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APPLICATION OF EL PASO ELECTRIC	§	BEFORE THE STATE OFFICE
COMPANY TO CHANGE RATES	§	OF
	§	ADMINISTRATIVE HEARINGS

REBUTTAL TESTIMONY

OF

DAVID C. HAWKINS

FOR

EL PASO ELECTRIC COMPANY

NOVEMBER 19, 2021

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1 **I. Introduction and Qualifications**

2 Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

3 A. My name is David C. Hawkins. My business address is 100 North Stanton Street, El Paso,
4 Texas 79901.

5
6 Q. HOW ARE YOU EMPLOYED?

7 A. I am employed by El Paso Electric Company ("EPE" or "Company") as Vice President of
8 Strategy and Sustainability.

9
10 Q. ARE YOU THE SAME DAVID C. HAWKINS WHO SUBMITTED DIRECT
11 TESTIMONY?

12 A. Yes, I am.
13

14 **II. Purpose of Rebuttal Testimony**

15 Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?

16 A. The purpose of my rebuttal testimony is to respond to testimony from Office of Public
17 Utility Counsel ("OPUC") witness Constance Cannady and Freeport-McMoran, Inc.
18 ("FMI") witness Billie LaConte recommending: (a) the removal from base rates of invested
19 capital and operations and maintenance ("O&M") expenses related to EPE generating units
20 Rio Grande Unit 7, Newman Unit 1, and Newman Unit 2, and (b) the recovery of such
21 investment and expenses through a separate rider. This recommendation is inappropriate
22 and unreasonable because these units were fully operational during the test year and will
23 not be retired before the rate year. Further, the timing of the retirement of these units is
24 not as certain as those witnesses assume.

25 I also address City of El Paso witness Scott Norwood's recommendation that EPE
26 be required to present documentation, in its next fuel reconciliation proceeding, of
27 curtailments of Palo Verde Generating Station ("PVGS") energy deliveries to EPE's retail
28 service area caused by transmission constraints.

29 Finally, I also respond to Mr. Norwood's recommendation that EPE's test-year
30 transmission operations and maintenance ("O&M") expenses be reduced by \$2,389,050

1 and explain why those costs were not unjustified or extraordinary as Mr. Norwood alleges
2 but were reasonable and necessary to provide reliable service to EPE customers.
3

4 **III. Planned Generating Unit Retirement Rider**

5 Q. PLEASE DESCRIBE MS. LACONTE'S ARGUMENT THAT EPE'S GENERATING
6 UNITS PLANNED FOR RETIREMENT SHOULD BE REMOVED FROM RATE
7 BASE.

8 A. On pages 40-44 of her direct testimony, Ms. LaConte argues that Rio Grande Unit 7 and
9 Newman Unit 2 capital and O&M expenses should be removed from EPE's base rates
10 because the Company's recently published Integrated Resource Plan ("IRP") indicates that
11 EPE plans to retire these units by the end of 2022. She advocates for EPE to recover costs
12 associated with Rio Grande Unit 7 and Newman Unit 2 through a rider taking effect with
13 the new base rates established in this case and running through December 2022.
14 Ms. LaConte argues that recovery of these costs through the proposed rider will prevent
15 customers from having to pay the full cost of service once these units are retired and no
16 longer used and useful.
17

18 Q. PLEASE DESCRIBE MS. CANNADY'S ARGUMENT THAT EPE'S GENERATING
19 UNITS PLANNED FOR RETIREMENT SHOULD BE REMOVED FROM RATE
20 BASE.

21 A. On pages 9-14 of Ms. Cannady's Direct Testimony, she makes a similar recommendation
22 for recovery of capital and O&M expenses related to EPE's generating units planned for
23 retirement at the end of 2022 through a rider. Ms. Cannady includes Newman Unit 1 capital
24 and O&M expenses in the proposed rider, in addition to Newman Unit 2 and Rio Grande
25 Unit 7.
26

27 Q. DO YOU AGREE WITH THE RECOMMENDATIONS OF MS. LACONTE AND
28 MS. CANNADY?

29 A. No, I do not. Ms. Cannady suggests that the Commission's treatment of Southwestern
30 Electric Power Company's ("SWEPCO") Welsh Unit 2 in Docket No. 46449 established a
31 precedent for removing capital and O&M expenses related to a retired unit from rate base

1 and recovery of such costs through a rider. When the Commission considered this issue in
2 Docket No. 46449, Welsh Unit 2, unlike EPE's three units, was already retired.
3 Ms. LaConte relies on the Proposal for Decision recently issued in SWEPCO's current base
4 rate case (Docket No. 51415) and the ALJs' recommendation to remove capital investment
5 and O&M expenses related to a retiring unit (Dolet Hills) from rate base and recovery of
6 the costs through a rider. Although the Commission has adopted that recommendation, the
7 circumstances there are also different from those with respect to Rio Grande Unit 7 and
8 Newman Units 1 and 2 in that SWEPCO has committed to retiring Dolet Hills at the end
9 of this year. Further, the proposals of Ms. LaConte and Ms. Cannady both depend upon
10 and assume the retirement of these generating units in December 2022.

11 EPE has not set definitive retirement dates for Rio Grande Unit 7 or Newman
12 Units 1 and 2. The results of EPE's current request for proposal process will help EPE
13 determine whether the replacement resources forecasted in the IRP match the actual offers
14 for replacement resources such that retirement of any existing generating units is in the
15 best interests of EPE customers. It is premature to assume the retirements of Rio Grande
16 Unit 7 or Newman Units 1 and 2 at any specific point in time in the future. The Loads &
17 Resources (L&R) in the Company's IRP are forecasts and plans based on current conditions
18 and projections, and they are subject to change over time. The L&R and IRP do not
19 constitute formal or final decisions or determinations regarding retirement of the
20 Company's generating units or acquisition of replacement resources.

21
22 Q. DOES EPE DEVELOP THE L&R TO DETERMINE WHEN TO ADD NEW
23 GENERATION CAPACITY TO MEET ITS LONG-TERM RESERVE MARGIN
24 NEEDS?

25 A. Yes, it does. EPE forecasts its multi-year energy and demand needs on an annual basis.
26 As part of this process, EPE compiles supply, demand and reserve margin information into
27 the L&R document, which compares the Company's owned generation and purchased
28 power resources to expected loads, taking into consideration EPE's reserve margin and
29 assuming no capacity is added. The L&R is a tool to ensure the Company is not capacity
30 short or capacity long and help determine when additional generation capacity will be
31 needed.

1
2 Q. DOES THE L&R INCLUDE PLANNED GENERATION UNIT RETIREMENTS TO
3 CALCULATE RESERVE MARGIN NEEDS?

4 A. Yes, it does. The L&R considers EPE's planned retirements of older generation units in
5 conjunction with its other existing generation resources in determining whether additional
6 capacity will be needed. For instance, the 2017 L&R showed a need for Newman Unit 6
7 based on several factors, including the Company's load forecast at that time, its reserve
8 margin criteria, and the planned retirements of Newman Units 1 and 2 and Rio Grande
9 Unit 7. The Company must plan to have sufficient capacity to serve expected future load
10 and take steps to add generation units to ensure reliable service in the future based on
11 projections and forecasts, which is why EPE sought a Certificate of Convenience and
12 Necessity ("CCN") amendment for Newman Unit 6.

13
14 Q. SO THE COMPANY USES THE L&R TO DETERMINE WHEN NEW GENERATION
15 CAPACITY SHOULD BE ADDED BUT NOT TO DETERMINE WHEN
16 GENERATION UNITS WILL BE RETIRED?

17 A. The L&R is not a final determination of whether or when to retire any specific generation
18 unit. Several factors can affect the planned retirement dates for generation units that are
19 part of the L&R. Of primary importance is that new resources that replace the retiring
20 generating capacity are completed and in-service. EPE must and does continually
21 reevaluate how to reliably serve its load at reasonable costs and take appropriate measures
22 to maintain reliability and account for unforeseen contingencies in the construction or
23 operation of the new resources that will be brought into its generation portfolio. In
24 addition, changes in projected operating conditions can impact the estimated remaining
25 useful life of the resources. Changes in load growth versus projections can also affect
26 decisions on when to retire older generation units, as can regulatory mandates.

27
28 Q. HOW WILL THE RETIREMENT DATES OF NEWMAN UNITS 1 AND 2 AND
29 RIO GRANDE UNIT 7 BE DETERMINED?

30 A. As EPE witness Omar Gallegos explained in the Newman Unit 6 CCN case, Docket
31 No. 50277, the planned December 2022 retirements of Rio Grande Unit 7 and Newman

1 Units 1 and 2 depend on a new solar Purchased Power Agreement and a new solar
2 Purchased Power Agreement paired with battery storage coming online by 2022 and the
3 new Newman Unit 6 and stand-alone battery resource both becoming operational by 2023.¹
4 If these new resources are not timely completed and operating as planned by the 2023
5 summer peak, the timing of the retirements of Rio Grande Unit 7 and Newman Units 1 and
6 2 will most likely change. Because there is risk inherent in constructing new resources to
7 add to the Company's generation portfolio, and given EPE's obligation to ensure reliable
8 service, EPE plans to keep Newman Units 1 and 2 and Rio Grande Unit 7 available to serve
9 its customers until all of the new resources are completed and operational.

10
11 Q. HAVE THERE BEEN CHANGES IN THE TIMING OF NEW RESOURCES PLANNED
12 FOR THE REPLACEMENT OF NEWMAN UNITS 1 AND 2 AND RIO GRANDE
13 UNIT 7 SINCE THE CCN AMENDMENT FOR NEWMAN UNIT 6 WAS APPROVED?

14 A. Yes. First, EPE is no longer pursuing the 50 MW stand-alone battery storage facility as
15 regulatory approvals and contractual issues could not be resolved. In addition, in the last
16 week, EPE was notified that there would be a delay in the completion of the 100 MW
17 Hecate solar facility. Other events including shipping delays could impact the timing of
18 completion of other resources.

19
20 Q. DOES EPE PLAN TO IMMEDIATELY RETIRE NEWMAN UNITS 1 AND 2 AND
21 RIO GRANDE UNIT 7 WHEN NEW RESOURCES ARE COMPLETED AND
22 AVAILABLE?

23 A. No. As discussed in the direct testimony of Mr. Gallegos in Docket No. 50277, EPE plans
24 to place the units in inactive reserve for a minimum of two years following the completion
25 of new resources. By placing the units in inactive reserve, EPE will maintain the ability to
26 bring the units back into service if needed to address potential issues with other units or
27 unexpected increases in demand. By maintaining the units in inactive reserve, EPE
28 maintains contingency resources for minimal costs. As of the end of the test year, EPE's
29 net rate base investment in these three units was only \$4.9 million, total company, or

¹ See Mr. Gallegos November 2019 direct testimony in Docket No. 50277, at pages 12-15.

1 \$25 per kW, and EPE would incur minimal operating expenses to bring the units back into
2 service if needed.

3
4 Q. WHAT IS YOUR RECOMMENDATION WITH REGARD TO THE PROPOSAL BY
5 MS. LACONTE AND MS. CANNADY TO REMOVE THE NET INVESTMENT IN
6 NEWMAN UNITS 1 AND 2 AND RIO GRANDE 7 FROM RATE BASE ALONG WITH
7 O&M COSTS, DEPRECIATION AND TAXES OTHER THAN INCOME TO BE
8 RECOVERED IN A SEPARATE RATE RIDER?

9 A. I recommend the Commission decline to adopt this proposal. These units have not yet been
10 finally designated for retirement by any date certain, and they remain fully operational and
11 continue to help EPE provide reliable service to its customers. Therefore, the assumption
12 upon which Ms. Cannady and Ms. LaConte rely for their proposal is incorrect. EPE witness
13 James Schichtl discusses why the Commission should continue to include the capital
14 investments made by the Company in these used and useful generating units in rate base
15 and operating costs in the Company's cost of service.

16
17 **IV. Future PVGS Curtailments**

18 Q. WHAT DOES MR. NORWOOD RECOMMEND WITH REGARD TO FUTURE
19 CURTAILMENTS OF PVGS ENERGY DELIVERIES TO EPE'S RETAIL SERVICE
20 AREA DUE TO TRANSMISSION CONSTRAINTS, AND WHY?

21 A. Mr. Norwood advocates for the Commission requiring the Company to "implement more
22 precise monitoring and documentation" of these curtailments and to present such
23 information as part of its direct case in its next fuel reconciliation filing. He contends that
24 without documentation of these transmission constraint events, Texas customers may be at
25 risk of a capacity shortfall.

26
27 Q. WOULD REQUIRING THE COMPANY TO KEEP RECORDS OF THE
28 TRANSMISSION CONSTRAINTS BENEFIT EPE CUSTOMERS?

29 A. There would be minimal if any benefits to providing the requested records in fuel
30 reconciliation proceedings. Should there be a transmission constraint wherein EPE was
31 not able to import energy from its remote generation and was required to make off-system

1 sales, EPE would engage in off-system sales and increase local natural gas generation to
2 meet load requirements; the increased natural gas costs would be assigned to off-system
3 sales and the cost of energy generated at Palo Verde would be assigned to native load
4 customers. From an accounting perspective, EPE's customers would receive the benefit of
5 the lower fuel prices from EPE's remote generation.

6 However, if desired by the Commission, EPE maintains records of transmission
7 outages and can provide such information to the Commission.

8
9 **V. Transmission O&M Expenses**

10 Q. PLEASE EXPLAIN MR. NORWOOD'S RECOMMENDED REDUCTION IN THE
11 COMPANY'S TEST-YEAR TRANSMISSION O&M EXPENSES.

12 A. Mr. Norwood contends that the increase in the expenses charged by the Company to
13 Federal Energy Regulatory Commission ("FERC") Account 566, Miscellaneous
14 Transmission Expenses, during the test year should be disallowed because, in his words,
15 the increase was "extraordinary" and attributable to non-recurring expenses.

16
17 Q. DO YOU AGREE WITH MR. NORWOOD'S RECOMMENDATIONS?

18 A. No, I do not. The expenses charged by EPE to Account 566 during the test year were not
19 extraordinarily high, but they were reasonably and necessarily incurred by the Company
20 during the test year.

21
22 Q. WHAT WERE THE BASES FOR THE INCREASE IN MISCELLANEOUS
23 TRANSMISSION EXPENSES CHARGED BY EPE TO FERC ACCOUNT 566
24 DURING THE TEST YEAR?

25 A. The increase in Account 566 expenses during the test year resulted from changes in the
26 Company's charging of payroll and consulting services and in expenses related to hardware
27 and software maintenance.

28 During the 2015-2016 test year for EPE's most recent prior base rate case, Docket
29 No. 46831, the Company was in the middle of several significant transmission capital
30 projects, including the project to replace the Energy Management System ("EMS")
31 (discussed at pages 15 and 16 of my direct testimony). This work continued through the

1 middle of 2017. The Company began the EMS replacement project because the legacy
2 vendor no longer supported EPE's older EMS platform and due to new North American
3 Electric Reliability Corporation ("NERC") Critical Infrastructure Protection ("CIP")
4 Version 5 cybersecurity standards going into effect in 2016. Therefore, EPE charged
5 significantly more payroll dollars to these capital projects than to O&M during this period.
6 Therefore, charges to Account 566 were lower during these years than during the test-year.

7 Additionally, in order to more accurately reflect the work performed by the
8 communications team, starting in 2020 EPE began charging communication payroll related
9 to transmission, \$856,982, to Account 566, with a corresponding reduction that was
10 previously charged to Account 920. In 2019, communication team expenses of \$1,107,559
11 were charged to Account 920, and in 2020, communication team expenses of \$143,822
12 were charged to Account 920, reflecting the adjustment to Account 566. The Company
13 also added more personnel related to cybersecurity and communication systems during the
14 test year due to grid modernization efforts to bring high speed remote access to EPE's
15 substations. This change in payroll accounting and additional cybersecurity and
16 communication personnel led to an increase in charges to account 566 as compared to the
17 average annual charges from 2016-2019.

18 Finally, during the implementation of the new EMS, hardware and maintenance
19 support was reduced to a minimum. Therefore, annual charges to account 566 for hardware
20 and software support and maintenance were lower on average during the 2016-2017 time
21 period. However, after the new EMS and cybersecurity tools went into service, new
22 hardware and software support and maintenance costs were incurred annually. The
23 cybersecurity tools, including but not limited to Remote Access Management, Malicious
24 Code Detection and Prevention, Configuration Change Management and Monitoring, were
25 added to keep EPE in compliance with NERC CIP Version 5.

26 27 **VI. Conclusion**

28 Q. DOES THIS CONCLUDE YOUR TESTIMONY?

29 A. Yes, it does.