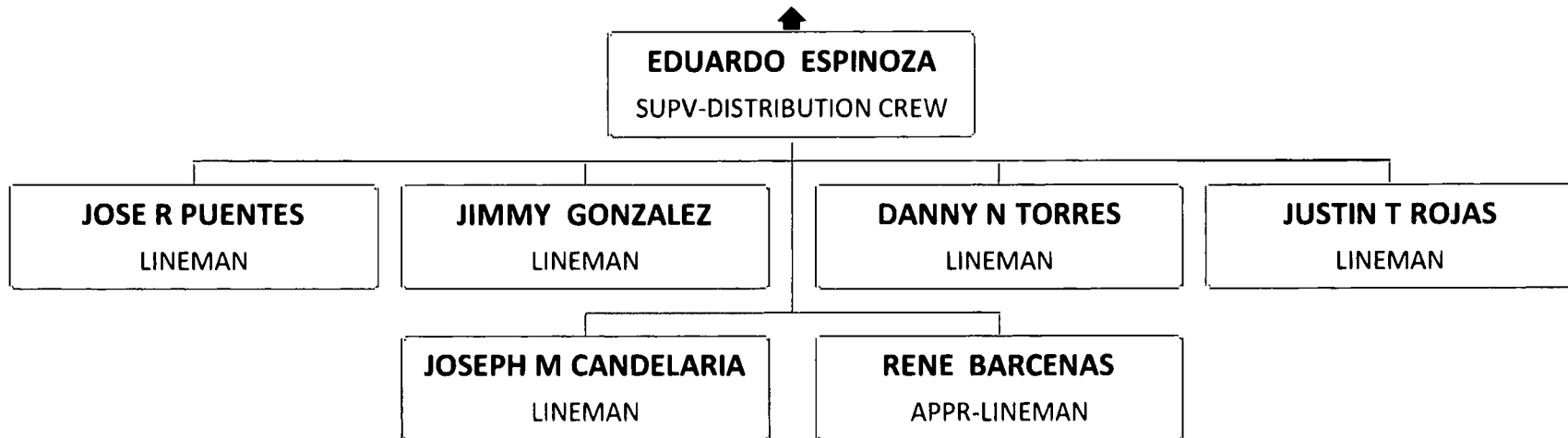
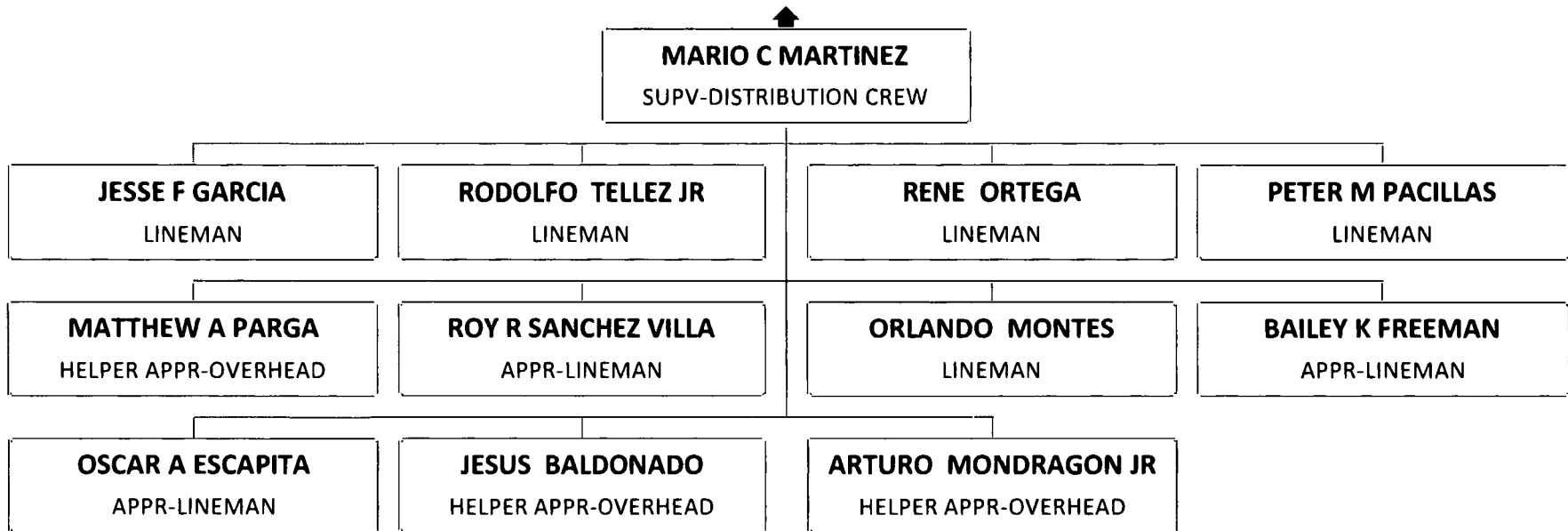
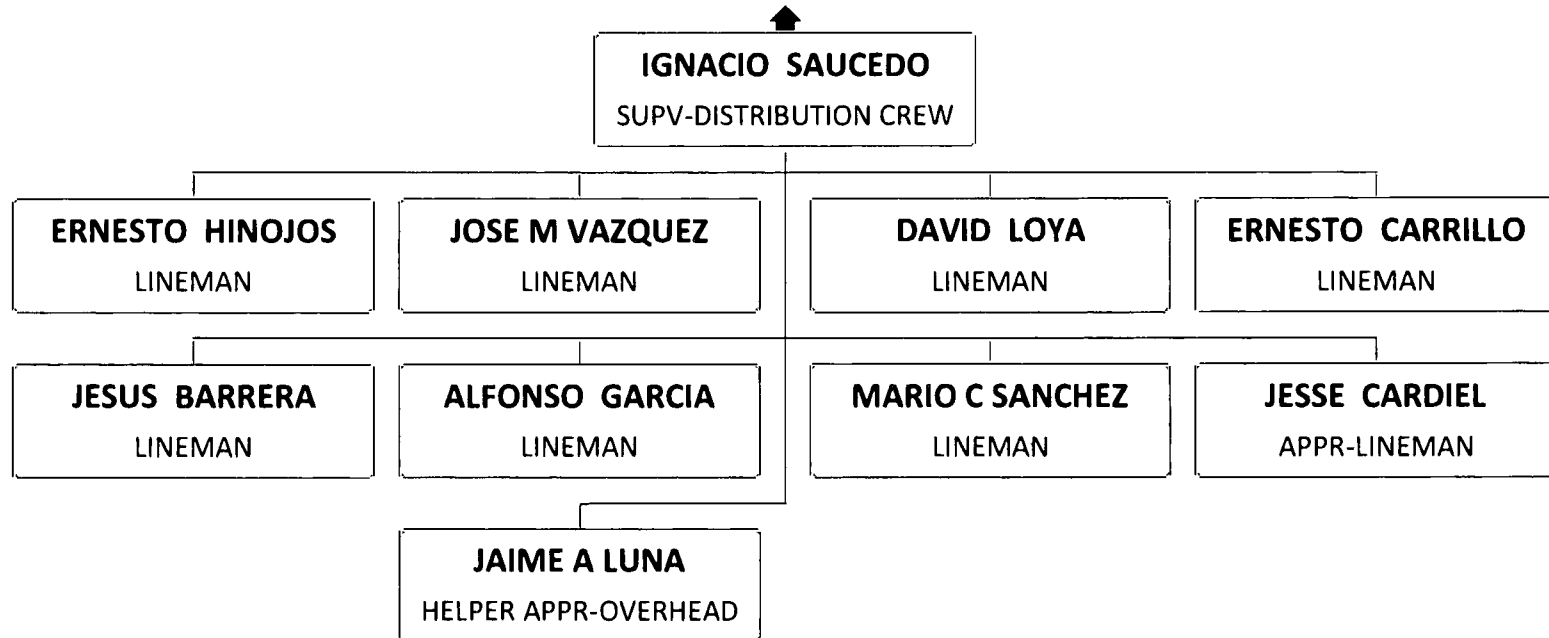
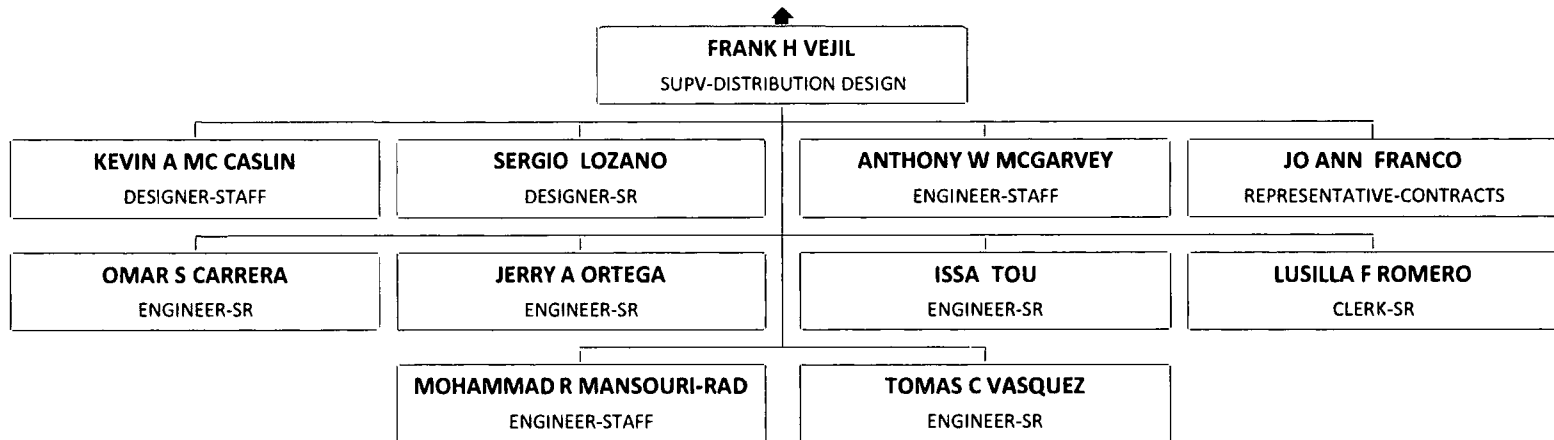






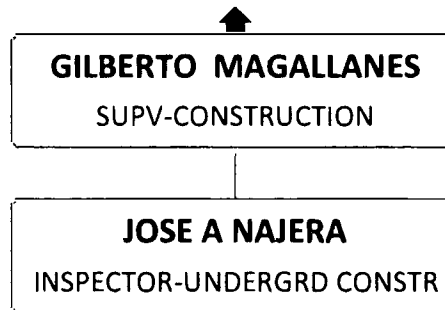




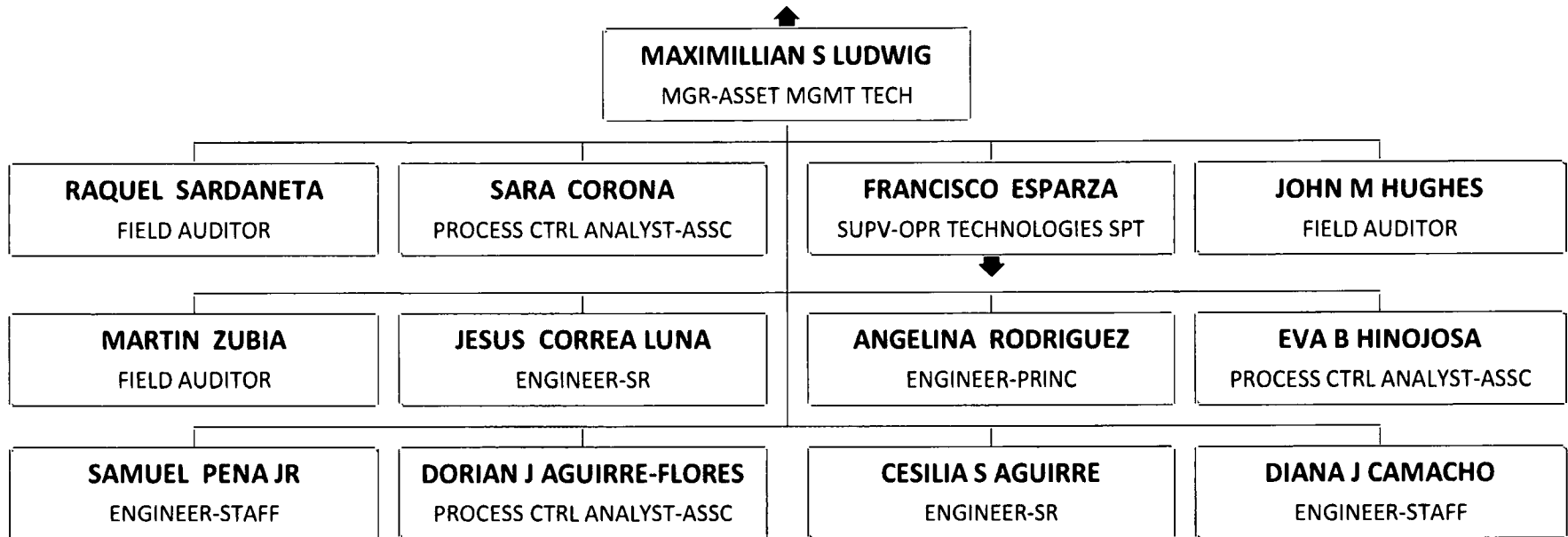


EL PASO ELECTRIC COMPANY
2021 TEXAS RATE CASE FILING
SCHEDULE H-7.5: PRODUCTION O&M ORGANIZATION CHARTS
SPONSOR: DAVID C HAWKINS
PREPARER: PEDRO VEGA
FOR THE TEST YEAR ENDED DECEMBER 31, 2020

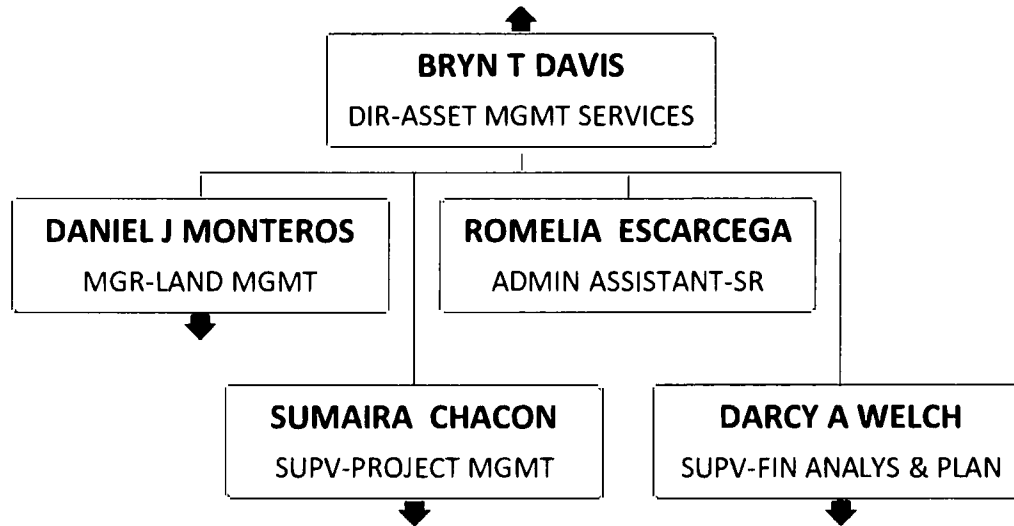
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VOLUMINOUS

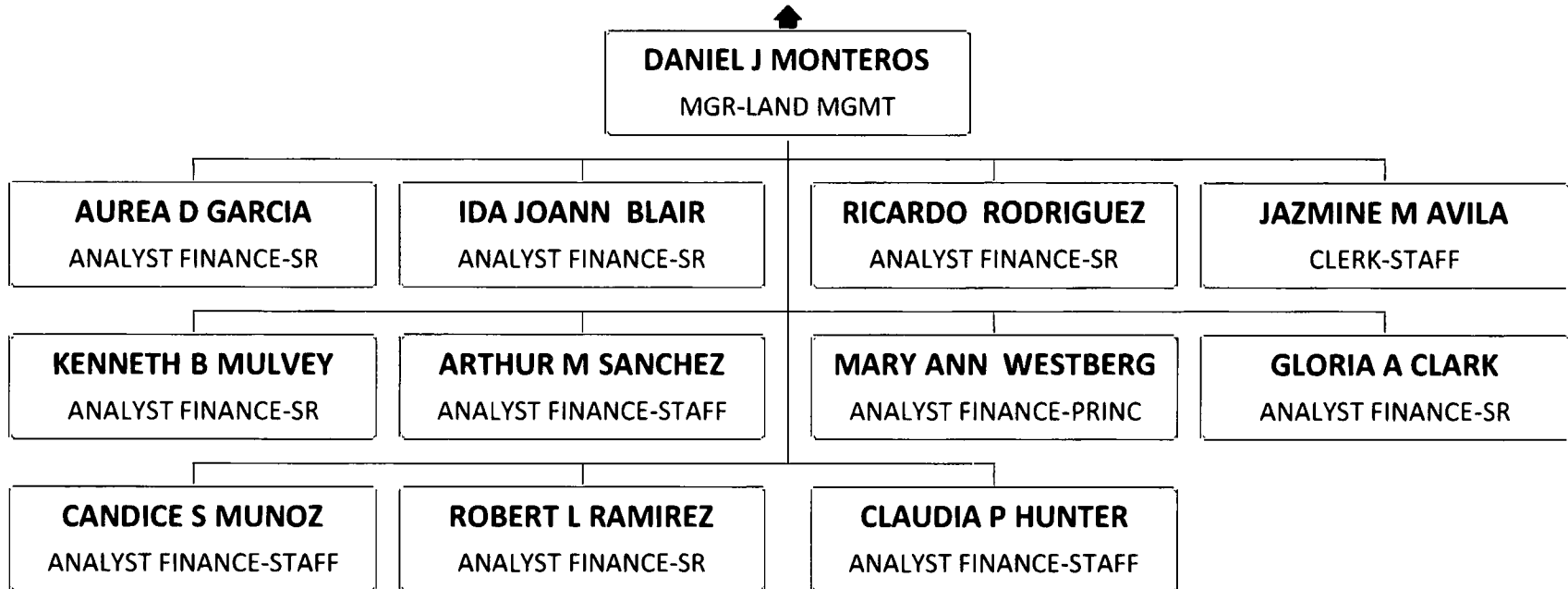


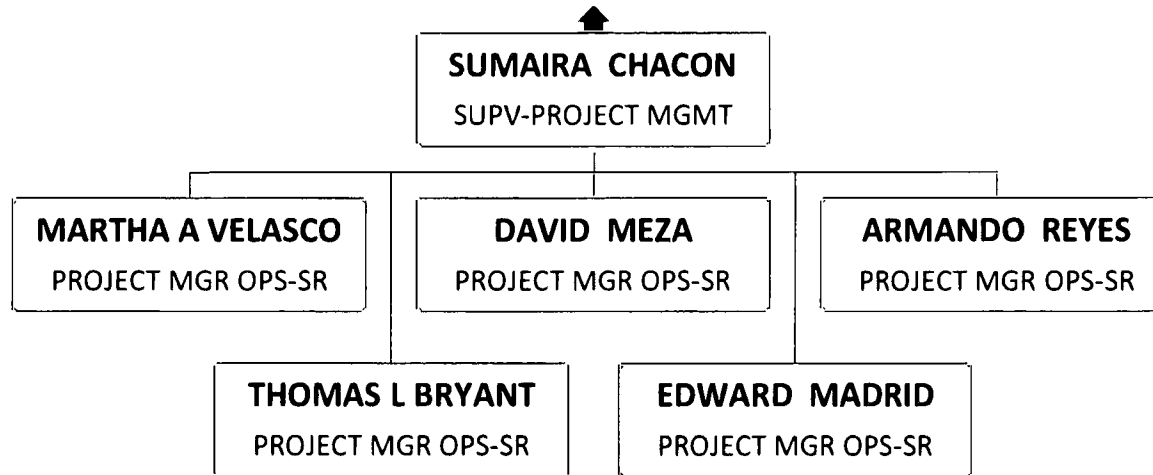
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VOLUMINOUS

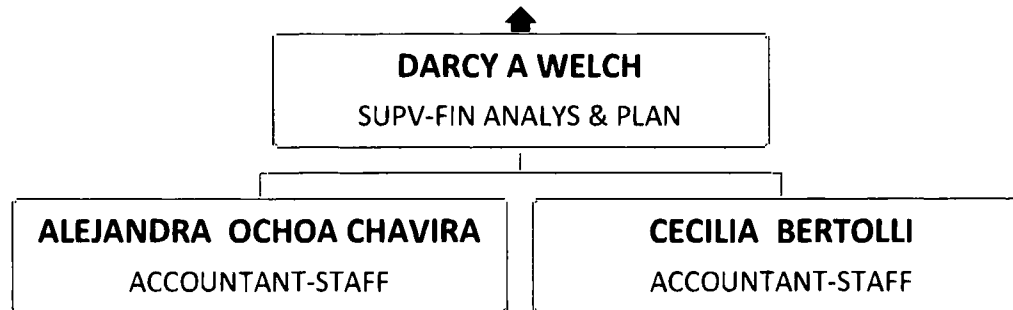


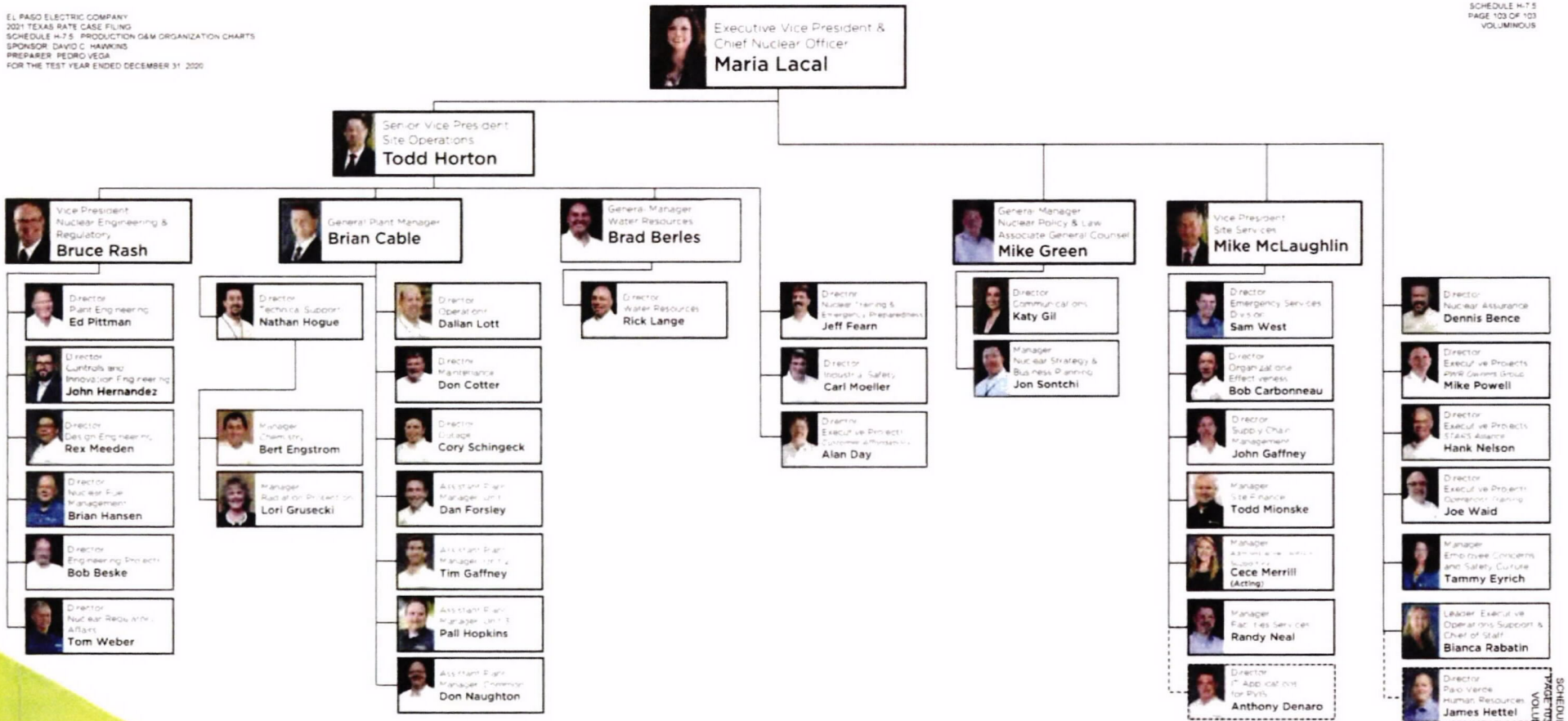












February 2021 Organization Chart (DRAFT)

Operations Programs at El Paso Electric Company's Wholly Owned Plants

Heat Rate/Energy Utilization Awareness: Plant operations and staff personnel are sensitive to unit performance and the impact that efficient fuel utilization has on generation cost. There are specifically targeted parameters that are monitored to give an overall performance pulse on each generating unit. Deficiencies are addressed as soon as practical considering unit system demand and outage scheduling availability, when an outage is required to correct a deficiency. Deficiencies that can be immediately addressed are corrected promptly by operator intervention or maintenance action. The Company conducts annual testing of all generating units to evaluate unit thermal performance and to identify and correct deficiencies that impact either heat rate or capacity of the unit.

Combustion Tuning: Strong focus is maintained on keeping boiler and gas turbine combustion controls operating in an optimum manner to ensure that fuel combustion is occurring in the most efficient manner possible. Managing the combustion process is the single most critical parameter to insuring effective fuel utilization. Operations personnel and maintenance technicians are trained to monitor and respond with high priority to any negative trends in this area. At Rio Grande, all the boilers are tuned on an annual basis, in order to fulfill the environmental regulations as required by the state of New Mexico. At Newman, all boilers are tuned and continuously monitored to fulfill the environmental regulations that are required by the state of Texas.

Energy Efficiency Awareness: Operations and plant staff have attended various training classes that focus specifically on efficient energy conversion both on steam as well as turbine driven units. These classes focus on parameters impacting the efficient conversion of energy in an optimum manner and deviation from optimum. Factors including air/fuel ratios, burner air-fuel mixing, combustion process time, heat transfer, boiler circulation, main steam pressures and temperatures, turbine backpressure, heat removal in the cooling system are all familiar topics to operations and staff personnel.

Process Improvement: A continuous effort is maintained on identifying opportunities for improvement in management of the preventive and predictive maintenance program with the goal of optimizing unit reliability. Operations play a key role in the management of this program.

Note: No system-wide production operations studies have been performed in the last 5 years.

Maintenance Programs at El Paso Electric Company's Wholly Owned Plants

Water Chemistry Management: Improvements to overall water management in the plants and boiler and cooling cycle chemistry controls has resulted in reduced mild steel and alloy corrosion. A tighter limitation on critical cooling and boiler water chemistry parameters has also resulted in well managed turbine and boiler deposition rates. This results in reduced maintenance component life cycle costs.

Boiler Tube Replacement and Condenser Re-tubing: Several boiler tube bundles have been replaced. This effort reduces unplanned plant capacity limitations and water chemistry upsets which result in off design unit operation and decreased thermal efficiency. In addition, re-tubing of spent lifecycle condenser tubes, improves condenser heat removal capability and reduced maintenance costs due to condenser tube leaks.

Component /System Performance Testing: Plants perform critical system component testing in order to evaluate equipment performance and its impact on overall unit efficiency. This test information is also used in upgrade/repair/replace decisions. This information also provides key information for extended life commitments and reliability on several of the older fleet units.

Predictive/Preventive Maintenance Programs: The plants continue to improve and expand the technologies utilized in the predictive maintenance program. Ultrasonic testing for leak detection, valve leak by, reheat super heater and internal boiler leak detection has been added to the program. In addition, electric motor testing during scheduled maintenance outages gives information on expected motor condition and allows for planned motor maintenance as opposed to unplanned, more costly outages. Vibration monitoring and analysis provides valuable information on rotating equipment condition. Ferrography, or oil condition analysis, is another key component of our predictive/preventative maintenance program. Infrared Thermography is used throughout the plants by certified techs to detect problems with electrical systems, boilers, and other equipment.

Life Extension/Reliability Upgrades: The older units have had life extension reviews performed with many of the recommendations incorporated into the maintenance plan. This has allowed the Company the option to continue unit operations with high expected reliabilities until such time as new units can be phased into the fleet.

Boiler /Turbine Control Upgrades: All units have had either (i) boiler control upgrades, or (ii) boiler and turbine control upgrades over the past six years. This gives operations and maintenance personnel the ability to focus on maintaining tighter, more efficient combustion controls with reduced operating cyclic stresses on boilers, turbines and aged pressure components. In addition, this allows the combustion process to be more efficiently managed resulting in improved unit thermal efficiency.

EL PASO ELECTRIC COMPANY
2021 TEXAS RATE CASE FILING
SCHEDULE H-9: PRODUCTION MAINTENANCE PROGRAMS
SPONSOR: J KYLE OLSON
PREPARER: AARON ARZAGA
FOR THE TEST YEAR ENDED DECEMBER 31, 2020

SCHEDULE H-9
PAGE 2 OF 2

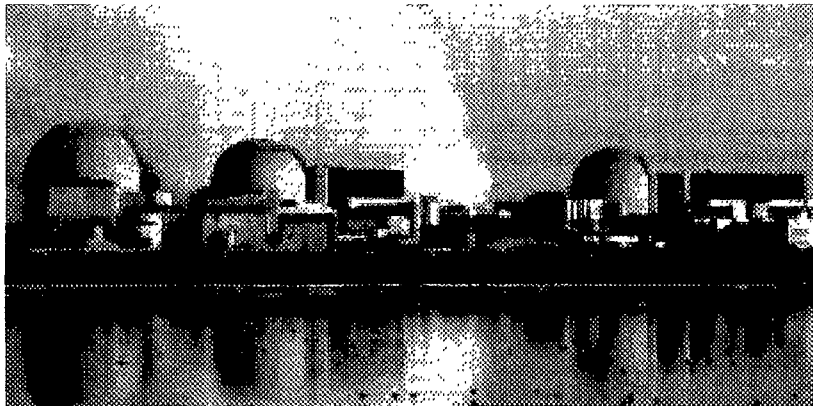
Major Turbine/Boiler Inspections: The local units have been maintained on an industry accepted schedule with major inspections of critical components performed on a targeted eight-year frequency (dependent on operational run hours during the period) for steam units. Combustion turbines are maintained as close to the recommended equipment manufacturers recommended frequency as operationally possible. During major inspections, all critical auxiliary equipment due for maintenance is also inspected as part of the overall goal of achieving high reliability with optimum performance, thus minimizing costs.

LMS100 GE System Bulletin Upgrades: The LMS100 units have recommended system bulletins that GE Engineering (OEM) identifies for owners to incorporate in their maintenance for unit reliability. The system bulletins are performed, if applicable, during annual maintenance outages.

Note: No system-wide production maintenance studies were performed in the past five years.

Document A04-1761-001, Rev. 1

2019 DECOMMISSIONING COST STUDY
for the
PALO VERDE NUCLEAR GENERATING STATION



Prepared for
Arizona Public Service Company

prepared by
TLG Services, Inc.
Bridgewater, Connecticut

July 2020

*Palo Verde Nuclear Generating Station
2019 Decommissioning Cost Study*

*Document A04-1761-001, Rev. 1
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APPROVALS

Project Manager	<u><i>Roderick W. Knight</i></u>	<u>7/28/2020</u>
	Roderick W. Knight	Date
Project Engineer	<u><i>Benjamin J. Stochmal</i></u>	<u>7/28/2020</u>
	Benjamin J. Stochmal	Date
Technical Manager	<u><i>Francis W. Seymore</i></u>	<u>7/28/2020</u>
	Francis W. Seymore	Date

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2019 Decommissioning Cost Study*

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REVISION LOG

No.	Date	Item Revised	Reason for Revision
0	5/12/20		Original Issue
1	7/28/2019	Appendix N	Corrected Tables

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ACRONYMS / DEFINITIONS

• AIF	Atomic Industrial Forum
• ALARA	As-Low-As-Reasonably Achievable
• CERCLA	Comprehensive Environmental Response, Compensation, and Liability Act
• CWS	Circulating Water System
• DAW	Dry Active Waste
• DOC	Decommissioning Operations Contractor
• DOE	Department of Energy
• DOT	Department of Transportation
• EPA	Environmental Protection Agency
• FA	Fuel assembly
• GTCC	Greater Than Class C
• IPs	Industrial Packages
• ISFSI	Independent Spent Fuel Storage Installation
• kW	Kilowatt
• LLRW	Low Level Radioactive Waste
• LTP	License Termination Plan
• LSA	Low Specific Activity
• MARSSIM	Multi-Agency Radiation Survey & Site Investigation Manual
• MOU	Memorandum of Understanding
• MSSS	Main Steam Supply System
• Mw	Megawatt
• NESP	National Environmental Studies Project
• NRC	Nuclear Regulatory Commission
• NSSS	Nuclear Steam Supply Systems
• NWPA	Nuclear Waste Policy Act
• OA	Operating Agent
• ORISE	Oak Ridge Institute for Science and Education
• P&IDs	Piping & Instrument Diagrams
• PERT	Program Evaluation and Review Technique
• PSDAR	Post-Shutdown Decommissioning Activities Report
• Palo Verde	Palo Verde Nuclear Generating Station
• RPV	Reactor Pressure Vessel
• SCO	Surface Contaminated Object
• TEDE	Total Effective Dose Equivalent
• TLG	TLG Services, Inc.
• UFSAR	Updated Final Safety Analysis Report

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EXECUTIVE SUMMARY

This analysis, prepared for the Operating Agent (OA) of the Palo Verde Nuclear Generating Station (Palo Verde) by TLG Services, Inc. (TLG), evaluates the cost to decommission Palo Verde following the final cessation of plant operations. The total projected station cost for the DECON alternative is estimated at \$2.96 billion, reported in 2019 dollars. The cost estimate includes the decommissioning of the three Palo Verde nuclear units, plus the decommissioning of the Water Reclamation Facility, the Water Reclamation Supply System Pipeline & Structures, the Evaporation Ponds, the Make-up Water Reservoirs, the Independent Spent Fuel Storage Facility (ISFSI), the Stored Steam Generators & Storage Facility (facility for storage of six retired steam generators), and the Stored Reactor Closure Heads & Storage Facility. The major cost contributors to the overall decommissioning cost are labor, radioactive waste disposal, and other removal-related activities (e.g. engineering, support equipment, capital expenditures for spent fuel containers). The costs are based on several key assumptions, including regulatory requirements, estimating methodology, contingency requirements, low-level radioactive waste disposal availability, high-level radioactive waste disposal options, and site restoration requirements.

The costs to decommission Palo Verde are evaluated for the DECON decommissioning alternative. Regardless of the timing of the decommissioning activities, the estimates assume the eventual removal of all the contaminated and activated plant components and structural materials, such that the facility operator may then have unrestricted use of the site with no further requirement for an operating license.

This study provides estimates for decommissioning Palo Verde under current requirements and is based on present-day costs and available technology. Cost summaries for the various facilities are provided at the end of this section for the major cost components. In addition, the estimate includes the costs to transfer spent fuel from the spent fuel storage pools to the DOE and transfer fuel from the ISFSI to the DOE. This is consistent with the OA's assumption that most ISFSI / spent fuel related operational, maintenance and capital costs will be paid by reimbursements from the DOE.

The decommissioning scenario analyzed for the purpose of generating the estimate is described in Section 2. The assumptions are presented in Section 3. A decommissioning timeline and sequence of decommissioning activities are provided in Section 4 and Appendix D. The major cost contributors are identified in Section 6, and schedules of annual expenditures provided in Appendix B and Appendix N.

TLG Services, Inc.

EL PASO ELECTRIC COMPANY
2021 TEXAS RATE CASE FILING
SCHEDULE H-10. NUCLEAR DECOMMISSIONING COST STUDIES
SPONSOR: RODERICK W. KNIGHT
PREPARER: RODERICK W. KNIGHT
FOR TEST YEAR ENDED DECEMBER 31, 2020

SCHEDULE H-10
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Detailed activity costs for each nuclear unit are provided in Appendix C. Detailed costs for the other facilities are provided in Appendices G, H, I, J, K, L, and M.

TLG Services, Inc.

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DECOMMISSIONING COST SUMMARY

	Cost, 2019\$ 1 (thousands)	Schedule (years)
UNIT 1 (Appendix C-1) ²		
PRE-SHUTDOWN ³		
Early Planning Prior to Shutdown	1,858	3.0
Pre-Shutdown Planning	11,085	2.0
PREPARATIONS		
Post-Shutdown Transition	111,506	1.0
Decommissioning Preparations	78,061	0.5
DECOMMISSIONING		
NSSS Removal	272,278	2.0
Site Decontamination	230,738	2.5
Decontamination Following Wet Fuel	27,700	0.5
Delay Before License Termination	19,052	2.5
License Termination	23,677	0.8
SITE RESTORATION		
Site Restoration	44,943	1.9
GTCC shipping	32,486	0.04
Subtotal	853,384	16.7
UNIT 2 (Appendix C-2)		
PREPARATIONS		
Post-Shutdown Transition	89,055	0.7
Decommissioning Preparations	51,398	0.3
DECOMMISSIONING		
NSSS Removal	300,609	2.0
Site Decontamination	253,540	3.0
Decontamination Following Wet Fuel	27,604	0.5
Delay Before License Termination	12,377	1.6
License Termination	23,507	0.8
SITE RESTORATION		
Site Restoration	44,747	1.9
GTCC shipping	32,486	0.04
Subtotal	835,323	10.8

¹ Columns may not add due to rounding

² The appendix referenced in parenthesis provides the reference source for the data

³ Pre-shutdown planning activities are applicable to all three units but costs are assigned to Unit 1

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**DECOMMISSIONING COST SUMMARY
(continued)**

	Cost, 2019\$¹ (thousands)	Schedule (years)
Unit 3 (Appendix C-3)²		
PREPARATIONS		
Post-Shutdown Transition	88,911	0.7
Decommissioning Preparations	51,359	0.3
DECOMMISSIONING		
NSSS Removal	298,788	2.0
Site Decontamination	302,032	3.0
Decontamination Following Wet Fuel	34,373	0.5
License Termination	32,634	0.8
SITE RESTORATION		
Site Restoration	83,695	1.9
GTCC shipping	32,486	0.04
Subtotal	924,279	9.2
ISFSI (Appendix L)		
ISFSI Operations / Spent Fuel Transfer (Units 1, 2, & 3)		
Shutdown until End of Spent Fuel Transfer to DOE	121,440	n/a
ISFSI License Termination	15,848	n/a
ISFSI Demolition and Site Restoration	8,706	n/a
Subtotal	145,994	
OTHER FACILITIES		
Stored Steam Generators & Storage Facility (Appendix G)	57,074	n/a
Water Reclamation Facility (Appendix H)	11,027	n/a
Water Reclamation Supply System Pipeline & Structures (Appendix I)	54,024	n/a
Evaporation Ponds (Appendix J)	66,009	n/a
Make-up Water Reservoirs (Appendix K)	5,069	n/a
Stored Reactor Closure Heads & Storage Facility (Appendix M)	5,405	n/a
Subtotal	198,607	
STATION TOTAL	2,957,587	

¹ Columns may not add due to rounding

² The appendix referenced in parenthesis provides the reference source for the data

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**SUMMARY TABLE: LICENSE TERMINATION, SPENT FUEL
MANAGEMENT AND NON-NUCLEAR COST**

	License Termination	Spent Fuel Management	Site Restoration	Total Cost¹ (thousands)
Unit 1 (Appendix C-1)²	785,071 (92%) ✓	13,902 (2%) ✓	54,411 (6%)	853,384
Unit 2 (Appendix C-2)	769,585 (92%) ✓	13,081 (2%) ✓	52,657 (6%)	835,323
Unit 3 (Appendix C-3)	817,726 (88%) ✓	11,620 (1%) ✓	94,934 (10%)	924,279
Independent Spent Fuel Storage Facility (Appendix L)	-	145,994 (100%)	-	145,994
Stored Steam Generators and Storage Facility (Appendix G)	56,465 (99%)	-	609 (1%)	57,074
Water Reclamation Facility (Appendix H)	-	-	11,027 (100%)	11,027
Water Reclamation Supply System Pipeline & Structures (Appendix I)	-	-	54,024 (100%)	54,024
Evaporation Ponds (Appendix J)	-	-	66,009 (100%)	66,009
Make-up Water Reservoirs (Appendix K)	-	-	5,069 (100%)	5,069
Stored Reactor Closure Heads & Storage Facility (Appendix M)	5,288 (98%)	-	117 (2%)	5,405
Station Total	2,434,134 (82%)	184,596 (6%)	338,856 (11%)	2,957,587

¹ Columns may not add due to rounding

² The appendix referenced in parenthesis provides the reference source for the data

*Palo Verde Nuclear Generating Station
2019 Decommissioning Cost Study*

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**2016 vs. 2019 DECOMMISSIONING
COST ESTIMATE COMPARISON**

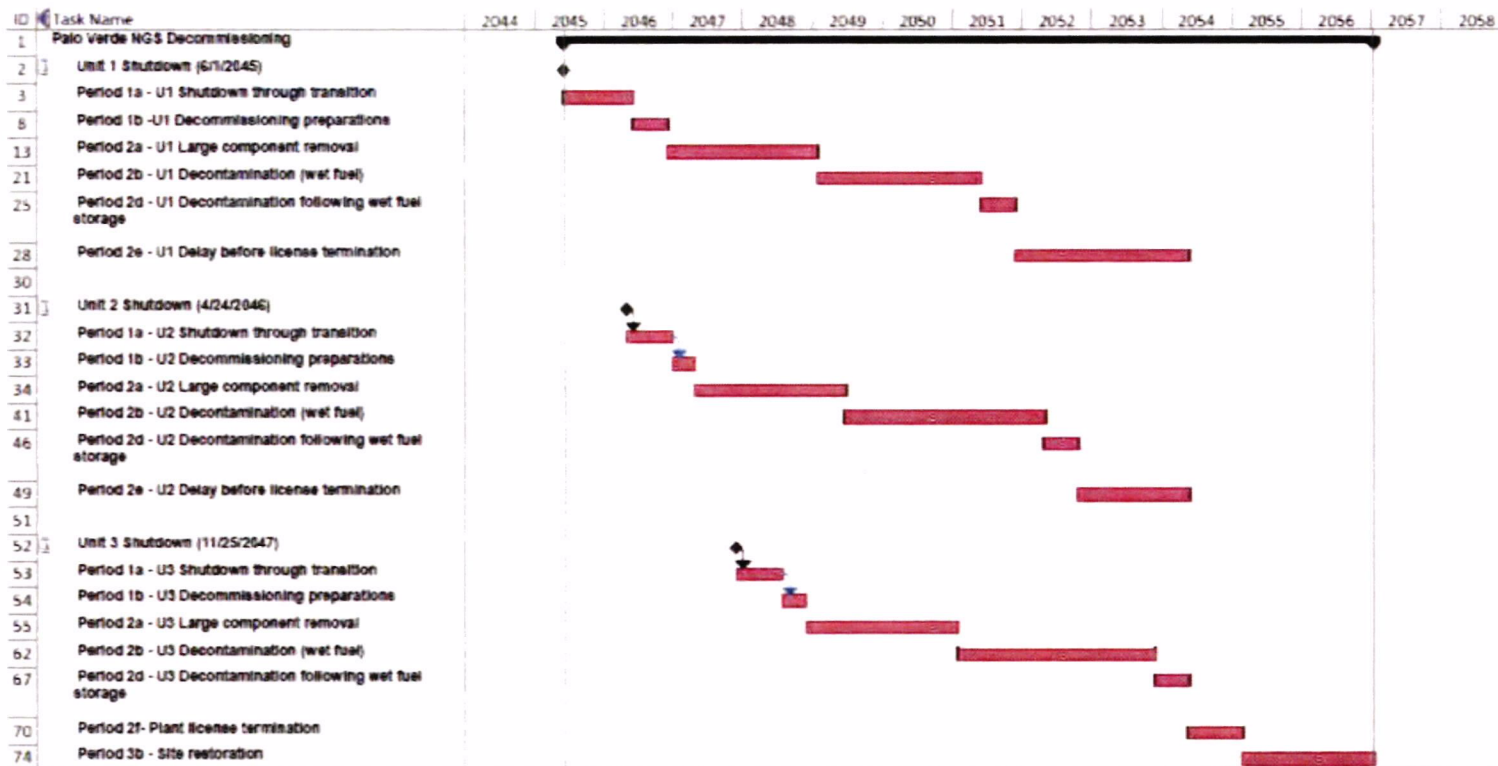
	2016 Study Cost, 2016\$ (thousands)	2016 Study Cost, 2019\$ (thousands) ¹	2019 Study Cost, 2019\$ (thousands)	Change '16-'19 (thousands)	% Chg.
Unit 1 (Appendix C-1) ²					
Pre-shutdown	13,103	14,219	12,943	-1,276	-9%
Preparations	181,132	196,560	189,566	-6,994	-4%
Decommissioning	521,914	566,371	573,445	7,075	1%
Site Restoration	75,269	81,680	77,429	-4,251	-5%
Subtotal	791,417	858,831	853,384	-5,447	-1%
Unit 2 (Appendix C-2)					
Preparations	146,924	159,439	140,454	-18,986	-12%
Decommissioning	541,208	587,309	617,636	30,327	5%
Site Restoration	75,067	81,461	77,233	-4,228	-5%
Subtotal	763,200	828,209	835,323	7,113	1%
Unit 3 & Common Structures (Appendix C-3)					
Preparations	146,749	159,249	140,271	-18,978	-12%
Decommissioning	583,441	633,138	667,827	34,689	5%
Site Restoration	107,930	117,123	116,181	-942	-1%
Subtotal	838,119	909,510	924,279	14,769	1.6%
Subtotal Units 1, 2, & 3	2,392,736	2,596,550	2,612,986	16,435	1%
Independent Spent Fuel Storage Installation (Appendix L)	134,365	145,810	145,994	184	0%
Other Facilities					
Stored Steam Generators and Storage Facility (Appendix G)	74,071	80,380	57,074	-23,306	-29%
Water Reclamation Facility (Appendix H)	11,545	12,528	11,027	-1,502	-12%
Water Reclamation Supply System Pipeline & Structures (Appendix I)	52,421	56,886	54,024	-2,863	-5%
Evaporation Ponds (Appendix J)	60,732	65,905	66,009	104	0%
Make-up Water Reservoirs (Appendix K)	4,744	5,148	5,069	-79	-2%
Stored Reactor Closure Heads & Storage Facility (Appendix M)	8,487	9,210	5,405	-3,806	-41%
Subtotal	212,000	230,058	198,607	-31,451	-14%
Station Total ³	2,739,101	2,972,419	2,957,587	-14,832	0%

¹ Escalated using a 3-year composite index of 1.085 based upon BLS index "CPI Services"

² The appendix referenced in parenthesis provides the reference source for the data

³ Columns may not add due to rounding

SUMMARY LEVEL MILESTONE SCHEDULE



Note: Removal of the Water Reclamation Facility, Water Reclamation Supply System Pipeline & Structures, Evaporation Ponds, Make-Up Water Reservoirs, Retired Steam Generators & Storage Facility, and the Stored Reactor Closure Heads & Storage Facility can begin any time after Unit 3 shutdown and must be completed by the end of the site license termination period for the nuclear units.

*Palo Verde Nuclear Generating Station
2019 Decommissioning Cost Study*

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1. INTRODUCTION

This report presents estimates of the cost to decommission the Palo Verde Nuclear Generating Station (Palo Verde), for the DECON scenario described in Section 2, following a scheduled and permanent cessation of plant operations. The analysis is designed to provide the OA with sufficient information to assess its financial obligations as they pertain to the eventual decommissioning of the nuclear station. It is not a detailed engineering document, but a financial analysis prepared in advance of the detailed engineering that will be required to carry out the decommissioning.

This study incorporates two decommissioning cost reduction alternatives. These alternatives were initially evaluated as part of the 1998 decommissioning cost study, and they were subsequently included in the 2001, 2004, 2007, 2010, 2013 and 2016 decommissioning cost estimates. Appendix A is an excerpt from the 1998 study summarizing these alternatives. Two alternatives were approved by the OA for use in conjunction with the 1998 study: On-site disposal of clean fill, and OA to act as Decommissioning Operations Contractor (DOC). As DOC, the OA will provide contract management of the decommissioning labor force, including subcontractors, as well as direct all decontamination and dismantling activities.

Isolation of the spent fuel pool was also first incorporated into the 1998 base estimate, and has been retained in the subsequent studies. Section 2.2, Item 3, contains a further description of this activity. A complete discussion of the assumptions used in this estimate is presented in Section 3.

1.1 OBJECTIVES OF STUDY

The objective of this study is to prepare an estimate of the cost, schedule, and waste volume generated to decommission Palo Verde, including all common and supporting facilities. The study considered the integration of the three-unit dismantling, and the dismantling of the Water Reclamation Facility, the Water Reclamation Supply System Pipeline & Structures, the Evaporation Ponds, the Make-up Water Reservoirs, the Independent Spent Fuel Storage Installation (ISFSI), the Stored Steam Generators and Storage Facility, and the Stored Reactor Closure Heads & Storage Facility. However, the site's Transmission and Distribution System will remain in place and is not considered part of this decommissioning estimate.

Although essentially identical, the three units on the Palo Verde site were designed and constructed using the "slide along" concept, i.e., the second and

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third units followed along as the design of the first unit was finalized. The interconnection between the units was minimal since they were not built simultaneously. This schedule resulted in a differential in the start dates of commercial power operation, i.e., Unit No. 3 began commercial operation approximately two years after Unit No. 1. This differential is reflected in the dates for final shutdown and, correspondingly, the initiation of decommissioning activities. Since there are advantages to sequential decommissioning (e.g., a learning curve may increase the overall program efficiency), the offset in shutdown dates was retained in the decommissioning schedule. Consequently, the decommissioning sequence for the three units made use of this offset in integrating the dismantling program for the entire station.

Operating licenses were issued on December 31, 1984 for Unit 1; December 9, 1985 for Unit 2; and March 25, 1987 for Unit 3^{(1)*}. Based upon the license renewal for all the units in 2011, for the purposes of this study the shutdown dates were taken as June 1, 2045 for Unit 1; April 24, 2046 for Unit 2; and November 25, 2047 for Unit 3. This time frame was used as an input to scheduling activities.

1.2 SITE DESCRIPTION

Palo Verde is located approximately 34 miles west of the nearest boundary of the city of Phoenix, in Maricopa County, Arizona. The three Nuclear Steam Supply Systems (NSSS) are standardized designs marketed by ABB/Combustion Engineering as "System 80s." A stretch power program to increase output has been implemented on all three units.

The NSSS of each unit consists of a pressurized water reactor with two independent primary coolant loops, each of which has two reactor coolant pumps and a steam generator. An electrically heated pressurizer and connecting piping complete the system. These systems are housed within seismic Category I reinforced concrete dry structures. Each such containment is a steel-lined, pre-stressed concrete cylinder with a hemispherical dome and a flat, reinforced concrete foundation mat. A welded stainless steel liner plate, anchored to the inside face of the containment, serves as a leak-tight membrane.

Heat produced in each reactor is converted to electrical energy by a Main Steam Supply System (MSSS). A turbine-generator system converts the thermal

* Annotated references for citations in Sections 1-6 are provided in Section 7.

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energy of steam produced in the steam generators into mechanical shaft power and then into electrical energy. The plant's turbine-generators are each tandem compound, four-element units. They consist of one high-pressure double-flow and three low-pressure double-flow elements driving a direct-coupled generator at 1800 rpm. The turbines are operated in a closed feedwater cycle that condenses the steam; the heated feedwater is returned to the steam generators. Heat rejected in the main condensers is removed by the Circulating Water System (CWS).

The CWS provides the heat sink required for removal of waste heat in the power plant's thermal cycle. The system has the principal function of removing heat by absorbing this energy in the main condenser. The circulating water pumps take suction from the intake structure and pump the circulating water through the main condensers. The cooling water is returned from the main condensers to the cooling towers.

1.3 REGULATORY GUIDANCE

The Nuclear Regulatory Commission (NRC or Commission) provided initial decommissioning requirements in its rule "General Requirements for Decommissioning Nuclear Facilities," issued in June 1988^[2]. This rule set forth financial criteria for decommissioning licensed nuclear power facilities. The regulation addressed decommissioning planning needs, timing, funding methods, and environmental review requirements. The intent of the rule was to ensure that decommissioning would be accomplished in a safe and timely manner and that adequate funds would be available for this purpose. Subsequent to the rule, the NRC issued Regulatory Guide 1.159, "Assuring the Availability of Funds for Decommissioning Nuclear Reactors," ^[3] which provided additional guidance to the licensees of nuclear facilities on the financial methods acceptable to the NRC staff for complying with the requirements of the rule. The regulatory guide addressed the funding requirements and provided guidance on the content and form of the financial assurance mechanisms indicated in the rule.

The rule defined three decommissioning alternatives as being acceptable to the NRC: DECON, SAFSTOR, and ENTOMB. The DECON alternative, the option evaluated for this analysis, assumes that any contaminated or activated portion of the plant's systems, structures, and facilities are removed or decontaminated to levels that permit the site to be released for unrestricted use shortly after the cessation of plant operations.

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The rule also placed limits on the time allowed to complete the decommissioning process. For SAFSTOR, the process is restricted in overall duration to 60 years, unless it can be shown that a longer duration is necessary to protect public health and safety. The guidelines for ENTOMB are similar, providing the NRC with both sufficient leverage and flexibility to ensure that these deferred options are only used in situations where it is reasonable and consistent with the definition of decommissioning. At the conclusion of a 60-year dormancy period (or longer for ENTOMB if the NRC approves such a case), the site would still require significant remediation to meet the unrestricted release limits for license termination.

The 60-year restriction has limited the practicality for the ENTOMB alternative at commercial reactors that generate significant amounts of long-lived radioactive material. In 2017, the NRC's staff issued the regulatory basis for proposed new regulations on the decommissioning of commercial nuclear power reactors. In the regulatory basis, the NRC staff proposed removing any discussion of the ENTOMB option from existing guidance documents "since the method is not deemed practically feasible for current U.S. power reactors, and the timeframe for decommissioning completion using the ENTOMB method is generally inconsistent with current regulations."⁽⁴⁾

In 1996, the NRC published revisions to the general requirements for decommissioning nuclear power plants.⁽⁵⁾ When the regulations were originally adopted in 1988, it was assumed that the majority of licensees would decommission at the end of the facility's operating licensed life. Since that time, several licensees permanently and prematurely ceased operations. Exemptions from certain operating requirements were required once the reactor was defueled to facilitate the decommissioning. Each case was handled individually, without clearly defined generic requirements. The NRC amended the decommissioning regulations in 1996 to clarify ambiguities and codify procedures and terminology as a means of enhancing efficiency and uniformity in the decommissioning process. The new amendments allow for greater public participation and better define the transition process from operations to decommissioning.

Under the revised regulations, licensees will submit written certification to the NRC within 30 days after the decision to cease operations. Certification will also be required once the fuel is permanently removed from the reactor vessel. Submittal of these notices will entitle the licensee to a fee reduction and eliminate the obligation to follow certain requirements needed only during operation of the reactor. Within two years of submitting a notice of

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permanent cessation of operations, the licensee is required to submit a Post-Shutdown Decommissioning Activities Report (PSDAR) to the NRC. The PSDAR describes the planned decommissioning activities, the associated sequence and schedule, and an estimate of expected costs. Prior to completing decommissioning, the licensee is required to submit an application to the NRC to terminate the license, which will include a License Termination Plan (LTP).

In 2011, the NRC published amended regulations to improve decommissioning planning and thereby reduce the likelihood that any current operating facility will become a legacy site.^[6] The amended regulations require licensees to conduct their operations to minimize the introduction of residual radioactivity into the site, which includes the site's subsurface soil and groundwater. Licensees also may be required to perform site surveys to determine whether residual radioactivity is present in subsurface areas and to keep records of these surveys with records important for decommissioning. The amended regulations require licensees to report additional details in their decommissioning cost estimate as well as requiring additional financial reporting and assurances. These additional details, including an ISFSI decommissioning estimate, are included in this analysis.

1.3.1 High-Level Radioactive Waste Management

Congress passed the "Nuclear Waste Policy Act" ^[7] (NWPAct) in 1982, assigning the federal government's long-standing responsibility for disposal of the spent nuclear fuel created by the commercial nuclear generating plants to the DOE. It was to begin accepting spent fuel by January 31, 1998; however, to date no progress in the removal of spent fuel from commercial generating sites has been made.

Today, the country is at an impasse on high-level waste disposal, even with the License Application for a geologic repository submitted by the DOE to the NRC in 2008. The Obama Administration cut the budget for the repository program while promising to "conduct a comprehensive review of policies for managing the back end of the nuclear fuel cycle ... and make recommendations for a new plan." Towards this goal, the Obama administration appointed a Blue Ribbon Commission on America's Nuclear Future (Blue Ribbon Commission) to make recommendations for a new plan for nuclear waste disposal. The Blue Ribbon Commission's charter includes a requirement that it consider "[o]ptions for safe storage of used nuclear fuel while final disposition pathways are selected and deployed."^[8]

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On January 26, 2012, the Blue Ribbon Commission issued its “Report to the Secretary of Energy” containing a number of recommendations on nuclear waste disposal. Two of the recommendations that may impact decommissioning planning are:

- “[T]he United States [should] establish a program that leads to the timely development of one or more consolidated storage facilities”
- “[T]he United States should undertake an integrated nuclear waste management program that leads to the timely development of one or more permanent deep geological facilities for the safe disposal of spent fuel and high-level nuclear waste”^[90]

In January 2013, the DOE issued the “Strategy for the Management and Disposal of Used Nuclear Fuel and High-Level Radioactive Waste,” in response to the recommendations made by the Blue Ribbon Commission and as “a framework for moving toward a sustainable program to deploy an integrated system capable of transporting, storing, and disposing of used nuclear fuel.”^[10]

“With the appropriate authorizations from Congress, the Administration currently plans to implement a program over the next 10 years that:

- Sites, designs and licenses, constructs and begins operations of a pilot interim storage facility by 2021 with an initial focus on accepting used nuclear fuel from shut-down reactor sites;
- Advances toward the siting and licensing of a larger interim storage facility to be available by 2025 that will have sufficient capacity to provide flexibility in the waste management system and allows for acceptance of enough used nuclear fuel to reduce expected government liabilities; and
- Makes demonstrable progress on the siting and characterization of repository sites to facilitate the availability of a geologic repository by 2048.”

The NRC’s review of DOE’s license application to construct a geologic repository at Yucca Mountain was suspended in 2011 when the Obama administration significantly reduced the budget for completing that work. However, the US Court of Appeals for the District of Columbia Circuit issued a writ of mandamus (in August 2013)^[11] ordering NRC to comply with federal law and resume its review of DOE’s Yucca Mountain repository license application to the extent of previously

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appropriated funding for the review. That review is now complete with the publication of the five-volume safety evaluation report. A supplement to DOE's environmental impact statement and an adjudicatory hearing on the contentions filed by interested parties must be completed before a licensing decision can be made.

Completion of the decommissioning process is dependent upon the DOE's ability to remove spent fuel from the site in a timely manner. DOE's repository program assumes that spent fuel allocations will be accepted for disposal from the nation's commercial nuclear plants, with limited exceptions, in the order (the "queue") in which it was discharged from the reactor.^[12]

To achieve this objective, based upon the oldest fuel receiving the highest priority and an annual maximum rate of transfer of 3,000 metric tons of uranium, DOE would commence pickup of spent fuel from commercial generators no later than 2032, with fuel completely removed from the site by 2097. These dates were provided by the OA; different DOE acceptance schedules may result in different completion dates.

The NRC requires that licensees establish a program to manage and provide funding for the caretaking of all irradiated fuel at the reactor site until title of the fuel is transferred to the DOE.^[13] Interim storage of the fuel, until the DOE has completed the transfer, will be at an on-site ISFSI.

An ISFSI, operated under a 10 CFR Part 50 General License (in accordance with 10 CFR 72, Subpart K^[14]), has been constructed to support continued plant operations. The facility is assumed to be available to support future decommissioning operations. As such, following the final cessation of plant operations, the fuel from the wet storage pools, including the final cores, is either transferred to the DOE or packaged for interim storage at the ISFSI (depending upon the shutdown date assumed). Once the fuel handling buildings' wet storage pools are emptied, the buildings can be either decontaminated and dismantled or prepared for long-term storage.

For cost estimating purposes, the spent fuel storage scenario developed by the OA assumes that the existing ISFSI facility will be available to support decommissioning operations. The current OA spent fuel storage plan projects that spent fuel will be in dry storage at Palo Verde through

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the year 2097, but the OA believes that, with one exception, all costs to operate, and maintain the ISFSI will be paid by reimbursements from the DOE. The one item that the OA believes will not be reimbursable by the DOE is the final transfer of spent fuel, either from the spent fuel pool to the DOE or from the ISFSI dry storage facility to the DOE. Therefore, the costs for these activities are included in this estimate.

DOE has breached its obligations to remove fuel from reactor sites, and has also failed to provide the plant owners with information about how it will ultimately perform. DOE officials have stated that DOE does not have an obligation to accept already-canistered fuel without an amendment to DOE's contracts with plant licensees to remove the fuel (the "Standard Contract"), but DOE has not explained what any such amendment would involve. Consequently, the OA has no information or expectations on how DOE will remove fuel from the site in the future. In the absence of information about how DOE will perform, and for purposes of this analysis only, it is assumed that DOE will accept already-canistered fuel. If this assumption is incorrect, it is assumed that DOE will have liability for costs incurred to transfer the fuel to DOE-supplied containers.

1.3.2 Low-Level Radioactive Waste Management

The contaminated and activated material generated in the decontamination and dismantling of a commercial nuclear reactor is classified as low-level (radioactive) waste, although not all of the material is suitable for "shallow-land" disposal. With the passage of the "Low-Level Radioactive Waste Policy Act" in 1980, ^[15] and its Amendments of 1985, ^[16] the states became ultimately responsible for the disposition of low-level radioactive waste generated within their own borders.

Arizona is a member of the Southwest Compact, which currently does not have an operational disposal site. For the purposes of the decommissioning estimate, the existing waste disposal options available for the Palo Verde site are used for this estimate.

With the exception of Texas, no new compact facilities have been successfully sited, licensed, and constructed. The Texas Compact disposal facility is now operational and waste is being accepted from generators within the Compact by the operator, Waste Control

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Specialists (WCS). The facility is also able to accept limited volumes of non-Compact waste.

Disposition of the various waste streams produced by the decommissioning process considered all options and services currently available to Palo Verde. The majority of the low-level radioactive waste designated for direct disposal (Class A) ^[17] can be sent to EnergySolutions' facility in Clive, Utah. Therefore, disposal costs for Class A waste were based on Palo Verde's Life of Plant Agreement with EnergySolutions. This facility is not licensed to receive the higher activity portion (Classes B and C) of the decommissioning waste stream.

The WCS facility is able to receive the Class B and C waste. As such, for this analysis, Class B and C waste was assumed to be shipped to the WCS facility and disposal costs for the waste were based on current rates paid by Palo Verde, as well as publicly available pricing from WCS for irradiated hardware and for resin and filter packages for B and C wastes.

The dismantling of the components residing closest to the reactor core generates radioactive waste that may be considered unsuitable for shallow-land disposal (i.e., low-level radioactive waste with concentrations of radionuclides that exceed the limits established by the NRC for Class C radioactive waste (Greater-than Class C or GTCC)). The Low-Level Radioactive Waste Policy Amendments Act of 1985 assigned the federal government the responsibility for the disposal of this material. The Act also stated that the beneficiaries of the activities resulting in the generation of such radioactive waste bear all reasonable costs of disposing of such waste. However, to date, the federal government has not identified a cost, if any, for GTCC disposal or a schedule for acceptance.

For purposes of this analysis, the GTCC radioactive waste is assumed to be packaged and disposed of in a manner similar to high-level waste and at a cost equivalent to that envisioned for the spent fuel. The GTCC is packaged in the same canisters used for spent fuel and is assumed to be stored on site in the ISFSI and shipped to the DOE following completion of all spent fuel shipments.

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1.3.3 Radiological Criteria for License Termination

In 1997, the NRC published Subpart E, "Radiological Criteria for License Termination" ^[18] amending 10 CFR Part 20. This subpart provides radiological criteria for releasing a facility for unrestricted use. The regulation states that the site can be released for unrestricted use if radioactivity levels are such that the average member of a critical group would not receive a Total Effective Dose Equivalent (TEDE) in excess of 25 millirem per year, and provided that residual radioactivity has been reduced to levels that are As Low As Reasonably Achievable (ALARA). The decommissioning estimates for Palo Verde assume that the site will be remediated to a residual level consistent with the NRC-prescribed level for radioactive material.

It should be noted that the NRC and the Environmental Protection Agency (EPA) differ on the amount of residual radioactivity considered acceptable in site remediation. The EPA has two limits that apply to radioactive materials. An EPA limit of 15 millirem per year is derived from criteria established by the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) or Superfund.^[19] An additional limit of 4 millirem per year, as defined in 40 CFR Part 141.66, is applied to drinking water.^[20]

On October 9, 2002, the NRC signed an agreement with the EPA on the radiological decommissioning and decontamination of NRC-licensed sites. The Memorandum of Understanding (MOU) ^[21] provides that the EPA will defer exercise of authority under the CERCLA for the majority of facilities decommissioned under NRC authority. The MOU also includes provisions for NRC and EPA consultation for certain sites when, at the time of license termination, (1) groundwater contamination exceeds EPA-permitted levels; (2) the NRC contemplates restricted release of the site; and/or (3) residual radioactive soil concentrations exceed levels defined in the MOU.

The MOU does not impose any new requirements on NRC licensees and should reduce the involvement of the EPA with NRC licensees who are decommissioning. Most sites are expected to meet the NRC criteria for unrestricted use, and the NRC believes that only a few sites will have groundwater or soil contamination in excess of the levels specified in the MOU that trigger consultation with the EPA.

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However, if there are other hazardous materials on the site, the EPA may be involved in the cleanup. As such, the possibility of dual regulation remains for certain licensees. The present study does not include any costs for such an occurrence.

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2. DECON DECOMMISSIONING ALTERNATIVE

Cost studies were developed to decommission the Palo Verde units for the NRC-approved DECON decommissioning alternative. This alternative deals with the immediate removal of all regulated radioactive material from the site and ultimate release of the site for unrestricted and/or alternative use. The following sections describe the basic activities associated with the DECON alternative. Although detailed procedures for each activity identified are not provided, and the actual sequence of work may vary, these activity descriptions provide a basis not only for estimating, but also for the expected scope of work, i.e., engineering and planning at the time of decommissioning.

The DECON alternative, as defined by the NRC in the Code of Federal Regulations, is "the alternative in which the equipment, structures, and portions of a facility and site containing radioactive contaminants are removed or decontaminated to a level that permits the property to be released for unrestricted use shortly after cessation of operations." This study does not address the cost to remove spent fuel from the site by the DOE; such costs will be funded through the surcharge on electrical generation (Please see Section 3.5.1 for more detail). However, the study does recognize the constraint imposed by the spent fuel residing on site during the decommissioning process, and also the costs associated with the final transfer of the spent fuel containers to the DOE after the shutdown of each of the units, as well as the decontamination and demolition of the ISFSI following removal of all spent fuel and GTCC material.

The conceptual approach that the NRC has described in its regulations divides decommissioning into three phases. The initial phase commences with the effective date of permanent cessation of operations and involves the transition of both plant and licensee from reactor operations (i.e., power production) to facility de-activation and closure. During the first phase, notification is to be provided to the NRC certifying the permanent cessation of operations and the removal of fuel from the reactor vessel. The licensee would then be prohibited from reactor operation.

The second phase encompasses activities during the storage period or during major decommissioning activities, or a combination of the two. The third phase pertains to the activities involved in license termination. The decommissioning estimate developed for Palo Verde is also divided into phases or periods; however, demarcation of the phases is based upon major milestones within the project or significant changes in the projected expenditures.

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2.1 Period 0 – Pre-Shutdown

In anticipation of the cessation of plant operations, detailed preparations are undertaken to provide a smooth transition from plant operations to site decommissioning. Through implementation of a staffing transition plan, the organization required to manage the intended decommissioning activities is assembled from available plant staff and outside resources. Preparations include the planning for permanent defueling of the reactor, revision of technical specifications applicable to the operating conditions and requirements, a characterization of the facility and major components, and the development of the PSDAR.

In addition to the PSDAR, two additional documents will be required by the NRC in support of the decommissioning program. The first is a Site-Specific Decommissioning Cost Estimate, which will give in greater detail the expected expenditures and time frames for the various aspects of the decommissioning scenario selected by the Owners of Palo Verde. With the NRC acceptance of the Site-Specific DCE, the owners will have full access to their decommissioning trust funds. The second document is an Irradiated Spent Fuel Management Plan, which will detail the expected time table and costs for the caretaking and transfer of the spent fuel to the DOE.

The PSDAR, required within two years of the notice to cease operations, provides a description of the licensee's planned decommissioning activities, a timetable, and the associated financial requirements of the intended decommissioning program. Upon receipt of the PSDAR, the NRC will make the document available to the public for comment in a local hearing to be held in the vicinity of the reactor site. Ninety days following submittal and NRC receipt of the PSDAR, the licensee may begin to perform major decommissioning activities under a modified 10 CFR § 50.59 procedure, i.e., without specific NRC approval. Major activities are defined as any activity that results in permanent removal of major radioactive components, permanently modifies the structure of the containment, or results in dismantling components (for shipment) containing GTCC, in accordance with 10 CFR Part 61. Major components are further defined as comprising the reactor vessel and internals, large bore reactor recirculation system piping, and other large components that are radioactive. The NRC includes the following additional criteria for use of the 10 CFR § 50.59 process in decommissioning. The proposed activity must not:

- foreclose release of the site for possible unrestricted use,
- significantly increase decommissioning costs,

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- cause any significant environmental impact, or
- violate the terms of the licensee's existing license.

Existing operational technical specifications are reviewed and modified to reflect plant conditions and the safety concerns associated with permanent cessation of operations. The environmental impact associated with the planned decommissioning activities is also considered. Typically, a licensee will not be allowed to proceed if the consequences of a particular decommissioning activity are greater than that bounded by previously evaluated environmental assessments or impact statements. In this instance, the licensee would have to submit a license amendment for the specific activity and update the environmental report.

The decommissioning program outlined in the PSDAR will be designed to accomplish the required tasks within the ALARA guidelines (as defined in 10 CFR Part 20) for protection of personnel from exposure to radiation hazards. It will also address the continued protection of the health and safety of the public and the environment during the dismantling activity. Consequently, with the development of the PSDAR, activity specifications, cost-benefit and safety analyses, work packages, and procedures would be assembled in support of the proposed decontamination and dismantling activities.

2.2 Period 1 – Preparations

The following activities are initiated following final plant shutdown and in preparation for actual decommissioning activities:

- Characterization of the site and surrounding environs. This includes radiation surveys of work areas, major components (including the reactor vessel and its internals), internal piping, and primary shield walls.
- Isolation of the spent fuel storage pools and fuel handling systems, such that decommissioning operations can commence on the balance of the plant. Decommissioning operations are scheduled around the fuel handling area to optimize the overall project schedule. The fuel is transferred to the DOE or the ISFSI as it decays to the point that it meets the minimum cooling time criteria of the canisters. Consequently, it is assumed that the fuel pools remain operational for approximately six years following the cessation of plant operations. The spent fuel pools are assumed to be emptied six years after that unit's final shutdown date.

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- Specification of transport and disposal requirements for activated materials and/or hazardous materials, including shielding and waste stabilization.
- Development of procedures for occupational exposure control, control and release of liquid and gaseous effluent, processing of radwaste (including dry-active waste, resins, filter media, metallic and non-metallic components generated in decommissioning), site security and emergency programs, and industrial safety.

2.3 Period 2 – Decommissioning Operations

This period includes the physical decommissioning activities associated with the removal and disposal of contaminated and activated components and structures, including the successful termination of the 10 CFR Part 50 operating licenses. Significant decommissioning activities in this phase include:

- Construction of temporary facilities and/or modification of existing facilities to support dismantling activities. This may include a centralized processing area to facilitate equipment removal and component preparations for off-site disposal.
- Reconfiguration and modification of site structures and facilities as needed to support decommissioning operations. This may include the upgrading of roads (on- and off-site) as required to facilitate hauling and transport. Modifications may be required to the containment structure to facilitate access of large/heavy equipment. Modifications may also be required to the refueling area of the buildings to support the segmentation of the reactor vessel internals and component extraction.
- Design and fabrication of temporary and permanent shielding to support removal and transportation activities, construction of contamination control envelopes, and the procurement of specialty tooling.
- Procurement (lease or purchase) of shipping cask, cask liners, and industrial packages.
- Decontamination of components and piping systems as required to control (minimize) worker exposure.
- Removal of piping and components no longer essential to support decommissioning operations.

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- Removal of control rod drive housings and the head service structure from reactor vessel head. Segmentation of the vessel closure head.
- Removal and segmentation of the upper internals assemblies. Segmentation will maximize the loading of the shielded transport casks, i.e., by weight and activity. The operations are conducted under water using remotely operated tooling and contamination controls.
- Disassembly and segmentation of the remaining reactor internals, including the core shroud and lower core support barrel. Some material is expected to exceed Class C disposal requirements. As such, the segments will be packaged in modified fuel storage canisters for geologic disposal.
- This study assumes that each unit has legacy GTCC material present in the spent fuel pool at final shutdown. Weight equivalent to the capacity of two GTCC storage canisters are assumed per unit. This material will be held on the ISFSI pad until the DOE removes all GTCC canisters from the site.
- Segmentation of the reactor vessel. A shielded platform is installed for segmentation as cutting operations are performed in-air using remotely operated equipment within a contamination control envelope. The water level is maintained just below the cut to minimize the working area dose rates. Segments are transferred in-air to containers that are stored under water, for example, in an isolated area of the refueling canal.
- Removal of the activated portions of the concrete biological shield and accessible contaminated concrete surfaces. If dictated by the steam generator and pressurizer removal scenarios, those portions of the associated steam generator cubicles necessary for access and component extraction are removed.
- Removal of the steam generators and pressurizer for material recovery and controlled disposal. These components can serve as their own burial containers provided that all penetrations are properly sealed and the internal contaminants are stabilized, e.g., with grout. Steel shielding will be added, as necessary, to those external areas of the package to meet transportation limits and regulations. Additional shielding is not required for the retired (stored) steam generators.
- Retired (stored) closure heads will be shipped intact by rail to the disposal site.
- Transfer of the spent fuel from the storage pools to the ISFSI for interim storage or DOE.

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At least two years prior to the anticipated date of license termination, an LTP is required. Submitted as a supplement to the Updated Final Safety Analysis Report (UFSAR) or its equivalent, the plan must include: a site characterization, description of the remaining dismantling activities, plans for site remediation, procedures for the final radiation survey, designation of the end use of the site, an updated cost estimate to complete the decommissioning, and any associated environmental concerns. The NRC will notice the receipt of the plan, make the plan available for public comment, and schedule a local hearing. LTP approval will be subject to any conditions and limitations as deemed appropriate by the Commission. The licensee may then commence with the final remediation of site facilities and services, including:

- Removal of remaining plant systems and associated components as they become nonessential to the decommissioning program or worker health and safety (e.g., waste collection and treatment systems, electrical power, and ventilation systems).
- Removal of the steel liners from the refueling canal, disposing of the activated and contaminated sections as radioactive waste. Removal of any activated/ contaminated concrete.
- Surveys of the decontaminated areas of the containment structures.
- Removal of the contaminated equipment and material from the auxiliary and fuel buildings, and any other contaminated facility. Use radiation and contamination control techniques until radiation surveys indicate that the structures and equipment can be released for unrestricted access and conventional demolition. This activity may necessitate the dismantling and disposition of most of the systems and components (both clean and contaminated) located within these buildings. This activity will facilitate surface decontamination and subsequent verification surveys required prior to obtaining release for demolition.
- Removal of the remaining components, equipment, and plant services in support of the area release survey(s).
- Routing of material removed in the decontamination and dismantling process to a central processing area. Material certified to be free of contamination is released for unrestricted disposition, e.g., as scrap, recycle, or general disposal. Contaminated material is characterized and segregated for additional off-site processing (disassembly, chemical cleaning, volume reduction, and waste treatment), and/or packaged for controlled disposal at a LLRW disposal facility.

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Incorporated into the LTP is the Final Survey Plan. This plan identifies the radiological surveys to be performed once the decontamination activities are completed and is developed using the guidance provided in the "Multi-Agency Radiation Survey and Site Investigation Manual (MARSSIM)".^[22] This document incorporates the statistical approaches to survey design and data interpretation used by the EPA. It also identifies state-of-the-art, commercially available instrumentation and procedures for conducting radiological surveys. Use of this guidance ensures that the surveys are conducted in a manner that provides a high degree of confidence that applicable NRC criteria are satisfied. Once the survey is complete, the results are provided to the NRC in a format that can be verified. The NRC then reviews and evaluates the information, performs an independent confirmation of radiological site conditions, and makes a determination on final termination of the license.

The NRC will amend the operating license(s) to reduce the licensed area to the ISFSI area if it determines that site remediation has been performed in accordance with the LTP, and that the terminal radiation survey and associated documentation demonstrate that the property (exclusive of the ISFSI) is suitable for release.

2.4 Period 3 – Site Restoration

Following completion of decommissioning operations, site restoration activities begin. Efficient removal of the contaminated materials and verification that residual radionuclide concentrations are below the NRC limits will result in substantial damage to many of the structures. Although performed in a controlled and safe manner, blasting, coring, drilling, scarification (surface removal), and the other decontamination activities will substantially degrade power block structures, including the reactor and auxiliary buildings. Under certain circumstances, verifying that subsurface radionuclide concentrations meet NRC site release requirements will require removal of grade slabs and lower floors, potentially weakening footings and structural supports. This removal activity will be necessary for those facilities and plant areas where historical records, when available, indicate the potential for radionuclides having been present in the soil indicate system failures, or where it is required to confirm that subsurface process and drain lines were not breached over the operating life of the station.

Dismantling of site structures following decommissioning is clearly the most appropriate and cost-effective option. It is unreasonable to anticipate that these structures would be repaired and preserved after the radiological

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contamination is removed. The effort to dismantle site structures with a work force already mobilized on site is more efficient than if the process were deferred. Site facilities quickly degrade without maintenance, adding additional expense and creating potential hazards to the public as well as to future workers. Abandonment creates a breeding ground for vermin infestation as well as other biological hazards.

This cost study presumes that non-essential structures and site facilities are dismantled as a continuation of the decommissioning activity. Foundations and exterior walls are removed to a nominal depth of three feet below grade. The three-foot depth allows for the placement of gravel for drainage, as well as topsoil, so that vegetation can be established for erosion control. Site areas affected by the dismantling activities are restored and the plant area graded as required to prevent ponding and inhibit the refloating of subsurface materials.

Non-contaminated concrete rubble produced by demolition activities is processed to remove reinforcing steel and miscellaneous embedments. The processed material is then used on site to backfill foundation voids. Excess materials are trucked to an on-site landfill.

2.5 ISFSI Operations and Decommissioning

Transfer of spent fuel to the DOE will be initially from the spent fuel pools and subsequently from the ISFSI once the fuel pools have been emptied and the structures released for decommissioning. This study only includes ISFSI-related costs after Unit 1 shutdown through the end of ISFSI fuel operations and the final decommissioning and dismantling costs of the ISFSI. The spent fuel costs included are limited to the loading and transfer of the canisters to the DOE from the spent fuel pool to a DOE transport vehicle, or transfers of spent fuel canisters from the ISFSI to the DOE transport vehicle. These costs are shown in Appendix L.

When all fuel and GTCC canisters from the ISFSI have been shipped to other locations, the ISFSI will be decommissioned. The Commission will terminate the 10 CFR Part 50 general license in accordance with an ISFSI license termination plan.

The assumed design for the ISFSI is based upon the use of a multi-purpose canister which contains the spent fuel assemblies, and a concrete overpack that the canister is placed within for pad storage. The overpack liners are assumed to have some level of neutron-induced activation, as a result of the

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long-term storage of the fuel, i.e., to levels exceeding free-release limits. As an allowance, seven overpacks per unit (site total of 21) are assumed to require remediation, equivalent to the number of overpacks required to accommodate the final core offloads at Palo Verde. The remaining overpacks, once the canisters containing the spent fuel assemblies have been removed, will be dismantled using conventional techniques for the demolition of reinforced concrete. The concrete storage pad will then be removed, and the area graded and landscaped to conform to the surrounding environment.

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3. COST ESTIMATE

The cost analysis prepared for decommissioning Palo Verde consider the unique features of the site, including the NSSS, power generation systems, support services, site buildings, and ancillary facilities. The basis of the estimates, including the sources of information relied upon, the estimating methodology employed, site-specific considerations, and other pertinent assumptions, is described in this section.

3.1 BASIS OF ESTIMATE

A site-specific cost estimate was developed using drawings and plant documents provided by the OA. Components were inventoried from the mechanical and electrical Piping & Instrument Diagrams (P&IDs). Structural drawings and design documents were used to analyze the general arrangement of the facility and to determine estimates of building concrete volumes, steel quantities, numbers and sizes of major components, and areas of the plant to be addressed in remediation of the site.

Representative labor rates for each designated craft and salaried worker were provided by the OA for use in construction of the unit removal factors, as well as for estimating the carrying costs for site management, worker supervision and essential support services, e.g., health physics and security. This study assumes that the OA will act as the DOC and provide direct management of the decommissioning operations for the project. As DOC, the OA will provide contract management of the decommissioning labor force, including subcontractors, as well as directing all decontamination and dismantling activities.

The utility staffing levels for this estimate reflect the same number of personnel as used in the 2016 estimate. Security however, was modified somewhat in consideration of recent decommissioning project experience and licensee feedback.

The revised security model is based on the existing operating levels as provided by Palo Verde. The operating staff levels are divided equally between all three units at Unit 1 shutdown. As spent fuel conditions progress from wet to dry and decommissioning activities are completed the staff is reduced accordingly. The staffing levels per unit will maintain access control, material control, and safeguard the spent fuel (in accordance with the requirements of 10 CFR Part 37, Part 72, and Part 73).

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3.2 METHODOLOGY

The methodology used to develop the estimates follows the basic approach originally presented in the AIF/NESP-036 study report, "Guidelines for Producing Commercial Nuclear Power Plant Decommissioning Cost Estimates" ^[23], and the DOE "Decommissioning Handbook" ^[24]. These documents present a unit factor method for estimating decommissioning activity costs, which simplifies the estimating calculations. Unit factors for concrete removal (\$/cubic yard), steel removal (\$/ton), and cutting costs (\$/inch) were developed using local labor rates. The activity-dependent costs were estimated with the item quantities (cubic yards and tons), developed from plant drawings and inventory documents. Removal rates and material costs for the conventional disposition of components and structures relied upon information available in the industry publication, "Building Construction Cost Data," published by RSMeans ^[25].

This analysis reflects lessons learned from TLG's involvement in the Shippingport Station Decommissioning Project, completed in 1989, as well as the decommissioning of the Cintichem reactor, hot cells, and associated facilities, completed in 1997. In addition, the planning and engineering for the Rancho Seco, Trojan, Yankee Rowe, Big Rock Point, Maine Yankee, Humboldt Bay-3, Oyster Creek, Connecticut Yankee, Crystal River, Vermont Yankee, Fort Calhoun and Pilgrim nuclear units have provided additional insight into the process, the regulatory aspects, and the technical challenges of decommissioning commercial nuclear units.

The unit factor method provides a demonstrable basis for establishing reliable cost estimates. The detail provided in the unit factors, including activity duration, labor costs (by craft), and equipment and consumable costs, ensures that essential elements have not been omitted. Appendix E presents the detailed development of a typical unit factor. Appendix F provides the values contained within one set of factors developed for this analysis.

Regulatory Guide 1.184^[26] Revision 1, issued in October 2013, describes the methods and procedures that are acceptable to the NRC staff for implementing the requirements that relate to the initial activities and the major phases of the decommissioning process. The costs and schedules presented in this analysis follow the general guidance and sequence in the regulations. The format and content of the estimates is also consistent with the recommendations of Regulatory Guide 1.202,^[27] issued February 2005.

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Work Difficulty Factors

TLG has historically applied work difficulty adjustment factors (WDFs) to account for the inefficiencies in working in a power plant environment. WDFs were assigned to each unique set of unit factors, commensurate with the inefficiencies associated with working in confined, hazardous environments. The ranges used for the WDFs are as follows:

- | | |
|---------------------------------|------------|
| • Access Factor | 10% to 20% |
| • Respiratory Protection Factor | 10% to 50% |
| • Radiation/ALARA Factor | 10% to 40% |
| • Protective Clothing Factor | 10% to 30% |
| • Work Break Factor | 8.33% |

The factors and their associated range of values were developed in conjunction with the AIF/NESP-036 study. The application of the factors is discussed in more detail in that publication.

Scheduling Program Durations

The unit factors, adjusted by the WDFs as described above, are applied against the inventory of materials to be removed in the radiologically controlled areas. The resulting man-hours, or crew-hours, are used in the development of the decommissioning program schedule, using resource loading and event sequencing considerations. The scheduling of conventional removal and dismantling activities are based upon productivity information available from the "Building Construction Cost Data" publication.

An activity duration critical path is used to determine the total decommissioning program schedule. The schedule is relied upon in calculating the carrying costs, which include program management, administration, field engineering, equipment rental, and support services such as quality control and security. This systematic approach for assembling decommissioning estimates ensures a high degree of confidence in the reliability of the resulting cost estimate.

3.3 IMPACT OF DECOMMISSIONING MULTIPLE REACTOR UNITS

In estimating the near simultaneous decommissioning of three co-located reactor units there can be opportunities to achieve economies of scale, by sharing costs between units, and coordinating the sequence of work

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activities. There will also be schedule constraints, particularly where there are requirements for specialty equipment and staff, or practical limitations on when final status surveys can take place. For purposes of the estimates, Units 1, 2 and 3 are assumed to be essentially identical. Common facilities have been assigned to Unit 3. A summary of the principal impacts is listed below.

- The sequence of work generally follows the principal that the work is done at Unit 1 first, followed by similar work at Units 2 and 3. This permits the experience gained at Unit 1 to be applied by the workforce at the later units. It should be noted however, that the estimates do not consider productivity improvements at the later units, since there is little documented experience with decommissioning multiple units simultaneously. The work associated with developing activity specifications and procedures can be considered essentially identical between the units, therefore the later units' costs are assumed to be a fraction of the first unit (~ 43%).
- Segmenting the reactor vessel and internals will require the use of special equipment. The decommissioning project will be scheduled such that later unit's reactor internals and vessel are segmented after the activities at Unit 1 have been completed.
- Some program management and support costs, particularly costs associated with the more senior positions, can be avoided with multiple reactors undergoing decommissioning simultaneously. As a result, the estimates are based on a "lead" unit that includes these senior positions, and an "additional" unit that excludes these positions. The designation as lead is based on the unit undertaking the most complex tasks (for instance vessel segmentation) or performing tasks for the first time.
- The final radiological survey schedule is also affected by a multi-unit decommissioning schedule. It would be considered impractical to try to complete the final status survey of Unit 1, while Units 2 and 3 still have ongoing radiological remediation work and waste handling in process. As such, the transfer of the spent fuel from the storage pools and subsequent decontamination of the fuel buildings is coordinated so as to synchronize the final status survey for the station.
- The final demolition of buildings at Units 1, 2 and 3 are considered to take place concurrently. This is considered a reasonable assumption since access to the buildings is considered good at the station.

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- Unit 1, as the first unit to enter decommissioning, incurs the majority of site characterization costs.
- Shared systems and structures are generally assigned to Unit 3.
- Station costs such as emergency response fees, regulatory agency fees, corporate overhead, and insurance are generally allocated on an equal basis between the units.

3.4 FINANCIAL COMPONENTS OF THE COST MODEL

TLG's proprietary decommissioning cost model, DECCER, produces a number of distinct cost elements. These direct expenditures, however, do not comprise the total cost to accomplish the project goal, i.e., license termination and site restoration.

3.4.1 Contingency

Inherent in any cost estimate that does not rely on historical data is the inability to specify the precise source of costs imposed by factors such as tool breakage, accidents, illnesses, weather delays, and labor stoppages. In the DECCER cost model, contingency fulfills this role. Contingency is added to each line item to account for costs that are difficult or impossible to develop analytically. Such costs are historically inevitable over the duration of a job of this magnitude; therefore, this cost analysis includes funds to cover these types of expenses.

The activity- and period-dependent costs are combined to develop the total decommissioning cost. A contingency is then applied on a line-item basis, using one or more of the contingency types listed in the AIF/NESP-036 study. "Contingencies" are defined in the American Association of Cost Engineers "Project and Cost Engineers' Handbook [27] as "specific provision for unforeseeable elements of cost within the defined project scope; particularly important where previous experience relating estimates and actual costs has shown that unforeseeable events which will increase costs are likely to occur." The cost elements in this analysis are based upon ideal conditions and maximum efficiency; therefore, consistent with industry practice, a contingency factor has been applied. In the AIF/NESP-036 study, the types of unforeseeable events that are likely to occur in decommissioning are discussed and guidelines are provided for percentage contingency in each category. It should be noted that

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contingency, as used in this analysis, does not account for price escalation and inflation in the cost of decommissioning over the remaining operating life of the station.

The use and role of contingency within decommissioning estimates is not a “safety factor issue.” Safety factors provide additional security and address situations that may never occur. Contingency funds are expected to be fully expended throughout the program. They also provide assurance that sufficient funding is available to accomplish the intended tasks. An estimate without contingency, or from which contingency has been removed, can disrupt the orderly progression of events and jeopardize a successful conclusion to the decommissioning process.

For example, the most technologically challenging task in decommissioning a commercial nuclear station is the disposition of the reactor vessel and internal components, now highly radioactive after a lifetime of exposure to core activity. The disposition of these components forms the basis of the critical path (schedule) for decommissioning operations. Cost and schedule are interdependent, and any deviation in schedule has a significant impact on cost for performing a specific activity.

Disposition of the reactor vessel internals involves the underwater cutting of complex components that are highly radioactive. Costs are based upon optimum segmentation, handling, and packaging scenarios. The schedule is primarily dependent upon the turnaround time for the heavily shielded shipping casks, including preparation, loading, and decontamination of the containers for transport. The number of casks required is a function of the pieces generated in the segmentation activity, a value calculated on optimum performance of the tooling employed in cutting the various subassemblies. The expected optimization, however, may not be achieved, resulting in delays and additional program costs. For this reason, contingency must be included to mitigate the consequences of the expected inefficiencies inherent in this complex activity, along with related concerns associated with the operation of highly specialized tooling, field conditions, and water clarity.

Contingency funds are an integral part of the total cost to complete the decommissioning process. Exclusion of this component puts at risk a successful completion of the intended tasks and, potentially,

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subsequent related activities. For this study, TLG examined the major activity-related problems (decontamination, segmentation, equipment handling, packaging, transport, and waste disposal) that necessitate a contingency. Individual activity contingencies ranged from 10% to 75%, depending on the degree of difficulty judged to be appropriate from TLG's actual decommissioning experience. The contingency values used in this study are as follows:

• Decontamination	50%
• Contaminated Component Removal	25%
• Contaminated Component Packaging	10%
• Contaminated Component Transport	15%
• Low-Level Radioactive Waste Disposal	25%
• Reactor Segmentation	75%
• NSSS Component Removal	25%
• Reactor Waste Packaging	25%
• Reactor Waste Transport	25%
• Reactor Vessel Component Disposal	50%
• GTCC Disposal	15%
• Non-Radioactive Component Removal	15%
• Heavy Equipment and Tooling	15%
• Supplies	25%
• Engineering	15%
• Energy	15%
• Characterization and Termination Surveys	30%
• Construction	15%
• Taxes and Fees	10%
• Insurance	10%
• Staffing	15%
• Spent Fuel Storage (Dry) Systems	15%
• Spent Fuel Transfer Costs	15%
• Operations and Maintenance Expenses	15%
• ISFSI Decommissioning	25%

The contingency values are applied to the appropriate components of the estimates on a line item basis. A composite value is then reported at the end of each estimate. For example, the composite contingency values are 19.3%, 19.6%, and 19.3% for Units 1, 2, and 3, respectively.

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Table L of Appendix L, the ISFSI decommissioning calculation, uses a flat 25% contingency added at the end of the calculation.

Two of the owners of the Palo Verde station are regulated utilities that are based in states that have specific requirements for the application of contingency as it relates to nuclear power plant decommissioning cost estimates. The California Public Utilities Commission has expressed a desire for owners to conservatively establish an appropriate contingency factor for inclusion in the decommissioning revenue requirements. To that end, a document^[28] was prepared by Pacific Gas and Electric Company to address the California commission's request. In addition to the contingency based on the AIF guidelines as identified above, additional contingency was added to the consolidated cash flows in Appendix O to accomplish this need. Additional contingency was added to reflect an overall project contingency of 25%. This contingency was incorporated on a line item basis, with each line item receiving a pro-rated share of the increase. The nominal increase in contingency to achieve an overall contingency rate of 25% is a multiplier of 1.288 as a site average; each Appendix has a separate calculation to arrive at a 25% value.

The Public Utility Commission of Texas has issued regulations regarding contingency within nuclear decommissioning cost estimates.^[30] The Commission's Substantive Rule §25.231(b)(1)(F)(i) requires use of a contingency of 10% of the cost of decommissioning. As a modification to the contingency based on the AIF guidelines as identified above, an administrative reduction was incorporated in the overall contingency on the cash flows in Appendix P to fulfill this requirement. This contingency reduction was incorporated on a line item basis, with each line item receiving a pro-rated share of the decrease. The nominal decrease in contingency to achieve an overall contingency rate of 10% is a multiplier of 0.515 as a site average; each Appendix has a separate calculation to arrive at a 10% value.

3.4.2 Financial Risk

In addition to the routine uncertainties addressed by contingency, another cost element that is sometimes necessary to consider when bounding decommissioning costs relates to uncertainty, or risk. Examples can include changes in work scope, pricing, job performance, and other variations that could conceivably, but not necessarily, occur. Consideration is sometimes necessary to generate

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a level of confidence in the estimate, within a range of probabilities. TLG considers these types of costs under the broad term “financial risk.” Included within the category of financial risk are:

- Delays in approval of the decommissioning plan due to intervention, public participation in local community meetings, legal challenges, and national and local hearings.
- Changes in the project work scope from the baseline estimate, involving the discovery of unexpected levels of contaminants, contamination in places not previously expected, contaminated soil previously undiscovered (either radioactive or hazardous material contamination), variations in plant inventory, or configuration not indicated by the as-built drawings.
- Regulatory changes, e.g., affecting worker health and safety, site release criteria, waste transportation, and disposal.
- Policy decisions altering national commitments, e.g., in the ability to accommodate certain waste forms for disposition or in the timetable for such, e.g., the start and rate of acceptance of spent fuel by the DOE.
- Pricing changes for basic inputs such as labor, energy, materials, and disposal. Items subject to widespread price competition (such as materials) may not show significant variation; however, others such as waste disposal could exhibit large pricing uncertainties, particularly in markets where limited access to services is available.

This cost study does not add any additional costs to the estimate for financial risk, since there is insufficient historical data from which to project future liabilities. Consequently, the areas of uncertainty or risk are revisited periodically and addressed through repeated revisions or updates of the base estimate.

3.5 SITE-SPECIFIC CONSIDERATIONS

There are a number of site-specific considerations that affect the method for dismantling and removal of equipment from the site and the degree of restoration required. The cost impacts of these considerations are identified in this section.

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3.5.1 Spent Fuel Disposition

The cost to dispose of spent fuel generated from plant operations is not reflected within the estimates to decommission Palo Verde. Ultimate disposition of the spent fuel is within the province of the DOE's Waste Management System, as defined by the Nuclear Waste Policy Act. Any delay in the transfer of spent fuel may increase the on-site management costs. As such, the disposal cost was financed by a 1 mill/kWhr surcharge paid into the DOE's waste fund during operations. On November 19, 2013, the U.S. Court of Appeals for the D.C. Circuit ordered the Secretary of the Department of Energy to suspend collecting annual fees for nuclear waste disposal from nuclear power plant operators until the DOE has conducted a legally adequate fee assessment.

The NRC does, however, require licensees to establish a program to manage and provide funding for the management of all irradiated fuel at the reactor site until title of the fuel is transferred to the Secretary of Energy. This requirement is prepared for through inclusion of transfer costs for the spent fuel containers to the DOE within the estimates, as described below.

For the basis of this cost study, it is assumed the existing Palo Verde ISFSI will continue storing spent fuel throughout the decommissioning of Palo Verde, with the OA providing operation and maintenance of the facility through the license termination and site restoration of the ISFSI in 2098. This study assumes no transfer of fuel among the three Palo Verde units. Table 3.1 provides details regarding the spent fuel disposition assumptions used in this analysis. Upon each unit's shutdown, it is assumed that the operation and maintenance cost of the spent fuel pools is a decommissioning cost. The decommissioning organization is expected to assume management responsibilities for all fuel bundles in the fuel pools at each unit's shutdown. Each unit includes the continued cost of wet storage of the spent fuel until each cycle has decayed for six years from reactor core discharge date.

Within six years of each unit's shut down, some spent fuel will be transferred from the pools to the DOE and the remainder will be relocated to the ISFSI until such time that transfer to a DOE permanent or interim storage facility can be completed. The spent fuel pools are assumed to be emptied six years after that unit's final shutdown date. The cost estimate assumes that the spent fuel storage facility and

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support systems are isolated from the balance of the systems to allow more flexibility in dismantling and cost savings.

The decommissioning scenario has been constructed to permit continued operation of the Fuel Building of each unit. Once the spent fuel assemblies have been placed in dry storage or transferred to the DOE, each unit's wet spent fuel storage and handling facilities will be available for decommissioning.

The ISFSI is currently licensed to operate under a 10 CFR Part 50 general license (in accordance with 10 CFR 72, Subpart K ⁽¹⁴⁾). The estimate assumes that as decommissioning progresses, the 10 CFR Part 50 license will be reduced to the ISFSI, such that the ISFSI will remain under the General License.

It is assumed that spent fuel will be shipped either to the DOE's geological repository or to an interim spent fuel storage facility during the operational period of the ISFSI facility. The estimate only includes ISFSI costs that the OA expects to not be reimbursed by the DOE. Once all spent fuel and GTCC canisters have been removed from the site, the dry storage facility will be removed.

This estimate does not include certain ISFSI-related costs that are assumed to be reimbursable by the DOE. These costs are:

- Capital costs for spent fuel canisters and overpacks
- Construction of an ISFSI shield wall
- Installation of an ISFSI crane and cask handling equipment
- Operation and maintenance costs of the ISFSI (including property taxes)
- ISFSI staffing costs
- ISFSI security costs

The post-shutdown costs to transfer spent fuel from each spent fuel pool to the DOE and the costs to transfer casks from the ISFSI to the DOE are reflected within the decommissioning estimate for dry fuel storage as outlined in Appendix L.

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3.5.2 Reactor Vessel and Internal Components

The reactor vessel, steam generators, pressurizer, coolant pumps, and piping will be chemically decontaminated prior to any dismantling work. The reactor pressure vessel and its internal components are segmented for disposal in shielded transportation casks. Segmentation and packaging of the internals' packages are performed in the refueling canal where a turntable and remote cutter will be installed. The vessel is segmented in place, using a mast-mounted cutter supported off the lower head and directed from a shielded work platform installed overhead in the reactor cavity. Transportation cask specifications and Department of Transportation (DOT) regulations dictate segmentation and packaging methodology. All packages must meet the current physical and radiological limitations and regulations. Cask shipments will be made in DOT-approved, currently available, truck casks.

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**TABLE 3.1
PALO VERDE
SPENT FUEL AND GTCC DISPOSITION**

Canisters Prior to Shutdown						Total Casks to ISFSI	Total Casks to DOE
	Pool to DOE	Pool to ISFSI		ISFSI to DOE	GTCC/ Legacy ²		
		24 FA ¹	37 FA	31FA (avg)			
Unit 1	24	51	35	-	-	86	24
Unit 2	15	53	42	-	-	95	15
Unit 3	32	48	40	-	-	88	32
Total	71	152	117	-	-	269	71

Canisters After Shutdown through 2057						Total Casks to ISFSI	Total Casks to DOE
	Pool to DOE	Pool to ISFSI		ISFSI to DOE	GTCC/ Legacy		
		24 FA	37 FA	31FA (avg)			
Unit 1	19	-	16	14.0	10	16	33
Unit 2	24	-	13	7.0	10	16	31
Unit 3	30	-	6	7.0	10	6	37
Total	73	-	35	28.0	30	38	101

Canisters 2058 through 2098						Total Casks to ISFSI	Total Casks to DOE
	Pool to DOE	Pool to ISFSI		ISFSI to DOE	GTCC/ Legacy		
		24 FA	37 FA	31FA (avg)			
Unit 1	-	-	-	87.7	-	-	87.7
Unit 2	-	-	-	101.9	-	-	101.9
Unit 3	-	-	-	86.4	-	-	86.4
Total	-	-	-	276.0	-	-	276.0

Total assemblies discharged	12,151
Assemblies accepted by DOE from the ISFSI	9,196
Total 24 assembly casks required	152
Total 37 assembly casks required	152
Total fuel casks loaded to ISFSI	304
Assemblies accepted by DOE from the pool	2,955
21 assembly casks accepted by DOE from the pool	144

Total Casks	
Unit 1 to ISFSI	102.0
Unit 1 to DOE	144.7
Unit 2 to ISFSI	111.0
Unit 2 to DOE	147.9
Unit 3 to ISFSI	94.0
Unit 3 to DOE	155.4
GTCC/Legacy Waste	30.0
Total Casks (spent fuel & GTCC)	478.0

Notes: ¹ Fuel Assemblies

² Legacy GTCC waste includes an allowance of 2 canisters per unit remaining from plant operations in spent fuel pool; the remaining 8 canisters per unit hold the GTCC resulting from vessel internals segmentation operations.

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The dismantling of reactor internals at Palo Verde will generate GTCC radioactive waste generally unsuitable for shallow land disposal. Although the material is not classified as high-level waste, the DOE has indicated it will accept title to this waste for disposal at the future high-level waste repository. However, the DOE has not yet established acceptance criteria or a disposition schedule for this material, and numerous questions remain as to the ultimate disposal cost and waste form requirements. As such, for purposes of this study, the GTCC waste resulting from reactor vessel internals segmentation is assumed to be packaged and disposed of in the same manner as high-level waste, at a cost equivalent to that envisioned for the spent fuel.

Reactor coolant piping is cut from the reactor vessel once the water level in the vessel (used for personnel shielding during dismantling and cutting operations in and around the vessel) is dropped below the nozzle zone. The piping is boxed and shipped by shielded van. The reactor coolant pumps and motors are lifted out intact, packaged, and transported for disposal.

3.5.3 Steam Generators and Other NSSS Components

The recommended method of removal for the steam generators is to extract the steam generators through the existing containment equipment hatch. This approach is the same as the one used to replace the original steam generators.

The containment polar crane will be modified to support the removal. The generators will then be rigged for removal, disconnected from the surrounding piping, and maneuvered into the open area where they will be lowered onto a dolly. The dolly will allow the lower end of the steam generator to slowly roll outside of the Reactor Building as it is being lowered. Once the steam generator has been lowered to the horizontal position, it will be lowered onto a prime mover and moved to an on-site storage area to await transport to the disposal facility. The second steam generator will be removed using the same technique.

Once at the storage area, the secondary side of the generator (steam dome, separator, and dryer portions above the u-bends) will be removed, segmented, and packaged for disposal. The primary section (tube section and lower channel head) will be cut into smaller sections

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which allow unrestricted rail shipment. The generator sections will then be loaded onto a prime mover and moved to an on-site railhead where they will be transported to the EnergySolutions' facility in Clive, Utah. The pressurizer on each unit will be removed using the same techniques and shipped intact.

Palo Verde Units 1, 2, and 3 has already replaced their original sets of steam generators; they are currently stored on site within a concrete protective structure and will remain there until final plant decommissioning. The costs for transportation and disposal of these original sets of steam generators have been included in this analysis.

3.5.4 Main Turbine and Condenser

The main turbine will be dismantled using conventional maintenance procedures. The turbine rotors and shafts will be removed to a laydown area. The lower turbine casings will be removed from their anchors by controlled demolition. The main condensers will also be disassembled and moved to a laydown area. Turbine components are assumed to be clean and will be surveyed and free-released. The condensers for all units are assumed to be contaminated and they will be sent for disposal to the EnergySolutions' Utah disposal facility. Components will be packaged and readied for transport in accordance with the intended disposition.

3.5.5 Transportation Methods

Contaminated piping, components, and structural material other than the highly activated reactor vessel and internal components will qualify as Low Specific Activity (LSA)- II or III, Type A, or Surface Contaminated Object, SCO-I or II, as described in Title 49 of the Code of Federal Regulations.^[31] The contaminated material will be packaged in general design packages, as defined in 49 CFR 173.410 in Industrial Packages (IP I, II, or III, as defined in subpart 10 CFR 173.411) or Type A packages as defined in 49 CFR 173.465 for transport unless demonstrated to qualify as their own shipping containers. The reactor vessel and internal components are expected to be transported in accordance with 10 CFR Part 71, as a Type B waste container. It is conceivable that the reactor, due to its limited specific activity, could qualify as LSA II or III. However, the high radiation levels on the outer surface would require that additional

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shielding be incorporated within the packaging so as to attenuate the dose to levels acceptable for transport.

Transport of the highly activated metal, produced in the segmentation of the reactor vessel and internal components, will be by shielded truck cask. Cask shipments may exceed 95,000 pounds, including vessel segment(s), supplementary shielding, cask tie-downs, and tractor-trailer. The maximum level of activity per shipment assumed permissible was based upon the license limits of the available shielded transport casks. The segmentation scheme for the vessel and internal segments is designed to meet these limits.

The transport of large intact components, e.g., large heat exchangers and other oversized components will be by a combination of truck, rail, and/or multi-wheeled transporter.

The low-level radioactive waste requiring controlled disposal will be sent to disposal facilities in Utah and Texas. Transportation costs are estimated using published tariffs from Tri-State Motor Transit.^[32] Truck transport assumes a maximum normal road weight limit of 80,000 pounds for all shipments, with the exception of the overweight shielded casks and non-divisible large components.

3.5.6 Low-Level Radioactive Waste Disposal

A majority of LLRW generated in the decontamination and dismantling of Palo Verde is disposed of at the EnergySolutions Utah facility. This site will receive contaminated material such as steam generator primary side material, pressurizer, and reactor coolant piping, packaged system components and piping, contaminated concrete, and concrete rubble. DAW is assumed to be sent to a facility in Oak Ridge, Tennessee for incineration/compaction or direct to the EnergySolutions Utah disposal facility. Class B and C waste (principally reactor pressure vessel (RPV) internals) are assumed to be buried at the Waste Control Specialists (WCS) facility in Andrews County, Texas. Clean metallic scrap material primarily from the Turbine Building will be surveyed prior to release.

Based upon current disposal rates for metallic waste, volume reduction and waste processing is not considered economical.

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3.5.7 Stored Steam Generators and Storage Facility

This study includes the disposal costs of six retired steam generators (two per unit). They are assumed to be stored in the on-site storage facility until the time of the decommissioning. All activities associated with the stored steam generators and storage facility are considered non-critical and will not affect the overall decommissioning schedule. These generators are assumed to be packaged and transported in the same manner as the steam generators extracted from the Reactor Buildings. The stored steam generators are not expected to require any substantial decontamination or shielding prior to shipment for disposal. Appendix G summarizes the retired steam generator disposal and the facility decommissioning costs.

3.5.8 Water Reclamation Facility

All activities associated with the water reclamation facility are considered non-critical and will not affect the overall decommissioning schedule. No program management or heavy equipment period-dependent costs have been allocated to this facility. Staff and equipment assigned to the unit activities can support this work since the task can be started and interrupted when critical path activities allow for usage of equipment and manpower. Assuming all release criteria is met; the building structures can be removed in an orderly fashion using acceptable controlled demolition techniques. The use of soil remediation technologies will not be required since it is assumed hazardous and radiological release criteria will also be met.

The buildings will be removed to a nominal depth of three feet below grade level. Concrete will be processed (crushed) prior to use as backfill. Holes will be drilled in the foundation base mat to allow for natural drainage. Building and structure sub grade voids will be backfilled with clean demolition debris and graded. Underground piping will be excavated and all voids backfilled. Appendix H summarizes the facility decommissioning costs.

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3.5.9 Water Reclamation Supply System Pipeline & Structures

All activities associated with the water reclamation supply system pipeline and structures are considered non-critical and will not affect the overall decommissioning schedule. There are no specific program management or heavy equipment period-dependent costs assigned since the task can be started and interrupted when critical path activities allow for usage of equipment and manpower.

These activities include the removal of the 91st Avenue Wastewater Treatment Plant Interface Structure, Buckeye Irrigation Company Interface, and the Hassayampa Pumping Station. The buildings will be demolished to a nominal depth of three feet below grade level. Concrete will be processed (crushed) prior to use as backfill. Holes will be drilled in the foundation base mat to allow for natural drainage. All piping up to three feet below grade will be excavated and removed. All piping below three feet below grade will be left in place and filled with concrete slurry to prevent any future collapse. Appendix I summarizes the decommissioning costs.

3.5.10 Evaporation Ponds

The study includes the removal, restoration and closure of all three evaporation ponds. All activities associated with the Evaporation Ponds are considered non-critical and will not affect the overall decommissioning schedule. There are no program management or heavy equipment period-dependent costs assigned since the task can be started and interrupted when critical path activities allow for usage of equipment and manpower.

Based upon plant operations and radiological survey information, trace levels of radioactive materials were detected in the two older Evaporation Ponds. Beginning in 1996 and at least annually thereafter samples have been obtained from both Evaporation Ponds and dose calculations each year have indicated that the highest dose from residual radioactivity is less than 1 mRem/year TEDE. Consequently, no allowance has been provided for remediation of the Evaporation Ponds.

The costs for the site restoration and closure (including development of a Subpart D Permitted landfill in accordance with Arizona statutes) were provided by APS for inclusion in this report. These costs include

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complete removal of the sediment, liners and drainage system and regrade and revegetation of the surrounding area. The study also includes the cost to develop an onsite Subpart D Permitted landfill which will contain the sediment from the three evaporation ponds. Appendix J summarizes these costs.

3.5.11 Make-up Water Reservoirs

The study includes the removal, site restoration, and closure costs for both make-up water reservoirs. All activities associated with the two Make-up Water Reservoirs are considered non-critical and will not affect the overall decommissioning schedule. There are no program management or heavy equipment period-dependent costs assigned since the task can be started and interrupted when critical path activities allow for usage of equipment and manpower.

The costs for the site restoration and closure in accordance with Arizona statutes were provided by APS for inclusion in this report. These costs include complete removal of the sediment, liners and drainage system and regrade and revegetation of the surrounding area. Appendix K summarizes the facility decommissioning costs.

3.5.12 ISFSI

The OA has completed development of an ISFSI and the facility is currently operational. This facility is assumed to have sufficient capacity to accommodate operational and decommissioning fuel storage requirements. Incremental capital costs related to the utilization of the ISFSI during the decommissioning period have been excluded from the estimate since they are assumed to be fully reimbursable from the DOE. The excluded costs include: purchase of canisters and overpacks, transfer of the Unit 1 fuel building crane to the ISFSI, instrumentation of ISFSI pads, purchase ISFSI transfer equipment, and construction of a radiation shield wall along one side of the ISFSI.

Palo Verde will use the NAC International Universal MPC (Multi-Purpose Canister) System with a maximum loading of 24 assemblies per canister through the year 2018. Beginning in 2020 Palo Verde will use the NAC International Magnastor system with a maximum loading of 37 assembly per canister system for the storage and transportation of spent fuel. See Table 3.1 for details regarding spent fuel assumptions regarding quantities of dry fuel storage and GTCC canisters. Canisters

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provided by the DOE for transfer from the fuel pool to the DOE are assumed to be provided at no cost; plant personnel will still perform the loading and transfer of these canisters, and transfer of the canisters from the ISFSI to the DOE at the same rate of \$280 thousand per canister.

The estimate excludes ISFSI security and operating staff and ISFSI operating expenses.

The overpack liners are assumed to have some level of neutron-induced activation, as a result of the long-term storage of the fuel, i.e., to levels exceeding free-release limits. As an allowance, seven overpacks per unit (site total of 21) are assumed to require remediation, equivalent to the number of overpacks required to accommodate the final core offloads at Palo Verde (241 assemblies per unit for a site total of 723 assemblies). The cost of the disposition of this material, as well as the demolition of the ISFSI facility, is included in the estimate.

Considering the use of a 37 assembly canister system, the current ISFSI facility will have adequate capacity to store the GTCC waste. There is no cost included in this estimate for the construction of an additional storage pad.

It is assumed that on-site landfill facilities may be reopened for the disposal of ISFSI demolition debris, if required. The ISFSI decommissioning and demolition will occur (in 2098) immediately following the completion of fuel transfer to the DOE (2097). This is based upon the assumed date that the U.S. DOE begins receipt of spent fuel from the utilities, Palo Verde's priority in the queue, and an assumed rate of shipment from the site to DOE beyond the published DOE queue. Aside from direct canister closure and transfer costs from the pool or ISFSI to a DOE transport vehicle, ISFSI operations and maintenance costs for the ISFSI are not included in this estimate, but are assumed to be paid from reimbursements by the DOE. Appendix L summarizes the ISFSI facility fuel transfer and decommissioning costs.

3.5.13 Stored Reactor Closure Heads & Storage Facility

This study includes the disposal costs of three retired reactor closure heads (one per unit). They are assumed to be stored in the on-site storage facility until the time of the decommissioning. All activities associated with the stored closure heads and storage facility are

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considered non-critical and will not affect the overall decommissioning schedule. These components are assumed to be packaged and transported intact to the disposal site. The stored reactor closure heads are not expected to require any substantial decontamination or shielding prior to shipment for disposal. Appendix M summarizes the retired closure head disposal and the facility decommissioning costs.

3.5.14 On-Site Clean Fill Disposal

Construction debris resulting from the decommissioning project is considered suitable for on-site disposal. This saves some of the transportation costs and the tipping fee at a commercial disposal facility. An existing landfill may be expanded for the disposal of this construction debris, or existing voids (excluding the evaporation ponds) may be utilized for this purpose.

3.5.15 Site Conditions Following Decommissioning

Following the decommissioning effort, the structures and remaining systems will meet the site release limit that will be specified in the Palo Verde NRC license termination plan. The NRC involvement in the decommissioning process typically will end at this point. Local building codes, state environmental regulations, and the OA's future plans for the site will dictate the next step in the decommissioning process. TLG assumed the total removal of all plant systems and all of the above-grade structures from the site except the switchyard and site drainage facilities. These non-radiological costs are a part of this study.

3.5.16 Utility Staffing

This estimate assumes that the OA will act as its own DOC (Decommissioning Operations Contractor) for the project. As such, some contractor management, supervisory and professional positions will be eliminated. Staffing levels are assigned for each unit by sub-period and functional area. Economies of a multi-unit decommissioning are recognized by establishing a primary and a secondary staff level. The unit assigned the primary staff will include common supervisory positions and positions that may be shared across all units. The types of positions and staffing levels are adjusted based upon the type of activity occurring in each sub-period. The staffing model allows for sharing of resources with other OA operating units and other corporate functions and assignments.

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Staffing costs include direct salary as well as an allowance for overheads. A profile of the staffing level for the three-unit decommissioning, including contractors and craft, is provided in Figure 3.1 (at the end of Section 3). The graph shows minimal staff during the pre-shutdown planning phase, which starts five years before the shutdown of Unit 1. Since the shutdowns of the three units are fairly close together, the utility and craft staffing levels will increase rapidly during the first three years of the decommissioning. Utility staffing levels will gradually decrease after completing the removal of physical systems at each of the three units.

Staffing levels and management support will vary based upon the amount and type of decommissioning work. Craft manpower levels decrease after systems removal and structures decontamination and drop substantially during the delay period and the license termination survey period. However, craft staff levels increase again during the site restoration period due to the work associated with structures demolition.

ISFSI support staff levels during license termination and demolition in 2098 are also included. The ISFSI staffing levels for operation, maintenance and security of the ISFSI are not included since the costs are not included.

3.5.17 Miscellaneous Structures Demolition

Appendix C, Table C-3, activity index 3b.1.1.27 "Miscellaneous Structures & Foundations" includes the cost to remove many of the smaller common buildings at the site. The facilities included within this line item are listed below.

- Blowdown Demineralizer Area
- Concrete Block Barriers
- Condensate Demineralizer Transfer Pump Area
- Diesel Generator Rework Shop
- Demineralized Water Storage
- Electrical Equipment Facilities
- Electrical Battery Storage Building
- Emergency Diesel Generator Buildings
- Fire Protection Storage Shed
- General Maintenance Shop
- Large Motor Storage Sheds

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LSR Waste Holdup Tank Area
Lube Oil Tank Area
Metrology Tower Building
Miscellaneous Yard Foundations
Miscellaneous Yard Foundations - All Units
New Fuel Depot Underground Storage Tanks
New Protected Area Security Extension Facility
New Vehicle Maintenance Facility
Pop-Up Barriers
Reactor Makeup Tank Area
Resin Storage Shed
Sally-Port (West Side)
Single Point Vehicle Access
Spray Pond Pumphouse
Sub-Synchronous Resonance Equipment Building
Startup Transformer Yard
Sulfuric Acid Tank Area
Training Mockup Facility
Turbine Building Tank Storage Area
Welding Combination Shop

3.5.18 New Structures

No new structures were added to the site inventory for the 2019 estimate.

3.6 ASSUMPTIONS

The following are the major assumptions made in the development of the cost analysis for decommissioning Palo Verde.

3.6.1 Estimating Basis

1. The estimate is performed in accordance with the methodology described in the AIF/NESP-036 study.
2. Decommissioning costs are reported in the year of projected expenditure; however, the values are provided in 2019 dollars for the current estimate. Costs are not inflated, escalated, or discounted over the period of performance.
3. Plant drawings, equipment, and structural specifications used in the estimate were provided by the OA.

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4. All units are assumed to be essentially identical except for common structures and systems. Common systems and structures are assigned to and incorporated within the estimate for Unit 3.
5. Additional decommissioning costs for secondary side systems contamination caused by the Unit 2 steam generator tube rupture are included in the estimate. The turbines have been treated as clean components in the estimate. The condensers have been treated as contaminated components for all three units in this estimate.

3.6.2 Labor Costs

1. The craft labor required to decontaminate and dismantle the nuclear units will be acquired through standard site contracting practices. The current rates for labor at the site (fully loaded) are used as an estimating basis.
2. Utility staffing requirements will vary with the level of effort associated with the various phases of the project. Once the decommissioning program commences, the operations staff will be reduced to only those staff positions necessary to support the decommissioning program and ISFSI activities. Staff transition costs from plant operations to decommissioning are included in this study. The total transition costs are calculated for the site, and divided equally between the three units. Employee labor cost data and craft labor rates for site administration, operations, construction, and maintenance personnel were provided by the OA for positions identified by TLG.
3. Site security, radiological controls, and overall site administration during decommissioning and dismantling will be provided by the OA. There is a significant nuclear security presence at each reactor until the spent fuel has been removed from the spent fuel pool to the ISFSI. The spent fuel pools are assumed to be emptied six years after that unit's final shutdown date, at which time the nuclear security force for that unit is significantly reduced.
4. Engineering services for such items as writing activity specifications and detailed work procedures will be provided by outside contractors with the appropriate expertise.
5. All work (except vessel and internals removal activities) will be performed on an 8-hour per day, 5-day per week basis, with no

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overtime. There are 11 paid holidays per year. Vessel and internal removal activities will be performed using two shifts, with an additional charge for back shift activities.

3.6.3 Design Conditions

1. Any fuel cladding failure that occurred during the lifetime of the plant is assumed to have released fission products at sufficiently low levels that the buildup of quantities of long-lived isotopes (e.g., ¹³⁷Cs, ⁹⁰Sr, or transuranics) has been prevented from reaching levels exceeding those which permit the major NSSS components to be shipped under current DOT regulations, and to be buried within the requirements of 10 CFR Part 61.
2. The estimated curie content of the vessel and internal components were derived from those listed in NUREG/CR-3474.^[33] Actual estimates were derived from the Ci/gram values in NUREG/CR-3474 and adjusted for the different mass of the Palo Verde components, operating life, and periods of decay. Additional short-lived isotopes were derived from NUREG/CR-0130^[34] and NUREG/CR-0672^[35] and benchmarked to the long-lived values from NUREG/CR-3474.
3. Segmentation of the reactor vessel internal components will produce a limited quantity of activated material with radionuclide inventories exceeding Class C quantities, as defined in 10 CFR Part 61. The GTCC material is generally not suitable for shallow land disposal and will most likely be disposed of as high-level waste in the DOE's geological repository (unless the NRC approves an alternative solution). The cost of disposal, unlike that for the spent fuel, is not addressed by the DOE's 1 mill/kWhr surcharge on plant electrical generation. As such, the disposal cost for GTCC presumes the packaging of this material in canisters similar to those used for spent fuel disposal, at an equivalent cost in dollars per cubic foot to what the DOE is charging for the disposal of spent fuel using the 1 mill/kWhr surcharge.
4. The only neutron-activated concrete expected to be above release levels is the bioshield, adjacent to and surrounding the reactor vessel. Aside from this, and material resulting from the scarifying of some concrete surfaces, the bulk of concrete in the Reactor Building and other buildings on site is assumed to meet NRC release limits for on-site disposal of material.

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5. Control elements will be removed and disposed of along with the spent fuel, i.e., there is no additional cost provided for their disposal.

3.6.4 General

1. The existing plant equipment is considered obsolete and suitable for scrap as deadweight quantities only. The OA will make economically reasonable efforts to salvage equipment following final plant shutdown. Nonetheless, because placing a salvage value on this machinery and equipment would be speculative, and the value would be small in comparison to overall decommissioning expenses, this estimate does not attempt to quantify the value that the OA may realize based upon those efforts. It is difficult to predict whether the market for used equipment will be stronger or weaker than it is today. For these reasons, no equipment salvage value was included in the estimate.
2. Scrap generated during decommissioning is not included as a credit in this study for two reasons: (1) the relatively low market value of scrap; and (2) the relatively high cost of releasing the material from the site, i.e., the time and expense associated with "contamination-free" certification. It is assumed, for purposes of this estimate, that any value received from the sale of the material would be more than offset by the on-site processing costs.
3. The concrete debris resulting from building demolition activities is crushed on site to reduce the size of the debris. The resulting crushed concrete is used to backfill below grade voids. The rebar removed from the concrete crushing process is disposed of as scrap steel in a similar fashion as other scrap metal as discussed previously.
4. The OA will provide for the on-site electrical power required to decommission the plant. For estimating purposes, the plant is assumed to be de-energized, with decommissioning activities relying on temporary power connections.
5. Current plant staffing will remove all items of furniture, tools, mobile equipment (such as forklifts, trucks, bulldozers, and other similar mobile equipment), and other such items of personal property owned by the OA that can be easily removed without the use of special equipment at no cost or credit to the project.

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6. Existing warehouses will be cleared of non-essential material and remain for use by the OA and its subcontractors. The warehouses may be dismantled as they become unnecessary to the decommissioning program.
7. The current OA staffing perform the following activities at no cost or credit to the project during the first six months of the planning period:
 - Fuel oil tanks will be emptied and cleaned by flushing or steam cleaning prior to disposal.
 - Acid and caustic tanks will be emptied.
 - Lubricating and transformer oils will be drained and removed from site by a waste disposal vendor.
 - All hazardous and legacy radioactive material will be removed and disposed of.
8. The decommissioning activities will be performed in accordance with the current regulations assumed to be in place at the time of decommissioning. This includes the ability to dispose of demolition debris on-site. Changes in current regulations may have a cost impact on decommissioning.
9. Material and equipment costs for conventional demolition and/or construction activities were taken from RSMeans Construction Cost Data.
10. The study follows the principles of ALARA through the use of work duration adjustment factors, which incorporate such items as radiological protection instruction, mock-up training, and the use of respiratory protection and personnel protective clothing. These items lengthen a task's duration, which increases the costs and lengthens the overall schedule. ALARA planning is considered in the costs for engineering and planning, and in the development of activity specifications and detailed procedures. Changes to 10 CFR Part 20 worker exposure limits may impact the decommissioning cost and project schedule.
11. FEMA and state fees associated with emergency planning are assumed to continue for approximately 18 months following the cessation of operations. At this time, the FEMA fees are discontinued. The timing is based upon the anticipated condition of the spent fuel (i.e., the hottest spent fuel assemblies are assumed to be cool enough that no substantial Zircaloy oxidation

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- and off-site event would occur with the loss of spent fuel pool water). State and local fees are continued until all spent fuel is transferred to dry storage cask.
12. Nuclear liability insurance provides coverage for damage or injuries due to radiation exposure from equipment, material, etc., used during decommissioning. Nuclear liability insurance is phased out upon final decontamination of the site. Nuclear property insurance will cease upon termination of the 10 CFR Part 50 or Part 72 license(s). Insurance costs in the estimate are based on premium information for required policies identified by the OA following cessation of plant operations and during decommissioning activities. Premium discounts are in accordance with NRC guidelines.
 13. A one million dollar annual property tax allowance is included in the estimate. This cost is shared equally among the three units and is applied from final shutdown until the end of site restoration in January 2057. Sales tax will be included at the local rates for purchased material.
 14. This estimate assumes that processed water which meets state and federal release limits can be disposed of without additional cost.
 15. The perimeter fence and in-plant security barriers will be moved as appropriate to conform to the Security Plan in force during the various stages in the project.
 16. The concrete circulating water piping will be abandoned by accessing the underground piping and permanently backfilling the voids. Contaminated underground concrete pipe will be removed entirely or decontaminated and abandoned. Underground steel pipe will be removed completely. Electrical manholes will be backfilled with suitable earthen material and abandoned. The Water Reclamation & Supply System concrete piping (35 miles of piping from Palo Verde to Phoenix) will be filled with concrete.
 17. All site vestiges will be removed to a nominal depth of three feet below ground, with non-contaminated subgrade foundations remaining in place below this level. Holes will be drilled in each of the foundation basemats to allow for natural drainage. Building and structures subgrade voids will be backfilled with clean demolition fill. The site will be graded and landscaped.

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18. The existing electrical switchyard will remain after decommissioning in support of the utility's electrical transmission and distribution system.
19. Most railroad tracks on site will be removed; an active spur connecting the ISFSI to the main line will remain to support rail shipments of spent fuel.
20. Road and parking areas with asphalt or concrete surfacing will be broken up and the material used as backfill on site. All gravel road and parking areas will remain in place and be covered with fill. Culverts, head walls, and stone riprap will remain in place to allow natural drainage.
21. The OA will have some existing scaffolding quantities available from plant operations to support the decommissioning project. Therefore, only costs associated with the remaining required scaffolding are included.
22. No significant quantities of asbestos, industrial solvents, chromated water, lead, or mercury are expected to be present on site at the time of decommissioning. Therefore, remediation costs for these types of materials are not included in the study.
23. This study has assumed that the Arizona Revised Statutes, specifically 49-762.01 through 49-762.08 and 49-701.01, all regarding the definition and handling of solid waste, do not interfere with the on-site disposal of concrete rubble; nor do they create any requirement for the removal of below grade clean or decontaminated structures, which this study assumes are abandoned in place. The establishment of a solid waste disposal facility on site will create a long-term liability for the management and caretaking of the disposal facility. Any costs for this ongoing management and caretaking are not included in this estimate.

3.7 COST ESTIMATE SUMMARY

Summaries of the radiological decommissioning costs and annual expenditures are provided in Appendices B, C, G, and H through P. Table 6.1 provides a breakdown of these costs into the components of decontamination, removal, packaging, transportation, waste disposal, project management (staffing), and "other" cost categories. The costs were extracted from the detailed cost tables in Appendices C, G, H, I, J, K, L, M and N. Note that Appendix N represents a consolidation of the cash flows

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from Appendices B, C, G, H, I, J, K, L and M; it folds all site costs into the three Palo Verde unit costs. Appendices O and P represent consolidated cash flows with contingencies of 25% and 10%, respectively. The following should be considered when reviewing these tables:

- “Decon” as used in the headings of these tables, refers to decontamination activities, as opposed to the NRC term DECON which refers to the prompt removal decommissioning scenario.
- “Total” as used in the headings of these tables, is the sum of Decon, Remove, Pack, Ship, Bury, Other (spent fuel, insurance, staffing, fees, etc.) and Contingency.
- The subtotal reported for the major cost categories does not include contingency, which is reported in a separate column.
- “Other” includes different types of costs, which are not easily categorized (such as characterization contract services, license termination survey, contract sources, plant preparation costs, etc.).

Appendices C, G, H, I, J, K, L, M and N provide the supporting, detailed costs elements. The cost elements are assigned to one of three subcategories: “License Termination,” “Spent Fuel Management,” and “Site Restoration.” The subcategory “License Termination” is used to accumulate costs that are consistent with “decommissioning” as defined by the NRC (i.e., 10 CFR § 50.2). The cost reported for this subcategory is generally sufficient to terminate the unit’s operating license, recognizing that there may be some additional cost impact from spent fuel management. Costs are included in the years 2040 through 2043 for Unit 1 pre-planning; these costs are shown in Appendix C, Table C-1 in subperiod 0.

The “Spent Fuel Management” subcategory contains costs associated with the transfer of spent fuel from the spent fuel pools to the DOE, or from the ISFSI to the DOE.

“Site Restoration” is used to capture costs associated with the dismantling and demolition of buildings and facilities demonstrated to be free from contamination. This includes structures never exposed to radioactive materials, as well as those facilities that have been decontaminated to appropriate levels. Structures are removed to a depth of three feet and backfilled to conform to local grade.

The cost of GTCC disposal is included in the “Nuclear Steam Supply System Removal” cost element. While designated for disposal at a federal facility along with the spent fuel, GTCC waste is still classified as low-level

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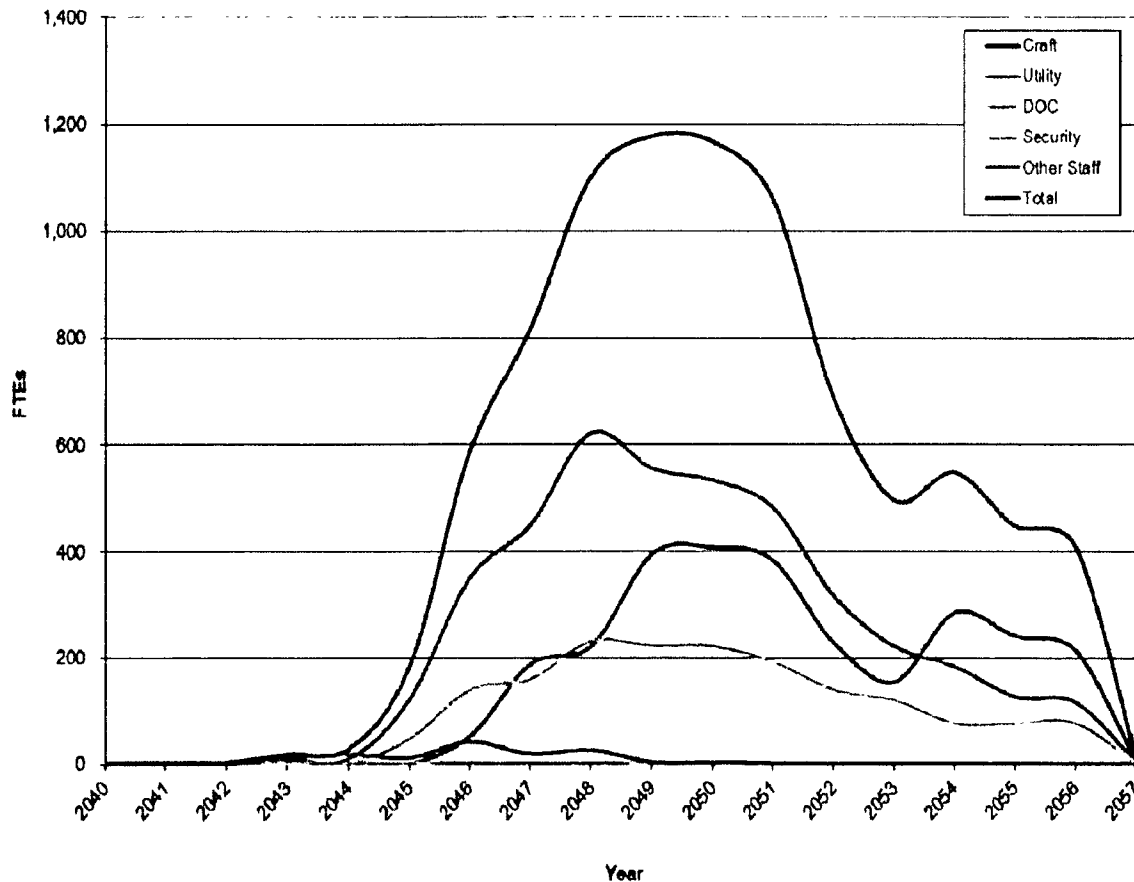
radioactive waste and, as such, included as a "License Termination" expense.

Decommissioning costs are reported in 2019 dollars. Costs are not inflated, escalated, or discounted over the period of expenditure (or remaining lifetime of the plant).

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**FIGURE 3.1
 PALO VERDE MANPOWER LEVELS**



Notes:

- 1) Manpower for fuel transfers from ISFSI to DOE after 2057, for GTCC canister transfers to DOE in 2097, and for decommissioning and demolition of the ISFSI in 2098 not shown
- 2) The labor hour basis of this chart was taken from Appendices C, G, H, I, J, K, L, M and N; however not all line items in these appendices have labor hour values available (e.g. spent fuel canister transfers to the DOE)

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4. SCHEDULE ESTIMATE

The schedules for the decommissioning scenarios considered in this study follow the sequence presented in the AIF/NESP-036 study, with minor changes to reflect recent experience and site-specific constraints. In addition, the scheduling has been revised to reflect the spent fuel management plans described in Section 3.5.1.

A timeline for the decommissioning of Units 1, 2, 3 and the ISFSI is presented in Figure 4.1. Appendix D presents a more detailed schedule of decommissioning activities for each unit. The scheduling sequence assumes that fuel is removed from the spent fuel pool within the first six years after operations cease. The key activities listed in the schedule do not reflect a one-to-one correspondence with those activities in the cost tables, but reflect dividing some activities for clarity and combining others for convenience. The schedule was prepared using "Microsoft Project."^[36]

4.1 SCHEDULE ESTIMATE ASSUMPTIONS

The schedule reflects the results of a precedence network developed for the site decommissioning activities, i.e., a PERT (Program Evaluation and Review Technique) Software Package. The work activity durations used in the precedence network reflect the actual man-hour estimates from the cost tables, adjusted by stretching certain activities over their slack range and shifting the start and end dates of others. The following assumptions were made in the development of the decommissioning schedule:

- Planning of decommissioning activities starts approximately three years prior to permanent shutdown of Unit 1. During the pre-shutdown planning period a staff of project and technical personnel are dedicated to the project.
- The Fuel Buildings are isolated until such time that all spent fuel has been discharged from the spent fuel pools to the DOE or to the ISFSI. Decontamination and dismantling of the storage pools is initiated once the transfer of spent fuel to the ISFSI or DOE is complete.
- Period 2 decommissioning activities for Unit 1 will begin immediately following the 18-month Period 1 preparation phase after the cessation of plant operations. Period 2 activities for Units 2 and 3 will begin following a 12-month Period 1 preparation phase. Sequencing the integrated decommissioning of Palo Verde is intended to maintain an even level of staff resources.

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- All work (except vessel and internals removal) is performed during an 8-hour workday, 5 days per week, with no overtime. There are eleven paid holidays per year.
- Reactor and internals removal activities are performed by using separate crews for different activities working on different shifts, with a corresponding backshift charge for the second shift. The number of cask shipments out of the Reactor Building is expected to average three every two weeks. Non-cask shipments will be limited to 10 per week.
- Multiple crews work parallel activities to the maximum extent possible, consistent with optimum efficiency, adequate access for cutting, removal and laydown space, and with the stringent safety measures necessary during demolition of heavy components and structures.
- For plant systems removal, the systems with the longest removal durations in areas on the critical path are considered to determine the duration of the activity.
- Dismantlement and demolition of the miscellaneous non-radioactive facilities are assumed to be performed off the overall critical path schedule. Such activities start after Unit 1 shutdown and are assumed to be complete prior to the start of the site restoration phase (Period 3).

4.2 PROJECT SCHEDULE

The period-dependent costs presented in the Appendix C detailed cost tables are based upon the durations developed in the schedule. Durations are established between several milestones in each project period; these durations are used to establish a critical path for the entire project. In turn, the critical path duration for each period is used as the basis for determining the period-dependent costs. A second critical path is also shown for the spent fuel cooling period, which determines the release of the fuel buildings for final decontamination.

Project timelines are provided in Figures 4.1. Milestone dates are based on shutdown dates of June 1, 2045, April 24, 2046, and November 25, 2047 for Units 1, 2, and 3, respectively.

The OA also provided the assumed completion date for transfer of Palo Verde fuel from the ISFSI to the DOE, i.e. by the end of 2097. The schedule

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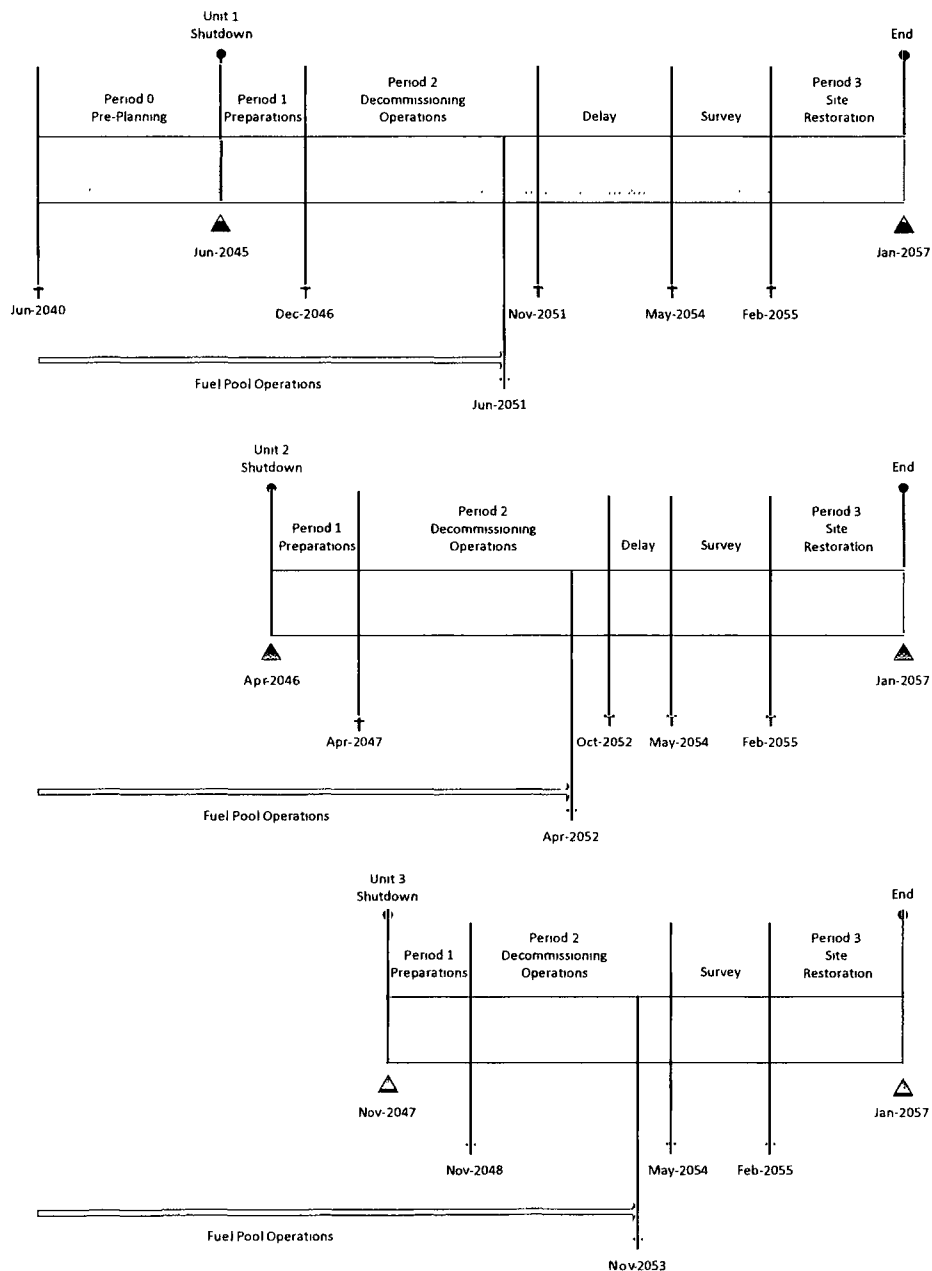
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and timeline for the ISFSI therefore shows ISFSI decontamination and demolition in 2098, following the completion of transfer of the spent fuel and GTCC canisters from the ISFSI to the DOE.

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**FIGURE 4.1
 DECOMMISSIONING TIMELINES
 (not to scale)**

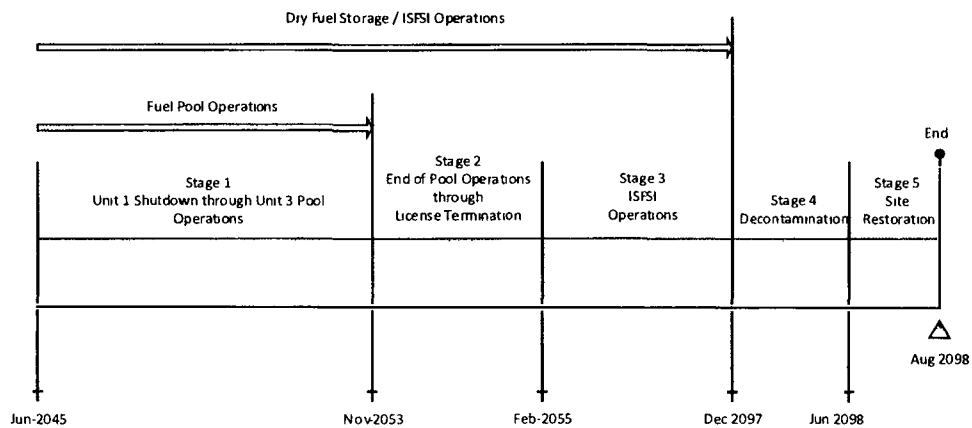


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**FIGURE 4.1 (continued)
DECOMMISSIONING TIMELINES
(not to scale)**



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5. RADIOACTIVE WASTES

The objectives of the decommissioning process are the removal of all radioactive material from the site that would restrict its future use and the termination of the NRC license(s). This currently requires the remediation of all radioactive material at the site in excess of applicable legal limits. Under the Atomic Energy Act ^[36] the NRC is responsible for protecting the public from sources of ionizing radiation. Title 10 of the Code of Federal Regulations delineates the production, utilization, and disposal of radioactive materials and processes. In particular, 10 CFR Part 71 defines radioactive material for the purpose of transportation and 10 CFR Part 61 specifies its disposition.

Title 49 of the Code of Federal Regulations is the principle set of rules and regulations (sometimes called administrative law) issued by the Departments of Transportation and Homeland Security, federal agencies of the United States regarding transportation and transportation related security. Most of the materials being transported for controlled burial are categorized as LSA or SCO materials containing Type A quantities, as defined in 49 CFR Parts 173-178. Shipping containers are required to be Industrial Packages (IP-1, IP-2 or IP-3, as defined in § 173.411) or Type A packages (§ 173.465). For this study, commercially available steel containers are presumed to be used for the disposal of piping, small components, and concrete. Larger components can serve as their own containers, with proper closure of all openings, access ways, and penetrations.

The volumes of radioactive waste generated during the various decommissioning activities at the site are shown on a line-item basis in Appendix C and summarized in Tables 5.1. The quantified waste volume summaries shown in these tables are consistent with 10 CFR Part 61 classifications. The volumes are calculated based on the exterior dimensions for containerized material and on the displaced volume of components serving as their own waste containers.

The reactor vessel and internals are categorized as large quantity shipments and, accordingly, will be shipped in reusable, shielded truck casks with disposable liners. In calculating disposal costs, the burial fees are applied against the liner volume, as well as the special handling requirements of the payload. Packaging efficiencies are lower for the highly activated materials (greater than Type A quantity waste), where high concentrations of gamma-emitting radionuclides limit the capacity of the shipping containers.

No process system containing/handling radioactive substances at shutdown is presumed to meet material release criteria by decay alone, i.e., systems radioactive at shutdown will still be radioactive over the time period during which the

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decommissioning is accomplished, due to the presence of long-lived radionuclides. While the dose rates decrease with time, radionuclides such as ^{137}Cs will still control the disposition requirements.

The waste material generated in the decontamination and dismantling of Palo Verde is primarily generated during Period 2. Material that is contaminated or potentially contaminated will be removed and sent to the EnergySolutions facility in Clive, Utah. The current metallic waste disposal rate is less than the cost for waste processing and volume reduction and is therefore considered uneconomical.

For purposes of constructing the estimates, the current cost for disposal at the EnergySolutions facility was used for a majority of the radioactive waste produced from the decommissioning activities. Separate rates were used for containerized waste and large components. Demolition debris including miscellaneous steel, scaffolding, and concrete was disposed of at a bulk rate. The decommissioning waste stream also included resins and dry active waste.

Class A waste is disposed of at EnergySolutions' facility in Clive, Utah. Metallic waste is buried at a cost of \$202 per cubic foot (based upon an average waste density of 65 pounds per cubic foot), and large component waste burial is at a cost of \$83 per cubic foot. Concrete, soil, asbestos and other bulk debris are disposed of at a rate of \$59 per cubic foot (based upon an average waste density of 88 pounds per cubic foot). Dry active wastes, e.g., cloth, paper and plastics, are disposed of at \$30 per cubic foot, with an assumed density of 20 pounds per cubic foot.

Since EnergySolutions is not currently able to receive the more highly radioactive components generated in the decontamination and dismantling of the reactor, disposal costs for the Class B and C irradiated hardware material were based upon existing Palo Verde agreements with WCS for the Andrews County, Texas disposal facility, and publicly available pricing from WCS for irradiated hardware. Class B waste from liquid waste processing was based upon Barnwell, S.C. disposal rates as a proxy.

Class B resin and filter waste is disposed of at \$4,761 per cubic foot at the Waste Control Specialists facility in Andrews County, Texas. Classes B and C wastes resultant from irradiated reactor hardware are disposed of at an average of \$5,700 and \$7,500 per cubic foot, respectively.

GTCC waste is disposed of at a rate of \$5,700 per cubic foot, as packaged in a spent fuel canister. GTCC waste is stored on site at the ISFSI until the DOE is ready to receive the shipments; this is assumed to occur in 2097. All disposal unit rates do not include contingency dollars applied against burial costs.

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**TABLE 5.1
PALO VERDE
DECOMMISSIONING WASTE SUMMARY ^{1, 2}**

Unit	Waste Category	Volume (cubic feet)	Weight (pounds)
1	Class A Bulk (concrete, metal siding)	33,214	1,568,943
	Class A Metallic (containerized waste and large components)	430,143	28,121,485
	Class A DAW	19,999	399,971
	Class A (low-activity resins and filters)	6,550	533,855
	Class B (irradiated vessel internals and higher-activity resin and filters)	2,002	243,294
	Class C (irradiated vessel internals)	224	34,938
	GTCC (irradiated vessel internals and legacy waste)	4,433	905,513
	Waste Processing (not used in 2019 estimate)	0	0
	Scrap Metal (non-contaminated)		122,687,000
2	Class A Bulk (concrete, metal siding)	33,109	1,563,987
	Class A Metallic (containerized waste and large components)	506,853	33,022,370
	Class A DAW	21,310	426,206
	Class A (low-activity resins and filters)	6,634	538,880
	Class B (irradiated vessel internals and higher-activity resin and filters)	2,002	243,294
	Class C (irradiated vessel internals)	224	34,938
	GTCC (irradiated vessel internals and legacy waste)	4,433	905,513
	Waste Processing (not used in 2019 estimate)	0	0
	Scrap Metal (non-contaminated)		118,091,000
3	Class A Bulk (concrete, metal siding)	41,264	1,949,229
	Class A Metallic (containerized waste and large components)	528,322	34,364,125
	Class A DAW	21,922	438,440
	Class A (low-activity resins and filters)	7,007	575,655
	Class B (irradiated vessel internals and higher-activity resin and filters)	2,002	243,294
	Class C (irradiated vessel internals)	224	34,938
	GTCC (irradiated vessel internals and legacy waste)	4,433	905,513
	Waste Processing (not used in 2019 estimate)	0	0
	Scrap Metal (non-contaminated)		155,317,000

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**TABLE 5.1
(continued)
PALO VERDE
DECOMMISSIONING WASTE SUMMARY ^{1, 2}**

Unit	Waste Category	Volume (cubic feet)	Weight (pounds)
Steam Gen.	Class A Metallic (containerized waste and large components)	146,958	13,246,071
RPV Heads	Class A Metallic (containerized waste and large components)	15,216	924,428
ISFSI	Class A Metallic (containerized waste and large components)	38,624	4,150,679
Other	Subpart D Waste (Evaporation Ponds)	67,500,000	
Totals	Class A Bulk (concrete, metal siding)	107,587	5,082,160
	Class A Metallic (containerized waste and large components)	1,666,116	113,829,158
	Class A DAW	63,231	1,264,616
	Class A (low-activity resins and filters)	20,192	1,648,389
	Class B (irradiated vessel internals and higher-activity resin and filters)	6,007	729,882
	Class C (irradiated vessel internals)	673	104,814
	GTCC (irradiated vessel internals and legacy waste)	13,300	2,716,539
	Subpart D Waste	67,500,000	
	Scrap Metal (non-contaminated)		396,095,000

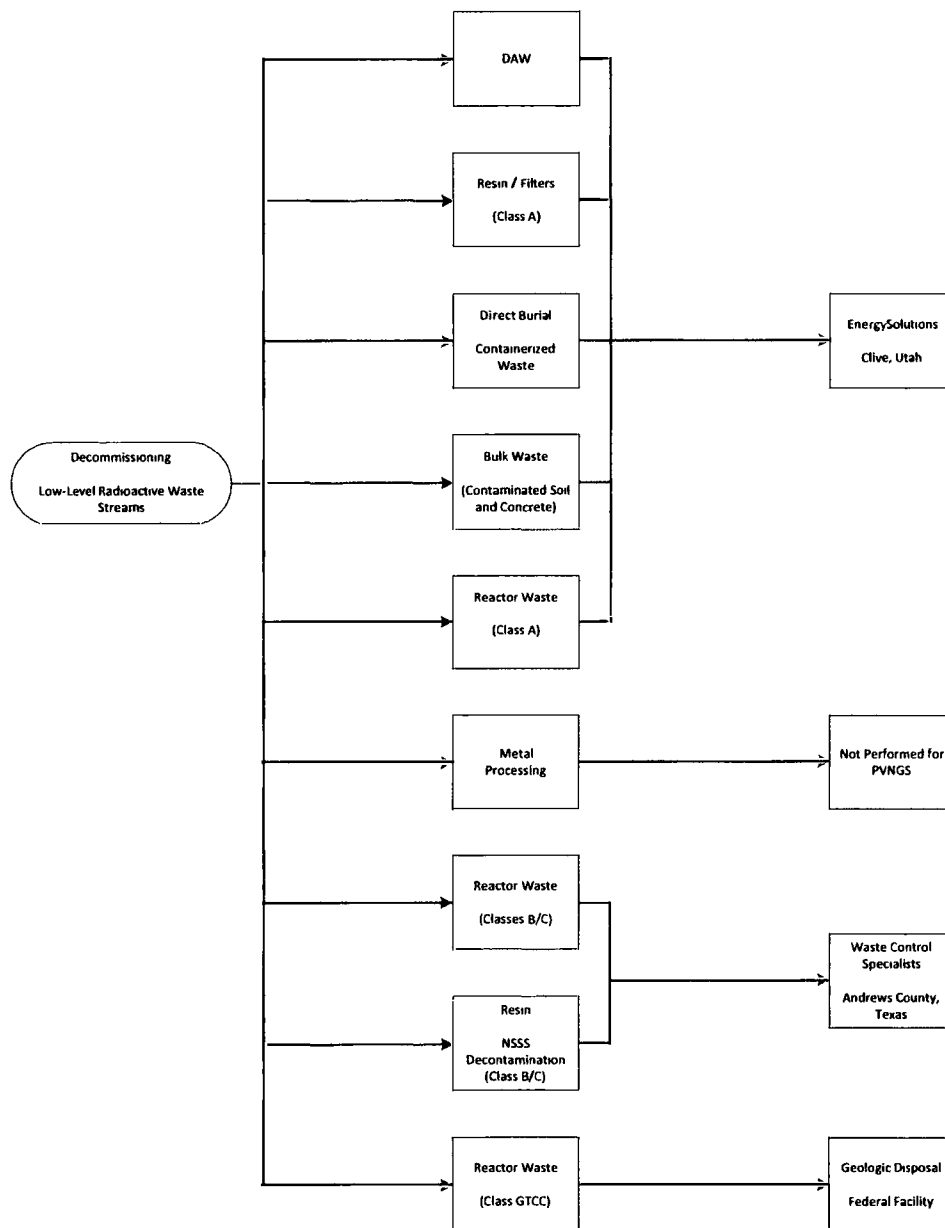
¹ Waste is classified according to the requirements as delineated in Title 10 CFR, Part 61.55

² Columns may not add due to rounding

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**FIGURE 5.1
 RADIOACTIVE WASTE DISPOSITION**

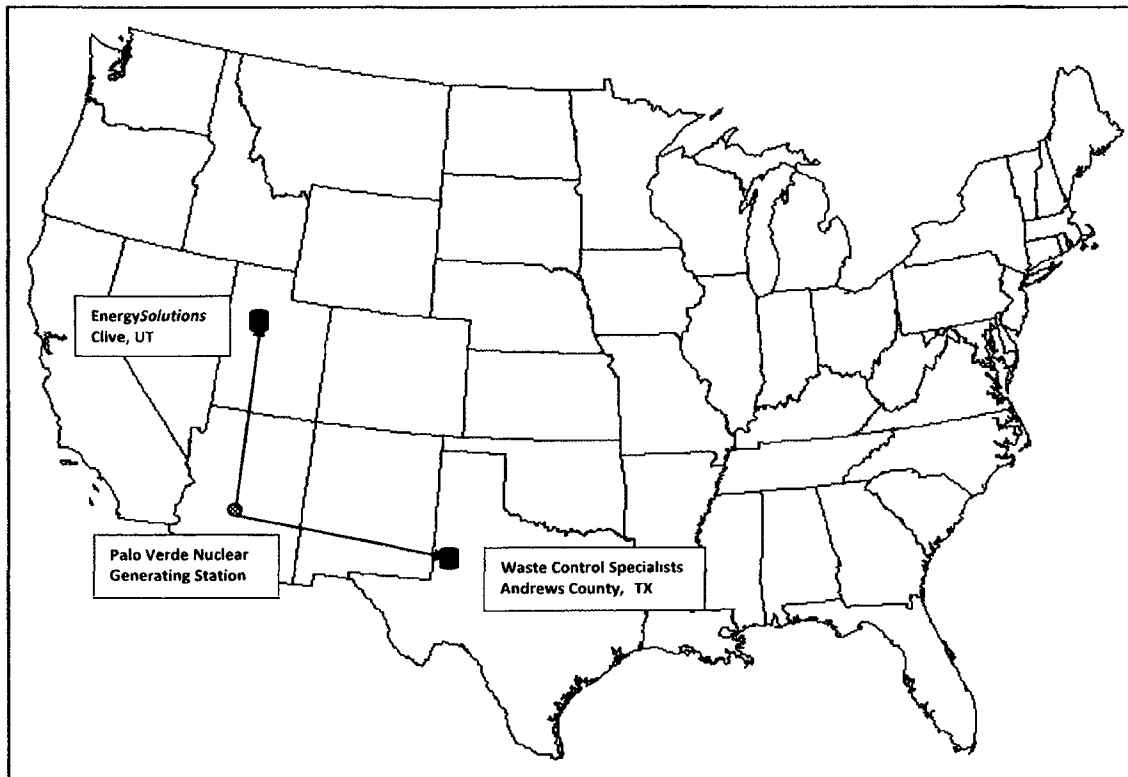


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**FIGURE 5.2
DECOMMISSIONING WASTE DESTINATIONS
RADIOLOGICAL**



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6. RESULTS

The analysis to estimate the costs to decommission Palo Verde relied primarily upon the site-specific, technical information developed for previous analyses. The systems and structures data was updated for the current estimate. While not an engineering study, the estimates provide the OA with sufficient information to assess its financial obligations as they pertain to the eventual decommissioning of the nuclear station.

The estimates described in this report are based on numerous fundamental assumptions, including regulatory requirements, project contingencies, LLRW disposal practices, high-level radioactive waste management options, and site restoration requirements. The decommissioning scenarios assume continued operation of the plant's spent fuel pool for a minimum of six years following the cessation of operations for continued cooling of the assemblies. An ISFSI will be used to store the spent fuel until such time that the DOE can complete the transfer of the assemblies to its repository.

The cost projected to promptly decommission (DECON) Palo Verde is estimated to be \$2.96 billion (2019 dollars). The majority of this cost, approximately 80%, is associated with the physical decontamination and dismantling of the nuclear units so that the licenses can be terminated. The management, interim storage, and eventual transfer of the spent fuel accounts for approximately 5%. The remaining 15% is for the demolition of the designated structures and limited restoration of the site and off-site facilities.

The primary cost contributors, identified in Tables 6.1, are either labor-related or associated with the management and disposition of the radioactive waste. Program management is the largest single contributor to the overall cost. The magnitude of the expense is a function of both the size of the organization required to manage the decommissioning, and the duration of the program. It is assumed, for purposes of this analysis, that the OA will oversee the decommissioning program and self-manage the decommissioning labor force and the associated subcontractors. The size and composition of the management organization varies with the decommissioning phase and associated site activities. However, once the operating licenses are terminated, the staff is substantially reduced for the conventional demolition and restoration of the site, and the long-term care of the spent fuel.

As described in this report, the spent fuel pools will remain operational for six years following the cessation of operations. The pools will be isolated and an independent spent fuel island created. This will allow decommissioning operations to proceed in

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and around the pool area. Over the six-year period, the spent fuel will be packaged into DOE-provided transport casks (21 assemblies per canister) or transferred to the ISFSI for interim storage (37 assemblies per canister). The costs of transferring the fuel to the DOE from the spent fuel pool or the ISFSI are assumed to be non-reimbursable by the DOE and are therefore included in this estimate in Appendix L.

The cost for waste disposal includes only those costs associated with the controlled disposition of the LLRW generated from decontamination and dismantling activities, including plant equipment and components, structural material, filters, resins and dry-active waste. Other radioactively contaminated material will be sent to the EnergySolutions facility for burial. Highly activated components, requiring additional isolation from the environment, are packaged for geologic disposal. The cost of geologic disposal is based upon a cost equivalent for spent fuel.

The cost identified in the summary table for off-site waste processing of metallic wastes is reported as zero, since the pricing for such processing of metallic waste is not cost effective with the current LLRW disposal rates.

Removal costs reflect the labor-intensive nature of the decommissioning process, as well as the management controls required to ensure a safe and successful program. Decontamination and packaging costs also have a large labor component that is based upon prevailing union wages. Non-radiological demolition is a natural extension of the decommissioning process. With a work force mobilized to support decommissioning operations, non-radiological demolition can be an integrated activity and a logical expansion of the work being performed in the process of terminating the operating license. Prompt demolition reduces future liabilities and can be more cost effective than deferral, due to the deterioration of the facilities (and therefore the working conditions) with time.

The reported cost for transport includes the tariffs and surcharges associated with moving large components and/or overweight shielded casks overland, as well as the general expense, e.g., labor and fuel, of transporting material to the destinations identified in this report. For purposes of this analysis, material is primarily moved overland by truck.

License termination survey costs are associated with the labor intensive and complex activity of verifying that contamination has been removed from the site to the levels specified by the regulating agency. This process involves a systematic survey of all remaining plant surface areas and surrounding environs, sampling, isotopic analysis, and documentation of the findings. The status of any plant

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components and materials not removed in the decommissioning process will also require confirmation and will add to the expense of surveying the facilities alone.

The remaining costs include allocations for heavy equipment and temporary services, as well as for such expenses as regulatory fees and premiums for nuclear insurance. While site operating costs are greatly reduced following the final cessation of plant operations, certain administrative functions do need to be maintained either at a basic functional or regulatory level.

TABLE 6.1
SUMMARY OF DECOMMISSIONING COST ELEMENTS – TOTAL COSTS
Palo Verde Nuclear Generating Station
(thousands of 2019 dollars)

Column Index	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)
				Shared Facilities										
	Unit 1	Unit 2	Unit 3	ISFSI	Stored S/G & Storage Fac	Stored Rx Closure Head & Storage Fac.	Water Reclamation Facility	Water Reclamation Supply Line	Evaporation Ponds	Make-up Water Reservoir	Total ⁽¹⁾	Unit 1 ⁽²⁾ (Including allocations)	Unit 2 ⁽³⁾ (Including allocations)	Unit 3 ⁽⁴⁾ (Including allocations)
Report Reference	App. C-1	App. C-2	App. C-3	App. L	App. G	App. M	App. H	App. I	App. J	App. K				
Work Category														
Characterization and License Termination Surveys	19,931	15,595	17,490	5,223	-	-	-	-	238	73	58,550	21,776	17,440	19,335
Decon	19,772	19,679	21,518	-	-	-	-	-	-	-	60,969	19,772	19,679	21,518
DOC Staff	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy	16,889	16,117	16,117	120	-	-	-	-	-	-	49,243	16,929	16,157	16,157
GTCC DOE Disposal	29,260	29,260	29,260	-	-	-	-	-	-	-	87,780	29,260	29,260	29,260
Health Physics Supplies	12,777	13,126	13,958	-	-	-	-	-	-	-	39,861	12,777	13,126	13,958
Insurance	13,300	11,027	9,569	123	-	-	-	-	-	-	34,018	13,341	11,068	9,610
LLRW Disposal	76,495	95,367	100,699	4,355	25,194	2,048	-	-	-	-	304,157	87,027	105,899	111,231
Non-Craft Contractors	10,356	4,507	4,507	-	-	-	719	719	1,472	-	22,279	11,326	5,476	5,476
Off-Site LLRW Processing	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	7,670	7,142	10,612	2,759	676	689	-	-	3,871	135	33,554	10,380	9,852	13,322
Packaging	15,540	17,190	17,472	396	26,498	552	-	-	-	-	77,649	24,689	26,339	26,621
Process Liquid Waste	16,116	16,215	16,753	-	-	-	-	-	-	-	49,084	16,116	16,215	16,753
Property Taxes	4,259	3,931	3,349	-	-	-	-	-	-	-	11,540	4,259	3,931	3,349
Regulatory / NRC	5,691	3,546	2,346	602	-	-	-	-	-	-	12,185	5,892	3,746	2,547
Removal	94,869	99,946	124,509	6,905	564	87	9,131	53,305	54,912	4,412	448,642	137,975	143,052	167,615
RV	26,557	26,557	26,557	-	-	-	-	-	-	-	79,672	26,557	26,557	26,557
RV Internals	44,528	44,661	44,661	-	-	-	-	-	-	-	133,851	44,528	44,661	44,661
Security	79,671	76,354	71,090	281	-	-	-	-	-	-	227,397	79,765	76,448	71,184
Shipping	5,295	6,262	6,627	3,066	4,144	2,028	-	-	-	-	27,421	8,374	9,341	9,706
Spent Fuel / EP / ISFSI Equipment & Materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel / EP / ISFSI Labor	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel / EP / ISFSI Other	13,902	13,081	11,620	-	-	-	-	-	-	-	38,602	13,902	13,081	11,620
Spent Fuel Capital and Transfer	-	-	-	121,440	-	-	-	-	-	-	121,440	40,480	40,480	40,480
Spent Fuel Pool Isolation	13,062	8,708	8,708	-	-	-	-	-	-	-	30,477	13,062	8,708	8,708
Steam Generators	28,278	28,278	28,278	-	-	-	-	-	-	-	84,835	28,278	28,278	28,278
Remedial Action Surveys	7,823	8,606	8,606	-	-	-	-	-	-	-	25,036	7,823	8,606	8,606
Utility Staff	240,559	219,386	279,193	724	-	-	1,178	-	5,515	449	747,004	243,181	222,008	281,815
Utility Transition Costs	50,781	50,781	50,781	-	-	-	-	-	-	-	152,342	50,781	50,781	50,781
Total	853,384	835,323	924,279	145,994	57,074	5,405	11,027	54,024	66,009	5,069	2,957,587	968,251	950,190	1,039,146
NRC License Termination	785,071	769,585	817,726	-	56,465	5,288	-	-	-	-	2,434,134	805,655	790,169	838,310
Spent Fuel Management	13,902	13,081	11,620	145,994	-	-	-	-	-	-	184,596	62,567	61,745	60,284
Site Restoration	54,411	52,657	94,934	-	609	117	11,027	54,024	66,009	5,069	338,856	100,029	98,275	140,552
Total ⁽¹⁾	853,384	835,323	924,279	145,994	57,073	5,405	11,027	54,024	66,009	5,069	2,957,586	968,251	950,190	1,039,146

TABLE 6.1a
SUMMARY OF DECOMMISSIONING COST ELEMENTS – LICENSE TERMINATION COSTS
Palo Verde Nuclear Generating Station
(thousands of 2019 dollars)

Column Index	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)		
Work Category	Report Reference	Shared Facilities										Total ⁽¹⁾	Unit 1 ⁽²⁾ (Including allocations)	Unit 2 ⁽³⁾ (Including allocations)	Unit 3 ⁽⁴⁾ (Including allocations)	
					Stored S/G		Water		Reclamation		Evaporation					Make-up Water
		Unit 1	Unit 2	Unit 3	ISFSI	Head & Storage Fac.	Storage Fac.	Facility	Supply Line	Ponds						
	App. C-1	App. C-2	App. C-3	App. L	App. G	App. M	App. H	App. I	App. J	App. K						
Characterization and License Termination Surveys	19,931	15,595	17,490	-	-	-	-	-	-	-	53,016	19,931	15,595	17,490		
Decon	19,772	19,679	21,518	-	-	-	-	-	-	-	60,969	19,772	19,679	21,518		
DOC Staff	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Energy	16,384	15,612	15,612	-	-	-	-	-	-	-	47,607	16,384	15,612	15,612		
GTCC DOE Disposal	29,260	29,260	29,260	-	-	-	-	-	-	-	87,780	29,260	29,260	29,260		
Health Physics Supplies	12,777	13,126	13,958	-	-	-	-	-	-	-	39,861	12,777	13,126	13,958		
Insurance	13,300	11,027	9,569	-	-	-	-	-	-	-	33,895	13,300	11,027	9,569		
LLRW Disposal	76,495	95,367	100,699	-	25,194	2,048	-	-	-	-	299,802	85,575	104,447	109,779		
Non-Craft Contractors	9,415	4,104	4,104	-	-	-	-	-	-	-	17,623	9,415	4,104	4,104		
Off-Site LLRW Processing	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Other	7,621	7,092	7,103	-	630	660	-	-	-	-	23,107	8,051	7,522	7,533		
Packaging	15,540	17,190	17,472	-	26,498	552	-	-	-	-	77,253	24,557	26,207	26,489		
Process Liquid Waste	16,116	16,215	16,753	-	-	-	-	-	-	-	49,084	16,116	16,215	16,753		
Property Taxes	3,567	3,239	2,656	-	-	-	-	-	-	-	9,462	3,567	3,239	2,656		
Regulatory / NRC	5,691	3,546	2,346	-	-	-	-	-	-	-	11,584	5,691	3,546	2,346		
Removal	58,397	64,689	65,598	-	-	-	-	-	-	-	188,684	58,397	64,689	65,598		
RV	26,557	26,557	26,557	-	-	-	-	-	-	-	79,672	26,557	26,557	26,557		
RV Internals	44,528	44,661	44,661	-	-	-	-	-	-	-	133,851	44,528	44,661	44,661		
Security	73,143	69,826	64,562	-	-	-	-	-	-	-	207,532	73,143	69,826	64,562		
Shipping	5,295	6,262	6,627	-	4,144	2,028	-	-	-	-	24,356	7,353	8,319	8,684		
Spent Fuel / EP / ISFSI Equipment & Materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Spent Fuel / EP / ISFSI Labor	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Spent Fuel / EP / ISFSI Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Spent Fuel Capital and Transfer	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Spent Fuel Pool Isolation	13,062	8,708	8,708	-	-	-	-	-	-	-	30,477	13,062	8,708	8,708		
Steam Generators	28,278	28,278	28,278	-	-	-	-	-	-	-	84,835	28,278	28,278	28,278		
Remedial Action Surveys	7,823	8,606	8,606	-	-	-	-	-	-	-	25,036	7,823	8,606	8,606		
Utility Staff	231,337	210,164	254,808	-	-	-	-	-	-	-	696,309	231,337	210,164	254,808		
Utility Transition Costs	50,781	50,781	50,781	-	-	-	-	-	-	-	152,342	50,781	50,781	50,781		
Total	785,071	769,584	817,725	-	56,465	5,288	-	-	-	-	2,434,134	805,655	790,169	838,310		
NRC License Termination	785,071	769,585	817,726	-	56,465	5,288	-	-	-	-	2,434,134	805,655	790,169	838,310		
Spent Fuel Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Site Restoration	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total ⁽¹⁾	785,071	769,585	817,726	-	56,465	5,288	-	-	-	-	2,434,134	805,655	790,169	838,310		

TABLE 6.1b
SUMMARY OF DECOMMISSIONING COST ELEMENTS – SPENT FUEL MANAGEMENT COSTS
Palo Verde Nuclear Generating Station
(thousands of 2019 dollars)

Column Index	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)
				Shared Facilities										
				Stored S/G & Storage Fac.	Stored Rx Closure Head & Storage Fac.	Water Reclamation Facility	Water Reclamation Supply Line	Evaporation Ponds	Make-up Water Reservoir			Unit 1 ⁽²⁾ (Including allocations)	Unit 2 ⁽³⁾ (Including allocations)	Unit 3 ⁽⁴⁾ (Including allocations)
Report Reference	Unit 1 App. C-1	Unit 2 App. C-2	Unit 3 App. C-3	ISFSI App. L	App. G	App. M	App. H	App. I	App. J	App. K	Total ⁽¹⁾			
Work Category														
Characterization and License Termination Surveys	-	-	-	5,223	-	-	-	-	-	-	5,223	1,741	1,741	1,741
Decon	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DOC Staff	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy	-	-	-	120	-	-	-	-	-	-	120	40	40	40
GTCC DOE Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health Physics Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	123	-	-	-	-	-	-	123	41	41	41
LLRW Disposal	-	-	-	4,355	-	-	-	-	-	-	4,355	1,452	1,452	1,452
Non-Craft Contractors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Off-Site LLRW Processing	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	2,759	-	-	-	-	-	-	2,759	920	920	920
Packaging	-	-	-	396	-	-	-	-	-	-	396	132	132	132
Process Liquid Waste	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regulatory / NRC	-	-	-	602	-	-	-	-	-	-	602	201	201	201
Removal	-	-	-	6,905	-	-	-	-	-	-	6,905	2,302	2,302	2,302
RV	-	-	-	-	-	-	-	-	-	-	-	-	-	-
RV Internals	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Security	-	-	-	281	-	-	-	-	-	-	281	94	94	94
Shipping	-	-	-	3,066	-	-	-	-	-	-	3,066	1,022	1,022	1,022
Spent Fuel / EP / ISFSI Equipment & Materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel / EP / ISFSI Labor	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel / EP / ISFSI Other	13,902	13,081	11,620	-	-	-	-	-	-	-	38,602	13,902	13,081	11,620
Spent Fuel Capital and Transfer	-	-	-	121,440	-	-	-	-	-	-	121,440	40,480	40,480	40,480
Spent Fuel Pool Isolation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Steam Generators	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Remedial Action Surveys	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Utility Staff	-	-	-	724	-	-	-	-	-	-	724	241	241	241
Utility Transition Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	13,902	13,081	11,620	145,994	-	-	-	-	-	-	184,596	62,567	61,745	60,284
NRC License Termination	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel Management	13,902	13,081	11,620	145,994	-	-	-	-	-	-	184,596	62,567	61,745	60,284
Site Restoration	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total ⁽¹⁾	13,902	13,081	11,620	145,994	-	-	-	-	-	-	184,596	62,567	61,745	60,284

TLG Services, Inc.

TABLE 6.1c
SUMMARY OF DECOMMISSIONING COST ELEMENTS - SITE RESTORATION COSTS
Palo Verde Nuclear Generating Station
(thousands of 2019 dollars)

Column Index	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)
				Shared Facilities										
				Stored S/G	Stored S/G	Water	Water	Water	Evaporation	Make-up		Unit 1 ⁽²⁾	Unit 2 ⁽³⁾	Unit 3 ⁽⁴⁾
				Fac	Fac	Reclamation	Reclamation	Reclamation	Ponds	Water		(Including	(Including	(Including
				ISFSI	Fac	Facility	Facility	Facility		Reservoir		allocations)	allocations)	allocations)
Report Reference	Unit 1	Unit 2	Unit 3	App. L	App. G	App. M	App. H	App. I	App. J	App. K	Total ⁽¹⁾			
Work Category	App. C-1	App. C-2	App. C-3											
Characterization and License Termination Surveys	-	-	-	-	-	-	-	-	238	73	311	104	104	104
Decon	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DOC Staff	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy	505	505	505	-	-	-	-	-	-	-	1,515	505	505	505
GTCC DOE Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health Physics Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
LLRW Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Craft Contractors	941	403	403	-	-	-	719	719	1,472	-	4,655	1,911	1,372	1,372
Off-Site LLRW Processing	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	49	49	3,509	-	45	43	-	-	3,871	135	7,702	1,414	1,414	4,874
Packaging	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Process Liquid Waste	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property Taxes	693	693	693	-	-	-	-	-	-	-	2,078	693	693	693
Regulatory / NRC	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Removal	36,473	35,257	58,912	-	564	74	9,131	53,305	54,912	4,412	253,039	77,272	76,056	99,711
RV	-	-	-	-	-	-	-	-	-	-	-	-	-	-
RV Internals	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Security	6,528	6,528	6,528	-	-	-	-	-	-	-	19,584	6,528	6,528	6,528
Shipping	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel / EP / ISFSI Equipment & Materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel / EP / ISFSI Labor	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel / EP / ISFSI Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel Capital and Transfer	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel Pool Isolation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Steam Generators	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Remedial Action Surveys	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Utility Staff	9,222	9,222	24,385	-	-	-	1,178	-	5,515	449	49,971	11,603	11,603	26,765
Utility Transition Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	54,411	52,657	94,934	-	609	117	11,027	54,024	66,009	5,069	338,856	100,029	98,275	140,552
NRC License Termination	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spent Fuel Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Site Restoration	54,411	52,657	94,934	-	609	117	11,027	54,024	66,009	5,069	338,856	100,029	98,275	140,552
Total ⁽¹⁾	54,411	52,657	94,934	-	609	117	11,027	54,024	66,009	5,069	338,856	100,029	98,275	140,552