$ 12,169</b>	<b>\$ -</b>	<b>\$ 12,169</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,750</b>	<b>\$ 3,073</b>	<b>\$ 1,395</b>	<b>\$ 1,950</b>	<b>\$ -</b>	<b>\$ 1,950</b>
<b>ENDING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 9,808	\$ 9,008	\$ 10,154	\$ 10,219	\$ -	\$ 10,219
<b>TOTAL ENDING FUND BALANCE</b>	<b>\$ 9,808</b>	<b>\$ 9,008</b>	<b>\$ 10,154</b>	<b>\$ 10,219</b>	<b>\$ -</b>	<b>\$ 10,219</b>

\* The Current Budget Includes budget amendments approved by City Council throughout the fiscal year.





CITY OF COPPERAS COVE, TEXAS  
 FISCAL YEAR 2021-22 PROPOSED BUDGET  
 COURT TECHNOLOGY FUND  
 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

Description	Actual FY 2019-20	Adopted Budget FY 2020-21	Projected FY 2020-21	Proposed Base Budget FY 2021-22	New Requests FY 2021-22	Proposed FY 2021-22
<b>BEGINNING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 23,486	\$ 27,882	\$ 27,882	\$ 35,890	\$ -	\$ 35,890
<b>TOTAL BEGINNING FUND BALANCE</b>	<b>\$ 23,486</b>	<b>\$ 27,882</b>	<b>\$ 27,882</b>	<b>\$ 35,890</b>	<b>\$ -</b>	<b>\$ 35,890</b>
<b>REVENUES</b>						
Interest Revenue	\$ 81	\$ 79	\$ 25	\$ 30	\$ -	\$ 30
Court Technology Revenue	15,614	21,085	18,772	20,000	-	20,000
<b>TOTAL REVENUES</b>	<b>\$ 15,695</b>	<b>\$ 21,164</b>	<b>\$ 18,797</b>	<b>\$ 20,030</b>	<b>\$ -</b>	<b>\$ 20,030</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>\$ 39,181</b>	<b>\$ 49,046</b>	<b>\$ 46,679</b>	<b>\$ 55,920</b>	<b>\$ -</b>	<b>\$ 55,920</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 11,299</b>	<b>\$ 10,047</b>	<b>\$ 10,789</b>	<b>\$ 10,256</b>	<b>\$ -</b>	<b>\$ 10,256</b>
<b>ENDING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 27,882	\$ 38,999	\$ 35,890	\$ 45,664	\$ -	\$ 45,664
<b>TOTAL ENDING FUND BALANCE</b>	<b>\$ 27,882</b>	<b>\$ 38,999</b>	<b>\$ 35,890</b>	<b>\$ 45,664</b>	<b>\$ -</b>	<b>\$ 45,664</b>

\* The Current Budget Includes budget amendments approved by City Council throughout the fiscal year.



CITY OF COPPERAS COVE, TEXAS  
 FISCAL YEAR 2021-22 PROPOSED BUDGET  
 COURT SECURITY FUND  
 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

Description	Actual FY 2019-20	Adopted Budget FY 2020-21	Projected FY 2020-21	Proposed Base Budget FY 2021-22	New Requests FY 2021-22	Proposed FY 2021-22
<b>BEGINNING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 15,169	\$ 15,876	\$ 15,876	\$ 16,503	\$ -	\$ 16,503
<b>TOTAL BEGINNING FUND BALANCE</b>	<b>\$ 15,169</b>	<b>\$ 15,876</b>	<b>\$ 15,876</b>	<b>\$ 16,503</b>	<b>\$ -</b>	<b>\$ 16,503</b>
<b>REVENUES</b>						
Interest Revenue	\$ 27	\$ 14	\$ 14	\$ 20	\$ -	\$ 20
Court Security Revenue	15,807	16,990	17,658	17,300	-	17,300
<b>TOTAL REVENUES</b>	<b>\$ 15,834</b>	<b>\$ 17,004</b>	<b>\$ 17,672</b>	<b>\$ 17,320</b>	<b>\$ -</b>	<b>\$ 17,320</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>\$ 31,003</b>	<b>\$ 32,880</b>	<b>\$ 33,548</b>	<b>\$ 33,823</b>	<b>\$ -</b>	<b>\$ 33,823</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 15,127</b>	<b>\$ 17,141</b>	<b>\$ 17,045</b>	<b>\$ 17,285</b>	<b>\$ -</b>	<b>\$ 17,285</b>
<b>ENDING FUND BALANCE:</b>						
Unreserved, Undesignated	\$ 15,876	\$ 15,739	\$ 16,503	\$ 16,538	\$ -	\$ 16,538
<b>TOTAL ENDING FUND BALANCE</b>	<b>\$ 15,876</b>	<b>\$ 15,739</b>	<b>\$ 16,503</b>	<b>\$ 16,538</b>	<b>\$ -</b>	<b>\$ 16,538</b>

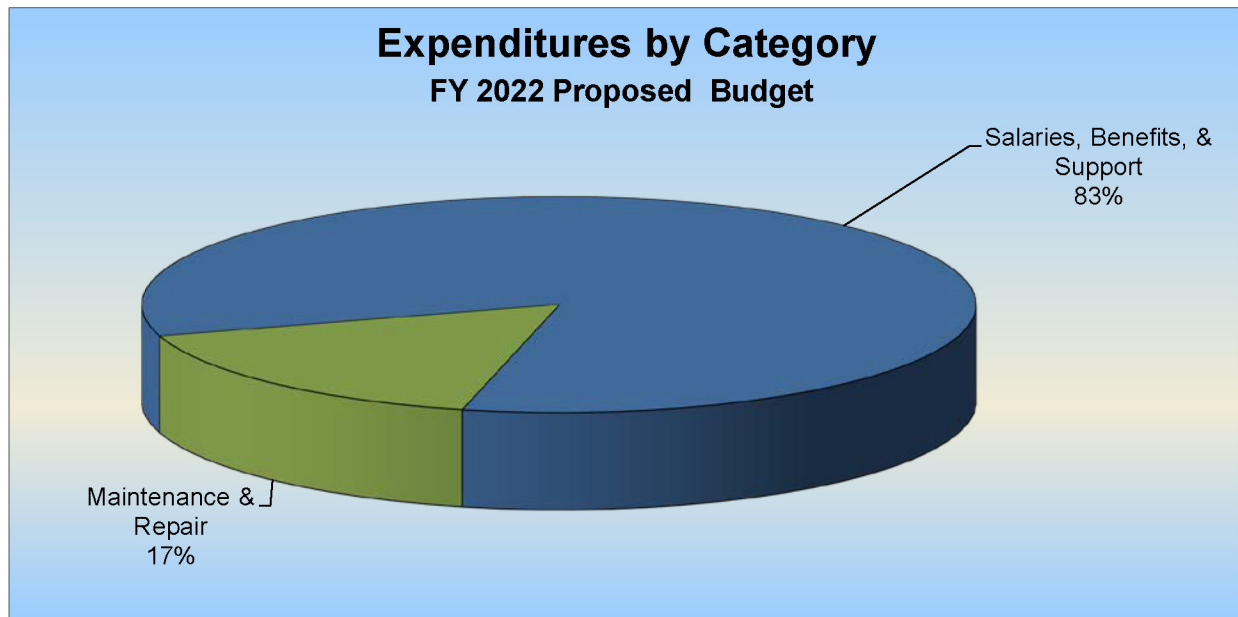
\* The Current Budget Includes budget amendments approved by City Council throughout the fiscal year.

# EXPENDITURE SUMMARY

## COURT SECURITY

*Fund*      55  
*Dept#*     4103

CATEGORY	FY 2020 Actual	FY 2021 Adopted Budget	FY 2021 Year End Projection	FY 2022 Proposed Budget
Salaries, Benefits, & Support	\$ 12,268	\$ 14,281	\$ 14,185	\$ 14,425
Supplies & Materials	-	-	-	-
Maintenance & Repair	2,859	2,860	2,860	2,860
Contractual Services	-	-	-	-
Designated Expenses	-	-	-	-
Capital Outlay & Improvements	-	-	-	-
<b>Total</b>	<b>\$ 15,127</b>	<b>\$ 17,141</b>	<b>\$ 17,045</b>	<b>\$ 17,285</b>





**CITY OF COPPERAS COVE, TEXAS  
FISCAL YEAR 2021-22 PROPOSED BUDGET  
OTHER FUNDS  
SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**

<b>Fund Description</b>	<b>Beginning Fund Balance</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Ending Fund Balance</b>
City-Wide Donation Fund	-	59,750	59,750	(0)
City-Wide Grants	-	177,878	177,878	(0)
FEMA Grant Fund	3,906	-	-	3,906
Police State Seizure Fund	52,775	16,000	16,000	52,775
Police Federal Seizure Fund	2,104	-	-	2,104
Law Enforcement Explorer Fund	6,496	10,000	10,000	6,496
Law Enforcement Block Grant Fund	13,340	3,812	3,812	13,340
Tobacco Grant Fund	-	14,375	14,375	-
<b>TOTAL OTHER FUNDS</b>	<b>\$ 107,962</b>	<b>\$ 307,815</b>	<b>\$ 307,566</b>	<b>\$ 108,212</b>





FY 2021 - 2022



# DEBT SERVICE REQUIREMENTS



---

## City Ratings and Debt Limits

---

The City's debt service management policies are designed to comply with the legal provisions of the various bond ordinances and covenants governing the debt issue. The City maintains a separate interest and sinking fund for all general obligation debt. Ad valorem tax receipts are deposited into the fund to retire the current year's debt service requirements, in addition to any paying agent fees.

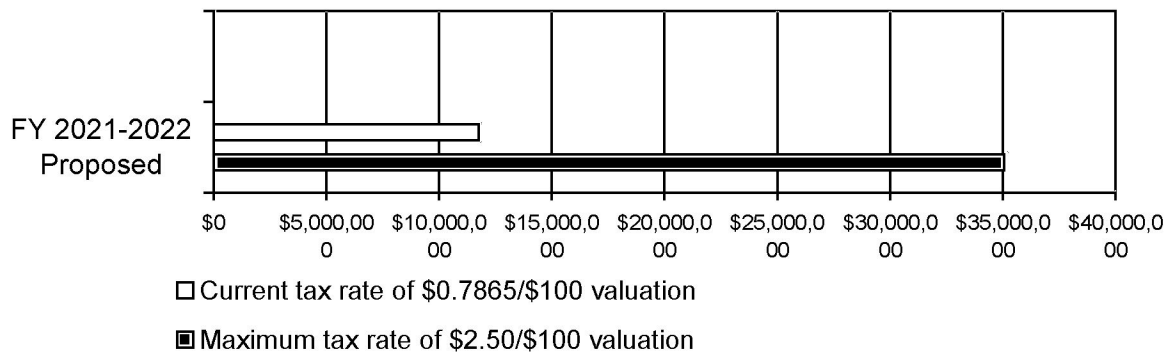
The most recent debt issues of the City of Copperas Cove have earned ratings from Standard & Poor's and Moody's.

Bond Type	Standard & Poor's	Moody's
G. O. Bonds*	AA	Aa3
Certificates of Obligation	AA	A3
Revenue Bonds	AA	Baa1

\*Standard & Poor's upgraded the City's GO Bond rating from A+ to AA after review of credit strength in May 2010 and remained at the AA rating after the June 2017 debt issue.

\*Moody's upgraded the City's GO Bond rating from A1 to Aa3 after being calibrated from an A3 to an A1 after review of credit strength in May 2010.

The City of Copperas Cove has no legal debt limit established by its charter or Code of Ordinances. The Constitution of the State of Texas (Article XI, Section 5) limits the maximum amount that a city can levy in the form of an ad valorem tax rate to \$2.50 per \$100 taxable assessed value for all City purposes.



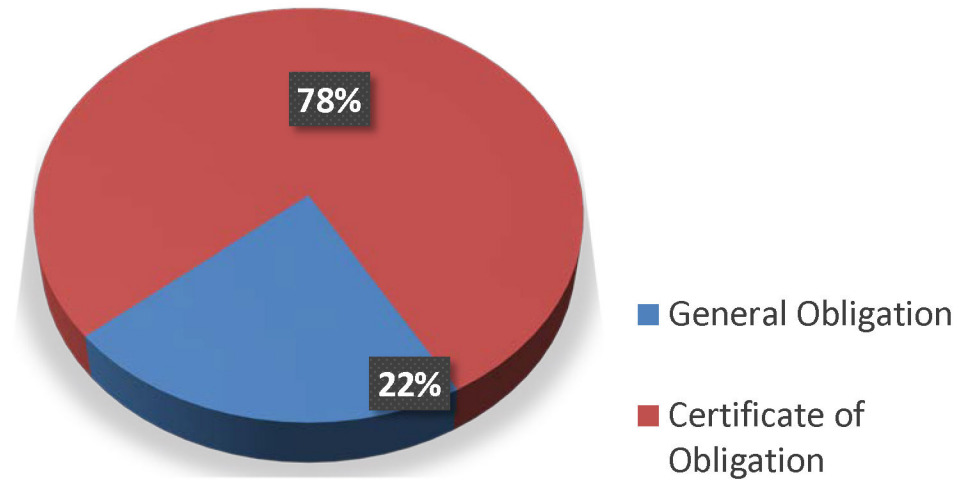

---

Administratively, the Attorney General of the State of Texas will permit allocation of \$1.50 of the \$2.50 maximum tax rate for **general obligation debt service**. (Source: Texas Admin Code, Rule 53.3)

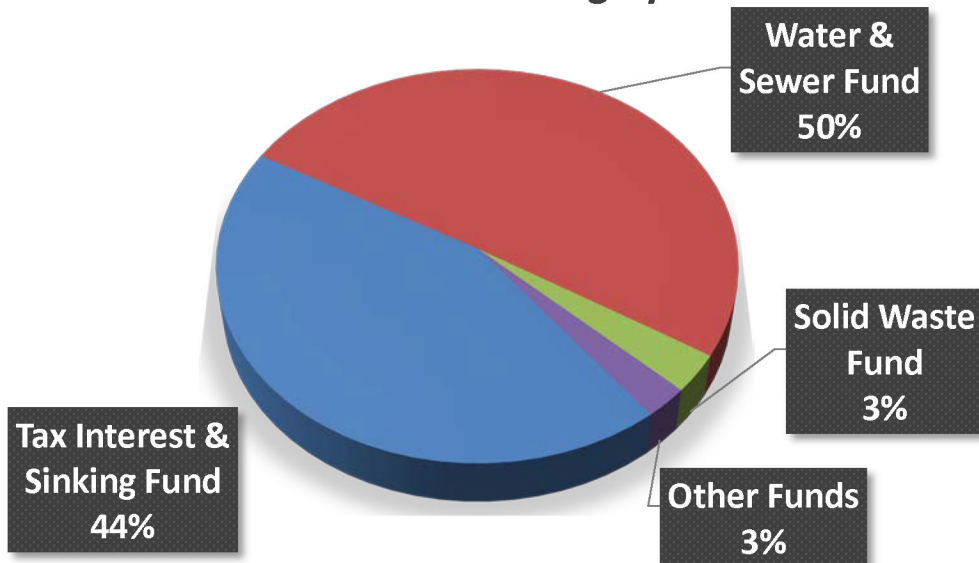
Assessed value, 2022 ESTIMATED Tax Roll	\$1,402,203,395
Limit on amount designated for debt service	x 1.5%
Legal limit	\$21,033,051

Actual amount to be expended from ad valorem taxes for <b>general obligation debt service</b> during the Year Ending September 30, 2022	\$1,605,008
---	-------------

### Total Debt Outstanding by Type of Debt



### Total Debt Outstanding by Fund



Fund	General Obligation	Certificate of Obligation	Total Debt Service
Tax Interest & Sinking Fund	\$ 14,546,246	\$ 30,204,398	\$ 44,750,644
Water & Sewer Fund	7,922,544	43,592,660	51,515,204
Solid Waste Fund	220,539	2,992,783	3,213,322
Golf Course Fund	-	1,689,755	1,689,755
Drainage Fund	-	879,897	879,897
Court Technology Fund	-	44,950	44,950
<b>Total All Funds</b>	<b>\$ 22,689,329</b>	<b>\$ 79,404,444</b>	<b>\$ 102,093,772</b>

**CITY OF COPPERAS COVE, TEXAS  
FUTURE INDEBTEDNESS SCHEDULE  
FY 2021-2022**

Year	General Obligation	Certificates of Obligation	Total Debt Service
2021 - 2022	3,215,912	6,728,013	9,943,925
2022 - 2023	3,214,809	6,707,146	9,921,955
2023 - 2024	1,968,087	6,518,050	8,486,137
2024 - 2025	1,960,154	6,215,326	8,175,480
2025 - 2026	2,246,256	5,631,395	7,877,651
2026 - 2027	1,982,858	5,419,373	7,402,231
2027 - 2028	1,688,754	4,462,743	6,151,497
2028 - 2029	1,014,087	3,880,530	4,894,617
2029 - 2030	1,016,337	3,875,628	4,891,965
2030 - 2031	1,022,625	3,883,035	4,905,660
2031 - 2032	1,023,162	3,312,433	4,335,595
2032 - 2033	1,022,080	3,290,850	4,312,930
2033 - 2034	700,204	3,297,619	3,997,823
2034 - 2035	386,002	3,290,246	3,676,248
2035 - 2036	113,600	3,268,239	3,381,839
2036 - 2037	114,400	3,180,121	3,294,521
2037 - 2038	-	2,687,281	2,687,281
2038 - 2039	-	2,143,394	2,143,394
2039 - 2040	-	1,205,188	1,205,188
2040 - 2041	-	407,838	407,838
	22,689,329	79,404,444	102,093,772
Less Interest	2,879,329	17,054,444	19,933,772
<b>TOTAL DEBT</b>	<b>19,810,000</b>	<b>62,350,000</b>	<b>82,160,000</b>

**Series Name**

Series 2005 Combination Tax & Revenue Certificates of Obligation	825,000
Series 2007 Combination Tax & Revenue Certificates of Obligation	2,545,000
Series 2007 General Obligation Refunding	1,910,000
Series 2012 General Obligation Refunding	1,925,000
Series 2013 General Obligation	3,220,000
Series 2013 Public Property Financing Contract Obligation	230,000
Series 2014 Certificates of Obligation	6,627,578
Series 2015 Certificates of Obligation	6,755,000
Series 2015 General Obligation Refunding	610,000
Series 2016 Certificates of Obligation	5,752,422
Series 2016 General Obligation Refunding	4,530,000
Series 2017 Certificates of Obligation	7,400,000
Series 2018 Certificates of Obligation	8,065,000
Series 2019 Certificates of Obligation	6,920,000
Series 2020 General Obligation Refunding	7,615,000
Series 2020 Certificates of Obligation	7,625,000
Series 2021 Certificates of Obligation	9,605,000
<b>TOTAL</b>	<b>82,160,000</b>

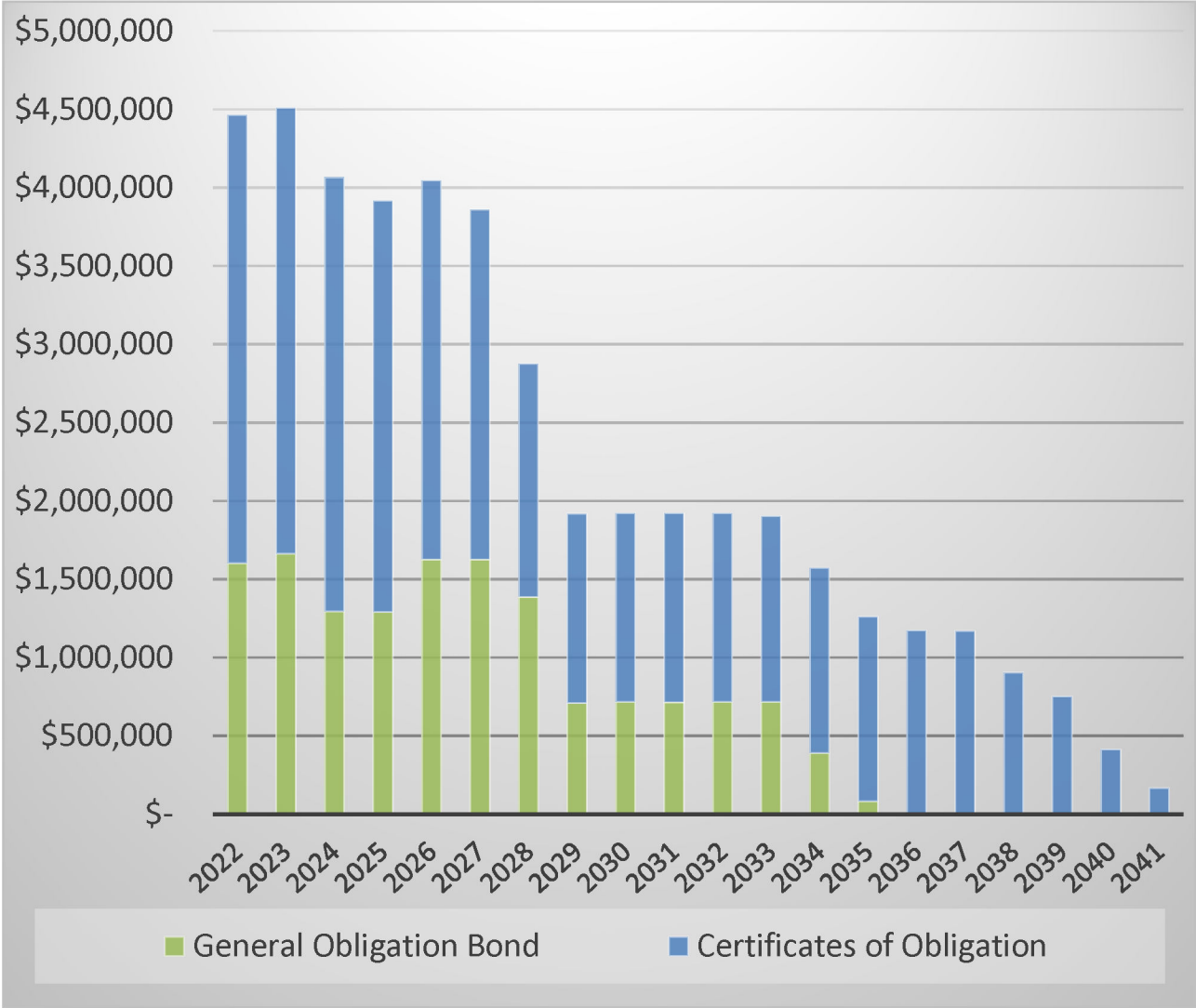
**CITY OF COPPERAS COVE, TEXAS  
FUTURE INDEBTEDNESS SCHEDULE  
FY 2021-2022**

<b>TOTAL DEBT GENERAL OBLIGATION BONDS</b>				<b>TOTAL DEBT COMBINATION TAX &amp; REVENUE CERTIFICATES OF OBLIGATION</b>			
Year	Principal	Interest	Total	Year	Principal	Interest	Total
2021 - 2022	2,710,000	505,912	3,215,912	2021 - 2022	4,705,000	2,023,013	6,728,013
2022 - 2023	2,790,000	424,809	3,214,809	2022 - 2023	4,835,000	1,872,146	6,707,146
2023 - 2024	1,625,000	343,087	1,968,087	2023 - 2024	4,810,000	1,708,050	6,518,050
2024 - 2025	1,655,000	305,154	1,960,154	2024 - 2025	4,670,000	1,545,326	6,215,326
2025 - 2026	1,980,000	266,256	2,246,256	2025 - 2026	4,240,000	1,391,395	5,631,395
2026 - 2027	1,760,000	222,858	1,982,858	2026 - 2027	4,165,000	1,254,373	5,419,373
2027 - 2028	1,500,000	188,754	1,688,754	2027 - 2028	3,355,000	1,107,743	4,462,743
2028 - 2029	855,000	159,087	1,014,087	2028 - 2029	2,885,000	995,530	3,880,530
2029 - 2030	880,000	136,337	1,016,337	2029 - 2030	2,975,000	900,628	3,875,628
2030 - 2031	910,000	112,625	1,022,625	2030 - 2031	3,075,000	808,035	3,883,035
2031 - 2032	935,000	88,162	1,023,162	2031 - 2032	2,600,000	712,433	3,312,433
2032 - 2033	960,000	62,080	1,022,080	2032 - 2033	2,655,000	635,850	3,290,850
2033 - 2034	665,000	35,204	700,204	2033 - 2034	2,740,000	557,619	3,297,619
2034 - 2035	370,000	16,002	386,002	2034 - 2035	2,815,000	475,246	3,290,246
2035 - 2036	105,000	8,600	113,600	2035 - 2036	2,880,000	388,239	3,268,239
2036 - 2037	110,000	4,400	114,400	2036 - 2037	2,885,000	295,121	3,180,121
2037 - 2038	-	-	-	2037 - 2038	2,485,000	202,281	2,687,281
				2038 - 2039	2,025,000	118,394	2,143,394
				2039 - 2040	1,155,000	50,188	1,205,188
				2040 - 2041	395,000	12,838	407,838
<b>TOTAL</b>	<b>19,810,000</b>	<b>2,879,329</b>	<b>22,689,329</b>	<b>TOTAL</b>	<b>62,350,000</b>	<b>17,054,444</b>	<b>79,404,444</b>

<b>Series Name</b>	<b>Principal Amount</b>
Series 2005 Combination Tax & Revenue Certificates of Obligation	825,000
Series 2007 Combination Tax & Revenue Certificates of Obligation	2,545,000
Series 2007 General Obligation Refunding	1,910,000
Series 2012 General Obligation Refunding	1,925,000
Series 2013 General Obligation	3,220,000
Series 2013 Public Property Financing Contract Obligation	230,000
Series 2014 Certificates of Obligation	6,627,578
Series 2015 Certificates of Obligation	6,755,000
Series 2015 General Obligation Refunding	610,000
Series 2016 Certificates of Obligation	5,752,422
Series 2016 General Obligation Refunding	4,530,000
Series 2017 Certificates of Obligation	7,400,000
Series 2018 Certificates of Obligation	8,065,000
Series 2019 Certificates of Obligation	6,920,000
Series 2020 General Obligation Refunding	7,615,000
Series 2020 Certificates of Obligation	7,625,000
Series 2021 Certificates of Obligation	9,605,000
<b>TOTAL</b>	<b>82,160,000</b>

**CITY OF COPPERAS COVE, TEXAS  
 FUTURE INDEBTEDNESS SCHEDULE  
 FY 2021-2022**

**Total Tax Supported Debt**



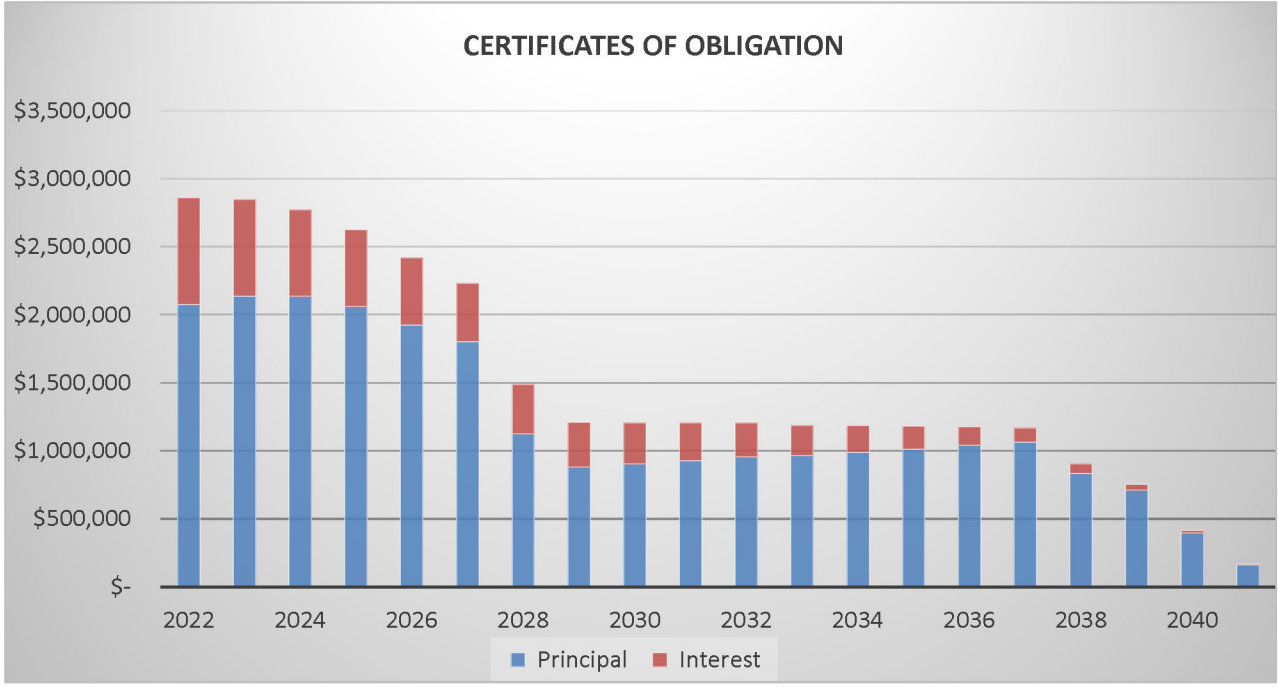
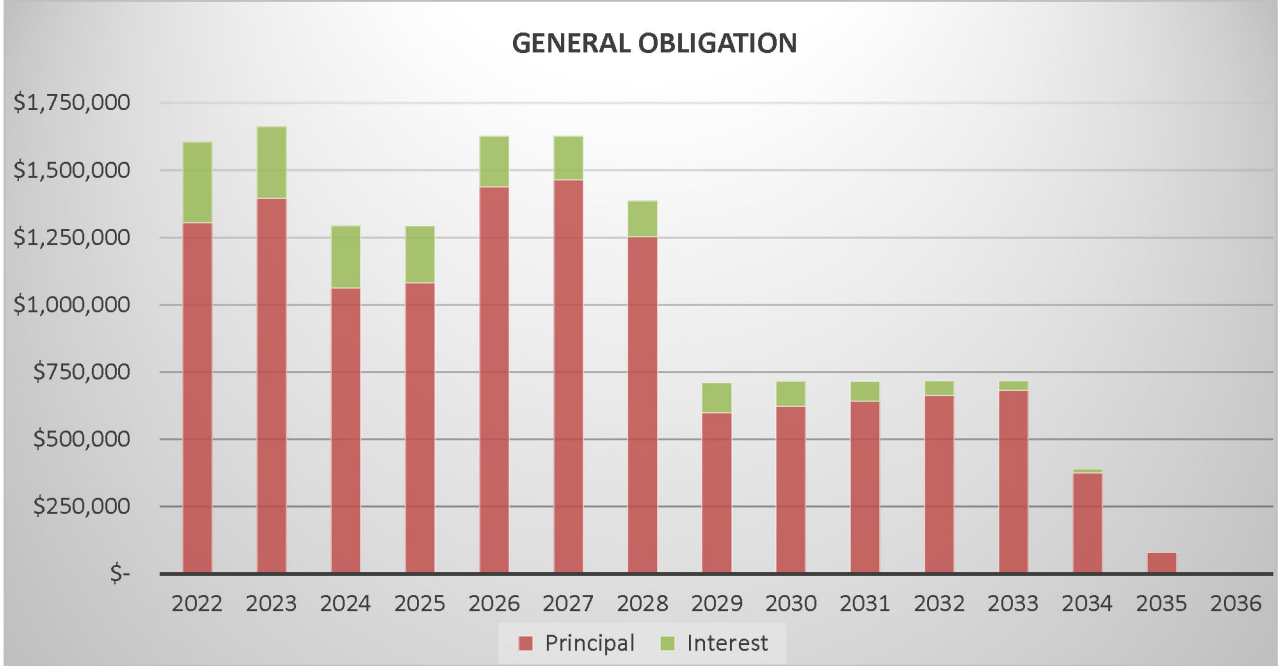
**CITY OF COPPERAS COVE, TEXAS  
FUTURE INDEBTEDNESS SCHEDULE  
FY 2021-2022**

<b>TAX SUPPORTED DEBT GENERAL OBLIGATION BONDS</b>			
<b>Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2021 - 2022	1,306,000	299,008	1,605,008
2022 - 2023	1,397,000	265,935	1,662,935
2023 - 2024	1,062,500	231,695	1,294,195
2024 - 2025	1,082,500	210,479	1,292,979
2025 - 2026	1,439,000	188,699	1,627,699
2026 - 2027	1,465,500	162,154	1,627,654
2027 - 2028	1,252,000	134,948	1,386,948
2028 - 2029	600,000	110,198	710,198
2029 - 2030	623,500	92,453	715,953
2030 - 2031	641,500	73,877	715,377
2031 - 2032	663,000	54,813	717,813
2032 - 2033	683,000	34,624	717,624
2033 - 2034	376,000	13,841	389,841
2034 - 2035	81,000	1,021	82,021
2035 - 2036	-	-	-
<b>TOTAL</b>	<b>12,672,500</b>	<b>1,873,746</b>	<b>14,546,246</b>

<b>TAX SUPPORTED DEBT CERTIFICATES OF OBLIGATION</b>			
<b>Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2021 - 2022	2,076,836	781,957	2,858,793
2022 - 2023	2,136,838	710,385	2,847,223
2023 - 2024	2,136,042	636,378	2,772,420
2024 - 2025	2,061,042	562,613	2,623,655
2025 - 2026	1,926,042	492,862	2,418,904
2026 - 2027	1,804,063	428,441	2,232,504
2027 - 2028	1,124,063	363,411	1,487,474
2028 - 2029	879,063	329,806	1,208,869
2029 - 2030	904,063	303,681	1,207,744
2030 - 2031	929,063	277,699	1,206,762
2031 - 2032	954,063	251,051	1,205,114
2032 - 2033	964,063	223,509	1,187,572
2033 - 2034	989,063	195,690	1,184,753
2034 - 2035	1,014,063	166,828	1,180,891
2035 - 2036	1,039,055	136,598	1,175,653
2036 - 2037	1,065,000	103,923	1,168,923
2037 - 2038	835,000	70,588	905,588
2038 - 2039	710,000	42,550	752,550
2039 - 2040	395,000	18,806	413,806
2040 - 2041	160,000	5,200	165,200
<b>TOTAL</b>	<b>24,102,422</b>	<b>6,101,976</b>	<b>30,204,398</b>

<b>Series Name</b>	<b>Principal Amount</b>
Series 2007 Combination Tax & Revenue	2,545,000
Series 2007 General Obligation Refunding	573,000
Series 2012 General Obligation Refunding	171,000
Series 2013 General Obligation	3,220,000
Series 2013 Public Property Financing Contract Obligation	230,000
Series 2014 Certificates of Obligation	1,155,000
Series 2015 Certificates of Obligation	2,585,000
Series 2015 General Obligation Refunding	400,000
Series 2016 Certificates of Obligation	282,422
Series 2016 General Obligation Refunding	3,070,000
Series 2017 Certificates of Obligation	4,040,000
Series 2018 Certificates of Obligation	2,470,000
Series 2019 Certificates of Obligation	4,405,000
Series 2020 General Obligation Refunding	5,238,500
Series 2020 Certificates of Obligation	2,220,000
Series 2021 Certificates of Obligation	4,170,000
<b>TOTAL</b>	<b>36,774,922</b>

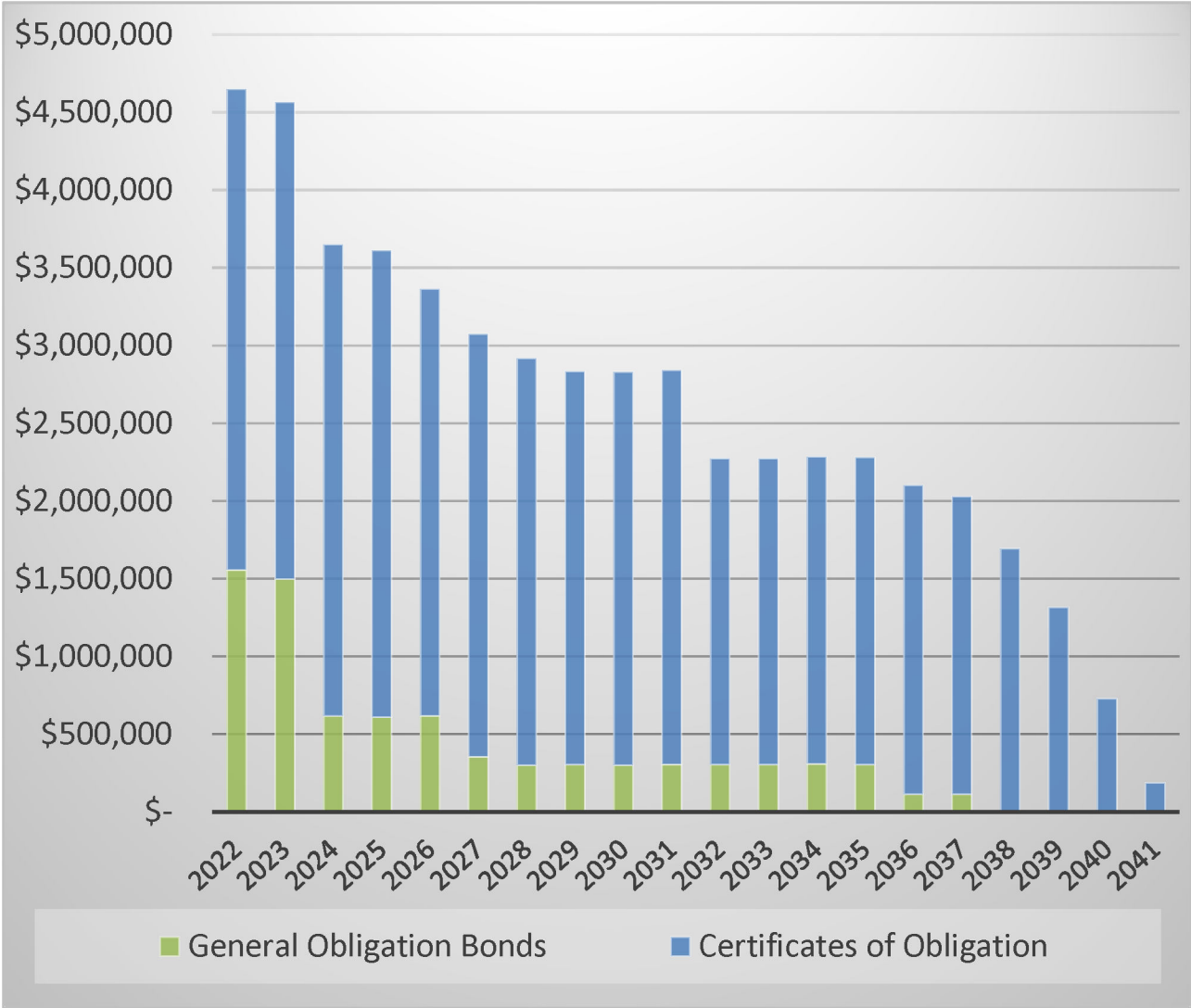
**CITY OF COPPERAS COVE, TEXAS  
TAX SUPPORTED DEBT TO MATURITY  
FY 2021-2022**





**CITY OF COPPERAS COVE, TEXAS  
 FUTURE INDEBTEDNESS SCHEDULE  
 FY 2021-2022**

**Total Water & Sewer Supported Debt**



**CITY OF COPPERAS COVE, TEXAS  
FUTURE INDEBTEDNESS SCHEDULE  
FY 2021-2022**

**WATER & SEWER FUND DEBT  
GENERAL OBLIGATION BONDS**

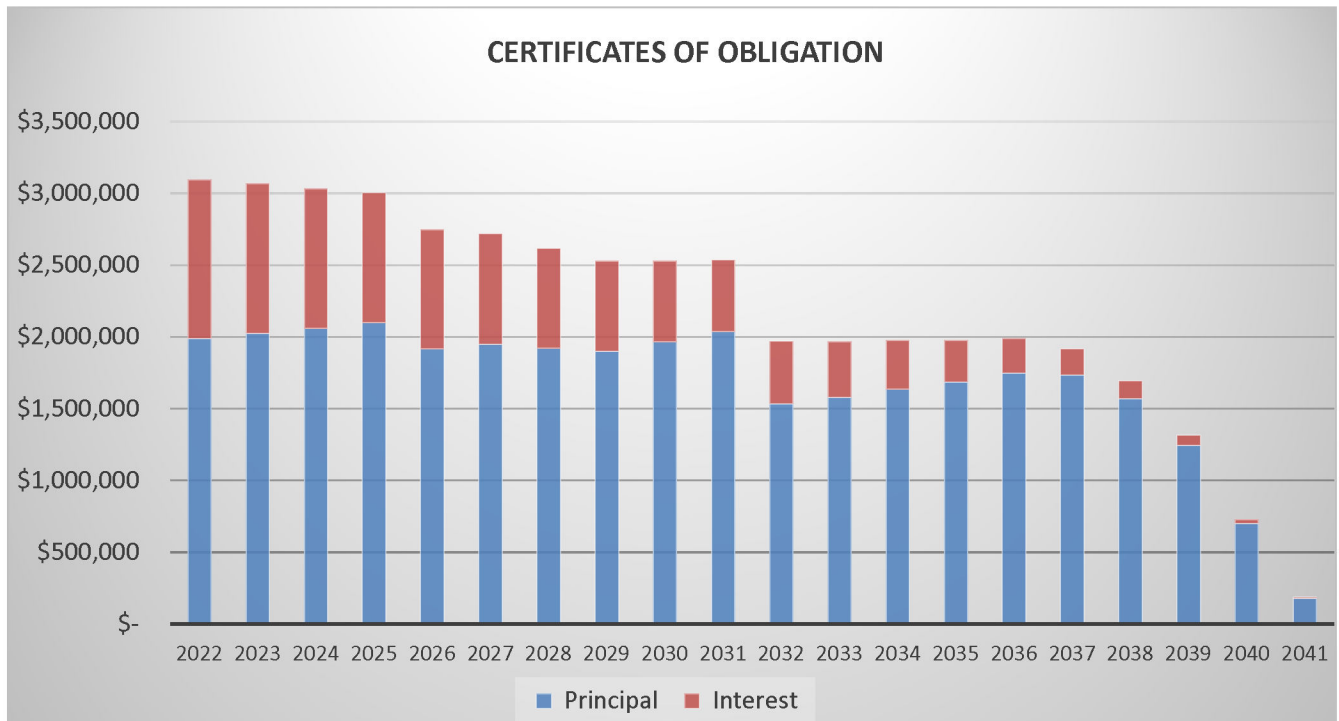
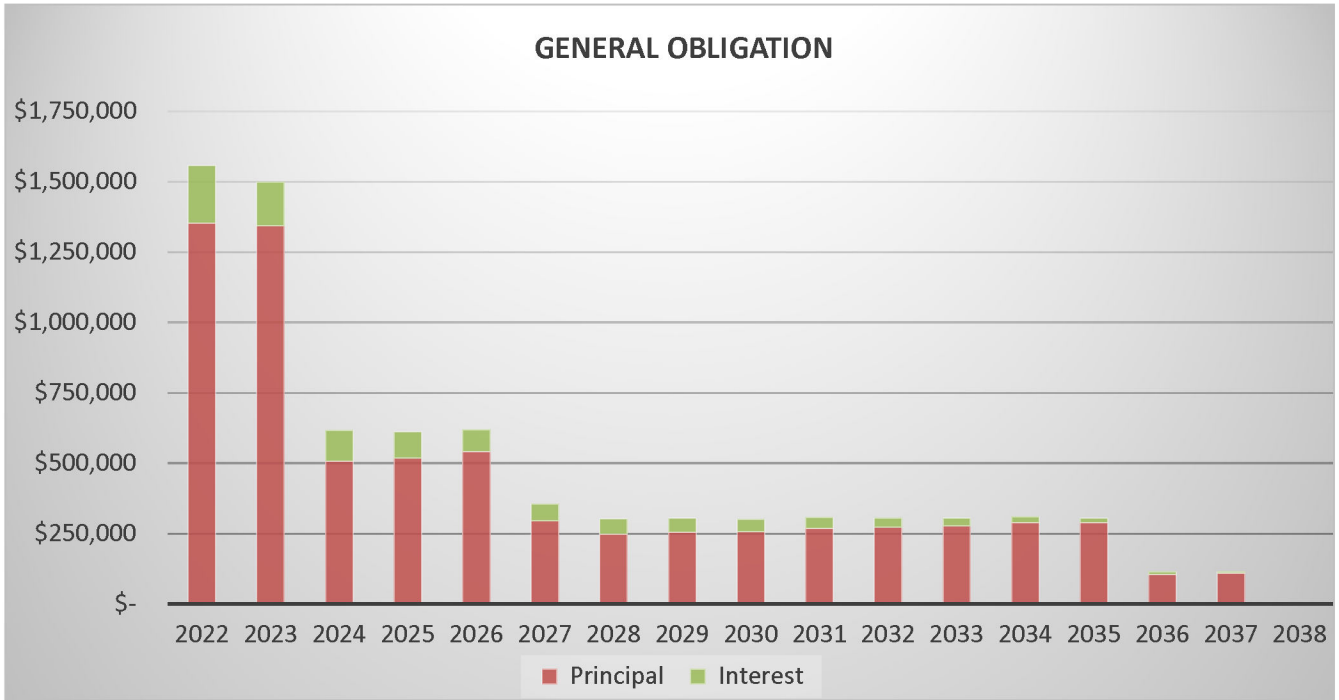
Year	Principal	Interest	Total
2021 - 2022	1,354,000	202,767	1,556,767
2022 - 2023	1,343,000	155,722	1,498,722
2023 - 2024	507,500	109,226	616,726
2024 - 2025	517,500	93,592	611,092
2025 - 2026	541,000	77,557	618,557
2026 - 2027	294,500	60,704	355,204
2027 - 2028	248,000	53,806	301,806
2028 - 2029	255,000	48,889	303,889
2029 - 2030	256,500	43,884	300,384
2030 - 2031	268,500	38,748	307,248
2031 - 2032	272,000	33,349	305,349
2032 - 2033	277,000	27,456	304,456
2033 - 2034	289,000	21,363	310,363
2034 - 2035	289,000	14,981	303,981
2035 - 2036	105,000	8,600	113,600
2036 - 2037	110,000	4,400	114,400
2037 - 2038	-	-	-
<b>TOTAL</b>	<b>6,927,500</b>	<b>995,044</b>	<b>7,922,544</b>

**WATER & SEWER FUND DEBT  
CERTIFICATES OF OBLIGATION**

Year	Principal	Interest	Total
2021 - 2022	1,990,000	1,104,181	3,094,181
2022 - 2023	2,025,000	1,043,388	3,068,388
2023 - 2024	2,060,000	973,721	3,033,721
2024 - 2025	2,100,000	902,817	3,002,817
2025 - 2026	1,915,000	832,393	2,747,393
2026 - 2027	1,950,000	768,911	2,718,911
2027 - 2028	1,920,000	697,234	2,617,234
2028 - 2029	1,900,000	629,211	2,529,211
2029 - 2030	1,965,000	563,719	2,528,719
2030 - 2031	2,035,000	500,194	2,535,194
2031 - 2032	1,535,000	434,474	1,969,474
2032 - 2033	1,580,000	388,681	1,968,681
2033 - 2034	1,635,000	341,546	1,976,546
2034 - 2035	1,685,000	291,459	1,976,459
2035 - 2036	1,750,000	238,179	1,988,179
2036 - 2037	1,735,000	180,409	1,915,409
2037 - 2038	1,570,000	123,456	1,693,456
2038 - 2039	1,245,000	70,081	1,315,081
2039 - 2040	700,000	27,756	727,756
2040 - 2041	180,000	5,850	185,850
<b>TOTAL</b>	<b>33,475,000</b>	<b>10,117,660</b>	<b>43,592,660</b>

Series Name	Principal Amount
Series 2005 Combination Tax & Revenue Certificates of Obligation	825,000
Series 2007 General Obligation Refunding	1,337,000
Series 2012 General Obligation Refunding	1,754,000
Series 2014 Certificates of Obligation	5,365,000
Series 2015 Certificates of Obligation	3,865,000
Series 2016 Certificates of Obligation	5,350,000
Series 2016 General Obligation Refunding	1,460,000
Series 2017 Certificates of Obligation	2,855,000
Series 2018 Certificates of Obligation	5,005,000
Series 2019 Certificates of Obligation	2,335,000
Series 2020 General Obligation Refunding	2,376,500
Series 2020 Certificates of Obligation	4,615,000
Series 2021 Certificates of Obligation	3,260,000
<b>TOTAL</b>	<b>40,402,500</b>

**CITY OF COPPERAS COVE, TEXAS  
 WATER & SEWER FUND DEBT TO MATURITY  
 FY 2021-2022**



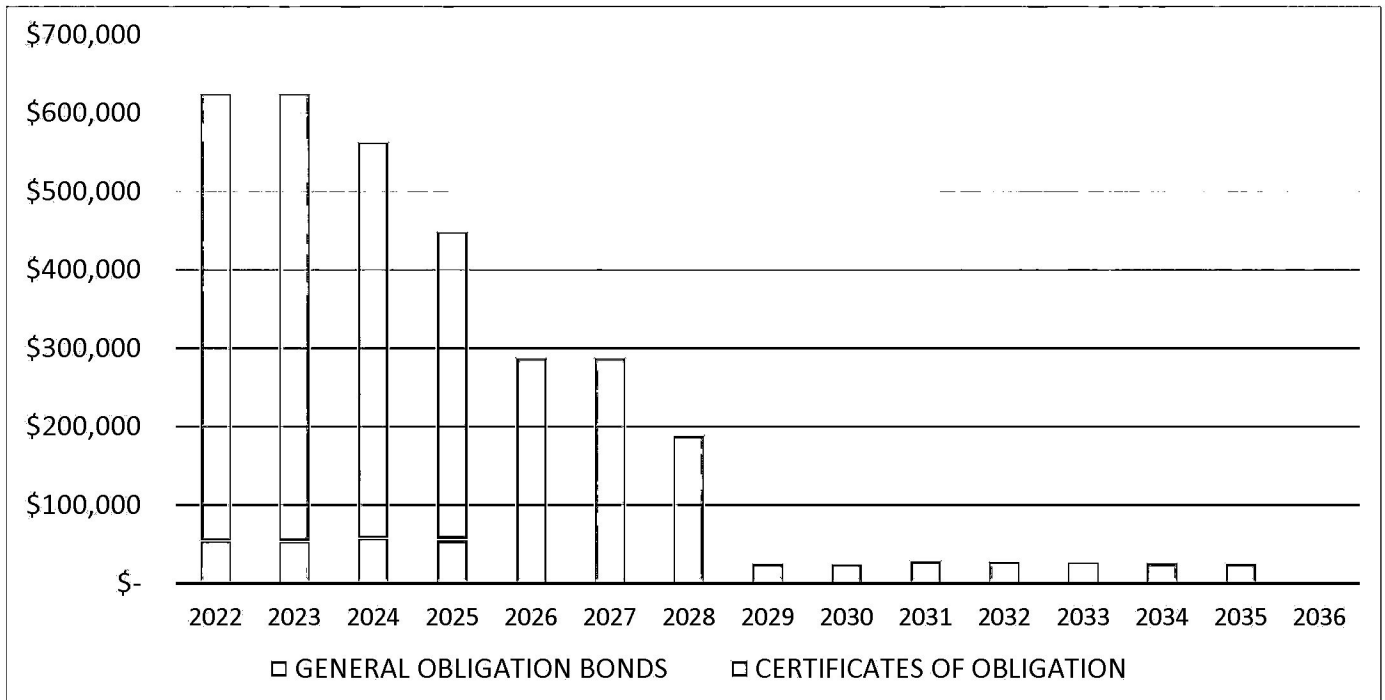
**CITY OF COPPERAS COVE, TEXAS  
FUTURE INDEBTEDNESS SCHEDULE  
FY 2021-2022**

**SOLID WASTE DEBT**

GENERAL OBLIGATION BONDS			
Year	Principal	Interest	Total
2021 - 2022	50,000	4,137	54,137
2022 - 2023	50,000	3,152	53,152
2023 - 2024	55,000	2,166	57,166
2024 - 2025	55,000	1,084	56,084
2025 - 2026	-	-	-
<b>TOTAL</b>	<b>210,000</b>	<b>10,539</b>	<b>220,539</b>

CERTIFICATES OF OBLIGATION			
Year	Principal	Interest	Total
2021 - 2022	495,000	75,708	570,708
2022 - 2023	510,000	61,275	571,275
2023 - 2024	460,000	45,875	505,875
2024 - 2025	360,000	32,525	392,525
2025 - 2026	265,000	23,125	288,125
2026 - 2027	270,000	17,625	287,625
2027 - 2028	180,000	9,175	189,175
2028 - 2029	20,000	5,375	25,375
2029 - 2030	20,000	4,725	24,725
2030 - 2031	25,000	4,075	29,075
2031 - 2032	25,000	3,275	28,275
2032 - 2033	25,000	2,475	27,475
2033 - 2034	25,000	1,675	26,675
2034 - 2035	25,000	875	25,875
2035 - 2036	-	-	-
<b>TOTAL</b>	<b>2,705,000</b>	<b>287,783</b>	<b>2,992,783</b>

Series Name	Principal Amount
Series 2015 Certificates of Obligation	305,000
Series 2015 General Obligation Refunding	210,000
Series 2016 Certificates of Obligation	120,000
Series 2017 Certificates of Obligation	325,000
Series 2018 Certificates of Obligation	370,000
Series 2020 Certificates of Obligation	535,000
Series 2021 Certificates of Obligation	1,050,000
<b>TOTAL</b>	<b>2,915,000</b>



**CITY OF COPPERAS COVE, TEXAS  
FUTURE INDEBTEDNESS SCHEDULE  
FY 2021-2022**

**GOLF COURSE DEBT**

**DRAINAGE DEBT**

**CERTIFICATES OF OBLIGATION**

**CERTIFICATES OF OBLIGATION**

Year	Principal	Interest	Total
2021 - 2022	118,164	39,132	157,296
2022 - 2023	128,162	35,761	163,923
2023 - 2024	118,958	31,900	150,858
2024 - 2025	113,958	28,358	142,316
2025 - 2026	103,958	25,115	129,073
2026 - 2027	110,937	22,408	133,345
2027 - 2028	100,937	21,998	122,935
2028 - 2029	55,937	16,188	72,125
2029 - 2030	55,937	14,528	70,465
2030 - 2031	55,937	13,068	69,005
2031 - 2032	55,937	11,608	67,545
2032 - 2033	50,937	10,135	61,072
2033 - 2034	55,937	8,795	64,732
2034 - 2035	55,937	7,310	63,247
2035 - 2036	55,945	5,825	61,770
2036 - 2037	50,000	4,290	54,290
2037 - 2038	40,000	2,875	42,875
2038 - 2039	30,000	1,700	31,700
2039 - 2040	20,000	863	20,863
2040 - 2041	10,000	325	10,325
<b>TOTAL</b>	<b>1,387,578</b>	<b>302,177</b>	<b>1,689,755</b>

Year	Principal	Interest	Total
2021 - 2022	25,000	20,684	45,684
2022 - 2023	25,000	19,988	44,988
2023 - 2024	25,000	19,175	44,175
2024 - 2025	25,000	18,363	43,363
2025 - 2026	25,000	17,550	42,550
2026 - 2027	25,000	16,738	41,738
2027 - 2028	30,000	15,925	45,925
2028 - 2029	30,000	14,950	44,950
2029 - 2030	30,000	13,975	43,975
2030 - 2031	30,000	13,000	43,000
2031 - 2032	30,000	12,025	42,025
2032 - 2033	35,000	11,050	46,050
2033 - 2034	35,000	9,913	44,913
2034 - 2035	35,000	8,775	43,775
2035 - 2036	35,000	7,638	42,638
2036 - 2037	35,000	6,500	41,500
2037 - 2038	40,000	5,363	45,363
2038 - 2039	40,000	4,063	44,063
2039 - 2040	40,000	2,763	42,763
2040 - 2041	45,000	1,463	46,463
<b>TOTAL</b>	<b>640,000</b>	<b>239,897</b>	<b>879,897</b>

Series Name	Principal Amount
Series 2016 Certificates of Obligation	107,578
Series 2017 Certificates of Obligation	180,000
Series 2018 Certificates of Obligation	205,000
Series 2019 Certificates of Obligation	180,000
Series 2020 Certificates of Obligation	230,000
Series 2021 Certificates of Obligation	485,000
<b>TOTAL</b>	<b>1,387,578</b>

Series Name	Principal Amount
Series 2021 Certificates of Obligation	640,000
<b>TOTAL</b>	<b>640,000</b>

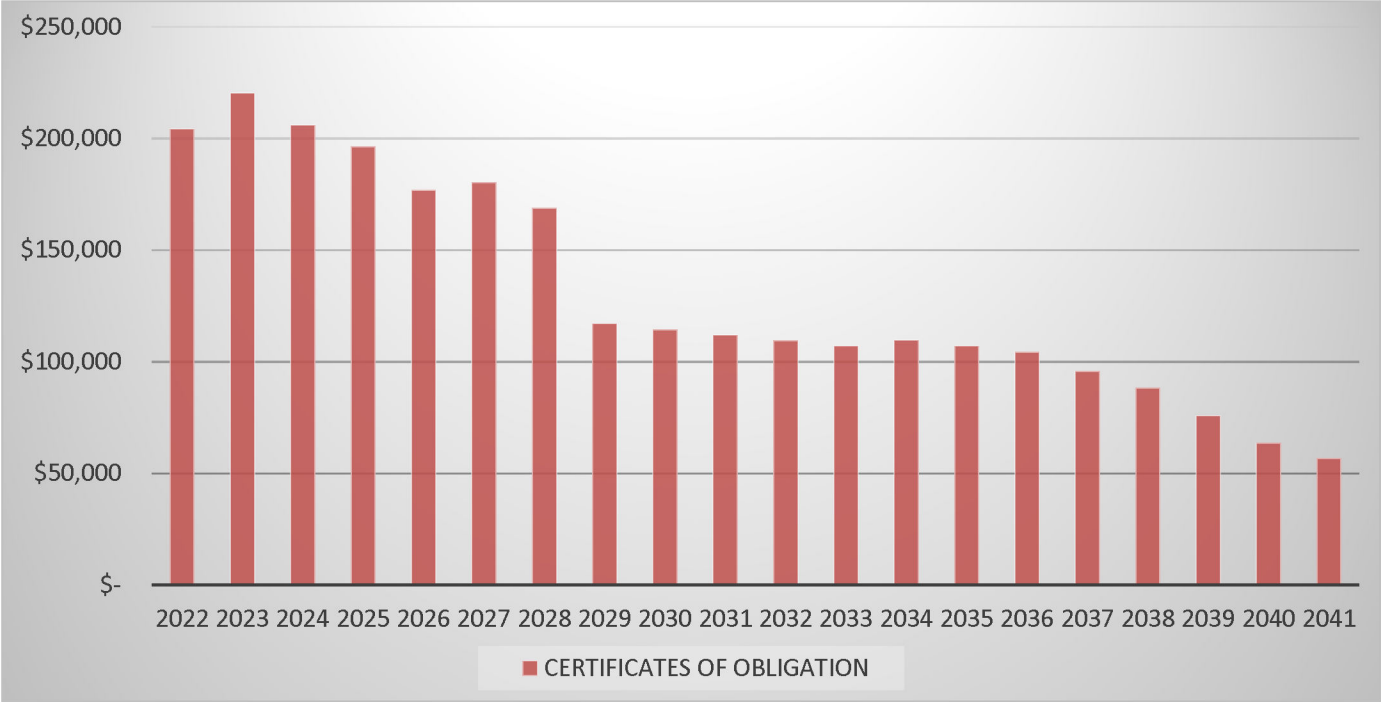
**COURT TECHNOLOGY DEBT**

**CERTIFICATES OF OBLIGATION**

Year	Principal	Interest	Total
2021 - 2022	-	1,350	1,350
2022 - 2023	10,000	1,350	11,350
2023 - 2024	10,000	1,000	11,000
2024 - 2025	10,000	650	10,650
2025 - 2026	5,000	350	5,350
2026 - 2027	5,000	250	5,250
2027 - 2028	-	-	-
<b>TOTAL</b>	<b>40,000</b>	<b>4,950</b>	<b>44,950</b>

Series Name	Principal Amount
Series 2018 Certificates of Obligation	15,000
Series 2020 Certificates of Obligation	25,000
<b>TOTAL</b>	<b>40,000</b>

**CITY OF COPPERAS COVE, TEXAS  
FUTURE INDEBTEDNESS SCHEDULE  
FY 2021-2022**





FY 2021 - 2022



# CAPITAL OUTLAY





**CITY OF COPPERAS COVE  
FY 2022-2026 CAPITAL OUTLAY SUMMARY - CATEGORY/TYPE**

**GENERAL FUND**

CATEGORY/TYPE	2022		2023		2024		2025		2026		TOTAL	
	#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
<b>VEHICLES</b>												
PASSENGER CAR	6	150,000	4	100,000	-	-	-	-	-	-	-	-
EMERGENCY RESPONSE CAR/SUV	-	-	-	-	4	220,000	8	420,000	4	245,000	-	-
LIGHT DUTY TRUCK	1	25,000	1	25,000	6	207,000	4	203,750	2	60,000	-	-
MEDIUM DUTY TRUCK	-	-	-	-	2	350,000	-	-	1	200,000	-	-
HEAVY DUTY TRUCK - DUMP TRUCK / ROLL-OFF	-	-	1	70,000	-	-	-	-	-	-	-	-
LADDER/RESCUE TRUCK	-	-	-	-	-	-	-	-	1	1,500,000	-	-
PUMPER TRUCK	1	600,000	1	600,000	-	-	-	-	-	-	-	-
AMBULANCE	-	-	3	900,000	-	-	-	-	1	450,000	-	-
<b>MACHINERY/MOTORIZED EQUIPMENT</b>												
MEDIUM TRACTOR	1	47,250	-	-	-	-	-	-	-	-	-	-
HEAVY TRACTOR	-	-	-	-	-	-	-	-	1	84,000	-	-
EQUIPMENT - LIGHT	1	21,000	1	6,825	1	6,300	1	10,500	-	-	-	-
EQUIPMENT - HEAVY	-	-	1	210,000	-	-	-	-	1	210,000	-	-
SMALL ENGINE EQUIPMENT	1	6,500	-	-	1	43,000	1	6,000	-	-	-	-
TRAILER	2	38,500	-	-	1	8,400	-	-	2	10,000	-	-
<b>COMPUTERS/ELECTRONIC EQUIPMENT</b>												
DESKTOP COMPUTER	-	-	1	82,981	1	107,698	1	98,868	1	98,868	-	-
LAPTOP/TABLET/IPAD	-	-	1	17,600	-	-	-	-	-	-	-	-
<b>SERVER</b>	-	-	4	41,000	-	-	2	14,000	1	7,000	-	-
<b>OTHER EQUIPMENT</b>	15	190,000	16	450,355	10	120,855	4	77,855	10	577,133	-	-
<b>TOTALS</b>	<b>28</b>	<b>1,078,250</b>	<b>34</b>	<b>2,503,761</b>	<b>26</b>	<b>1,063,253</b>	<b>21</b>	<b>830,973</b>	<b>25</b>	<b>3,442,001</b>	<b>134</b>	<b>8,918,238</b>

**WATER & SEWER FUND**

CATEGORY/TYPE	2022		2023		2024		2025		2026		TOTAL	
	#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
<b>VEHICLES</b>												
LIGHT DUTY TRUCK	3	107,100	1	39,375	1	31,500	-	-	-	-	-	-
MEDIUM DUTY TRUCK	-	-	-	-	2	144,375	-	-	-	-	-	-
HEAVY DUTY TRUCK - DUMP TRUCK / ROLL-OFF	1	147,000	1	131,250	1	262,500	1	250,000	-	-	-	-
<b>MACHINERY/MOTORIZED EQUIPMENT</b>												
EQUIPMENT - LIGHT	-	-	-	-	-	-	2	126,000	-	-	-	-
TRAILER	1	15,750	1	10,500	-	-	1	15,750	-	-	-	-
GENERATOR	5	1,766,000	-	-	-	-	-	-	-	-	-	-
<b>COMPUTERS/ELECTRONIC EQUIPMENT</b>												
DESKTOP COMPUTER	-	-	1	24,717	-	-	-	-	-	-	-	-
OTHER ELECTRONICS	-	-	-	-	-	-	1	472,500	1	420,000	-	-
<b>SERVER</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>SOFTWARE</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>OTHER EQUIPMENT</b>	-	-	2	129,150	1	10,500	-	-	4	50,400	-	-
<b>TOTALS</b>	<b>10</b>	<b>2,035,850</b>	<b>6</b>	<b>334,992</b>	<b>5</b>	<b>448,875</b>	<b>5</b>	<b>864,250</b>	<b>5</b>	<b>470,400</b>	<b>31</b>	<b>4,154,367</b>

**CITY OF COPPERAS COVE  
FY 2022-2026 CAPITAL OUTLAY SUMMARY - CATEGORY/TYPE**

**SOLID WASTE FUND**

CATEGORY/TYPE	2022		2023		2024		2025		2026		TOTAL	
	#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
<b>VEHICLES</b>												
LIGHT DUTY TRUCK	1	26,000	1	37,000	-	-	-	-	-	-	-	-
GARBAGE TRUCK-BRUSH TRUCK/REAR LOADER	1	150,000	-	-	-	-	-	-	-	-	-	-
GARBAGE TRUCK-FRONT LOADER/AUTOMOTED SIDE LOADER	2	450,000	1	335,000	2	660,000	6	1,970,000	-	-	-	-
<b>MACHINERY/MOTORIZED EQUIPMENT</b>												
EQUIPMENT - LIGHT	-	-	-	-	-	-	1	15,000	-	-	-	-
EQUIPMENT - HEAVY	-	-	-	-	-	-	-	-	1	255,000	-	-
<b>TOTALS</b>	<b>5</b>	<b>632,500</b>	<b>2</b>	<b>372,000</b>	<b>2</b>	<b>660,000</b>	<b>7</b>	<b>1,985,000</b>	<b>1</b>	<b>255,000</b>	<b>17</b>	<b>3,904,500</b>

**GOLF COURSE FUND**

CATEGORY/TYPE	2022		2023		2024		2025		2026		TOTAL	
	#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
<b>VEHICLES</b>												
LIGHT DUTY TRUCK	-	-	-	-	-	-	1	45,000	-	-	-	-
<b>MACHINERY/MOTORIZED EQUIPMENT</b>												
MEDIUM TRACTOR	-	-	-	-	1	25,000	-	-	-	-	-	-
EQUIPMENT - LIGHT	2	35,500	-	-	2	21,000	-	-	-	-	-	-
SMALL ENGINE EQUIPMENT	2	26,500	-	-	-	-	-	-	-	-	-	-
<b>STATIONARY MACHINES</b>												
BLOWER	-	-	-	-	-	-	1	8,500	-	-	-	-
<b>COMPUTERS/ELECTRONIC EQUIPMENT</b>												
DESKTOP COMPUTER	-	-	-	-	-	-	-	-	1	5,298	-	-
<b>OTHER EQUIPMENT</b>	<b>6</b>	<b>129,000</b>	<b>3</b>	<b>100,000</b>	<b>1</b>	<b>7,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTALS</b>	<b>10</b>	<b>191,000</b>	<b>3</b>	<b>100,000</b>	<b>4</b>	<b>53,800</b>	<b>2</b>	<b>53,500</b>	<b>1</b>	<b>5,298</b>	<b>20</b>	<b>403,598</b>

**DRAINAGE FUND**

CATEGORY/TYPE	2022		2023		2024		2025		2026		TOTAL	
	#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
<b>VEHICLES</b>												
LIGHT DUTY TRUCK	-	-	1	47,250	1	36,750	-	-	-	-	-	-
<b>MACHINERY/MOTORIZED EQUIPMENT</b>												
EQUIPMENT - LIGHT	-	-	-	-	-	-	1	6,300	-	-	-	-
EQUIPMENT - HEAVY	1	105,000	-	-	-	-	-	-	-	-	-	-
SMALL ENGINE EQUIPMENT	-	-	-	-	-	-	-	-	3	50,400	-	-
TRAILER	-	-	1	8,400	-	-	-	-	-	-	-	-
<b>COMPUTERS/ELECTRONIC EQUIPMENT</b>												
DESKTOP COMPUTER	-	-	-	-	-	-	-	-	1	5,298	-	-
<b>TOTALS</b>	<b>1</b>	<b>105,000</b>	<b>2</b>	<b>55,650</b>	<b>1</b>	<b>36,750</b>	<b>1</b>	<b>6,300</b>	<b>4</b>	<b>55,698</b>	<b>9</b>	<b>259,398</b>

**TOTALS**

**CITY OF COPPERAS COVE  
FY 2022-2026 CAPITAL OUTLAY SUMMARY - CATEGORY/TYPE**

CATEGORY/TYPE	2022		2023		2024		2025		2026		TOTAL	
	#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
<b>VEHICLES</b>												
PASSENGER CAR	6	150,000	4	100,000	-	-	-	-	-	-	-	-
EMERGENCY RESPONSE CAR/SUV	-	-	-	-	4	220,000	8	420,000	4	245,000	-	-
LIGHT DUTY TRUCK	5	158,100	4	148,625	8	275,250	5	248,750	2	60,000	-	-
MEDIUM DUTY TRUCK	-	-	-	-	4	494,375	-	-	1	200,000	-	-
HEAVY DUTY TRUCK - DUMP TRUCK / ROLL-OFF	1	147,000	2	201,250	1	262,500	1	250,000	-	-	-	-
GARBAGE TRUCK-BRUSH TRUCK/REAR LOADER	1	150,000	-	-	-	-	-	-	-	-	-	-
GARBAGE TRUCK-FRONT LOADER/AUTOMATED SIDE LOADER	2	450,000	1	335,000	2	660,000	6	1,970,000	-	-	-	-
LADDER/RESCUE TRUCK	-	-	-	-	-	-	-	-	1	1,500,000	-	-
PUMPER TRUCK	1	600,000	1	600,000	-	-	-	-	-	-	-	-
AMBULANCE	-	-	3	900,000	-	-	-	-	1	450,000	-	-
<b>MACHINERY/MOTORIZED EQUIPMENT</b>												
MEDIUM TRACTOR	1	47,250	-	-	1	25,000	-	-	-	-	-	-
HEAVY TRACTOR	-	-	-	-	-	-	-	-	1	84,000	-	-
EQUIPMENT - LIGHT	3	56,500	1	6,825	3	27,300	5	157,800	-	-	-	-
EQUIPMENT - HEAVY	1	105,000	1	210,000	-	-	-	-	2	465,000	-	-
SMALL ENGINE EQUIPMENT	3	33,000	-	-	1	43,000	1	6,000	3	50,400	-	-
TRAILER	3	54,250	2	18,900	1	8,400	1	15,750	2	10,000	-	-
GENERATOR	5	1,766,000	-	-	-	-	-	-	-	-	-	-
<b>STATIONARY MACHINES</b>												
BLOWER	-	-	-	-	-	-	1	8,500	-	-	-	-
<b>COMPUTERS/ELECTRONIC EQUIPMENT</b>												
DESKTOP COMPUTER	-	-	2	107,698	1	107,698	1	98,868	3	109,464	-	-
LAPTOP/TABLET/IPAD	-	-	1	17,600	-	-	-	-	-	-	-	-
OTHER ELECTRONICS	-	-	-	-	-	-	1	472,500	1	420,000	-	-
<b>SERVER</b>												
SERVER	-	-	4	41,000	-	-	2	14,000	1	7,000	-	-
<b>SOFTWARE</b>												
SOFTWARE	-	-	-	-	-	-	-	-	-	-	-	-
<b>OTHER EQUIPMENT</b>												
OTHER EQUIPMENT	22	325,500	21	679,505	12	139,155	4	77,855	14	627,533	-	-
<b>TOTALS</b>	<b>54</b>	<b>4,042,600</b>	<b>47</b>	<b>3,366,403</b>	<b>38</b>	<b>2,262,678</b>	<b>36</b>	<b>3,740,023</b>	<b>36</b>	<b>4,228,397</b>	<b>211</b>	<b>17,640,101</b>

FUND TOTALS	2022		2023		2024		2025		2026		TOTAL	
	#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
GENERAL FUND	28	1,078,250	34	2,503,761	26	1,063,253	21	830,973	25	3,442,001	-	-
WATER & SEWER FUND	10	2,035,850	6	334,992	5	448,875	5	864,250	5	470,400	-	-
SOLID WASTE FUND	5	632,500	2	372,000	2	660,000	7	1,985,000	1	255,000	-	-
GOLF COURSE FUND	10	191,000	3	100,000	4	53,800	2	53,500	1	5,298	-	-
DRAINAGE FUND	1	105,000	2	55,650	1	36,750	1	6,300	4	55,698	-	-
<b>TOTALS</b>	<b>54</b>	<b>4,042,600</b>	<b>47</b>	<b>3,366,403</b>	<b>38</b>	<b>2,262,678</b>	<b>36</b>	<b>3,740,023</b>	<b>36</b>	<b>4,228,397</b>	<b>211</b>	<b>17,640,101</b>

**CITY OF COPPERAS COVE  
FY 2022-2026 CAPITAL OUTLAY SUMMARY - FUNDING SOURCE**

**GENERAL FUND**

FUNDING SOURCE		2022		2023		2024		2025		2026		TOTAL	
		#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
FUTURE CERTIFICATES OF OBLIGATION	CO	28	1,078,250	34	2,503,761	26	1,063,253	21	830,973	25	3,442,001	134	8,918,238
<b>TOTALS</b>		<b>28</b>	<b>1,078,250</b>	<b>34</b>	<b>2,503,761</b>	<b>26</b>	<b>1,063,253</b>	<b>21</b>	<b>830,973</b>	<b>25</b>	<b>3,442,001</b>	<b>134</b>	<b>8,918,238</b>

**WATER & SEWER FUND**

FUNDING SOURCE		2022		2023		2024		2025		2026		TOTAL	
		#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
FUTURE CERTIFICATES OF OBLIGATION	CO	5	269,850	6	334,992	5	448,875	5	864,250	5	470,400	26	2,388,367
OPERATING BUDGET	OPERATING	5	1,766,000	-	-	-	-	-	-	-	-	5	1,766,000
OTHER FUNDING OPTIONS		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTALS</b>		<b>10</b>	<b>2,035,850</b>	<b>6</b>	<b>334,992</b>	<b>5</b>	<b>448,875</b>	<b>5</b>	<b>864,250</b>	<b>5</b>	<b>470,400</b>	<b>31</b>	<b>4,154,367</b>

**SOLID WASTE FUND**

FUNDING SOURCE		2022		2023		2024		2025		2026		TOTAL	
		#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
FUTURE CERTIFICATES OF OBLIGATION	CO	4	626,000	2	372,000	2	660,000	6	1,970,000	1	255,000	15	3,883,000
OPERATING BUDGET	OPERATING	1	6,500	-	-	-	-	1	15,000	-	-	2	21,500
<b>TOTALS</b>		<b>5</b>	<b>632,500</b>	<b>2</b>	<b>372,000</b>	<b>2</b>	<b>660,000</b>	<b>7</b>	<b>1,985,000</b>	<b>1</b>	<b>255,000</b>	<b>17</b>	<b>3,904,500</b>

**GOLF COURSE FUND**

FUNDING SOURCE		2022		2023		2024		2025		2026		TOTAL	
		#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
FUTURE CERTIFICATES OF OBLIGATION	CO	10	191,000	3	100,000	4	53,800	2	53,500	1	5,298	20	403,598
<b>TOTALS</b>		<b>10</b>	<b>191,000</b>	<b>3</b>	<b>100,000</b>	<b>4</b>	<b>53,800</b>	<b>2</b>	<b>53,500</b>	<b>1</b>	<b>5,298</b>	<b>20</b>	<b>403,598</b>

**DRAINAGE FUND**

FUNDING SOURCE		2022		2023		2024		2025		2026		TOTAL	
		#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
OPERATING BUDGET	OPERATING	1	105,000	2	55,650	1	36,750	1	6,300	4	55,698	9	259,398
OTHER FUNDING OPTIONS		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTALS</b>		<b>1</b>	<b>105,000</b>	<b>2</b>	<b>55,650</b>	<b>1</b>	<b>36,750</b>	<b>1</b>	<b>6,300</b>	<b>4</b>	<b>55,698</b>	<b>9</b>	<b>259,398</b>

**TOTALS**

FUNDING SOURCE		2022		2023		2024		2025		2026		TOTAL	
		#	COST	#	COST	#	COST	#	COST	#	COST	#	COST
FUTURE CERTIFICATES OF OBLIGATION	CO	47	2,165,100	45	3,310,753	37	2,225,928	34	3,718,723	32	4,172,699	195	15,593,203
WATER & SEWER OPERATING BUDGET	OPERATING	5	1,766,000	-	-	-	-	-	-	-	-	5	1,766,000
SOLID WASTE OPERATING BUDGET	OPERATING	1	6,500	-	-	-	-	1	15,000	-	-	2	21,500
DRAINAGE OPERATING BUDGET	OPERATING	1	105,000	2	55,650	1	36,750	1	6,300	4	55,698	9	259,398
<b>TOTALS</b>		<b>54</b>	<b>4,042,600</b>	<b>47</b>	<b>3,366,403</b>	<b>38</b>	<b>2,262,678</b>	<b>36</b>	<b>3,740,023</b>	<b>36</b>	<b>4,228,397</b>	<b>211</b>	<b>17,640,101</b>

**CITY OF COPPERAS COVE  
CAPITAL OUTLAY PLAN**

		ASSET LIFE EXPECTANCY CITY OF COPPERAS COVE			
	TYPE	AGE	MILEAGE	HOURS	
Vehicles	MOTORCYCLE	7 YEARS	100,000 MILES		
	PASSENGER CAR	10 YEARS	100,000 MILES		
	EMERGENCY RESPONSE CAR/SUV	7 YEARS	100,000 MILES		
	VAN	10 YEARS	100,000 MILES		
	LIGHT DUTY TRUCK (1/2 TON - 1 TON)	10 YEARS	100,000 MILES		
	MEDIUM DUTY TRUCK (>1 TON - 1 1/2 TON)	10 YEARS	100,000 MILES		
	MEDIUM DUMP TRUCK (6 - 8 YARD HAULING CAPACITY)	15 YEARS	100,000 MILES	10,000	HRS
	HEAVY DUTY TRUCK - DUMP TRUCK / ROLL-OFF (> 8 YARD HAULING CAPACITY)	15 YEARS	150,000 MILES	10,000	HRS
	VAC-CON TRUCK	10 YEARS			
	GARBAGE TRUCK-BRUSH TRUCK/REAR LOADER	10 YEARS			
	GARBAGE TRUCK-FRONT LOADER/AUTOMATED SIDE LOADER	7 YEARS			
	LADDER/RESCUE TRUCK	20 YEARS			
	PUMPER TRUCK	12 YEARS			
	AMBULANCE	5 YEARS	100,000 MILES	6,000	HRS
	Other Equipment	HVAC SYSTEM	10 YEARS		
PPE		5 YEARS			
BODY ARMOR		5 YEARS			
CARDIAC MONITORS		7 YEARS			
SCBA		10 YEARS			
RETRO-REFLECTOMETER		20 YEARS			
Machinery/ Motorized Equipment	SMALL TRACTOR (<30 HP)	7 YEARS		5,000	HRS
	MEDIUM TRACTOR (31-65 HP)	10 YEARS		6,000	HRS
	HEAVY TRACTOR (>65 HP)	10 YEARS		6,000	HRS
	EQUIPMENT - LIGHT (<10,000 LBS)	7 YEARS		8,000	HRS
	EQUIPMENT - HEAVY (>10,000 LBS)	10 YEARS		12,000	HRS
	BACKHOE	10 YEARS		8,000	HRS
	SMALL ENGINE EQUIPMENT	5 YEARS		4,000	HRS
	PRO-GATOR	10 YEARS		2,000	HRS
	BLOWER	10 YEARS		1,500	HRS
	MOWER	8 YEARS		1,500	HRS
	GENERATOR	20 YEARS		10,000	HRS
	TRAILER	15 YEARS			

**CITY OF COPPERAS COVE  
CAPITAL OUTLAY PLAN**

		ASSET LIFE EXPECTANCY CITY OF COPPERAS COVE		
	TYPE	AGE	MILEAGE	HOURS
Communications Equipment	RADIO-PORTABLE	7 YEARS		
	RADIO-MOBILE	7 YEARS		
	RADIO-CONTROL STATION	10 YEARS		
	PHONE SYSTEM	10 YEARS		
Stationary Machines	CRANE	7 YEARS		
	PORTABLE CRANE	10 YEARS		
	BLOWER	10 YEARS		
	PUMP-SUBMERSIBLE	10 YEARS		
	PUMP-NON-SUBMERSIBLE	10 YEARS		
Computers/ Electronic Equipment	DESKTOP COMPUTER	5 YEARS		
	LAPTOP/TABLET/IPAD	5 YEARS		
	PRINTER	5 YEARS		
	SERVER	7 YEARS		
Software	SOFTWARE	8 YEARS		

ASSET TYPE	DEFINITION	DEPARTMENT	USES
MOTORCYCLE		Police Department	Traffic
PASSENGER CAR		Police Department non-uniform, detective, admin, non-pursuit, Code compliance, Planning	In-town inspections, out-town crime lab, autopsies, training.
EMERGENCY RESPONSE CAR/SUV			Daily use, regularly responses to emergencies, dispatched calls for life safety intervention, command vehicle for on-site supervisors.
VAN		City Hall, Janitor, Sewer, Non-Departmental.	Multi-purpose, transport people to training, program events, equipment for cleaning, camera system, for sewer/inspections, for pipes and lines.
LIGHT DUTY TRUCK (1/2 TON - 1 TON)		All departments	Container delivery, collection of trash, roadside, water meter workorders, fire investigation/prevention, pick up parts, training, occasion emergency response, route checks, code enforcement, animal control, service responses, carry equipment, pull trailers, admin inspections, towing, material delivery, maintain municipal facilities
MEDIUM DUTY TRUCK (>1 TON - 1 1/2 TON)	Brush Truck	Fire Department, Sewer, Fleet, Water Distribution	Fire suppression, pull equipment, repair facilities (lift stations), pull trailers, towing.
MEDIUM DUMP TRUCK (6 - 8 YARD HAULING CAPACITY)		Wastewater, Street, Fleet.	Haul sludge, dirt, topsoil, brush.
HEAVY DUTY TRUCK (> 8 YARD HAULING CAPACITY)	Dump Truck, Grapple Truck, Roll-off	Solid Waste, Sewer, Wastewater, Brush & Bulk.	Haul sludge, dirt, topsoil, brush, pick up, delivery of roll-off containers, equipment or trailers.
VAC-CON TRUCK		Sewer	Clean lift stations, clean/maintain sewer lines, jetter component to clean sewer lines, hydro excavating.
GARBAGE TRUCK-BRUSH TRUCK/REAR LOADER	Automate sideloader, rear load, commercial front load.	Solid Waste	Collection of garbage, trash, recycling, material, brush and kraft bags.
GARBAGE TRUCK-FRONT LOADER/AUTOMOTED SIDE LOADER		Solid Waste	Collection of garbage, trash, recycling, material, brush and kraft bags.
LADDER/RESCUE TRUCK		Fire Department	Fire suppression, rescue, emergency response, scene control, fire equipment.
PUMPER TRUCK		Fire Department	Fire suppression, fire equipment, first responder-EMS support, carry water, rescue (jaws of life).
AMBULANCE			First responder/EMS, emergency care, transport person with medical emergencies, non-emergency transports, fire response, standby services for sporting events and other large events.
SMALL TRACTOR (<30 HP)		Parks & Recreation	Cutting grass, till fields.
MEDIUM TRACTOR (31-65 HP)		Parks & Recreation, Compost, Street, Drainage, Golf.	Plowing, sludge, cutting grass, fertilizing, towing, top dressing, auger, drill holes.
HEAVY TRACTOR (>65 HP)		None.	Haul very large/heavy equipment, plow sludge.
EQUIPMENT - LIGHT (<10,000 LBS)	Forklifts, Bucket loader (1-3 bucket), Skid steer, Ditch witch, Stripper, Compressor.	Street, Solid Waste, Wastewater, Drainage, Parks & Recreation.	Lift material, transport short distance, unload cargo, load material/cargo, clean culverts, vehicle & equipment repair.
EQUIPMENT - HEAVY (>10,000 LBS)	Truck Loaders, Excavator, Backhoe, Wheel Loader, Grader, Dozer, Street Sweeper, Yard Mule.	Solid Waste, Sewer, Streets, Parks & Recreation, Drainage, Water, Compost.	Load material, push trash, dirt, brush, tow vehicles, dig holes/ditches, move material, clean streets, move trailers, repair sewer/water lines, compact trash.
SMALL ENGINE EQUIPMENT	Hydraulic equipment, generators, mowers, utility terrain & all terrain vehicle, pumps, spray rig.	Parks & Recreation, Golf, Fire Department, Drainage, Wastewater, Street.	Mowing, emergency response, street repairs, sand & fertilizer spreading & spraying, pathole patcher, stripper.
TRAILER		All departments	Haul equipment/material.
RADIO-PORTABLE	Handheld, walkie-talkie, mics.	All departments	Communication
RADIO-MOBILE	Vehicle mounted (replace when vehicle is replaced, to be included in the vehicle replacement cost)	All departments	Communication
RADIO-CONTROL STATION	Base station located in an office for centralized dispatching, non-mobile.	All departments	Communication
PHONE SYSTEM		All departments	Communication
CRANE		Solid Waste, Wastewater.	Pack trash, move trash into trailer, lift equipment, lift heavy objects.
PORTABLE CRANE		Solid Waste, Wastewater.	Pack trash, move trash into trailer, lift equipment, lift heavy objects.
BLOWER		Wastewater.	Provide aeration to oxidation ditches at wastewater treatment plants.
PUMP-SUBMERSIBLE		Sewer, Wastewater, Water.	Lift stations, pump sewer from elevation to another to treatment facility.
PUMP-NON-SUBMERSIBLE		Sewer, Wastewater, Water, Parks, Aquatics.	Transfer water, wastewater, sludge from one location to another, move solids at Wastewater treatment plants, maintain water pressure, fill water tanks, maintain TCEQ presure levels
DESKTOP COMPUTER			
LAPTOP/TABLET/IPAD		Fire Department, Police Department, Budget, Information Systems, Utility Admin, Building.	Communication, data verification, meter reading, inspections.
PRINTER		All departments	
TICKET WRITER		Police Department	

**City of Copperas Cove  
Capital Outlay Plan  
Fiscal Years 2022-2026**

# **General Fund**



**City of Copperas Cove**

*The City Built for Family Living*



**FY 2022-2026 CAPITAL OUTLAY PLAN  
GENERAL FUND**

DEPARTMENT	CURRENT ASSET MODEL	REPLACEMENT TYPE	CURRENT			LIFE EXPECTANCY			REPLACEMENT COST	FUNDING YEAR TO	COMMITTEE PRIORITY7	NOTES
			MILES	YEARS	HOURS	MILES2	YEARS3	HOURS4				
FIRE	PERSONAL PROTECTIVE CLOTHING	PPE	N/A	4	N/A				31,000	2022	1	20% OF GEAR
POLICE	LIVESCAN	OTHER EQUIPMENT		11	N/A				20,000	2022	8	
POLICE	TAURUS	PASSENGER CAR	77,080	9	N/A	100,000	10	-	25,000	2022	9	
PARKS	HVAC-3 TON	HVAC SYSTEM	N/A		N/A	-	10	-	6,000	2022	10	ADDED
PARKS	HVAC-3 TON	HVAC SYSTEM	N/A		N/A	-	10	-	6,000	2022	11	ADDED
PARKS	HVAC-3 TON	HVAC SYSTEM	N/A		N/A	-	10	-	6,000	2022	12	ADDED
PARKS	LANDSCAPE	TRAILER	N/A	16	N/A	-	15	-	7,000	2022	13	ADDED
MUNICIPAL COURT	HVAC-4 TON	HVAC SYSTEM	N/A	20	N/A	-	10	-	5,000	2022	14	END OF LIFE CYCLE REPLACEMENT
MUNICIPAL COURT	HVAC-3.5 TON	HVAC SYSTEM	N/A	20	N/A	-	10	-	5,000	2022	15	END OF LIFE CYCLE REPLACEMENT
STREET	TRACTOR	MEDIUM TRACTOR	N/A	19	1,253	-	10	6,000	47,250	2022	16	INSTRUMENT CLUSTER HOURS NOT WORKING
STREET	6' SHREDDER	EQUIPMENT - LIGHT	N/A	13	N/A	-	7	8,000	21,000	2022	17	REPLACE WITH TRACTOR 60" REAR & SIDE CUT
CODE COMPLIANCE	FOCUS	PASSENGER CAR	36,534	8	N/A	100,000	10	-	25,000	2022	18	TRANSFERRED FROM SOLID WASTE ADMIN
FIRE	CONTENDER	PUMPER TRUCK	67,152	20	8,112	-	12	-	600,000	2022	19	REPLACEMENT OF RESERVE APPARATUS
PARKS	CIVIC CENTER FURNITURE	FURNITURE	-		-				38,000	2022	20	30 TABLES & 400 CHAIRS
STREET	TILT TRAILER	TRAILER	N/A	19	N/A	-	15	-	31,500	2022	21	
FIRE	GENERATOR	GENERATOR		12	UNK	-	20	10,000	7,000	2022	22	PROGRAM
LIBRARY	HVAC-10 TON HEAT PUMP	HVAC SYSTEM	N/A	10	N/A	-	10	-	11,000	2022	23	
LIBRARY	HVAC-10 TON HEAT PUMP	HVAC SYSTEM	N/A	9	N/A	-	10	-	11,000	2022	24	
PARKS	F-250	LIGHT DUTY TRUCK	54,600	13	N/A	100,000	10	-	25,000	2022	25	
POLICE	FUSION	PASSENGER CAR	60,165	9	N/A	100,000	10	-	25,000	2022	26	
POLICE	FUSION	PASSENGER CAR	56,597	9	N/A	100,000	10	-	25,000	2022	27	
POLICE	FUSION	PASSENGER CAR	51,678	9	N/A	100,000	10	-	25,000	2022	28	
POLICE	FUSION	PASSENGER CAR	56,061	9	N/A	100,000	10	-	25,000	2022	29	
FIRE	HVAC 3 TON	HVAC SYSTEM	N/A	22	N/A	-	10	-	6,000	2022	30	ADDED: CENTRAL STATION TRAINING AREA AC
FIRE	EMS BODY ARMOR (25)	BODY ARMOR				-	5	-	12,500	2022	31	ADDED
PARKS	WEEDEATERS / CHAIN SAWS	SMALL ENGINE EQUIPMENT	N/A		N/A	-	5	4,000	6,500	2022	32	
PARKS	FREEZER/FRIDGE/ICE MACHINE	OTHER EQUIPMENT	-	11	-				7,500	2022	33	2010 / FREEZER INOP
PLANNING	TERIOSTAR LP-1030	SCANNER/COPIER/PRINTER		6	N/A				18,000	2022	34	
FIRE	PERSONAL PROTECTIVE CLOTHING	PPE	N/A	3	N/A				31,000	2023	1	20% OF GEAR
IT	SERVER COMPUTER W/SAN	SERVER	N/A		N/A	-	7	-	17,000	2023	2	Svr '12 EOL '23
IT	SERVER COMPUTER	SERVER	N/A		N/A	-	7	-	7,000	2023	3	FIRE1, LIBRARY1
IT	SERVER COMPUTER	SERVER	N/A		N/A	-	7	-	7,000	2023	4	POLICE3
IT	DESKTOP COMPUTERS (QTY 47)	DESKTOP COMPUTER	N/A		N/A	-	5	-	82,981	2023	5	Qty represents 56 less 14 for Water/Swr in FY'23
IT	LAPTOP COMPUTERS (QTY 10)	LAPTOP COMPUTER	N/A		N/A				19,855	2023	6	computers
IT	SERVER	SERVER	N/A	0	N/A	-	7	-	10,000	2023	7	CITY WIDE CAMERA SERVER
FIRE	4500	AMBULANCE	68,019	3	3,695	100,000	5	6,000	300,000	2023	8	
FIRE	4500	AMBULANCE	70,262	3	3,388	100,000	5	6,000	300,000	2023	9	
FIRE	4500	AMBULANCE	62,438	3	2,292	100,000	5	6,000	300,000	2023	10	
POLICE	AVENGER	PASSENGER CAR	46,822	8	N/A	100,000	10	-	25,000	2023	11	
POLICE	AVENGER	PASSENGER CAR	43,313	8	N/A	100,000	10	-	25,000	2023	12	
POLICE	AVENGER	PASSENGER CAR	42,647	8	N/A	100,000	10	-	25,000	2023	13	
PARKS	HVAC-3 TON	HVAC SYSTEM	N/A		N/A	-	10	-	18,000	2023	14	ADDED
POLICE	AVENGER	PASSENGER CAR	43,315	8	N/A	100,000	10	-	25,000	2023	15	
PARKS	HVAC-3 TON	HVAC SYSTEM	N/A		N/A	-	10	-	18,000	2023	16	ADDED
POLICE	SHOTGUNS (QTY30)	OTHER EQUIPMENT	N/A	9	N/A				16,500	2023	17	
POLICE	PATROL RIFLES (QTY30)	OTHER EQUIPMENT	N/A	8	N/A				58,500	2023	18	
PARKS	HVAC-10 TON HEAT PUMP	HVAC SYSTEM	N/A	8	N/A	-	10	-	11,000	2023	19	UNIT LOCATED AT SENIOR CENTER
PARKS	HVAC-3 TON	HVAC SYSTEM	N/A		N/A	-	10	-	18,000	2023	20	ADDED
STREET	BACKHOE	EQUIPMENT - HEAVY	N/A	10	3,381	-	10	12,000	210,000	2023	21	
BUILDING	F-150 EXT CAB	LIGHT DUTY TRUCK	52,221	8	N/A	100,000	10	-	25,000	2023	22	
POLICE	S48L	OTHER EQUIPMENT	153	7	N/A				11,500	2023	23	
FIRE	"X" SERIES CARDIAC MONITOR	CARDIAC MONITORS	N/A	5	N/A	-	7	-	50,000	2023	24	REPLACE 2023
FIRE	"X" SERIES CARDIAC MONITOR	CARDIAC MONITORS	N/A	5	N/A	-	7	-	50,000	2023	25	REPLACE 2023
FIRE	"X" SERIES CARDIAC MONITOR	CARDIAC MONITORS	N/A	5	N/A	-	7	-	50,000	2023	26	REPLACE 2023
FIRE	"X" SERIES CARDIAC MONITOR	CARDIAC MONITORS	N/A	5	N/A	-	7	-	50,000	2023	27	REPLACE 2023
FIRE	INTRUDER II	PUMPER TRUCK	32,088	10	3,680	-	12	-	600,000	2023	28	STATION #3 ENGINE
FIRE	TABLET, COMPUTERS MOBILE DATA	LAPTOP/TABLET/IPAD	N/A	3	N/A	-	5	-	17,600	2023	29	11 REPLACEMENT TABLETS
PARKS	F750 DUMP TRUCK	ROLL-OFF	19,531	13	N/A	150,000	15	10,000	70,000	2023	30	
STREET	RAD 9" AUGER BIT	EQUIPMENT - LIGHT	N/A	13	N/A	-	7	8,000	6,825	2023	31	

**FY 2022-2026 CAPITAL OUTLAY PLAN  
GENERAL FUND**

DEPARTMENT	CURRENT ASSET MODEL	REPLACEMENT TYPE	MILES	CURRENT YEARS	HOURS	LIFE EXPECTANCY MILES2	YEARS3	HOURS4	REPLACEMENT COST	FUNDING YEAR TO	COMMITTEE PRIORITY7	NOTES
FIRE	HVAC 3 TON: CPKJ36-1A	HVAC SYSTEM	N/A	20	N/A	-	10	-	6,000	2023	32	ADDED: STATION 3
FIRE	GENERATOR	GENERATOR			1,779	-	20	10,000	7,000	2023	33	PROGRAM
POLICE	TASERS (QTY25)	OTHER EQUIPMENT	N/A	6	N/A				35,000	2023	34	
FIRE	PERSONAL PROTECTIVE CLOTHING	PPE	N/A	2	N/A				31,000	2024	1	20% OF GEAR
IT	DESKTOP COMPUTERS (QTY 61)	DESKTOP COMPUTER	N/A	N/A	N/A	-	5	-	107,698	2024	2	Policy (20%)
IT	LAPTOP COMPUTERS (QTY 10)	LAPTOP COMPUTER	N/A	N/A	N/A				19,855	2024	3	computers
ANIMAL CONTROL	F-150	LIGHT DUTY TRUCK	74,134	7	N/A	100,000	10	-	36,000	2024	4	
POLICE	BODY ARMOR-LEVEL III (QTY54)	BODY ARMOR	N/A	2	N/A	-	5	-	25,000	2024	5	
STREET	JUMPING JACK RAMMER	EQUIPMENT - LIGHT	N/A	23	N/A	-	7	8,000	6,300	2024	6	
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	51,179	4	N/A	100,000	7	-	55,000	2024	7	RADIO COST INCLUDED - 5K
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	55,276	4	N/A	100,000	7	-	55,000	2024	8	RADIO COST INCLUDED - 5K
ANIMAL CONTROL	F-150	LIGHT DUTY TRUCK	53,488	7	N/A	100,000	10	-	36,000	2024	9	
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	42,664	4	N/A	100,000	7	-	55,000	2024	10	RADIO COST INCLUDED - 5K
PARKS	F-250	LIGHT DUTY TRUCK	32,563	7	N/A	100,000	10	-	25,000	2024	11	
STREET	CARGO TRAILER	TRAILER	N/A	12	N/A	-	15	-	8,400	2024	12	
PARKS	7400A TERRAIN CUT	SMALL ENGINE EQUIPMENT	N/A	4	1,040	-	5	4,000	43,000	2024	13	
CODE COMPLIANCE	F-150	LIGHT DUTY TRUCK	28,929	7	N/A	100,000	10	-	25,000	2024	14	
PARKS	F-250	LIGHT DUTY TRUCK	26,891	7	N/A	100,000	10	-	25,000	2024	15	
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	32,337	4	N/A	100,000	7	-	55,000	2024	16	RADIO COST INCLUDED - 5K
PARKS	HVAC-4 TON	HVAC SYSTEM	N/A	7	N/A	-	10	-	5,000	2024	17	UNIT LOCATED AT SENIOR CENTER
PARKS	HVAC-5 TON	HVAC SYSTEM	N/A	7	N/A	-	10	-	5,000	2024	18	UNIT LOCATED AT SENIOR CENTER
LIBRARY	HVAC-4 TON	HVAC SYSTEM	N/A	7	N/A	-	10	-	5,000	2024	19	
LIBRARY	HVAC-5 TON	HVAC SYSTEM	N/A	7	N/A	-	10	-	5,000	2024	20	
FIRE	1500	LIGHT DUTY TRUCK	25,403	10	N/A	100,000	10	-	60,000	2024	21	FIRE MARSHAL VEHICLE
FIRE	F-550	MEDIUM DUTY TRUCK	10,136	7	1,238	100,000	10	-	175,000	2024	22	STATION #3 BRUSH TRUCK
FIRE	F-550	MEDIUM DUTY TRUCK	14,392	7	1,026	100,000	10	-	175,000	2024	23	STATION #2 BRUSH TRUCK
FIRE	HVAC 6 TON: ASXC160601BA	HVAC SYSTEM	N/A	10	N/A	-	10	-	9,000	2024	24	ADDED: CENTRAL STATION UPSTAIRS UNIT
FIRE	HVAC 6 TON:GSX140601KD	HVAC SYSTEM	N/A	10	N/A	-	10	-	9,000	2024	25	ADDED: CENTRAL STATION DAY ROOM AREA
FIRE	GENERATOR	GENERATOR		10	5132.3	-	20	10,000	7,000	2024	26	PROGRAM
FIRE	PERSONAL PROTECTIVE CLOTHING	PPE	N/A	1	N/A				33,000	2025	1	20% OF GEAR
IT	SERVER COMPUTER	SERVER	N/A	N/A	N/A	-	7	-	7,000	2025	2	PDVELOCITY Replacement - Svr 2016 EOL in 2027
IT	SERVER COMPUTER	SERVER	N/A	N/A	N/A	-	7	-	7,000	2025	3	POLICEVI Replacement - Svr 2016 EOL in 2027
IT	DESKTOP COMPUTERS (QTY 56)	DESKTOP COMPUTER	N/A	N/A	N/A	-	5	-	98,868	2025	4	Policy (20%)
IT	LAPTOP COMPUTERS (QTY 10)	LAPTOP COMPUTER	N/A	N/A	N/A				19,855	2025	5	computers
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	23,837	3	N/A	100,000	7	-	55,000	2025	6	RADIO COST INCLUDED - 5K
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	37,880	3	N/A	100,000	7	-	55,000	2025	7	RADIO COST INCLUDED - 5K
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	34,490	3	N/A	100,000	7	-	55,000	2025	8	RADIO COST INCLUDED - 5K
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	50,178	3	N/A	100,000	7	-	55,000	2025	9	RADIO COST INCLUDED - 5K
STREET	TRUCK MOUNTED SPRAYER	SMALL ENGINE EQUIPMENT	N/A	1	N/A	-	5	4,000	6,000	2025	10	
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	46,458	3	N/A	100,000	7	-	55,000	2025	11	RADIO COST INCLUDED - 5K
STREET	F-350 PICK UP REG CAB	LIGHT DUTY TRUCK	36,146	6	N/A	100,000	10	-	36,750	2025	12	
POLICE	ELECTRA GLIDE	EMERGENCY RESPONSE CAR/SUV	3,454	3	N/A	100,000	7	-	45,000	2025	13	RADIO COST INCLUDED - 5K
POLICE	ELECTRA GLIDE	EMERGENCY RESPONSE CAR/SUV	3,599	3	N/A	100,000	7	-	45,000	2025	14	RADIO COST INCLUDED - 5K
FIRE	TAHOE	LIGHT DUTY TRUCK	30,889	6	2,201	100,000	10	-	60,000	2025	15	CENTRAL STATION COMMAND VEHICLE
FLEET	F-450	LIGHT DUTY TRUCK	12,576	6	N/A	100,000	10	-	65,000	2025	16	
STREET	F-350 PICK UP CREW CAB	LIGHT DUTY TRUCK	22,070	6	N/A	100,000	10	-	42,000	2025	17	
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	21,078	3	N/A	100,000	7	-	55,000	2025	18	RADIO COST INCLUDED - 5K
STREET	WALK BEHIND GAS SAW	EQUIPMENT - LIGHT	N/A	8	N/A	-	7	8,000	10,500	2025	19	
FIRE	HVAC 12 TON: REYQ144PBTJ	HVAC SYSTEM	N/A	7	N/A	-	10	-	18,000	2025	20	ADDED: STATION 2
FIRE	GENERATOR	GENERATOR		3	4,197	-	20	10,000	7,000	2025	21	PROGRAM
FIRE	PERSONAL PROTECTIVE CLOTHING	PPE	N/A	0	N/A				35,000	2026	1	20% OF GEAR
IT	SERVER COMPUTER	SERVER	N/A	N/A	N/A	-	7	-	7,000	2026	3	in 2017
IT	LAPTOP COMPUTERS (QTY 10)	LAPTOP COMPUTER	N/A	N/A	N/A				19,855	2026	4	computers
IT	DESKTOP COMPUTERS (QTY 56)	DESKTOP COMPUTER	N/A	N/A	N/A	-	5	-	98,868	2026	5	Policy (20%)
STREET	SWEEPER	EQUIPMENT - HEAVY	21,588	6	N/A	-	10	12,000	210,000	2026	6	
STREET	TRACTOR	HEAVY TRACTOR	N/A	9	822	-	10	6,000	84,000	2026	7	
POLICE	HVAC	OTHER EQUIPMENT		11	N/A				359,278	2026	8	
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	20,458	4	N/A	100,000	7	-	55,000	2026	9	RADIO COST INCLUDED - 5K
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	21,239	4	N/A	100,000	7	-	55,000	2026	10	RADIO COST INCLUDED - 5K

**FY 2022-2026 CAPITAL OUTLAY PLAN  
GENERAL FUND**

DEPARTMENT	CURRENT ASSET MODEL	REPLACEMENT TYPE	CURRENT			LIFE EXPECTANCY			REPLACEMENT COST	FUNDING YEAR TO	COMMITTEE PRIORITY7	NOTES
			MILES	YEARS	HOURS	MILES2	YEARS3	HOURS4				
POLICE	EXPLORER	EMERGENCY RESPONSE CAR/SUV	24,647	4	N/A	100,000	7	-	55,000	2026	11	RADIO COST INCLUDED - 5K
NON-DEPARTMENTA	PICKUP	LIGHT DUTY TRUCK	26,205	7	N/A	100,000	10	-	30,000	2026	12	TRANSFERRED FROM STREETS
BUILDING	1500 REG CAB	LIGHT DUTY TRUCK	35,331	5	N/A	100,000	10	-	30,000	2026	13	TRANSFERRED FROM UTILITIES
FIRE	HVAC : R4A430KB100	HVAC SYSTEM	N/A	3	N/A	-	10	-	6,000	2026	14	ADDED: CENTRAL STATION
FIRE	GENERATOR	GENERATOR		3	4,902	-	20	10,000	7,000	2026	15	PROGRAM
FLEET	TRAILER	TRAILER	N/A	30	N/A	-	15	-	5,000	2026	16	
FIRE	CPR DEVICES	FIRE/EMS EQUIPMENT	N/A	0	N/A				30,000	2026	17	ISSUED, SN FORTHCOMING
FIRE	CPR DEVICES	FIRE/EMS EQUIPMENT	N/A	0	N/A				30,000	2026	18	ISSUED, SN FORTHCOMING
FIRE	CPR DEVICES	FIRE/EMS EQUIPMENT	N/A	0	N/A				30,000	2026	19	ISSUED, SN FORTHCOMING
FIRE	CPR DEVICES	FIRE/EMS EQUIPMENT	N/A	0	N/A				30,000	2026	20	ISSUED, SN FORTHCOMING
FIRE	CPR DEVICES	FIRE/EMS EQUIPMENT	N/A	0	N/A				30,000	2026	21	ISSUED, SN FORTHCOMING
FIRE	DODGE 4500	AMBULANCE	N/A	0	N/A	100,000	5	6,000	450,000	2026	22	NEW APPARATUS STATION 4
FIRE	AERIAL APPRATUS	LADDER/RESCUE TRUCK	N/A	0	N/A	-	20	-	1,500,000	2026	23	NEW APPARATUS STATION 4
FIRE	F450 BRUSH TRUCK	MEDIUM DUTY TRUCK	N/A	0	N/A	100,000	10	-	200,000	2026	24	NEW APPARATUS STATION 4
FIRE	TAHOE	EMERGENCY RESPONSE CAR/SUV	N/A	0	N/A	100,000	7	-	80,000	2026	25	INCLUDED - 5K
FIRE	TRAILER	TRAILER	N/A	10	N/A	-	15	-	5,000	2026	26	CENTRAL STATION TRAILER

**City of Copperas Cove  
Capital Outlay Plan  
Fiscal Years 2022-2026**

# **Water and Sewer Fund**



**City of Copperas Cove**

*The City Built for Family Living*

**FY 2022-2026 CAPITAL OUTLAY PLAN  
WATER & SEWER FUND**

DEPARTMENT	CURRENT ASSET MODEL	REPLACEMENT TYPE	CURRENT			LIFE EXPECTANCY			REPLACEMENT COST	FUNDING YEAR TO REPLACE	COMMITTEE PRIORITY7	NOTES
			MILES	YEARS	HOURS	MILES2	YEARS3	HOURS4				
PW ADMIN	LIGHT DUTY TRUCK	LIGHT DUTY TRUCK	NEW		N/A	100,000	10	-	36,750	2022	2	
SEWER	F-450	ROLL-OFF	66,117	14	N/A	150,000	15	N/A	147,000	2022	3	(F-550)
WATER DISTRIBUTIO	F-250	LIGHT DUTY TRUCK	105,543	9	N/A	100,000	10	-	38,850	2022	4	
PW ADMIN	LIGHT DUTY TRUCK	LIGHT DUTY TRUCK	NEW		N/A	100,000	10	-	31,500	2022	5	
WATER DISTRIBUTIO	LOWBED	TRAILER	N/A	29	N/A	-	15	-	15,750	2022	6	COST; MOST YEARS \$0.
WATER DISTRIBUTIO	GENERATOR	GENERATOR	N/A	2021	N/A	-	20	10,000	960,000	2022		
SEWER	GENERATOR	GENERATOR	N/A	2021	N/A	-	20	10,000	156,000	2022		
WASTEWATER-S	GENERATOR	GENERATOR	N/A	2021	N/A	-	20	10,000	200,000	2022		
WASTEWATER-NE	GENERATOR	GENERATOR	N/A	2021	N/A	-	20	10,000	200,000	2022		
WASTEWATER-NW	GENERATOR	GENERATOR	N/A	2021	N/A	-	20	10,000	250,000	2022		
PW ADMIN	DESKTOP COMPUTERS (QTY14)	DESKTOP COMPUTER	N/A		N/A	-	5	-	24,717	2023	1	
WASTEWATER-NE	4300 DUMP TRUCK	ROLL-OFF	52,017	13	N/A	150,000	15	N/A	131,250	2023	2	
WATER DISTRIBUTIO	310 SKC BACKHOE	BACKHOE	N/A	8	530	-	10	8,000	120,750	2023	3	
WATER DISTRIBUTIO	F-250	LIGHT DUTY TRUCK	79,508	8	N/A	100,000	10	-	39,375	2023	4	
WATER DISTRIBUTIO	48-V-22FX MOWER	MOWER	N/A	3	55	-	8	1,500	8,400	2023	5	
WATER DISTRIBUTIO	TRAILER 16/5	TRAILER	N/A	18	N/A	-	15	-	10,500	2023	6	
WATER DISTRIBUTIO	4900/DUMP TRUCK	ROLL-OFF	44,737	26	N/A	150,000	15	10,000	262,500	2024	1	
WATER DISTRIBUTIO	F450	MEDIUM DUTY TRUCK	67,910	7	N/A	100,000	10	-	89,250	2024	2	
UTILITY ADMIN	F-150	LIGHT DUTY TRUCK	61,460	7	N/A	100,000	10	-	31,500	2024	3	
SEWER	F-350	MEDIUM DUTY TRUCK	59,780	6	N/A	100,000	10	-	55,125	2024	4	
WATER DISTRIBUTIO	Z920M COMM. MOWER	MOWER	N/A	8	359	-	8	1,500	10,500	2024	5	
SEWER	4900 DUMP TRUCK	ROLL-OFF	39,325	26	N/A	150,000	15	10,000	250,000	2025	1	
WATER DISTRIBUTIO	M-107A1 TRAILER	TRAILER	N/A	67	N/A	-	15	-	15,750	2025	2	
WASTEWATER-NW	SR130 LOADER	EQUIPMENT - LIGHT	N/A	3	51	-	7	8,000	63,000	2025	3	
WASTEWATER-S	SR130 LOADER	EQUIPMENT - LIGHT	N/A	3	45	-	7	8,000	63,000	2025	4	
WASTEWATER-NW	SCADA SYSTEM	OTHER ELECTRONICS	N/A		N/A	-			472,500	2025	5	
WASTEWATER-NW	PREDATOR PRO ZERO TURN	MOWER	0	2	50	-	8	1,500	14,700	2026	1	ADDED MOWER TO NORTHWEST PLANT
WATER DISTRIBUTIO	942630 XRZ PRO RS	MOWER	N/A	2	35	-	8	1,500	10,500	2026	2	
WASTEWATER-S	PREDATOR PRO ZERO TURN	MOWER	0	2	32	-	8	1,500	14,700	2026	3	ADDED MOWER TO SOUTH PLANT
WATER DISTRIBUTIO	942630 XRZ PRO RS	MOWER	N/A	2	237	-	8	1,500	10,500	2026	4	
WASTEWATER-NE	SCADA SYSTEM	OTHER ELECTRONICS	N/A		N/A	-			420,000	2026	5	

**City of Copperas Cove  
Capital Outlay Plan  
Fiscal Years 2022-2026**

# **Solid Waste Fund**



**City of Copperas Cove**

*The City Built for Family Living*

**FY 2022-2026 CAPITAL OUTLAY PLAN  
SOLID WASTE FUND**

DEPARTMENT	CURRENT ASSET		REPLACEMENT			CURRENT			LIFE EXPECTANCY			REPLACEMENT	FUNDING YEAF	COMMITTEE	NOTES
	MODEL	TYPE	MILES	YEARS	HOURS	MILES2	YEARS3	HOURS4	COST	TO REPLACE	PRIORITY7				
BRUSH	BRUSH TRUCK	LOADER	87,211	8	11,968	-	10	-	150,000	2022	2				
COMMERCIAL	REAR LOADER	LOADER/AUTOMOTED SIDE LOADER	45,033	8	6,594	-	7	-	235,000	2022	3				
COMMERCIAL	ROLL-OFF	LOADER/AUTOMOTED SIDE LOADER	51,678	10	N/A	-	7	-	215,000	2022	4				
KCCB	F-150 PICKUP	LIGHT DUTY TRUCK	100,773	9	N/A	100,000	10	-	26,000	2022	6	TRANSFERRED FROM UTILITY ADMIN			
TRANSFER STATION	TIRE MACHINE	OTHER EQUIPMENT			N/A				6,500	2022					
COMMERCIAL	FRONT LOADER	LOADER/AUTOMOTED SIDE LOADER	N/A	0	N/A	-	7	-	335,000	2023	1				
COMMERCIAL	1500	LIGHT DUTY TRUCK	81,884	13	N/A	100,000	10	-	37,000	2023	2				
RESIDENTIAL	SIDE LOADER	LOADER/AUTOMOTED SIDE LOADER	70,651	7	3,798	-	7	-	325,000	2024	1				
COMMERCIAL	FRONT LOADER	LOADER/AUTOMOTED SIDE LOADER	21,245	3	N/A	-	7	-	335,000	2024	2				
RESIDENTIAL	SIDE LOADER	LOADER/AUTOMOTED SIDE LOADER	17,102	2	2,642	-	7	-	325,000	2025	1				
RESIDENTIAL	SIDE LOADER	LOADER/AUTOMOTED SIDE LOADER	28,117	3	4,351	-	7	-	325,000	2025	2				
RESIDENTIAL	SIDE LOADER	LOADER/AUTOMOTED SIDE LOADER	23,884	3	4,180	-	7	-	325,000	2025	3				
COMMERCIAL	FRONT LOADER	LOADER/AUTOMOTED SIDE LOADER	13,581	3	1,522	-	7	-	335,000	2025	4				
COMMERCIAL	FRONT LOADER	LOADER/AUTOMOTED SIDE LOADER	19,461	3	2,297	-	7	-	335,000	2025	5				
TRANSFER STATION	GATOR	EQUIPMENT - LIGHT	N/A	3	175	-	7	8,000	15,000	2025	6				
RESIDENTIAL	SIDE LOADER	LOADER/AUTOMOTED SIDE LOADER	15,374	2	2,607	-	7	-	325,000	2025	7				
TRANSFER STATION	WHEEL LOADER	EQUIPMENT - HEAVY	N/A	3	1,963	-	10	12,000	255,000	2026	1				

**City of Copperas Cove  
Capital Outlay Plan  
Fiscal Years 2022-2026**

# **Golf Course Fund**



**City of Copperas Cove**

*The City Built for Family Living*



**FY 2022-2026 CAPITAL OUTLAY PLAN  
GOLF COURSE FUND**

DEPARTMENT	CURRENT ASSET		REPLACEMENT			CURRENT			LIFE EXPECTANCY			REPLACEMENT	FUNDING YEAF	COMMITTEE	NOTES
	MODEL	TYPE	MILES	YEARS	HOURS	MILES2	YEARS3	HOURS4	COST	TO REPLACE	PRIORITY7				
MAINTENANCE	GREENS MOWER-2500B GAS	MOWER	N/A	5	1,440	-	8	1,500	33,000	2022	1				
MAINTENANCE	Z TRAC MOWER 72 INCH	MOWER	N/A	4	528	-	8	1,500	17,000	2022	2				
MAINTENANCE	FAIRWAY MOWER 7700A	MOWER	N/A	5	950	-	8	1,500	52,000	2022	3				
MAINTENANCE	Z TRAC MOWER 60 INCH	MOWER	N/A	4	833	-	8	1,500	15,000	2022	4				
MAINTENANCE	800 AERATOR	SMALL ENGINE EQUIPMENT	N/A	4	N/A	-	5	N/A	20,000	2022	5				
OPERATIONS	HVAC- 2 TON	HVAC SYSTEM	N/A		N/A	-	10	-	5,000	2022	6				
OPERATIONS	HVAC- 5 TON	HVAC SYSTEM	N/A		N/A	-	10	-	7,000	2022	7				
MAINTENANCE	FERTIGATION SYSTEM	EQUIPMENT - LIGHT	N/A	8	N/A	-	7	N/A	27,000	2022	8				
MAINTENANCE	WEEDEATS/CHAIN SAWS	SMALL ENGINE EQUIPMENT	N/A	5	N/A	-	5	N/A	6,500	2022	9				
MAINTENANCE	TURF COLL-CORE HARVESTER	EQUIPMENT - LIGHT	N/A	16	N/A	-	7	N/A	8,500	2022	10				
MAINTENANCE	GREENS MOWER 2500B DIESEL	MOWER	N/A	3	1,050	-	8	1,500	40,000	2023	1				
MAINTENANCE	PRO GATOR 2030A W/SPRAYER	PRO-GATOR	N/A	3	414	-	10	2,000	42,000	2023	2				
MAINTENANCE	GREENS ROLLER W/TRAILER	MOWER	N/A	5	65	-	8	1,500	18,000	2023	3				
MAINTENANCE	5045 TRACTOR	MEDIUM TRACTOR	N/A	7	1,430	-	10	6,000	25,000	2024	1	HIGHLY USED			
MAINTENANCE	EQUIPMENT LIFT	EQUIPMENT - LIGHT	N/A	12	N/A	-	7	N/A	10,500	2024	2				
MAINTENANCE	TD 100 TOP DRESSER	EQUIPMENT - LIGHT	N/A	16	N/A	-	7	N/A	10,500	2024	3				
OPERATIONS	FURNITURE	FURNITURE	N/A		N/A				7,800	2024	4				
MAINTENANCE	F-450 BRUSH TRUCK	LIGHT DUTY TRUCK	15,188	16	N/A	100,000	10	-	45,000	2025	1	FILTERS			

**City of Copperas Cove  
Capital Outlay Plan  
Fiscal Years 2022-2026**

# **Drainage Fund**



**City of Copperas Cove**

*The City Built for Family Living*

**FY 2022-2026 CAPITAL OUTLAY PLAN  
DRAINAGE FUND**

DEPARTMENT	CURRENT ASSET MODEL	REPLACEMENT TYPE	CURRENT			LIFE EXPECTANCY			REPLACEMENT COST	FUNDING YEAR TO REPLACE	COMMITTEE PRIORITY7	NOTES
			MILES	YEARS	HOURS	MILES2	YEARS3	HOURS4				
DRAINAGE	T320 SKID STEER	EQUIPMENT - HEAVY	N/A	12	2,020	-	10	12,000	105,000	2022	1	
DRAINAGE	F-350	LIGHT DUTY TRUCK	40,227	8	N/A	100,000	10	-	47,250	2023	1	
DRAINAGE	16 FT TRAILER	TRAILER	N/A	23	N/A	-	15	-	8,400	2023	2	
DRAINAGE	F250	LIGHT DUTY TRUCK	38,212	7	N/A	100,000	10	-	36,750	2024	1	
DRAINAGE	EZMOW BRUSH HOG	EQUIPMENT - LIGHT	N/A	3	N/A	-	7	8,000	6,300	2025	1	
DRAINAGE	DESKTOP COMPUTERS (QTY 3)	DESKTOP COMPUTER	N/A	0	N/A	-	5	-	5,298	2026	1	
DRAINAGE	TRACK MOWER	SMALL ENGINE EQUIPMENT	N/A	2	169	-	5	4,000	21,000	2026	2	
DRAINAGE	ZERO TURN	SMALL ENGINE EQUIPMENT	N/A	2	227	-	5	4,000	14,700	2026	3	
DRAINAGE	ZERO TURN	SMALL ENGINE EQUIPMENT	N/A	2	176	-	5	4,000	14,700	2026	4	



FY 2021 - 2022



# PERSONNEL IMPROVEMENT PLAN



**City of Copperas Cove  
Personnel Improvement Plan  
Fiscal Years 2022-2026**

# **Funded Positions**



**City of Copperas Cove**

*The City Built for Family Living*

**City of Copperas Cove  
Personnel Improvement Plan  
Fiscal Years 2022-2026**

**Funded Positions**

DEPARTMENT/POSITION	FY 2019-20 ACTUAL	FY 2020-21 CURRENT	DEPARTMENT REQUESTS	PIP COMMITTEE		CITY COUNCIL		FY 2021-22 PROPOSED	FINANCIAL IMPACT	
				NEW POSITION	PRIORITY	NEW POSITION	PRIORITY		REQUESTED	CONSIDERED
<b>GENERAL FUND</b>										
<b>City Manager Department</b>										
1 City Manager	1	1						1		
<b>Subtotal Department</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>\$ -</b>	<b>\$ -</b>
<b>City Secretary Department</b>										
1 City Secretary	1	1						1		
2 Records Clerk	1	0						0		
3 Deputy City Secretary	0	1						1		
<b>Subtotal Department</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Public Information Department</b>										
1 Public Information Officer	1	0						0		
2 Director of Public Relations	0	1						1		
<b>Subtotal Department</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Finance Department</b>										
1 Director of Financial Services	1	1						1		
2 Staff Accountant III	1	1						1		
3 Staff Accountant II	1	1						1		
4 Staff Accountant I	1	1						1		
<b>Subtotal Department</b>	<b>4</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Budget Department</b>										
1 Director of Budget	1	1						1		
2 Budget Analyst	1	1						1		
3 Budget Technician	0	0	1					0	\$ 50,420	
<b>Subtotal Department</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>\$ 50,420</b>	<b>\$ -</b>
<p><b>Justification - Budget Technician</b> - Increased demand for budget related assistance from other departments. With employee turnover and newer staff, budget department assist city-wide departments with their daily budgetary requests and demands. Furthermore, this position will help with some administrative (invoices, PO's and budget) related work in Municipal Court. Lastly, this position will establish a succession plan to ensure a seamless transition in the event of the Budget Analyst absence or vacancy.</p>										
<b>Human Resources Department</b>										
1 Director of Human Resources	1	1						1		
2 Risk/Human Resource Generalist	1	1						1		
3 Human Resource Generalist	1	1						1		
4 HR Coordinator Benefits	0	0	1					0	\$ 58,016	
5 Custodian	0	1						1		
<b>Subtotal Department</b>	<b>3</b>	<b>4</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>\$ 58,016</b>	<b>\$ -</b>
<p><b>Justification - HR Coordinator Benefits</b> - The 2020-2021 adopted budget includes 308 funded full time equivalent employees (FTE). The Society of Human Resources (SHRM) Workforce Analytics report on Organizational Staff Size indicates that the current average HR to employee ratio needed is 2.57 per 100 FTEs. Bloomberg's 2018 HR Department Benchmark and Analysis report set the bar at 1.5 per 100 FTEs. SHRM staffing levels would require seven HR Staff to adequately and efficiently care for our employee's HR needs while 2018 HR staffing levels indicated by Bloomberg would require four full time and one part time HR Staff to adequately and efficiently care for our employees HR needs. This department has been operating understaffed for over seven years.</p>										
<b>Information Technology Department</b>										

**City of Copperas Cove  
Personnel Improvement Plan  
Fiscal Years 2022-2026**

**Funded Positions**

DEPARTMENT/POSITION	FY 2019-20 ACTUAL	FY 2020-21 CURRENT	DEPARTMENT REQUESTS	PIP COMMITTEE		CITY COUNCIL		FY 2021-22 PROPOSED	FINANCIAL IMPACT	
				NEW POSITION	PRIORITY	NEW POSITION	PRIORITY		REQUESTED	CONSIDERED
1 Director of Information Technology	1	1						1		
2 Information Technology Supervisor	1	1						1		
3 Information Technology Specialist II	1	1	1	1	5			1	\$ 63,984	
4 Information Technology Specialist I	1	1						1		
<b>Subtotal Department</b>	<b>4</b>	<b>4</b>	<b>1</b>	<b>1</b>		<b>0</b>		<b>4</b>	<b>\$ 63,984</b>	<b>\$ -</b>

**Justification - Information Technology Specialist II** - Significant increases in demand for day-to-day support and additional responsibilities with the City's public safety offices (Police & Fire) as well as increased support and demand from all City offices. Additional demands in the area of MDT and PD automobile technical support. Support for the MDF (server room) activities in regards to RIMS services and the multi server ICV environment, and general technical support for all City technical related services.

**Municipal Court Department**

1 Court Administrator	1	1						1		
2 Deputy Court Clerk I	4	4						4		
3 Bailiff	0.25	0.25						0.25		
<b>Subtotal Department</b>	<b>5.25</b>	<b>5.25</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>5.25</b>	<b>\$ -</b>	<b>\$ -</b>

**Police-Admin Department**

1 Chief of Police	1	1						1		
2 Police Deputy Chief	2	2						2		
3 Police Captain	2	2						2		
4 Executive Secretary	1	1						1		
5 Custodian	1	1						1		
<b>Subtotal Department</b>	<b>7</b>	<b>7</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>7</b>	<b>\$ -</b>	<b>\$ -</b>

**Police-Services Department**

1 Police Lieutenant	9	9	-1	-1	1	-1		8	\$ (97,847)	\$ (97,847)
2 Police Sergeant	7	7	1	1	1	1		8	\$ 91,365	\$ 91,365
3 Patrol Officer - Certified	33	33	5	5	7			33	\$ 325,760	
4 Records Supervisor	1	1						1		
5 Senior Records Clerk	2	2						2		
6 Evidence Technician	1	1						1		
7 Communications Supervisor/Jailer	1	1						1		
8 Police Communications Operator/Jailer	6	6						6		
9 Police Communications Operator	6	6						6		
<b>Subtotal Department</b>	<b>66</b>	<b>66</b>	<b>5</b>	<b>5</b>		<b>0</b>		<b>66</b>	<b>\$ 319,278</b>	<b>\$ (6,482)</b>

**Justification - Police Lieutenant reclassification to Police Sergeant** is necessary to provide better continuity through our chain of command while providing more of a balanced organizational structure. In addition, the change affords more assignment opportunities for the Sergeant position where in the past the assignment was mostly limited to the patrol section.

**Police Officer** - Positions needed for increase in current and future population, increasing size of coverage areas, demands for policing services, legislated demands in training, and increased community service programs.

**Animal Control Department**

1 Senior Animal Control Officer	1	0						0		
2 Animal Control Supervisor	0	1						1		
3 Animal Control Officer II	4	4						4		
4 Kennel Assistant	0.5	0.5						0.5		
<b>Subtotal Department</b>	<b>5.5</b>	<b>5.5</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>5.5</b>	<b>\$ -</b>	<b>\$ -</b>

**Fire Department - Administration**

1 Fire Chief	1	1						1		
--------------	---	---	--	--	--	--	--	---	--	--



**City of Copperas Cove  
Personnel Improvement Plan  
Fiscal Years 2022-2026**

**Funded Positions**

DEPARTMENT/POSITION	FY 2019-20 ACTUAL	FY 2020-21 CURRENT	DEPARTMENT REQUESTS	PIP COMMITTEE		CITY COUNCIL		FY 2021-22 PROPOSED	FINANCIAL IMPACT	
				NEW POSITION	PRIORITY	NEW POSITION	PRIORITY		REQUESTED	CONSIDERED
2 Administrative Assistant	1	1						1		
<b>Subtotal Department</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>2</b>	<b>\$ -</b>	<b>\$ -</b>

**Fire Department - Operations**

1 Deputy Fire Chief Operations/Emergency Management Coordinator	1	1						1		
2 Emergency Management Coordinator	0	0	1					0	\$ 88,463	
3 Battalion Chief	3	3						3		
4 Fire Captain (2904 hour work year)	6	6	3					6	\$ 272,553	
5 Firefighter II (2904 hour work year)	36	36	6	6	8			36	\$ 507,102	
5 Firefighter II (2904 hour work year)			3					0	\$ 253,551	
<b>Subtotal Department</b>	<b>46</b>	<b>46</b>	<b>13</b>	<b>6</b>		<b>0</b>		<b>46</b>	<b>\$ 1,121,669</b>	<b>\$ -</b>

**Justification - Emergency Management Coordinator** - Due to the recent events of the Coronavirus pandemic, it has become strikingly clear that the position of Emergency Management Coordinator should be a stand alone position and not consolidated into an existing operational position within the fire department. The workload, time commitment, and responsibilities imposed on this individual is too great.  
**Fire Captain** - Increased call volume and insufficient staffing at Fire Station #3 on all 3 shifts. There is currently no supervising position on any shift at Fire Station #3. These positions will be to staff an out of service fire engine at Fire Station #3, and appropriately staff Fire Station #3.  
**Firefighter II (6)** - Increased volume of emergency medical calls, increased population, and increased geographical response area has created the need for an immediate deployment of a fourth Mobile Intensive Care Unit (ambulance).  
**Firefighter II (3)** - Increased call volume and insufficient staffing at Fire Station #3 on all 3 shifts. These positions will be to staff an out of service fire engine at Fire Station #3, and appropriately staff Fire Station #3.

**Fire Department - Prevention**

1 Fire Marshal	1	1						1		
2 Fire Captain-Investigator/Inspector	0	0	1					0	\$ 90,851	
<b>Subtotal Department</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>		<b>0</b>		<b>1</b>	<b>\$ 90,851</b>	<b>\$ -</b>

**Justification - Fire Captain-Investigator/Inspector** - The Fire Marshal's Office is responsible for conducting fire and life safety inspections on foster homes, days care facilities, adoptive homes, and commercial businesses. Currently, the Fire Marshal's Office is a one-person show. The workload of the position is too great for the Fire Marshal to keep up with scheduled inspections, plans review, and prevention education, let alone dedicate the enormous amount of time required for fire investigations. Routine commercial inspections are non-existent.

**Fire Department - Training**

1 Fire Captain-Training	0	0	1					0	\$ 90,851	
<b>Subtotal Department</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>		<b>0</b>		<b>0</b>	<b>\$ 90,851</b>	<b>\$ -</b>

**Justification - Fire Captain-Training** - The position will primarily focus on ensuring compliance with recurring State requirements for Fire, EMS, and Law Enforcement continuing education are met for all department personnel and standardization of training throughout all three shifts.

**Engineering Department**

1 City Engineer	1	0						0		
<b>Subtotal Department</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>0</b>	<b>\$ -</b>	<b>\$ -</b>

**Building and Development Department**

1 Chief Building Official	1	1						1		
2 Senior Building Inspector	1	1						1		
3 Building Inspector	2	2						2		
4 Administrative Assistant	1	1						1		
<b>Subtotal Department</b>	<b>5</b>	<b>5</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>5</b>	<b>\$ -</b>	<b>\$ -</b>

**Street Department**

1 Superintendent Street/Drainage	0.5	0.5						0.5		
----------------------------------	-----	-----	--	--	--	--	--	-----	--	--

**City of Copperas Cove  
Personnel Improvement Plan  
Fiscal Years 2022-2026**

**Funded Positions**

DEPARTMENT/POSITION	FY 2019-20 ACTUAL	FY 2020-21 CURRENT	DEPARTMENT REQUESTS	PIP COMMITTEE		CITY COUNCIL		FY 2021-22 PROPOSED	FINANCIAL IMPACT	
				NEW POSITION	PRIORITY	NEW POSITION	PRIORITY		REQUESTED	CONSIDERED
2 Light Equipment Operator	2	2						2		
3 Heavy Equipment Operator	2	2						2		
4 Traffic Control Technician	1	1						1		
<b>Subtotal Department</b>	<b>5.5</b>	<b>5.5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5.5</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Parks and Recreation - Admin Department</b>										
1 Director of Parks & Recreation	1	1						1		
2 Administrative Assistant/Special Events Coordinator	1	1						1		
<b>Subtotal Department</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Parks and Recreation - Maintenance Department</b>										
1 Grounds Superintendent	1	1						1		
2 Assistant Supt./Irrigation Tech	1	1						1		
3 Crew Leader	2	2						2		
4 Light Equipment Operator	1	1						1		
5 Maintenance Technician	1	1						1		
6 Mechanic/Small Engine	0.5	0.5						0.5		
7 Laborer	9	11						11		
<b>Subtotal Department</b>	<b>15.5</b>	<b>17.5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17.5</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Athletics Department</b>										
1 Recreation Superintendent	1	1						1		
2 Recreation Specialist	1	1						1		
3 Recreation Aide (PT)	2.5	2.5	2					2.5	\$ 50,008	
<b>Subtotal Department</b>	<b>4.5</b>	<b>4.5</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4.5</b>	<b>\$ 50,008</b>	<b>\$ -</b>
<b>Justification - Recreation Aide (PT) - Additional programs for adult athletics and the spring and summer youth camps.</b>										
<b>Aquatics Department</b>										
1 Recreation Specialist	1	1						1		
<b>Subtotal Department</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cemetery Department</b>										
1 Laborer	0	0.5						0.5		
<b>Subtotal Department</b>	<b>0</b>	<b>0.5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.5</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Senior Center Department</b>										
1 Community Outreach Specialist	1	1						1		
<b>Subtotal Department</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fleet Services Department</b>										
1 Supervisor - Fleet Services	1	0						0		
2 Superintendent - Fleet Services	0	1						1		
3 Lead Mechanic	1	1						1		
4 Mechanic	3	3						3		
5 Parts Technician	0.5	0.5						0.5		

**City of Copperas Cove  
Personnel Improvement Plan  
Fiscal Years 2022-2026**

**Funded Positions**

DEPARTMENT/POSITION	FY 2019-20 ACTUAL	FY 2020-21 CURRENT	DEPARTMENT REQUESTS	PIP COMMITTEE		CITY COUNCIL		FY 2021-22 PROPOSED	FINANCIAL IMPACT	
				NEW POSITION	PRIORITY	NEW POSITION	PRIORITY		REQUESTED	CONSIDERED
<b>Subtotal Department</b>	<b>5.5</b>	<b>5.5</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>5.5</b>	<b>\$ -</b>	<b>\$ -</b>

**Development Services Department**

1 Director of Development Services	1	1						1		
2 City Planner	0	0	1					0	\$ 66,022	
3 Development Liaison	1	1						1		
4 GIS Technician	1	1	1	1	6			1	\$ 56,043	
<b>Subtotal Department</b>	<b>3</b>	<b>3</b>	<b>2</b>	<b>1</b>		<b>0</b>		<b>3</b>	<b>\$ 122,065</b>	<b>\$ -</b>

**Justification - City Planner** - Currently, all City Planner and Zoning Administrator job duties are being performed by the Development Services Director which is not sustainable. Building permit activities have nearly doubled in the past two years. Permit revenue in 2018 was \$313,685. In 2019, permit revenue increased to \$465,964 meaning total building permit activity is up 48.5% over the previous year. In 2020, permit revenues increased again to \$582,781 meaning total building permit activity is up 25% over the previous year. This shows a 73.5% increase in permit revenues in two years.

**GIS Technician** - Current workload for GIS Services exceeds demand, so not all GIS work is being done in a timely manner. Not all GIS work demand are being performed and current volume of work is not sustainable. The City only one (1) GIS Technician, Ben Smith for the entire City. Building permit activities have nearly doubled in the past two years. Permit revenue in 2018 was \$313,685. In 2019, permit revenue increased to \$465,964 meaning total building permit activity is up 48.5% over the previous year. In 2020, permit revenues increased again to \$582,781 meaning total building permit activity is up 25% over the previous year. This shows a 73.5% increase in permit revenues in two years. The Senior GIS Technician set work load priorities and determine the best course of action for GIS assignments.

**Library Department**

1 Director of Library	1	1						1		
2 Library Supervisor	1	1						1		
3 Library Assistant	3	3	-2	-2	3			3	\$ -	\$ -
4 Adult Services Librarian	0	0	1	1	3			0	\$ -	\$ -
4 Children's Librarian	0	0	1	1	4			0	\$ -	\$ -
5 Technical Services Assistant	1	1						1		
6 Library Clerk	1	1						1		
6 Custodian	0	0	1					0	\$ 35,615	
<b>Subtotal Department</b>	<b>7</b>	<b>7</b>	<b>1</b>	<b>0</b>	<b>0</b>			<b>7</b>	<b>\$ 35,615</b>	<b>\$ -</b>

**Justification - Library Assistant** - The job duties for our Library Assistant - Children's Services have always included independent program planning and implementation at a professional level, but the duties have recently shifted to include less circulation support and more marketing and community outreach. If we want to attract and retain the expert staff needed to do this job well, we need to re-classify the position as a professional Librarian position with a professional salary with a professional salary and requiring a Master's degree in Library Science or a related field. Also, for succession planning it would be beneficial to have one or more professional positions with the education and experience required for growing into the Library Director's position. Note that the state accreditation standards require a community our size to have a Director who is a professional Librarian.

**Adult Services Librarian** - The job duties for our Library Assistant - Adult Services have always included independent research and problem solving at a professional level, but the duties have recently shifted to include more program planning, marketing and community outreach. If we want to attract and retain the expert staff needed to do this job well, we need to re-classify the position as a professional Librarian position with a professional salary and requiring a Master's degree in Library Science or a related field. Also, for succession planning it would be beneficial to have one or more professional positions with the education and experience required for growing into the Library Director's position. Note that the state accreditation standards require a community our size to have a Director who is a professional Librarian.

**Custodian** - APPA guidelines call for 1 FTE or 40 hours/week of custodial staff for every 16,700 square feet to be maintained at level two (Orderly Tidiness). At 20,000 square feet of high traffic public space, the current 9 hours/week of custodial support places us in level five (Unkempt Neglect). Patrons complaints are frequent when floors, restrooms and other facilities are less than sanitary. COVID and CDC guidelines have increased the need to have a higher level of cleanliness in this public area.

**Code and Health Compliance**

1 Code Compliance Supervisor	0	0	1	1	2	1		1	\$ (53,263)	\$ (53,263)
2 Senior Code Compliance Officer	1	1	-1	-1	2	-1		0	\$ 56,953	\$ 56,953
3 Code Compliance Officer	2	2						2		
4 Administrative Assistant	0	0	1					0	\$ 43,587	
<b>Subtotal Department</b>	<b>3</b>	<b>3</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>3</b>	<b>\$ 47,277</b>	<b>\$ 3,690</b>

**Justification - Administrative Assistant** - Increase in residential and commercial properties, new businesses. Limited staffing makes it challenging to keep pace with the City's growth. Currently, necessary administrative duties account for at least 50% of the officers' work day, if not more. This impacts their time in the field responding to citizen complaints, conducting inspections and educating the public. Citizens have publicly voiced their concern for timely resolution to violations that require attention within in the city.

**City of Copperas Cove  
Personnel Improvement Plan  
Fiscal Years 2022-2026**

**Funded Positions**

DEPARTMENT/POSITION	FY 2019-20 ACTUAL	FY 2020-21 CURRENT	DEPARTMENT REQUESTS	PIP COMMITTEE		CITY COUNCIL		FY 2021-22 PROPOSED	FINANCIAL IMPACT	
				NEW POSITION	PRIORITY	NEW POSITION	PRIORITY		REQUESTED	CONSIDERED
<b>SUBTOTAL GENERAL FUND</b>	<b>203.75</b>	<b>206.25</b>	<b>29.00</b>	<b>13.00</b>		<b>0.00</b>		<b>206.25</b>	<b>\$ 2,050,034</b>	<b>\$ (2,792)</b>

**WATER AND SEWER FUND**

**Public Works Administration**

1 Director of Public Works	1	1						1		
2 Assistant Director of Public Works	0	1						1		
3 Project/Contract Manager	1	1						1		
4 Purchasing Technician	1	1						1		
5 Construction Inspector	1	1						1		
<b>Subtotal Department</b>	<b>4</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>\$ -</b>	<b>\$ -</b>

**Utility Administration Department**

1 Utility Administration Manager	1	1						1		
2 Billing Technician	1	2						2		
3 Senior Customer Service Representative	1	0						0		
4 Customer Service Representative	6	6						6		
5 Sr. Meter Reader/Service Technician	1	1						1		
6 Meter Reader/Service Technician	3	3						3		
<b>Subtotal Department</b>	<b>13</b>	<b>13</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13</b>	<b>\$ -</b>	<b>\$ -</b>

**Water Distribution Department**

1 Superintendent Water Distribution	1	1						1		
2 Supervisor Installation	1	1						1		
3 SCADA Manager	1	1						1		
4 SCADA Technician	4	4						4		
5 Operator II Water Distribution	2	2						2		
6 Operator I Water Distribution	4	4						4		
7 Backflow Prevention Supervisor	0	0	1					0	\$ 57,478	
8 Backflow Prevention Technician	1	1						1		
<b>Subtotal Department</b>	<b>14</b>	<b>14</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14</b>	<b>\$ 57,478</b>	<b>\$ -</b>

**Justification - Backflow Prevention Supervisor** - The Water Distribution Department recently started up a Backflow Prevention Program designed to monitor and enforce compliance on all Backflow Preventive Devices within the City's CCN boundaries for both Commercial properties and Residential. These requirements are mandated by the State (30 TAC CHAPTER 344) "Backflow Prevention and Cross Connections", and City Ordinance (Chapter 11, Art. II, Sec. 11-27) "Cross Connection Control and Prevention".

**Sewer Collection Department**

1 Superintendent - Sewer Collection	1	1						1		
2 Assistant Supervisor/Operator III Sewer Collection	1	1						1		
3 Operator or Sewer	8	8						8		
<b>Subtotal Department</b>	<b>10</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>\$ -</b>	<b>\$ -</b>

**Wastewater Treatment Department**

1 Wastewater Superintendent	1	1						1		
<b>Subtotal Department</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>\$ -</b>	<b>\$ -</b>

**Wastewater Treatment Department - South**

1 Chief Plant Operator Wastewater	1	1						1		
2 Operator Wastewater	2	2						2		

**City of Copperas Cove  
Personnel Improvement Plan  
Fiscal Years 2022-2026**

**Funded Positions**

DEPARTMENT/POSITION	FY 2019-20 ACTUAL	FY 2020-21 CURRENT	DEPARTMENT REQUESTS	PIP COMMITTEE		CITY COUNCIL		FY 2021-22 PROPOSED	FINANCIAL IMPACT	
				NEW POSITION	PRIORITY	NEW POSITION	PRIORITY		REQUESTED	CONSIDERED
<b>Subtotal Department</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>3</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Wastewater Treatment Department - Northeast</b>										
1 Chief Plant Operator Wastewater	1	1						1		
2 Operator Wastewater	2	2						2		
<b>Subtotal Department</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>3</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Wastewater Treatment Department - Northwest</b>										
1 Chief Plant Operator Wastewater	1	1						1		
2 Operator Wastewater	3	3						3		
<b>Subtotal Department</b>	<b>4</b>	<b>4</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>4</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SUBTOTAL WATER AND SEWER FUND</b>	<b>52.0</b>	<b>53.0</b>	<b>1.0</b>	<b>0.0</b>		<b>0.0</b>		<b>53.0</b>	<b>\$ 57,478</b>	<b>\$ -</b>
<b>SOLID WASTE FUND</b>										
<b>Solid Waste Administration</b>										
1 Director of Solid Waste	1	1						1		
2 Administrative Assistant	1	1						1		
<b>Subtotal Department</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>2</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Residential Operations - Garbage Collection</b>										
1 Residential Operations Superintendent	1	1						1		
2 Residential Operations Supervisor	1	1						1		
3 Driver	6	6						6		
<b>Subtotal Department</b>	<b>8</b>	<b>8</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>8</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Residential Operations - Brush &amp; Bulk</b>										
1 Driver	3	3						3		
<b>Subtotal Department</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>3</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Recycling Operations</b>										
1 Recycling Supervisor	1	0						0		
2 Lead Driver	0	1						1		
3 Driver	3	3						3		
<b>Subtotal Department</b>	<b>4</b>	<b>4</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>4</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Commercial Operations</b>										
1 Commercial Operations Superintendent	1	1						1		
2 Commercial Operations Supervisor	1	1						1		
3 Driver	3	3						3		
<b>Subtotal Department</b>	<b>5</b>	<b>5</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>5</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Solid Waste Disposal/Transfer Station</b>										
1 Transfer Station Supervisor	0	1						1		
2 Heavy Equipment Operator	3	3						3		
3 Laborer	0.5	2.5						2.5		

**City of Copperas Cove  
Personnel Improvement Plan  
Fiscal Years 2022-2026**

**Funded Positions**

DEPARTMENT/POSITION	FY 2019-20 ACTUAL	FY 2020-21 CURRENT	DEPARTMENT REQUESTS	PIP COMMITTEE		CITY COUNCIL		FY 2021-22 PROPOSED	FINANCIAL IMPACT	
				NEW POSITION	PRIORITY	NEW POSITION	PRIORITY		REQUESTED	CONSIDERED
<b>Subtotal Department</b>	<b>3.5</b>	<b>6.5</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>6.5</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Solid Waste Support Services</b>										
1 Clerk/Dispatcher	1	1						1		
2 Scale Operator	1	1						1		
<b>Subtotal Department</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>2</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Keep Copperas Cove Beautiful</b>										
1 Executive Director - KCCB	0.5	0.5						0.5		
<b>Subtotal Department</b>	<b>0.5</b>	<b>0.5</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>0.5</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SUBTOTAL SOLID WASTE FUND</b>	<b>28</b>	<b>31</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>31</b>	<b>\$ -</b>	<b>\$ -</b>
<b>GOLF COURSE FUND</b>										
<b>Golf Course Operations</b>										
1 Pro-Shop Manager/Tournament Director	1	1						1		
2 Recreation Aide	1	1						1		
<b>Subtotal Department</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>2</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SUBTOTAL GOLF COURSE FUND</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>2</b>	<b>\$ -</b>	<b>\$ -</b>
<b>DRAINAGE FUND</b>										
<b>Drainage Utilities</b>										
1 Superintendent Street/Drainage	0.5	0.5						0.5		
2 Supervisor - Drainage	1	1						1		
3 Laborer (4 PT)	2	2						2		
4 Laborer	0	2						2		
5 Light Equipment Operator	3	3						3		
6 Heavy Equipment Operator	1	1						1		
7 MS4 Technician	1	1						1		
<b>Subtotal Department</b>	<b>8.5</b>	<b>10.5</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>10.5</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SUBTOTAL DRAINAGE FUND</b>	<b>8.5</b>	<b>10.5</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>10.5</b>	<b>\$ -</b>	<b>\$ -</b>
<b>STREET MAINTENANCE FUND</b>										
<b>Street Maintenance</b>										
1 Supervisor	1	1						1		
2 Light Equipment Operator-Crack Sealer/Herbicide	3	3						3		
<b>Subtotal Department</b>	<b>4</b>	<b>4</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>4</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SUBTOTAL STREET MAINTENANCE FUND</b>	<b>4</b>	<b>4</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>4</b>	<b>\$ -</b>	<b>\$ -</b>
<b>MUNICIPAL COURT SECURITY FUND</b>										
<b>Municipal Court Security</b>										
1 Bailiff	0.25	0.25						0.25		

**City of Copperas Cove  
 Personnel Improvement Plan  
 Fiscal Years 2022-2026**

**Funded Positions**

DEPARTMENT/POSITION	FY 2019-20 ACTUAL	FY 2020-21 CURRENT	DEPARTMENT REQUESTS	PIP COMMITTEE		CITY COUNCIL		FY 2021-22 PROPOSED	FINANCIAL IMPACT	
				NEW POSITION	PRIORITY	NEW POSITION	PRIORITY		REQUESTED	CONSIDERED
<b>Subtotal Department</b>	<b>0.25</b>	<b>0.25</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>0.25</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SUBTOTAL MUNICIPAL COURT FUND</b>	<b>0.25</b>	<b>0.25</b>	<b>0</b>	<b>0</b>		<b>0</b>		<b>0.25</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EMPLOYEES ALL FUNDS</b>	<b>298.5</b>	<b>307.0</b>	<b>30.0</b>	<b>13.0</b>		<b>0.0</b>		<b>307.0</b>	<b>2,107,512</b>	<b>(2,792)</b>

**City of Copperas Cove  
Personnel Improvement Plan  
Fiscal Years 2022-2026**

# **Unfunded/Unmet Needs and Future Needs**



**City of Copperas Cove**

*The City Built for Family Living*



# City of Copperas Cove Personnel Improvement Plan Fiscal Years 2022-2026

## Unfunded/Unmet Needs and Future Needs

<u>DEPARTMENT/POSITION</u>	UNFUNDED/ UNMET NEEDS	FUTURE NEEDS			
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26

### GENERAL FUND

#### City Manager Department

1 Assistant City Manager	1	1	1	1	1
2 Secretary to the City Manager	1	1	1	1	1
3 Administrative Assistant	1	1	1	1	1

#### Subtotal Department

3	3	3	3	3
---	---	---	---	---

**Justification - Assistant City Manager** - Having a full-time Assistant to the City Manager will not only reduce the direct supervisory responsibilities of the City Manager, it will provide a short term succession plan to ensure the management of the daily operations of the City continue until the governing body is able to complete the hiring process for the position of the City Manager.

**Secretary to the City Manager** - provide support to the City Manager's Office; relieve City Manager of administrative work including investigating and answering complaints and providing assistance in resolving operational and administrative problems; determines level of importance on issues to be addressed by the City Manager.

**Administrative Assistant** - Provide greater level of administrative assistance to the City Manager including records management and organization communication.

#### Public Information Office

1 Public Information Specialist	1	1	1	1	1
---------------------------------	---	---	---	---	---

#### Subtotal Department

1	1	1	1	1
---	---	---	---	---

**Justification - Public Information Specialist** - Will assist with the vision of the Public Information Office to keep the community and media informed of City related information and activities. Would also assist with day to day tasks of preparing media releases and responding to request, maintaining the City's Facebook page and Gov't Access Channel, as well as planning and coordinating special events.

#### Finance Department

1 Senior Accountant	0	0	1	1	1
2 Purchasing Officer	0	0	1	1	1
3 Buyer	0	0	1	1	1

# City of Copperas Cove Personnel Improvement Plan Fiscal Years 2022-2026

## Unfunded/Unmet Needs and Future Needs

<u>DEPARTMENT/POSITION</u>	UNFUNDED/ UNMET NEEDS	FUTURE NEEDS			
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26

**Subtotal Department**

0	0	3	3	3
---	---	---	---	---

**Justification - Senior Accountant** - Employee will manage the accounts payable function, payroll function, monthly closing of accounts. Responsible for fixed assets activity and preparation of audit work-papers.

**Purchasing Officer** - Procure goods and services on behalf of the City. Prepares and assist all departments in the development of specifications for equipment, products, or substitute materials. Coordinate and resolves problems with end user departments and suppliers. Review, evaluate, and approve specifications for issuing and awarding bids. Prepare bid awards requiring City Council approval. Arrange for disposal of surplus. Maintains a bidder's list and other related records for the efficient operation of the purchasing function. Assist in resolving Accounts Payable invoice discrepancies.

**Buyer** - This position will perform the following: Review and prioritize requisitions and proposed specifications. Research existing needs in order to match current market availability. Obtain quotes for acquisition of supplies services, equipment, tools, chemicals, etc.

**Human Resources Department**

1 HR Benefits Coordinator

0	1	1	1	1
---	---	---	---	---

**Subtotal Department**

0	1	1	1	1
---	---	---	---	---

**Justification - HR Benefits Coordinator** - Funding this position will allow the HR Department to improve efficiency in onboarding our employees and assisting employees with benefit options. Best practices would employ an HR staff of 1.5 per 100 employees served. This would equate to 4.5 Human Resource positions. The City of Copperas Cove authorized complement is 293 and we hire an average of 45 seasonal employees each summer. We lose efficiency when we have peak workloads, seasonal hiring, training events, employee and volunteer recognition, etc. This position would maintain efficiency and improve service to our employees and applicants during these periods as opposed to limiting availability to services by appointment.

**Municipal Court Department**

- 1 Deputy Court Clerk I
- 2 Deputy Court Clerk II
- 3 Warrant Officer

0	1	2	2	2
0	0	0	0	0
0	0	0	1	1

**Subtotal Department**

0	1	2	3	3
---	---	---	---	---

\* Unfunded is equal to unauthorized positions.

# City of Copperas Cove Personnel Improvement Plan Fiscal Years 2022-2026

## Unfunded/Unmet Needs and Future Needs

<u>DEPARTMENT/POSITION</u>	UNFUNDED/ UNMET NEEDS	FUTURE NEEDS			
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26

**Justification - Deputy Court Clerk I** - Due to an increased work volume, this position is needed to assist in handling the daily operations of processing citations, assisting defendants and the public in person or via phone, processing mail, email, and faxes, collecting payments, logging incoming correspondence, preparing files for court, and mailing court notices. Funding this position would improve efficiency.

**Deputy Court Clerk II** - This position was unfunded in 2019 by the previous court administrator when the position became vacant, and was not posted to be filled. Current workload has increased and the backlog for jury trials is five months. Position needed to maintain office efficiency and improve docket preparation and scheduling.

**Warrant Officer** - This position is needed to increase compliance through clearing cases that would otherwise remain unresolved. This individual will be responsible for contacting defendants with outstanding warrants and for performing warrant service locally and with neighboring local law enforcement agencies. This also includes participation in the city's annual Warrant Roundup event.

### Police-Services Department

1 Patrol Officer - Certified	17	16	16	16	16
2 Police Communications/Operator	4	4	4	4	4
3 Administrative Assistant	0	0	1	1	1

### Subtotal Department

<b>21</b>	<b>20</b>	<b>21</b>	<b>21</b>	<b>21</b>
-----------	-----------	-----------	-----------	-----------

**Justification - Police Officers** - Positions needed due to increase in population, coverage area and demands for service. Annexation of the two bypasses and new subdivisions can not be adequately covered with current staffing levels. An increase in police officers has not occurred in 20 years with a decrease occurring in 2016.

**Communications Operator** - Positions needed to keep up with the ever increasing number of telephone calls for 9-1-1. The Communications Center has had two (2) additional PSAP's installed; now all four (4) PSAP's can be answered. An ever increasing demand for dispatching Police, Fire and EMS services creates a need for additional communications operators.

**Administrative Assistant** - This position was unfunded in January 2017 to fund the second Senior Records Clerk position as it was considered a higher priority. The need for an assistant to Criminal Investigations still exists as the duties will be absorbed by the Records Section until the future need can be met.

### Animal Control Department

1 Animal Control Officer II	1	1	1	1	1
2 Full-Time Clerk	1	1	1	1	1

\* Unfunded is equal to unauthorized positions.

# City of Copperas Cove Personnel Improvement Plan Fiscal Years 2022-2026

## Unfunded/Unmet Needs and Future Needs

<u>DEPARTMENT/POSITION</u>	UNFUNDED/ UNMET NEEDS	FUTURE NEEDS			
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
3 Kennel Assistant	0.5	0.5	0.5	0.5	0.5
<b>Subtotal Department</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>

**Justification - Animal Control Officers** - Positions needed due to increase in population, coverage area and demands for service.  
**Full-Time Clerk** - Position needed to greet and assist customers calling in and coming to the Animal Shelter who need to reclaim their animal, adopt, purchase license, report lost animal, or any other animal related issues. Dispatches ACO's as necessary. Collect money and prepare check requests and all additional paperwork and various logs related to the operations of the shelter allowing ACO's to complete their assigned duties in the field and caring for the animals.  
**Kennel Assistant** - The part time kennel technician currently works a morning shift because the initial daily cleaning is generally the most tedious in the mornings; however, maintenance and cleaning of the kennels goes on throughout the day. In the afternoon an animal control officer takes on the kennel duties in the absence of the kennel technician. The kennel technician is vital to animal control because of the number of animals housed at the shelter and the constant cleanup associated with them. Having a full time technician would allow more time for the animal control officers to complete patrol duties, investigations, and reports.

### Fire Department - Training

1 Training Captain	0	1	1	1	1
<b>Subtotal Department</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

**Justification - Training Captain** - The position will primarily focus on ensuring compliance with recurring State requirements for Fire, EMS, and Law Enforcement continuing education are met for all department personnel and standardization of training throughout all three shifts.

### Fire Department - Prevention

1 Fire Inspector	0	1	1	1	1
<b>Subtotal Department</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

\* Unfunded is equal to unauthorized positions.

# City of Copperas Cove Personnel Improvement Plan Fiscal Years 2022-2026

## Unfunded/Unmet Needs and Future Needs

DEPARTMENT/POSITION	UNFUNDED/ UNMET NEEDS	FUTURE NEEDS			
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26

**Justification - Fire Inspector** - One position is needed immediately for increased commercial growth, plans review, and investigation responsibilities. Additional Inspector position anticipated in subsequent years. This position would also become TCOLE Certified to fulfill Investigation responsibilities. There are currently 1,369+ inspectable occupancies in the City of Copperas Cove. If given the opportunity to add a Fire Inspector/Investigator position in the Fire Prevention Office, it would greatly enhance the number of fire inspections conducted, therefore ensuring a higher level of fire safety in our city. In my estimation, fire/life safety inspections would constitute at least 75 percent of the day to day job duties of this position.

### Street

1 Traffic Control Technician	1	0	0	0	0
2 Street Sweeper Operator	1	0	0	0	0
<b>Subtotal Department</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Justification - Traffic Control Technician** - Population growth and infrastructure improvements (Heartwood Park, Liberty Star) along with an increased number of streets (Lutheran Church Road expansion, Grimes Crossing, Big Divide Road) require more personnel to maintain. By adding another position, this department can continue providing the same quality service for the citizens of Copperas Cove. Also, additional personnel are currently needed to provide needed street maintenance on new and aging infrastructure. Finally, to meet the new regulatory requirements on reflectivity, an additional traffic control technician will be needed to assist in the fabrication, installation and monitoring of the City's inventory of 6,000+ signs located throughout the City. The department currently employs one Traffic Control Technician. With the continuing growth of the City, the current employee is doing all that he can do in an effort to avoid falling behind, but another technician is desperately needed to address and advance the current work load. The department has considered outsourcing some of the duties, however, the cost of doing so would likely exceed the addition of another employee. Without the additional employee, the department will maintain the status quo.

**Street Sweeper Operator** - Currently, the street sweeper is operated from Street Department when an individual employee is available. As more critical work arises necessitating a CDL driver, the employee is pulled off the sweeper to drive a vehicle requiring a CDL license. Typically, it takes 4 months to do a complete street sweeping rotation within the City streets when an operator is available. There are currently 147 miles of streets in the City's inventory and several more subdivision in the process being developed. The City is also required to sweep a minimum number of miles annually pursuant to the City's MS4 SWMP. If this request were granted and a full-time operator hired, street sweeping would be the operator's sole responsibility thus enhancing operational efficiency, beautification of the City, and citizen satisfaction, and preservation of the roadway and drainage infrastructure systems.

### Parks and Recreation - Maintenance Department

\* Unfunded is equal to unauthorized positions.

# City of Copperas Cove Personnel Improvement Plan Fiscal Years 2022-2026

## Unfunded/Unmet Needs and Future Needs

<u>DEPARTMENT/POSITION</u>	UNFUNDED/ UNMET NEEDS	FUTURE NEEDS			
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
1 Light Equipment Operator	2	2	3	3	3
2 Laborer	17	3	4	4	4
<b>Subtotal Department</b>	<b>19</b>	<b>5</b>	<b>7</b>	<b>7</b>	<b>7</b>

**Justification - Light Equipment Operator / Laborer** - Our parks maintenance level of service is in need of improving and with over 380 acre's that we currently maintain to include (100 acres of golf course), adding another Light Equipment Operator to assist in these areas will prove to be vital in the future focused efforts to improve the aesthetics and operations of our parks and/or facilities. We currently operate at 1 FTE/25+ acres maintained and the national average is between 13-19 acres maintained / FTE. We added Regular PT laborer to the cemetery in FY19, which will prove to be a very positive addition to the grounds maintenance operations.

### Fleet Services Department

1 Parts Technician	0.5	0.5	0.5	0.5	0.5
<b>Subtotal Department</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>

**Justification - Parts Technician** - Upon the departure of the current part-time Parts Technician, a full-time Parts Technician will be needed to handle the current job duties of this position as well as manage the additional responsibilities to be added to the Parts Technician position, to include picking up vehicles, equipment, and parts within the city and out of town.

### Code and Health Compliance

1 Code Compliance Officer	2	2	2	2	2
2 Administrative Assistant	0.5	0.5	0.5	0.5	0.5
<b>Subtotal Department</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>

# City of Copperas Cove Personnel Improvement Plan Fiscal Years 2022-2026

## Unfunded/Unmet Needs and Future Needs

DEPARTMENT/POSITION	UNFUNDED/ UNMET NEEDS	FUTURE NEEDS			
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26

**Justification - Code Compliance Officer** – Positions needed due to increase in both residential and commercial properties, coverage area and demand for service.

**Administrative Assistant** - Position needed to greet and assist customers coming to the Code Compliance Officer who need to register complaints, pay liens, coordinate abatements, and acquire general assistance with code related issues. Additional responsibilities include taking incoming phone calls, dispatching officers, collecting money, prepare check requests, gather statistical data, data entry, and complete and organize all additional paperwork and various logs related to the operations of Code Compliance. This need can be currently satisfied if duties are shared with Building Department Administrative Assistant.

<b>SUBTOTAL GENERAL FUND</b>	<b>51.5</b>	<b>38.5</b>	<b>45.5</b>	<b>46.5</b>	<b>46.5</b>
------------------------------	-------------	-------------	-------------	-------------	-------------

### WATER AND SEWER FUND

#### Utility Administration Department

1 Billing Technician

0	1	1	1	1
---	---	---	---	---

**Subtotal Department**

<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
----------	----------	----------	----------	----------

**Justification - Billing Technician** - Due to the excessive amount of work involved with billing seven cycles of bills for approximately 14,500 accounts, the existing billing technician has been overwhelmed resulting in missed deadlines. This is an intensive position that requires a lot of attention to detail exceeding the capability of one person. This position also makes adjustments, approves adjustments, etc. If the billing tech is out, no other staff member is fully trained. This person could then also assist with calls, new accounts and transfers. Without this position, accuracy and customer service will continue to be compromised and we will continue to go without redundancy in this critical position.

#### Water Distribution Department

1 Operator II Water Distribution

2 Backflow Prevention Supervisor

1	1	2	2	2
0	1	1	1	1

**Subtotal Department**

<b>1</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>
----------	----------	----------	----------	----------

\* Unfunded is equal to unauthorized positions.

# City of Copperas Cove Personnel Improvement Plan Fiscal Years 2022-2026

## Unfunded/Unmet Needs and Future Needs

DEPARTMENT/POSITION	UNFUNDED/ UNMET NEEDS	FUTURE NEEDS			
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
<p><b>Justification - <u>Water Distribution Operator II</u></b> - Responsible for maintaining and repairing the city's water distribution system under the guidelines of TCEQ and city's rules and regulations. With the recent and projected growth of the city, the water distribution system is ever expanding to meet the water needs of this growth. With the added expansion of the water distribution system there comes the need for added personnel to maintain it.</p> <p><b><u>Backflow Prevention Supervisor</u></b> - Responsible for overseeing the City's Backflow Program under the guidelines of TCEQ and the City's Ordinance. With the City's current growth rate, this position would allow for departmental structure, and would allow focus to be predominately on the Backflow Program with goals to improve the program to make it a model for success.</p>					
<b>SUBTOTAL WATER AND SEWER FUND</b>	<b>1.0</b>	<b>3.0</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>
<b>GOLF COURSE FUND</b>					
<b>Golf Course Operations</b>					
1 Clerk/Golf Shop Assistant	1.5	1.5	1.5	1.5	1.5
<b>Subtotal Department</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>
<p><b>Justification - <u>Clerk/Golf Shop Assistant</u></b> - This position is essential to our golf course operations and has been filled in recent years by volunteers and/or other administrative staff in parks and recreation whom are FTE. With the addition of (1) PTE Clerk in the 15/16 and 16/17 FY we were able to dissolve volunteer hours at the pro shop through the position and by utilizing our recreation aides to work roughly 20 hours per week at the counter. With the addition of (1) more PTE for the pro shop and anticipated business through our golf course/pro shop increasing into FY18/19 and beyond this position will prove to be essential to our department increasing the quality of our services.</p>					
<b>SUBTOTAL GOLF COURSE FUND</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>
<b>TOTAL EMPLOYEES ALL FUNDS</b>	<b>54.0</b>	<b>43.0</b>	<b>51.0</b>	<b>52.0</b>	<b>52.0</b>

\* Unfunded is equal to unauthorized positions.





FY 2021 - 2022



# CAPITAL IMPROVEMENT PLAN



**City of Copperas Cove  
2022-2026 Capital Improvement Plan  
Projects Summary**

Category	Project Name	Funding								Funding Year	Funding Source	
		Prior Years	2022	2023	2024	2025	2026	2022-2026	Future			Total
		Amount	Amount	Amount	Amount	Amount	Amount	CIP Total	Amount			
<b>General Fund</b>												
Public Safety	Radio Communication System Infrastructure Upgrade	1,700,000	-	-	-	-	-	\$ 1,700,000	-	\$ 1,700,000	2019	CO
	New Animal Shelter - Design	30,000	-	-	-	-	-	30,000	-	30,000	2020	CO
	New Animal Shelter - Construction	5,000,000	-	-	-	-	-	5,000,000	-	5,000,000	2021	GO
	Replace Concrete Driveway at Central Fire Station	30,000	-	-	-	-	-	30,000	-	30,000	2021	CO
	Fire Station #3 Redesign and Expansion	-	127,500	850,000	-	-	-	-	977,500	-	977,500	CO
	Fire Station #4 - Design	-	-	-	-	1,230,000	-	-	1,230,000	-	1,230,000	CO
	Fire Station #4 - Construction	-	-	-	-	-	8,200,000	-	8,200,000	-	8,200,000	CO
	Public Safety Training Facility	-	-	-	-	-	-	-	7,900,000	-	7,900,000	CO
Fire Station #5 - Design	-	-	-	-	-	-	-	30,000	-	30,000	CO	
<b>Total for Public Safety</b>		<b>\$ 6,760,000</b>	<b>\$ 127,500</b>	<b>\$ 850,000</b>	<b>\$ -</b>	<b>\$ 1,230,000</b>	<b>\$ 8,200,000</b>	<b>\$ 17,167,500</b>	<b>\$ 7,930,000</b>	<b>\$ 25,097,500</b>		
Transportation (State/Federal)	Business HWY US 190 Median & Sidewalk	11,435,212	-	-	-	-	-	\$ 11,435,212	-	\$ 11,435,212	2015-2018	Category 2 State Funding
	FM 116 & FM 3046 Sidewalk Project	1,387,100	-	-	-	-	-	1,387,100	-	1,387,100	2017-2018	Category 7 State Funding
	The Narrows Sidewalks	2,116,838	-	-	-	-	-	2,116,838	-	2,116,838	2018	Category 7 State Funding; Category 9 State Funding
	Hwy 9 EB to Business 190 WB Interchange (CITY)	-	350,000	-	-	-	-	350,000	-	350,000		CO
	Hwy 9 EB to Business 190 WB Interchange (STATE)	-	1,750,000	-	-	-	-	1,750,000	-	1,750,000		Category 2 State Funding
	Courtney Lane - Design & Construction (CITY)	-	-	1,654,000	-	-	-	1,654,000	-	1,654,000		CO
	Courtney Lane - Design & Construction (STATE)	-	-	3,308,000	-	-	-	3,308,000	-	3,308,000		Category 7 State Funding
	W Avenue B, Phase 1 (CITY)	-	-	-	1,604,000	-	-	1,604,000	-	1,604,000		CO
	W Avenue B, Phase 1 (STATE)	-	-	-	8,020,000	-	-	8,020,000	-	8,020,000		Category 2 State Funding
	Big Divide Rd, Phase 1 (CITY)	-	-	-	-	5,840,000	-	5,840,000	-	5,840,000		CO
	Big Divide Rd, Phase 1 (STATE)	-	-	-	-	9,680,000	-	9,680,000	-	9,680,000		Category 7 State Funding
	Business 190, Phase 1 (CITY)	-	-	-	-	-	2,020,000	2,020,000	-	2,020,000		CO
	Business 190, Phase 1 (STATE)	-	-	-	-	-	-	10,100,000	-	10,100,000		Category 2 State Funding
	W Avenue B, Phase 2 (CITY)	-	-	-	-	-	-	-	2,706,000	2,706,000		CO
	W Avenue B, Phase 2 (STATE)	-	-	-	-	-	-	-	13,530,000	13,530,000		Category 2 State Funding
Business 190, Phase 2 (CITY)	-	-	-	-	-	-	-	940,000	940,000		CO	
Business 190, Phase 2 (STATE)	-	-	-	-	-	-	-	4,700,000	4,700,000		Category 2 State Funding	
Business 190, Phase 3 (CITY)	-	-	-	-	-	-	-	1,730,200	1,730,200		CO	
Business 190, Phase 3 (STATE)	-	-	-	-	-	-	-	8,651,000	8,651,000		Category 2 State Funding	
<b>Total for MPO</b>		<b>\$ 14,939,150</b>	<b>\$ 2,100,000</b>	<b>\$ 4,962,000</b>	<b>\$ 9,624,000</b>	<b>\$ 15,520,000</b>	<b>\$ 12,120,000</b>	<b>\$ 59,265,150</b>	<b>\$ 32,257,200</b>	<b>\$ 91,522,350</b>		
Local Street & Sidewalk	Pecan Cove Drive Reconstruction	1,477,156	-	-	-	-	-	\$ 1,477,156	-	\$ 1,477,156	2019	CO
	Veterans Ave Sidewalk Improvement	461,362	-	-	-	-	-	461,362	-	461,362	2020	CO
	Oak Hill Drive and Deer Flat Drive Reconstruction	1,300,883	-	-	-	-	-	1,300,883	-	1,300,883	2021	CO
	Developer Participation Agreements (Roadway Oversizing)	300,000	250,000	-	-	-	-	-	550,000	-	550,000	CO
	Freedom Lane Reconstruction	-	-	-	1,154,220	-	-	1,154,220	-	1,154,220		CO
	Suja Ln Reconstruction	-	-	-	649,232	-	-	649,232	-	649,232		CO
	Bradford Drive Area Roadways Reconstruction	-	-	-	-	1,430,471	-	1,430,471	-	1,430,471		CO
	Ogletree Pass Reconstruction	-	-	-	-	-	1,155,150	1,155,150	-	1,155,150		CO
	Grimes Crossing Road Reconstruction	-	-	-	-	-	581,596	581,596	-	581,596		CO
	Meggs Street Reconstruction	-	-	-	-	-	662,895	662,895	-	662,895		CO
	South 1st Street Reconstruction	-	-	-	-	-	571,877	571,877	-	571,877		CO
	South 11th Street Reconstruction	-	-	-	-	-	704,119	704,119	-	704,119		CO
Ritter Street Reconstruction	-	-	-	-	-	479,255	479,255	-	479,255		CO	
<b>Total for Street &amp; Sidewalk</b>		<b>\$ 3,539,401</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 1,803,452</b>	<b>\$ 1,430,471</b>	<b>\$ 4,154,892</b>	<b>\$ 11,178,216</b>	<b>\$ -</b>	<b>\$ 11,178,216</b>		
Parks & Recreation	Parks Maintenance Shop Construction	164,000	-	-	-	-	-	\$ 164,000	-	\$ 164,000	2015	CO
	City Park Pool Renovation	165,000	-	-	-	-	-	165,000	-	165,000	2017-2018	CO
	Parks Improvements 2017-2025	3,700,071	-	-	-	-	-	3,700,071	-	3,700,071	2017-2021	CO
	City Park renovations to existing amenities	-	1,000,000	-	-	-	-	1,000,000	-	1,000,000		CO
	South Park Pool	-	-	-	1,000,000	-	-	1,000,000	-	1,000,000		CO
	Walking Trails	-	-	-	-	1,350,000	-	1,350,000	-	1,350,000		CO
	Down Hill Bike Trails	-	-	-	-	-	950,000	950,000	-	950,000		CO
	Copperas Cove Senior Center	57,477	158,246	-	-	-	-	215,723	-	215,723		CO
Copperas Cove Senior Center	-	500,000	-	-	-	-	500,000	-	500,000		OPERATING	
Cemetery Master Plan	60,000	-	-	-	-	-	60,000	-	60,000		CO	
<b>Total for Parks &amp; Recreation</b>		<b>\$ 4,146,548</b>	<b>\$ 1,658,246</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,350,000</b>	<b>\$ 950,000</b>	<b>\$ 9,104,794</b>	<b>\$ -</b>	<b>\$ 9,104,794</b>		
Administration	City Hall Flooring	20,000	-	-	-	-	-	\$ 20,000	-	\$ 20,000	2021	CO
	Municipal Court Security Access	40,000	-	-	-	-	-	40,000	-	40,000	2021	CO
	Library Children's Room Renovation	31,000	94,000	-	-	-	-	125,000	-	125,000	2021	CO
	Municipal Court Building Renovation	-	68,000	-	-	-	-	468,000	-	468,000		CO
	LED Conversion Project - City Wide	-	-	400,000	-	-	-	200,000	-	200,000		CO
<b>Total for Administration</b>		<b>\$ 91,000</b>	<b>\$ 162,000</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 853,000</b>	<b>\$ -</b>	<b>\$ 853,000</b>		
<b>Total for General Fund</b>		<b>\$ 29,476,099</b>	<b>\$ 4,297,746</b>	<b>\$ 6,412,000</b>	<b>\$ 12,427,452</b>	<b>\$ 19,530,471</b>	<b>\$ 25,424,892</b>	<b>\$ 97,568,660</b>	<b>\$ 40,187,200</b>	<b>\$ 137,755,860</b>		

<b>Water and Sewer Fund</b>												
Admin	Public Works Drive Road & Parking Lots Repairs	-	15,000	-	-	-	-	\$ 15,000	-	\$ 15,000		OPERATING
<b>Total Admin</b>		<b>-</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 15,000</b>	<b>-</b>	<b>\$ 15,000</b>		

Water	Southwest Water Improvement - Phase II & III	5,061,787	-	-	-	-	-	\$ 5,061,787	-	\$ 5,061,787	2011-2017	CO
	Ft. Hood 8" & 12" Waterline Abandonment	96,770	-	-	-	-	-	96,770	-	96,770	2015	CO
	Killeen/Cove 20" Transmission Line Relocation	6,700,000	-	-	-	-	-	6,700,000	-	6,700,000	2017-2020	CO
	Rattlesnake Pressure Plane Elevated Storage Tank	2,720,000	-	-	-	-	-	2,720,000	-	2,720,000	2012-2018	CO
	Water Model Update	35,056	-	-	-	-	-	35,056	-	35,056	2018	CO
	Hogg Mountain .34 MG Steel Ground Storage Tank Rehab	200,000	-	-	-	-	-	200,000	-	200,000	2019	CO
	Turkey Run 350,000 Gallon Steel Ground Storage Tank Rehab	200,000	-	-	-	-	-	200,000	-	200,000	2019	CO
	Downtown Water Improvement Project	184,000	-	-	-	-	-	184,000	-	184,000	2015	CO
	Turkey Run 1 MG Steel Ground Storage Tank Rehab	450,000	-	-	-	-	-	450,000	-	450,000	2020	CO
	Mickan Mountain Elevated Storage Tank	500,000	-	-	1,763,360	-	-	2,263,360	1,905,500	4,188,860	2020	CO
	Hughes Mountain 300,000 Gallon Steel Elevated Storage Tank Rehab	520,000	-	-	-	-	-	520,000	-	520,000	2021	CO

Category	Project Name	Prior Years	2022	2023	2024	2025	2026	2022-2026	Future	Total	Funding Year	Funding Source
		Amount	Amount	Amount	Amount	Amount	Amount	CIP Total	Amount			
	Janet Ln Water Line Replacement	97,500	-	-	-	-	-	97,500	-	97,500		CO
	Galvanized Water Line Replacement	-	710,700	206,000	206,000	206,000	206,000	1,534,700	2,595,600	4,130,300		CO
	Taylor Mountain .25 MG Steel Storage Tank Rehab	-	198,275	-	-	-	-	198,275	-	198,275		CO
	Storage Building	-	86,250	-	-	-	-	86,250	-	86,250		OPERATING
	South FM 116 12" Water Line Extension	-	-	855,415	-	-	-	855,415	-	855,415		CO
	Water Distribution Master Plan Update	-	-	225,000	-	-	-	225,000	-	225,000		CO
	24" North Loop Water Line	-	-	-	-	-	-	-	4,125,150	4,125,150		CO
<b>Total for Water</b>		<b>\$ 16,765,113</b>	<b>\$ 995,225</b>	<b>\$ 1,286,415</b>	<b>\$ 1,969,360</b>	<b>\$ 206,000</b>	<b>\$ 206,000</b>	<b>\$ 21,428,113</b>	<b>\$ 8,626,250</b>	<b>\$ 30,054,363</b>		
Sewer	South Main Vitrified Clay Pipe (VCP) Replacement	850,000	-	-	-	-	-	850,000	-	850,000	2020-2021	CO
	Sanitary Sewer Evaluation Survey (SSES) and Rehabilitation Project	598,500	236,308	236,308	236,308	236,308	236,308	1,780,040	2,928,181	4,708,201	2021	CO
	Public Works Drive Road & Parking Lots Repairs	-	15,000	-	-	-	-	15,000	-	15,000		OPERATING
	Sewer Capacity Analysis	-	200,000	-	-	-	-	200,000	-	200,000		CO
	Lift Station Rehabilitations	-	228,750	150,000	150,000	75,000	-	603,750	-	603,750		CO
	Lindsey Drive Branch - Phase I	-	-	-	-	-	-	-	689,070	689,070		CO
<b>Total for Sewer</b>		<b>\$ 1,448,500</b>	<b>\$ 680,058</b>	<b>\$ 386,308</b>	<b>\$ 386,308</b>	<b>\$ 311,308</b>	<b>\$ 236,308</b>	<b>\$ 3,448,790</b>	<b>\$ 3,617,231</b>	<b>\$ 7,066,021</b>		
Wastewater	South WWTP Aeration Improvements & Basin Rehab. Project *	1,045,934	-	-	-	-	-	1,045,934	-	1,045,934	2015-2019	CO
	Northeast WWTP - UV Disinfection System & Concrete Drive and Retaining Wall	921,100	-	-	-	-	-	921,100	-	921,100	2016-2018	CO
	South WWTP - U.V. Replacement	1,000,000	-	-	-	-	-	1,000,000	-	1,000,000	2020	CO
	Northwest WWTP - U.V. Replacement	1,280,000	-	-	-	-	-	1,280,000	-	1,280,000	2021	CO
	Public Works Drive Road & Parking Lots Repairs	-	15,000	-	-	-	-	15,000	-	15,000		OPERATING
	Northwest WWTP - Clarifier Rehabilitation	-	1,243,725	-	-	-	-	1,243,725	-	1,243,725		CO
	Northeast WWTP - Influent Screen Replacement	-	257,500	-	-	-	-	257,500	-	257,500		CO
	Northeast WWTP - Sequential Batch Reactor (SBR) Valve Replacement	-	400,000	-	-	-	-	400,000	-	400,000		CO
	South Wastewater Treatment Plant Office / Lab Construction	-	-	287,500	-	-	-	287,500	-	287,500		CO
	Northwest Wastewater Treatment Plant Office / Lab Construction	-	-	402,500	-	-	-	402,500	-	402,500		CO
	Northeast WWTP - Blowers Upgrade	-	-	-	-	1,989,960	-	1,989,960	-	1,989,960		CO
South Clarifier Improvements	-	-	-	-	-	1,250,000	1,250,000	-	1,250,000		CO	
Northwest Sludge Processing Facility	-	-	-	-	-	-	-	5,000,000	5,000,000		CO	
<b>Total for Wastewater</b>		<b>\$ 4,227,034</b>	<b>\$ 1,916,225</b>	<b>\$ 690,000</b>	<b>\$ -</b>	<b>\$ 1,989,960</b>	<b>\$ 1,250,000</b>	<b>\$ 10,073,219</b>	<b>\$ 5,000,000</b>	<b>\$ 15,073,219</b>		
<b>Total for Water and Sewer Fund</b>		<b>\$ 22,440,647</b>	<b>\$ 3,606,508</b>	<b>\$ 2,362,723</b>	<b>\$ 2,355,668</b>	<b>\$ 2,507,268</b>	<b>\$ 1,692,308</b>	<b>\$ 34,965,122</b>	<b>\$ 17,243,481</b>	<b>\$ 52,208,603</b>		
<b>Solid Waste Fund</b>												
Solid Waste	Wash Rack	219,541	172,013	-	-	-	-	391,554	-	391,554		OPERATING
	Transfer Station Expansion	210,000	1,225,700	-	-	-	-	1,435,700	-	1,435,700		OPERATING
	Scale House Expansion and Rehabilitation	-	60,000	400,000	-	-	-	460,000	-	460,000		OPERATING
<b>Total for Solid Waste Fund</b>		<b>\$ 429,541</b>	<b>\$ 1,457,713</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,287,254</b>	<b>\$ -</b>	<b>\$ 2,287,254</b>		
<b>Golf Course Fund</b>												
Golf Course	Golf Course Cart Path Renovation	742,500	-	-	-	-	-	742,500	-	742,500	2016-2020	CO
	Turkey Creek Tennis Facility and Patio Renovation	170,000	-	-	-	-	-	170,000	-	170,000	2021	CO
	Hills of Cove Pro Shop Reconstruction	-	-	160,000	2,350,000	-	-	2,510,000	-	2,510,000		CO
<b>Total for Golf Course</b>		<b>\$ 912,500</b>	<b>\$ -</b>	<b>\$ 160,000</b>	<b>\$ 2,350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,422,500</b>	<b>\$ -</b>	<b>\$ 3,422,500</b>		
<b>Drainage Fund</b>												
Drainage	Pecan Cove Drive Drainage Improvements	404,648	-	-	-	-	-	404,648	-	404,648		OPERATING
	N Main St / Colonial Plaza Culvert Replacement	53,255	-	-	-	-	-	53,255	-	53,255		OPERATING
	Eagle Trail Drainage Improvements	210,000	-	-	-	-	-	210,000	-	210,000		OPERATING
	Hardeman Street Drainage Improvements	441,708	-	-	-	-	-	441,708	-	441,708		OPERATING
	Martin Luther King Boulevard Drainage Improvements	745,990	-	-	-	-	-	745,990	-	745,990		OPERATING
	Oak Hill Drive and Deer Flats Drainage Improvements	628,123	-	-	-	-	-	628,123	-	628,123	2021	CO
	Public Works Drive Road & Parking Lots Repairs	-	15,000	-	-	-	-	15,000	-	15,000		OPERATING
	Drainage Master Plan (DMP)	-	200,000	-	-	-	-	200,000	-	200,000		OPERATING
	Meadow Brook Drainage Improvements	-	404,308	-	-	-	-	404,308	-	404,308		OPERATING
	Walker Place Drainage Improvements	-	-	462,341	-	-	-	462,341	-	462,341		OPERATING
	Courtney Lane Drainage Channel Improvements	-	-	153,099	-	-	-	153,099	-	153,099		OPERATING
	North 7th Street Drainage Improvements	-	-	128,133	-	-	-	128,133	-	128,133		OPERATING
	January Street Drainage Improvements	-	-	30,514	-	-	-	30,514	-	30,514		OPERATING
	North Main Street Drainage Improvements	-	-	172,386	-	-	-	172,386	-	172,386		OPERATING
	Ogletree Pass Drainage Improvements	-	-	346,545	-	-	-	346,545	-	346,545		OPERATING
	South 7th Street Drainage Improvements	-	-	136,674	-	-	-	136,674	-	136,674		OPERATING
	Avenue B Drainage Improvements	-	-	-	70,380	-	-	70,380	-	70,380		OPERATING
	Avenue D Drainage Improvements	-	-	-	167,084	-	-	167,084	-	167,084		OPERATING
	Circle Drive Drainage Improvements	-	-	-	1,049,082	-	-	1,049,082	-	1,049,082		OPERATING
	Suja Lane Drainage Improvements	-	-	-	330,533	-	-	330,533	-	330,533		OPERATING
	Business 190 Drainage Improvements	-	-	-	-	78,561	-	78,561	-	78,561		OPERATING
	Lincoln Avenue Drainage Improvements	-	-	-	-	119,270	-	119,270	-	119,270		OPERATING
	Georgetown Road Drainage Improvements	-	-	-	-	-	-	-	1,913,872	1,913,872		CO
<b>Total for Drainage Fund</b>		<b>\$ 2,483,724</b>	<b>\$ 619,308</b>	<b>\$ 1,429,692</b>	<b>\$ 1,617,079</b>	<b>\$ 197,831</b>	<b>\$ -</b>	<b>\$ 6,347,634</b>	<b>\$ 1,913,872</b>	<b>\$ 8,261,506</b>		
<b>Total CIP Proje Cost</b>		<b>\$ 55,742,511</b>	<b>\$ 9,981,275</b>	<b>\$ 10,764,415</b>	<b>\$ 18,750,199</b>	<b>\$ 22,235,570</b>	<b>\$ 27,117,200</b>	<b>\$ 144,591,170</b>	<b>\$ 59,344,553</b>	<b>\$ 203,950,723</b>		
<b>Number of Projects</b>		<b>47</b>	<b>26</b>	<b>21</b>	<b>14</b>	<b>11</b>	<b>13</b>	<b>110</b>	<b>15</b>	<b>122</b>		

\* Originally South Wastewater Treatment Plant Oxidation Ditch Rehabilitation and South Wastewater Treatment Plant Thickner Blower Rehabilitation

**City of Copperas Cove  
Capital Improvement Plan  
Fiscal Years 2022-2026**

# **Tax Supported Projects**



**City of Copperas Cove**

*The City Built for Family Living*

**City of Copperas Cove  
Capital Improvement Plan  
Fiscal Years 2022-2026**

# **Public Safety Projects**



**City of Copperas Cove**

*The City Built for Family Living*

**Project Name:** Radio Communication System Infrastructure Upgrade

**Project Category:** Public Safety

**Location:** 302 E. Ave E and 2401 A Freedom Lane

**Description:** Radio Communication System Infrastructure upgrade to equipment located at the dispatch facility as well as the radio tower site. Two (2) additional radio consoles are needed to fully equip all dispatch consoles. There is also a critical need to add a second communications tower.

**Justification:** The radio system was constructed in 2004 and is nearing the end of its programmed life expectancy. All warranties have expired. Obtaining replacement parts, maintenance work, or both is becoming difficult. With the expected growth in call volume, two (2) additional dispatch consoles will be needed. A second communications tower needs to be constructed in the southeast portion of the city to provide radio signals where there is no radio signal. Public safety is at severe risk in these areas with no radio signal.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
2019 CO - Tax Supported	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
								-
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 1,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,700,000</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Equipment/Furniture	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
								-
								-
								-
<b>TOTAL FUNDING USE</b>	<b>\$ 1,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,700,000</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment/Supplies					
Maintenance	50,000	50,000	50,000	50,000	50,000
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

Map Image will be provided by Planning after submission

**City Goal:** Ensure continued quality public safety

**Strategic Planning Issue:**

**Planning Document(s):**

Project Name: New Animal Shelter

Project Category: Public Safety

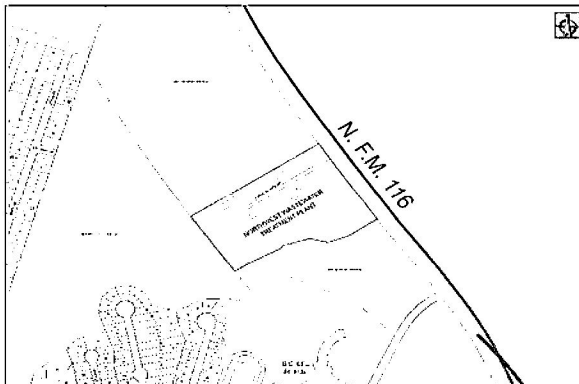
Location: 1601 North 1st Street

Description: A needs assessment has been completed indicating the need for a new facility. Construction of a new facility will address housing, storage, quarantine, visitation, adoption needs, and state requirements.

Justification: The Animal Shelter has surpassed its capabilities to meet the needs of the current population. The city kennels are currently at full capacity. A new facility would enable more animals to be housed and allow for longer stays in the shelter, increasing the opportunity for animals to be adopted and decrease the number of euthanizations. The new shelter would also address issues concerning storage space, state mandated requirements, proper intake, mandated quarantine, and visitation areas.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
2020 CO - Tax Supported	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Future General Obligation Bonds	5,000,000							5,000,000
								-
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 5,030,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,030,000</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Land Purchase/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	4,438,000							4,438,000
Equipment/Furniture	220,000							220,000
Design/Engineering	372,000							372,000
								-
<b>TOTAL FUNDING USE</b>	<b>\$ 5,030,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,030,000</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment/Supplies	500	500	500	500	500
Maintenance	200	200	200	200	200
Contractual Services/Utilities	2,500	2,500	2,500	2,500	2,500
<b>TOTAL OP IMPACT</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>

City Goal: Maintain, improve & expand city infrastructure, facilities & programs (includes parks & leisure)

Strategic Planning Issue:

Planning Document(s):



**Project Name:** Repair/replace existing concrete driveway at the rear of Central Fire Station

**Project Category:** Public Safety

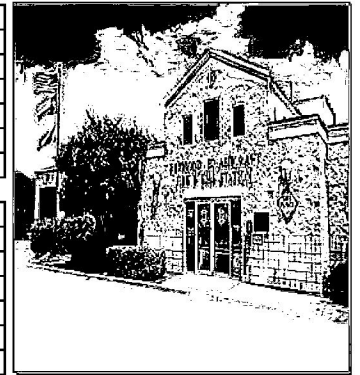
**Location:** 415 South Main Street

**Description:** Replace concrete at the rear of Central Fire Station.

**Justification:** The concrete driveway at the rear of Central Fire Station is damaged and continuing to degrade due to the weight of the fire apparatus. The existing concrete driveway does not sufficiently accommodate the weight of the fire trucks. The damage to the concrete will continue to degrade to the point the rear driveway will not be usable and will affect emergency response.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Future Certificates of Obligation	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
								-
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	30,000							30,000
								-
								-
<b>TOTAL FUNDING USE</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense					
Equipment/Supplies					
Maintenance					
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Map Image will be provided by Planning after submission

**City Goal:** Ensure continued quality public safety

**Strategic Planning Issue:**

**Planning Document(s):**

**Project Name:** Fire Station #3 Redesign and Expansion

**Project Category:** Public Safety

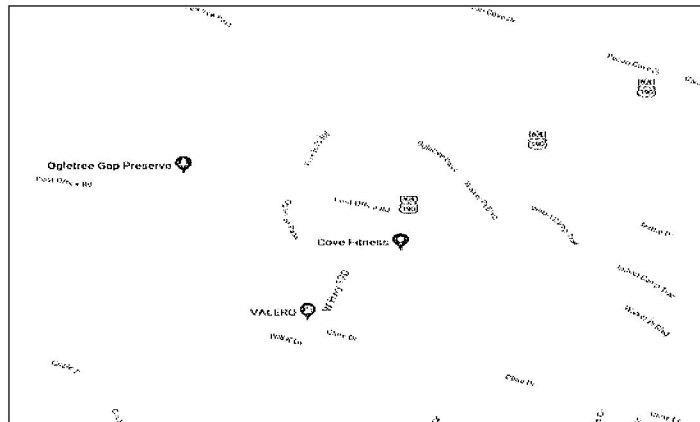
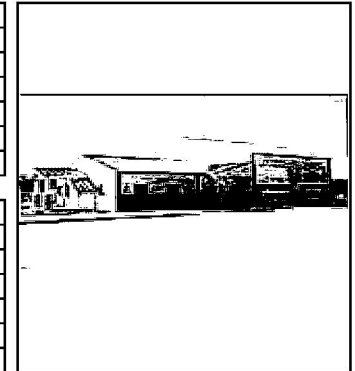
**Location:** 1050 W. Hwy 190

**Description:** Redesign Fire Station #3. Reconfigure and enlarge staff quarters, living area, apparatus bay, storage and the driveway to accommodate the apparatus.

**Justification:** Fire Station #3 was constructed in a manner that did not allow for future community growth and needs. Fire Station #3 is staffed with only 2 personnel for 3 apparatus. This station needs to be fully-staffed immediately. Due to increased call volume for emergency services, the department is barely maintaining efficient and effective response for the city. The Fire Department is at a critical point to where this station must immediately be expanded and staffed appropriately.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Future Certificates of Obligation	\$ -	\$ 127,500	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 977,500
								-
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 127,500</b>	<b>\$ 850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 977,500</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	\$ -	\$ 127,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 127,500
Construction			850,000					850,000
								-
								-
								-
<b>TOTAL FUNDING USE</b>	<b>\$ -</b>	<b>\$ 127,500</b>	<b>\$ 850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 977,500</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense	\$ 484,584	\$ 494,276	\$ 504,161	\$ 514,244	\$ 524,529
Equipment/Supplies	500	500	500	500	500
Maintenance	1,000	1,000	1,000	1,000	1,000
Contractual Services/Utilities	3,000	3,000	3,000	3,000	3,000
<b>TOTAL OP IMPACT</b>	<b>\$ 489,084</b>	<b>\$ 498,776</b>	<b>\$ 508,661</b>	<b>\$ 518,744</b>	<b>\$ 529,029</b>

**City Goal:** Ensure continued quality public safety

**Strategic Planning Issue:**

**Planning Document(s):** ISO Study for Fire Station Locations

Project Name: Fire Station #4

Project Category: Public Safety

Location: Center plat between Old Copperas Cove Road and Charles Tillman Way running North to South.

Description: Design and Construction of Fire Station #4. Facility will accommodate apparatus in three bays, fire training area, exercise area, and building support. The facility will be approximately 24,409 square feet. Apparatus are not included in the Capital Improvement Plan Funding Uses according to the 2013 Needs Assessment Project Budget. Apparatus are listed in the Capital Outlay Plan with an anticipated expense of \$2,500,000.

Justification: The Master Fire Station Location Report of 2011 recommended Fire Station #4 be constructed. With the Southeast Bypass nearing completion as well as the current and anticipated future growth in that area, the need for public safety response times to be reasonable and equitable to all citizens requires additional fire station(s). A General Obligation bond for \$6,000,000 was approved November 5, 2013 for the project.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Future Certificates of Obligation	\$ -	\$ -	\$ -	\$ -	\$ 1,230,000	\$ -	\$ -	\$ 1,230,000
Future General Obligation Bonds						8,200,000	-	8,200,000
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,230,000</b>	<b>\$ 8,200,000</b>	<b>\$ -</b>	<b>\$ 9,430,000</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ 1,230,000	\$ -	\$ -	\$ 1,230,000
Construction						8,200,000		8,200,000
								-
								-
<b>TOTAL FUNDING USE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,230,000</b>	<b>\$ 8,200,000</b>	<b>\$ -</b>	<b>\$ 9,430,000</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense					
Equipment/Supplies					
Maintenance					
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

City Goal: Ensure continued quality public safety

Strategic Planning Issue:

Planning Document(s): Master Fire Station Location Report  
Station #4 Needs Assessment



**2022-2026 CAPITAL IMPROVEMENT PLAN**

**Project Name:** Pubic Safety Training Facility

**Project Category:** Public Safety

**Location:** 1050 W. Hwy 190 (Proposed)

**Description:** Creation of a training facility with a building that will provide space for classroom training, practice exercises, physical fitness, and restrooms. The site will also accommodate potable water, drafting pit, classroom, natural gas or propane, audio/video, live fire training props, rescue training, search training, patient confinement, firearms training, ERASE training, and other associated emergency services suited for Fire, EMS and Law Enforcement.

**Justification:** Police Officers and Firefighters do not have access to a local facility that allows for police or fire training evolutions in a controlled environment. Current practice is to send public safety personnel out of town to regional training and certification events, which incurs costs for classes, travel and lodging, and potential overtime expenses. Current industry trends demand more hands-on training for public safety. Public safety staffing has the expertise to provide much of this training but lack the proper facilities.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Future Certificates of Obligation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,900,000	\$ 7,900,000
								-
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,900,000</b>	<b>\$ 7,900,000</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 990,000	\$ 990,000
Construction							4,750,000	4,750,000
Utility Relocates							125,000	125,000
Equipment/Furniture							2,035,000	2,035,000
								-
<b>TOTAL FUNDING USE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,900,000</b>	<b>\$ 7,900,000</b>

OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense					
Equipment/Supplies					
Maintenance					
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Map Image will be provided by Planning after submission

**City Goal:** Ensure continued quality public safety

**Strategic Planning Issue:**

**Planning Document(s):**



**2022-2026 CAPITAL IMPROVEMENT PLAN**

**Project Name:** Fire Station #5

**Project Category:** Public Safety

**Location:** Vicinity of FM 2808 and CR 4744 or possibly North FM 116 and Whispering Oaks

**Description:** Needs assessment for future Fire Station #5 to include location and programming. Design and construction will be completed at a later date.

**Justification:** The Master Fire Station Location Report of 2011 anticipates the need for Fire Station #5 to be constructed. With the current and anticipated future growth, the need for public safety response times to be reasonable and equitable to all citizens requires additional fire station(s).

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Future Certificates of Obligation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000
								-
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000
								-
								-
								-
<b>TOTAL FUNDING USE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense					
Equipment/Supplies					
Maintenance					
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Map Image will be provided by Planning after submission

**City Goal:** Ensure continued quality public safety

**Strategic Planning Issue:**

**Planning Document(s):**

**City of Copperas Cove  
Capital Improvement Plan  
Fiscal Years 2022-2026**

# **Transportation/MPO Projects**



**City of Copperas Cove**

*The City Built for Family Living*

**Project Name:** Business Hwy 190 Median and Sidewalk

**Project Category:** Streets & Sidewalks

**Location:** FM 1113 to Constitution

**Description:** Construction of a raised median and conversion of one travel lane in each direction to a sidewalk/bicycle lane

**Justification:** KTMO approved funding in the amount of \$10,000,000.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
2015 CO - Tax Supported	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,000
2018 CO - Tax Supported	1,065,212							1,065,212
Category 2 State Funding	10,000,000							10,000,000
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 11,435,212</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,435,212</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	967,563	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 967,563
Construction	10,000,000							10,000,000
Consulting Services	467,649							467,649
								-
								-
<b>TOTAL FUNDING USE</b>	<b>\$ 11,435,212</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,435,212</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment/Supplies					
Maintenance					
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City Goal:** Maintain, improve & expand city infrastructure, facilities & programs (includes parks & leisure)

**Strategic Planning Issue:**

**Planning Document(s):**

**Project Name:** FM 116 & FM 3046 Sidewalk Project

**Project Category:** Streets & Sidewalks

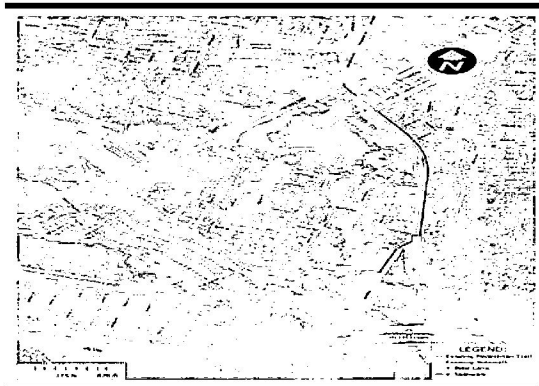
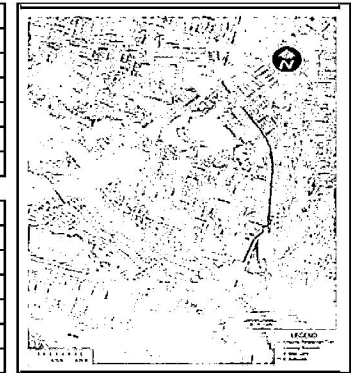
**Location:** Intersection of US 190 south on FM 116 to FM 3046 then south to Copperas Cove South Par

**Description:** Install ADA compliant sidewalks from the intersection of US 190 south on FM 116 to FM 3046 then south to Copperas Cove South Park. KTMO CSJ 3128-01-013 & 3131-01-007.

**Justification:** A safety project that has been awarded Category 7 state funds totaling \$975,000.00.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
2017 CO - Tax Supported	\$ 206,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 206,050
2018 CO - Tax Supported	206,050							206,050
Category 7 State Funding	975,000							975,000
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 1,387,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,387,100</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	161,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,800
Construction	990,000							990,000
Consulting Services	235,300							235,300
								-
<b>TOTAL FUNDING USE</b>	<b>\$ 1,387,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,387,100</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment/Supplies					
Maintenance					
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City Goal:** Maintain, improve & expand city infrastructure, facilities & programs (includes parks & leisure)

**Strategic Planning Issue:**

**Planning Document(s):**



**Project Name:** The Narrows Sidewalks

**Project Category:** Streets & Sidewalks

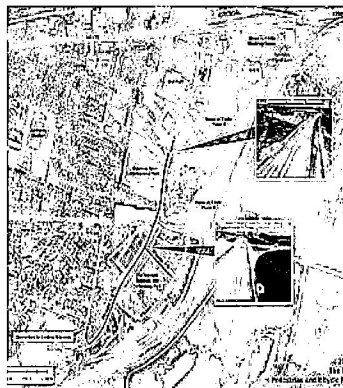
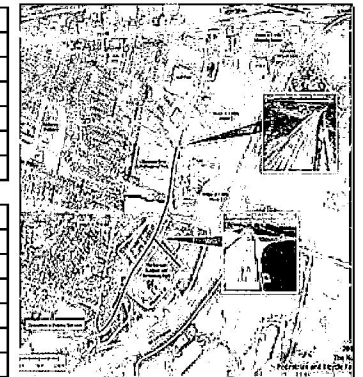
**Location:** The Narrows Technology Park

**Description:** Install pedestrian and bicycle facilities as well as HOP stops. Three phases: KTMPO CSJ 0909-39-131, 0909-39-132, 0909-39-133.

**Justification:** Economic Development impact and KTMPO approved funding of all 3 phases in the amount of \$1,700,000.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
2018 CO - Tax Supported	\$ 416,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 416,838
Category 7 State Funding	530,000							530,000
Category 9 State Funding	1,170,000							1,170,000
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 2,116,838</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,116,838</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	109,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,838
Construction	1,956,000							1,956,000
Consulting Services	51,000							51,000
								-
<b>TOTAL FUNDING USE</b>	<b>\$ 2,116,838</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,116,838</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment/Supplies					
Maintenance					
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City Goal:** Maintain, improve & expand city infrastructure, facilities & programs (includes parks & leisure)

**Strategic Planning Issue:**

**Planning Document(s):**

**Project Name:** Hwy 9 EB to Business 190 WB Interchange

**Project Category:** Streets & Sidewalks

**Location:** Hwy 9 EB to Business 190 WB Interchange

**Description:** Construct an interchange turnaround from Highway 9 eastbound to Business 190 westbound to allow access into the City and to the commercial businesses along Business 190.

**Justification:** Provide connectivity for residents (both City and Coryell County residents) and Dept. of Defense (DOD) vendors from the north to retail, services, and shopping activities in the core of the city. Without this project, residents and commercial traffic are required to drive through city neighborhoods, impeded by railway activities and numerous traffic signals, which currently results in increased congestion, reduced air quality, and lost productivity.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Future Certificates of Obligation	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Category 2 State Funding		1,750,000						1,750,000
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 2,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,100,000</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	-	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Construction		1,750,000						1,750,000
								-
								-
<b>TOTAL FUNDING USE</b>	<b>\$ -</b>	<b>\$ 2,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,100,000</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment/Supplies					
Maintenance					
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City Goal:** Maintain, improve & expand city infrastructure, facilities & programs (includes parks & leisure)

**Strategic Planning Issue:**

**Planning Document(s):**

**Project Name:** Courtney Lane - Fairbanks St to N 1st St (FM 116)

**Project Category:** Streets & Sidewalks

**Location:** Courtney Lane - Fairbanks St to N 1st St (FM 116)

**Description:** Copperas Cove proposes to construct one lane in each direction with a continuous two-way left-turn lane along Courtney Lane from FM 116 to Fairbanks Street. Project elements to include drainage improvements, shared use path, landscaping, potential signalization at Courtney Lane and Neff Drive, and safety lighting along the project.

**Justification:** This project is listed in the Copperas Cove Transportation Master Plan to provide improved access to JL Williams Ledger School and SC Lee Junior High School and homes in the northern part of the city. The roadway also provides a connection from FM 116 to downtown. The proposed project will provide an additional vehicle travel lane, a shared use path, and improved sidewalks to provide transportation options to students and citizens.

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Future Certificates of Obligation	\$ -	\$ -	\$ 827,000	\$ -	\$ -	\$ -	\$ -	\$ 827,000
Future Certificates of Obligation			\$ 827,000					827,000
Category 7 State Funding			\$ 3,308,000					3,308,000
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,962,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,962,000</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	-	\$ -	\$ 827,000	\$ -	\$ -	\$ -	\$ -	\$ 827,000
Construction			4,135,000					4,135,000
								-
								-
								-
<b>TOTAL FUNDING USE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,962,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,962,000</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment/Supplies					
Maintenance					
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City Goal:** Maintain, improve & expand city infrastructure, facilities & programs (includes parks & leisure)

**Strategic Planning Issue:**

**Planning Document(s):**

**Project Name:** W Avenue B, Phase 1 - N 1st St (FM 116) to Courtney Ln

**Project Category:** Streets & Sidewalks

**Location:** N 1st St (FM 116) to Courtney Ln

**Description:** Copperas Cove proposes to construct an additional lane in each direction and keep the existing continuous two-way left-turn lane along W Avenue B from N 1st Street to Courtney Lane. Project elements to include drainage improvements, shared use path, sidewalk, landscaping, traffic signal reconstruction and safety lighting.

**Justification:** The roadway project, included in the City's 2020 Transportation Master Plan, improves vehicle capacity for the growing northwest part of the city. It provides sidewalk improvements for residents in the western and northern parts of the city with access to recreational facilities as well as access to commercial retail and business services provided in the city's downtown. In addition, future phases will provide multi-mode opportunities by improving bus travel time and a shared multi-use path along the northern side of W. Avenue B (FM 1113).

FUNDING SOURCE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Future Certificates of Obligation	\$ -	\$ -	\$ -	\$ 1,604,000	\$ -	\$ -	\$ -	\$ 1,604,000
Category 2 State Funding				8,020,000				8,020,000
								-
								-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,624,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,624,000</b>

FUNDING USE:	Prior Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Future Years	TOTAL
Design/Engineering	-	\$ -	\$ -	\$ 1,604,000	\$ -	\$ -	\$ -	\$ 1,604,000
Construction				8,020,000				8,020,000
								-
								-
<b>TOTAL FUNDING USE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,624,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,624,000</b>



OPERATING IMPACT:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Personnel Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment/Supplies					
Maintenance					
Contractual Services/Utilities					
<b>TOTAL OP IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City Goal:** Maintain, improve & expand city infrastructure, facilities & programs (includes parks & leisure)

**Strategic Planning Issue:**

**Planning Document(s):**