

## **CITY OF ANNA**

### **RESTRICTED REVENUE FUNDS**

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Restricted Revenue funds are different funds that funding sources are restricted for a specific purpose. These restricted revenue funds are Governmental funds. Restrictions are placed on the use of these funds for a number of reasons including, but not limited to laws, ordinances, grant contracts, and donations.

The City manages the following Restricted Revenue funds:

- ◆ Grant Fund
- ◆ Special Revenue Fund
- ◆ Park Development Fund
- ◆ Fire Capital Fund
- ◆ Public Safety Seizure Fund

#### *Grant Fund*

The Grant Fund was created in order to track grant awards in one fund separate from operating funds. The fund is used to account for funds received from other state or federal government agencies that have restricted legal requirements. In the event matching funds are required for a grant, the City's matching portion is transferred from the applicable operating fund.

#### *Special Revenue Fund*

These funds are used to account for revenues that have external legal restrictions associated with their use. This fund includes the following: Court Technology Fee, Court Building Security Fee, Child Safety Fee, and Cable Public Education Government (PEG) Fee.

- ◆ The Court Technology Fee accounts for a portion of court fines to support the use of technology in the courtroom.
- ◆ The Building Security Fee is used to maintain security in the courtroom and for overtime pay to officers acting as a bailiff for the court when necessary.
- ◆ The Child Safety Fee accounts for a portion of Collin County court fees that can be used to fund various programs designed to enhance child safety as outlined in state code. As the City does not operate a school crossing guard program, the funds will be used on other public safety programs in accordance with state law.
- ◆ The PEG fee is a portion of fees assessed by a cable franchise provider. This fee is restricted by state code to support a municipality's public access cable channel. These funds will be held in reserve until they can support an eligible expenditure.

#### *Park Development Fund*

The Park Development Fund is funded by park development fees as stipulated in either developer agreements or the subdivision ordinance. These funds are used to fund the City's parks master plan through development, improvement, or maintenance of the City's parks.

#### *Fire Capital Fund*

The Fire Capital Fund accounts for voluntary fees negotiated with developers in support of the Anna Fire Department.

#### *Public Safety Seizure Fund*

Public Safety Seizure Funds are revenues generated from property seized in connection with illegal activity once they are forfeited after prosecution. Funds can only be used in accordance with applicable state and federal laws. These funds can only be used to support the Police Department.

**CITY OF ANNA  
GRANT FUND**

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCES	\$ -	\$ 1,093	\$ 449	\$ 449
REVENUES:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Charges for Services	-	-	-	-
Permits, Licenses and Fees	-	-	-	-
Franchise Fees and Local Taxes	-	-	-	-
Investment Income	183	-	-	-
Other Revenues	-	-	-	-
Intergovernmental Revenue	386,340	9,375	9,875	-
Fines	-	-	-	-
TOTAL OPERATIONAL REVENUE	\$ 386,523	\$ 9,375	\$ 9,875	\$ -
Transfers from other funds	-	-	-	-
TOTAL REVENUES	\$ 386,523	\$ 9,375	\$ 9,875	\$ -
TOTAL AVAILABLE RESOURCES	\$ 386,523	\$ 10,468	\$ 10,324	\$ 449
EXPENDITURES:				
Payroll	\$ 27,586	\$ -	\$ -	\$ -
Supplies	37,681	4,558	4,558	-
Maintenance	-	-	-	-
Services	13,813	5,317	5,317	-
Debt Service	-	-	-	-
Capital Outlay	306,994	-	-	-
Capital Improvement	-	-	-	-
TOTAL OPERATIONAL EXPENDITURES	\$ 386,074	\$ 9,875	\$ 9,875	\$ -
Transfers to other funds	-	-	-	-
TOTAL EXPENDITURES	\$ 386,074	\$ 9,875	\$ 9,875	\$ -
ENDING FUND BALANCES	\$ 449	\$ 593	\$ 449	\$ 449



**CITY OF ANNA  
SPECIAL REVENUE FUND**

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCES	\$ 144,092	\$ 154,566	\$ 165,576	\$ 113,051
REVENUES:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Charges for Services	-	-	-	-
Permits, Licenses and Fees	-	-	-	-
Franchise Fees and Local Taxes				
PEG Fees	7,258	3,000	3,000	7,000
Investment Income	503	1,100	1,100	-
Other Revenues	-	-	-	-
Intergovernmental	-	-	-	-
Fines				
Court Technology	3,436	2,500	2,500	2,500
Building Security	4,175	2,000	2,000	2,000
Child Safety	12,590	10,000	10,000	8,000
Other	4,272	3,000	3,000	2,000
TOTAL OPERATIONAL REVENUE	\$ 32,234	\$ 21,600	\$ 21,600	\$ 21,500
Transfers from other funds	-	-	-	-
TOTAL REVENUES	\$ 32,234	\$ 21,600	\$ 21,600	\$ 21,500
TOTAL AVAILABLE RESOURCES	\$ 176,326	\$ 176,166	\$ 187,176	\$ 134,551
EXPENDITURES:				
Payroll	\$ -	\$ 1,800	\$ 1,800	\$ 1,800
Supplies	-	-	-	-
Maintenance	-	-	-	-
Services	10,750	9,325	9,325	9,325
Debt Service	-	-	-	-
Capital Outlay	-	63,000	63,000	-
Capital Improvement	-	-	-	-
TOTAL OPERATIONAL EXPENDITURES	\$ 10,750	\$ 74,125	\$ 74,125	\$ 11,125
Transfers to other funds	-	-	-	-
TOTAL EXPENDITURES	\$ 10,750	\$ 74,125	\$ 74,125	\$ 11,125
ENDING FUND BALANCES	\$ 165,576	\$ 102,041	\$ 113,051	\$ 123,426

**CITY OF ANNA**  
**PARK DEVELOPMENT FUND**

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCES	\$ 2,322,141	\$ 2,083,428	\$ 2,714,472	\$ 3,952,393
REVENUES:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Charges for Services	1,689,000	986,000	2,889,000	1,500,000
Permits, Licenses and Fees	9,443	-	-	-
Franchise and Local Taxes	-	-	-	-
Investment Income	9,990	14,000	14,000	9,000
Other Revenues	22,728	-	-	-
Intergovernmental	-	-	-	-
Fines	-	-	-	-
TOTAL OPERATIONAL REVENUE	\$ 1,731,161	\$ 1,000,000	\$ 2,903,000	\$ 1,509,000
Transfers from other funds	-	-	-	-
TOTAL REVENUES	\$ 1,731,161	\$ 1,000,000	\$ 2,903,000	\$ 1,509,000
TOTAL AVAILABLE RESOURCES	\$ 4,053,302	\$ 3,083,428	\$ 5,617,472	\$ 5,461,393
EXPENDITURES:				
Payroll	\$ 133,765	\$ 275,729	\$ 275,729	\$ 431,194
Supplies	47,866	227,000	227,000	227,000
Maintenance	22,765	-	-	-
Services	292,797	20,000	20,000	31,600
Debt Service	-	-	-	-
Capital Outlay	171,808	50,000	50,000	150,000
Capital Improvement	669,829	992,305	1,092,350	1,822,500
TOTAL EXPENDITURES	\$ 1,338,830	\$ 1,565,034	\$ 1,665,079	\$ 2,662,294
Transfers to other funds	-	-	-	-
TOTAL EXPENDITURES	\$ 1,338,830	\$ 1,565,034	\$ 1,665,079	\$ 2,662,294
ENDING FUND BALANCES	\$ 2,714,472	\$ 1,518,394	\$ 3,952,393	\$ 2,799,099

**CITY OF ANNA**  
**FIRE CAPITAL IMPROVEMENT FUND**

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCES	\$ 132,331	\$ 208,132	\$ 186,333	\$ 116,133
REVENUES:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Charges for Services	53,400	75,000	75,000	50,000
Permits, Licenses and Fees	-	-	-	-
Franchise and Local Taxes	-	-	-	-
Investment Income	602	800	800	-
Other Revenues	-	-	-	-
Intergovernmental	-	-	-	-
Fines	-	-	-	-
TOTAL OPERATIONAL REVENUE	\$ 54,002	\$ 75,800	\$ 75,800	\$ 50,000
Transfers from other funds	-	-	-	-
TOTAL REVENUES	\$ 54,002	\$ 75,800	\$ 75,800	\$ 50,000
TOTAL AVAILABLE RESOURCES	\$ 186,333	\$ 283,932	\$ 262,133	\$ 166,133
EXPENDITURES:				
Payroll	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-
Maintenance	-	-	-	-
Services	-	-	-	-
Debt Service	-	-	-	-
Capital Outlay	-	146,000	146,000	-
Capital Improvement	-	-	-	-
TOTAL OPERATIONAL EXPENDITURES	\$ -	\$ 146,000	\$ 146,000	\$ -
Transfers to other funds	-	-	-	-
TOTAL EXPENDITURES	\$ -	\$ 146,000	\$ 146,000	\$ -
ENDING FUND BALANCES	\$ 186,333	\$ 137,932	\$ 116,133	\$ 166,133

**CITY OF ANNA**  
**PUBLIC SAFETY SEIZURE FUNDS**

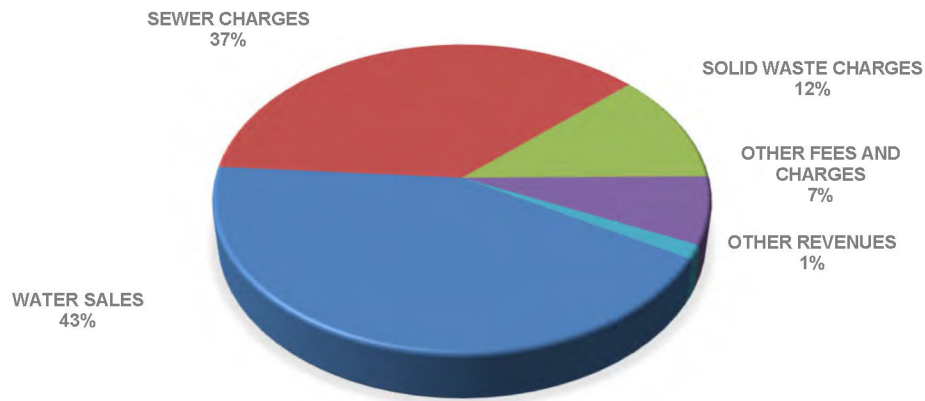
	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCES	\$ 9,556	\$ 14,484	\$ 12,474	\$ 14,974
REVENUES:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Charges for Services	-	-	-	-
Permits, Licenses and Fees	-	-	-	-
Franchise and Local Taxes	-	-	-	-
Investment Income	45	-	-	-
Other Revenues	4,754	2,500	2,500	2,500
Intergovernmental	-	-	-	-
Fines	-	-	-	-
TOTAL OPERATIONAL REVENUE	\$ 4,799	\$ 2,500	\$ 2,500	\$ 2,500
Transfers from other funds	-	-	-	-
TOTAL REVENUES	\$ 4,799	\$ 2,500	\$ 2,500	\$ 2,500
TOTAL AVAILABLE RESOURCES	\$ 14,355	\$ 16,984	\$ 14,974	\$ 17,474
EXPENDITURES:				
Payroll	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-
Maintenance	-	-	-	-
Services	1,881	-	-	-
Debt Service	-	-	-	-
Capital Outlay	-	-	-	-
Capital Improvement	-	-	-	-
TOTAL OPERATIONAL EXPENDITURES	\$ 1,881	\$ -	\$ -	\$ -
Transfers to other funds	-	-	-	-
TOTAL EXPENDITURES	\$ 1,881	\$ -	\$ -	\$ -
ENDING FUND BALANCES	\$ 12,474	\$ 16,984	\$ 14,974	\$ 17,474

## CITY OF ANNA UTILITY FUND

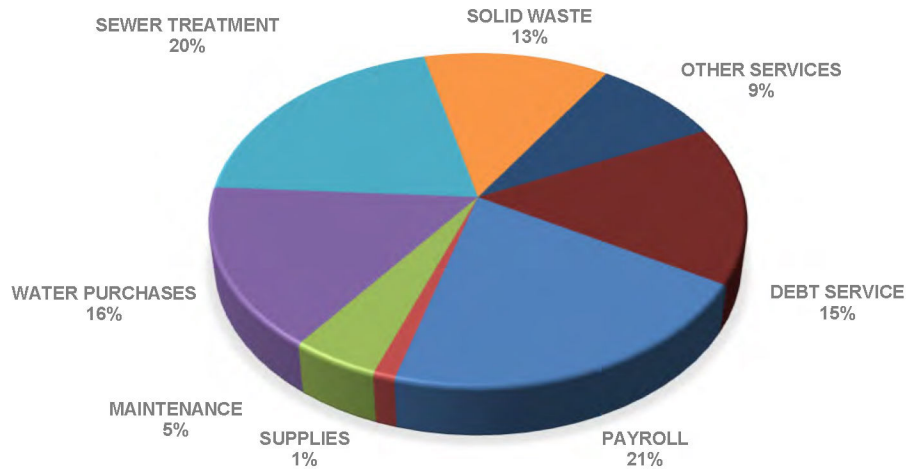
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The Utility Fund is an Enterprise fund that accounts for the water, sewer, inspection fees, and solid waste collection services that are provided to the City's residents. Proprietary or Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business. The intent is that the costs of providing goods or services are financed primarily through user charges.

**Utility Fund Revenues**



**Utility Fund Expenditures**



**CITY OF ANNA  
UTILITY FUND**

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCES	\$ 4,282,495	\$ 4,735,201	\$ 5,757,394	\$ 5,439,989
REVENUES:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Charges for Services				
Water Sales	5,917,423	6,000,000	6,200,000	6,510,000
Sewer Charges	3,987,465	3,600,000	4,240,000	5,640,263
Solid Waste Charges	1,220,652	1,100,000	1,760,000	1,760,000
Other Fees and Charges	1,587,543	1,239,000	1,239,000	1,072,000
Permits, Licenses and Fees	-	-	-	-
Franchise Fees and Local Taxes	-	-	-	-
Investment Income	24,364	20,000	20,000	20,000
Other Revenues	319,470	199,700	199,700	198,200
Intergovernmental	-	-	-	-
Fines	-	-	-	-
TOTAL OPERATIONAL REVENUE	\$ 13,056,917	\$ 12,158,700	\$ 13,658,700	\$ 15,200,463
Transfers from other funds	-	-	-	-
TOTAL REVENUES	\$ 13,056,917	\$ 12,158,700	\$ 13,658,700	\$ 15,200,463
TOTAL AVAILABLE RESOURCES	\$ 17,339,412	\$ 16,893,901	\$ 19,416,094	\$ 20,640,452
EXPENDITURES:				
Payroll	\$ 1,917,869	\$ 2,424,401	\$ 2,424,401	\$ 2,901,362
Supplies	179,581	147,845	147,845	163,583
Maintenance	666,346	612,675	612,675	642,675
Services				
Water Purchases	1,739,107	1,960,000	1,960,000	2,165,000
Sewer Treatment	2,571,786	2,530,000	2,600,000	2,800,000
Solid Waste	1,301,308	1,100,000	1,760,000	1,760,000
Other	1,217,923	1,175,298	1,175,298	1,224,429
Debt Service	1,988,098	2,145,886	2,145,886	2,118,430
Capital Outlay	-	265,000	265,000	-
TOTAL OPERATIONAL EXPENDITURES	\$ 11,582,018	\$ 12,361,105	\$ 13,091,105	\$ 13,775,479
Transfers to other funds	-	885,000	885,000	650,000
TOTAL EXPENDITURES	\$ 11,582,018	\$ 13,246,105	\$ 13,976,105	\$ 14,425,479
ENDING FUND BALANCES	\$ 5,757,394	\$ 3,647,796	\$ 5,439,989	\$ 6,214,973
Fund Balance Percentage	49.7%	29.5%	41.6%	45.1%

**ANNUAL BUDGET FOR FISCAL YEAR 2023**

## **CITY OF ANNA**

### **COMPONENT UNITS**

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Anna Economic Development Corporation (EDC) and the Anna Community Development Corporation (CDC) are presented in the annual budget as component units of the City of Anna.

Each corporation acts under the direction of a seven-member board appointed by the City Council. In addition to being managed by their boards, both the EDC and CDC budgets must be approved by the City Council.

Prior to April 2017, the 2 percent sales tax for local governments was allocated 1 percent to the City of Anna, 0.5 percent to the EDC and 0.5 percent to the CDC. In November 2016, the City held an election to defund the sales tax for the EDC. The sales tax option changed to 1.25 percent to the City of Anna and 0.75 percent to the CDC. The sales tax reallocation went into effect on April 1, 2017.

Chapter 501 of the Local Government Code govern both Type A (EDC) and Type B (CDC) corporations. Additionally, Chapter 504 specifically governs Type A corporations while Chapter 505 specifically governs Type B corporations.

#### *Economic Development Corporation*

The EDC will remain in the budget to show revenue generated from a lease agreement on a small business incubator operated out of the old post office building which is owned by the EDC. The EDC also received one-half of the proceeds from the sale of the Anna Business Park in FY2022.

#### *Community Development Corporation*

Type B corporations (CDC) have the ability to perform all the same functions as Type A corporations (EDC), as well as additional projects not authorized for Type A corporations. The CDC will continue to pursue projects that improve the quality of life in Anna ranging from the creation of jobs to investments in park facilities.

**CITY OF ANNA  
COMMUNITY DEVELOPMENT CORPORATION**

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCES	\$ 1,393,075	\$ 1,613,338	\$ 1,791,879	\$ 7,734,793
REVENUES:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	1,757,926	1,630,000	2,120,000	2,460,000
Charges for Services	-	-	-	-
Permits, Licenses and Fees	-	-	-	-
Franchise and Local Taxes	-	-	-	-
Investment Income	7,507	5,000	5,000	5,000
Other Revenues	180	-	5,615,652	-
Intergovernmental	-	-	-	-
Fines	-	-	-	-
TOTAL OPERATIONAL REVENUE	\$ 1,765,613	\$ 1,635,000	\$ 7,740,652	\$ 2,465,000
Transfers from other funds	-	-	-	-
TOTAL REVENUES	\$ 1,765,613	\$ 1,635,000	\$ 7,740,652	\$ 2,465,000
TOTAL AVAILABLE RESOURCES	\$ 3,158,688	\$ 3,248,338	\$ 9,532,531	\$ 10,199,793
EXPENDITURES:				
Payroll	\$ 127,479	\$ 389,530	\$ 389,530	\$ 468,189
Supplies	8,007	10,600	10,600	13,100
Maintenance	-	-	-	-
Services	902,186	1,070,145	1,070,145	2,247,378
Debt Service	329,137	327,463	327,463	193,865
Capital Outlay	-	-	-	-
Capital Improvement	-	-	-	-
TOTAL OPERATIONAL EXPENDITURES	\$ 1,366,809	\$ 1,797,738	\$ 1,797,738	\$ 2,922,532
Transfers to other funds	-	-	-	-
TOTAL EXPENDITURES	\$ 1,366,809	\$ 1,797,738	\$ 1,797,738	\$ 2,922,532
ENDING FUND BALANCES	\$ 1,791,879	\$ 1,450,600	\$ 7,734,793	\$ 7,277,261
Fund Balance Percentage	131.1%	80.7%	430.3%	249.0%



**CITY OF ANNA**  
**ECONOMIC DEVELOPMENT CORPORATION**

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCES	\$ 460,382	\$ 351,708	\$ 408,227	\$ 5,923,224
REVENUES:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Charges for Services	11,276	10,000	10,000	10,000
Permits, Licenses and Fees	-	-	-	-
Franchise and Local Taxes	-	-	-	-
Investment Income	2,457	2,000	2,000	2,000
Other Revenues	-	1,500	5,617,152	-
Intergovernmental	-	-	-	-
Fines	-	-	-	-
TOTAL OPERATIONAL REVENUE	\$ 13,733	\$ 13,500	\$ 5,629,152	\$ 12,000
Transfers from other funds	-	-	-	-
TOTAL REVENUES	\$ 13,733	\$ 13,500	\$ 5,629,152	\$ 12,000
TOTAL AVAILABLE RESOURCES	\$ 474,115	\$ 365,208	\$ 6,037,379	\$ 5,935,224
EXPENDITURES:				
Payroll	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-
Maintenance	1,244	3,000	3,000	3,000
Services	64,644	111,155	111,155	783,350
Debt Service	-	-	-	-
Capital Outlay	-	-	-	-
Capital Improvement	-	-	-	-
TOTAL OPERATIONAL EXPENDITURES	\$ 65,888	\$ 114,155	\$ 114,155	\$ 786,350
Transfers to other funds	-	-	-	-
TOTAL EXPENDITURES	\$ 65,888	\$ 114,155	\$ 114,155	\$ 786,350
ENDING FUND BALANCES	\$ 408,227	\$ 251,053	\$ 5,923,224	\$ 5,148,874
Fund Balance Percentage	619.6%	219.9%	5188.8%	654.8%



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## DEPARTMENT SUMMARIES

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THE CITY OF  
**Anna**

## *Administration*

The Administrative Department provides general administrative support to all the functions, programs, activities, and projects in the General Fund. These activities have costs not readily assignable to any specific department.

### Administration Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ -	\$ -	\$ -	\$ -	0.0%
Supplies	21,232	6,900	6,900	6,900	0.0%
Maintenance	13,243	500	500	500	0.0%
Services	529,875	413,859	413,859	484,609	17.1%
Debt Service	-	-	-	-	0.0%
Capital Outlay	-	-	-	-	0.0%
Contingency	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 564,350</b>	<b>\$ 421,259</b>	<b>\$ 421,259</b>	<b>\$ 492,009</b>	<b>16.8%</b>



THE CITY OF  
**Anna**

## *City Council*

The City Council is the legislative body of the City functioning under a Home Rule Charter. This department is designed to provide funding related to administration of legislative matters including professional development of Council members.

### City Council Expenditure Summary

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>	<b>% Change</b>
Payroll	\$ -	\$ -	\$ -	\$ -	0.0%
Supplies	5,193	5,000	5,000	7,500	50.0%
Maintenance	-	-	-	-	0.0%
Services	11,723	26,278	26,278	26,278	0.0%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 16,916</b>	<b>\$ 31,278</b>	<b>\$ 31,278</b>	<b>\$ 33,778</b>	<b>8.0%</b>



## *City Manager*

The City Manager oversees the implementation of City Council policies and directives, manages the day-to-day operations of the City, administers the annual operating budget, and promotes the overall interests of the community.

### **FY2022 Accomplishments**

- ◆ Adoption and implementation of the City of Anna Strategic Plan.
- ◆ Instituted Citywide reorganization plan and have acquired new, key staff.
- ◆ Increased the presence of the City of Anna through social and traditional media outlets.
- ◆ Established quarterly strategic plan reporting.

### **FY2023 Objectives**

- ◆ Plan for future City services to accommodate growth.
- ◆ Delivering City services in a cost-effective and efficient manner.
- ◆ Continue developing and using strategic planning process with Vision, Goals, and Annual Work Program.

### **Strategic Goal 4: High Performing Professional City**

**Objective 3.** Have open and transparent city government that is trusted by the neighbors.

**Objective 4.** Define performance expectations / standards and have managers and employees accountable for their behaviors and actions.

**Objective 5.** Develop a professional city organization culture guided by City Core Values.

**Objective 6.** Maintain and update strategic planning process.

**Objective 7.** Have effective ways of communicating with the community.



## City Manager

### City Manager Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 897,510	\$ 832,884	\$ 832,884	\$ 920,954	10.6%
Supplies	1,968	-	-	3,000	0.0%
Maintenance	-	-	-	-	0.0%
Services	75,471	134,046	134,046	333,313	148.7%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 974,949</b>	<b>\$ 966,930</b>	<b>\$ 966,930</b>	<b>\$ 1,257,267</b>	<b>30.0%</b>

### City Manager FTE Schedule

Description	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
City Manager	1.0	1.0	1.0	1.0
Assistant City Manager	1.0	1.0	1.0	1.0
Director of Human Resources	1.0	-	-	-
Human Resources Coordinator	1.0	-	-	-
Budget Manager	1.0	1.0	1.0	1.0
Communications Manager	1.0	1.0	1.0	1.0
Management Analyst	1.0	1.0	1.0	1.0
<b>TOTAL</b>	<b>7.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>





## *City Secretary*

The City Secretary's Office is responsible for promoting open and responsive government through proper recording and preservation of the City's legislative history and official documents; providing responsive customer service to our diverse customer base; and conducting fair and impartial city elections.

### **FY2022 Accomplishments**

- ◆ Public documents made searchable 24/7 on City website with any device. Allows neighbors, council and staff to look up records and reduces Public Information Requests.
- ◆ Implemented Boards and Commissions software for efficient tracking of applications and terms of office.
- ◆ In preparation of moving to the new City Hall, back-scanned all files in City Hall File Room file cabinets; imported scanned documents into the Laserfiche repository; and prepared disposition/destruction (as appropriate). Documents/files not assigned to the City Secretary / City Council / Administration were inventoried and sent to the appropriate departments for maintenance of retention schedule.

### **FY2023 Objectives**

- ◆ Public Information Act and GovQA software training for all City staff.
- ◆ CivicClerk Board View module, with digital voting, training for Council and Boards.
- ◆ Records Management Training for all staff.

Strategic Goal 4: High Performing Professional City			
<b>Objective 3.</b> Have open and transparent city government that is trusted by the neighbors.			
	2021 Actual	2022 Estimate	2023 Target
Number of open records requests received	688	700	800
Percent of open records requests responded to within 10 business days	90%	95%	100%
Number of newly appointed and reappointed Council/Board Members	10	10	15
Percent of appointees completing training required by the Open Meetings Act	100%	100%	100%

## City Secretary

### City Secretary Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 204,555	\$ 237,122	\$ 237,122	\$ 299,340	26.2%
Supplies	-	3,500	3,500	3,500	0.0%
Maintenance	-	-	-	-	0.0%
Services	71,192	62,330	62,330	59,669	-4.3%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 275,747</b>	<b>\$ 302,952</b>	<b>\$ 302,952</b>	<b>\$ 362,509</b>	<b>19.7%</b>

### City Secretary FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
City Secretary	1.0	1.0	1.0	1.0
Deputy City Secretary	1.0	1.0	1.0	1.0
Admin. Assistant / Records Clerk	0.5	0.5	0.5	1.0
<b>TOTAL</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>3.0</b>



## Human Resources

The Human Resources Department partners with city departments to ensure development of a high-performing professional organization by providing guidance through our Anna's core values and beliefs. The HR team strives to provide exceptional customer service both internally and externally.

### FY2022 Accomplishments

- ◆ Development implementation of citywide training programs including EmpowerU and Anna Way Supervisory Toolkit.
- ◆ Plan of action for FEMA Emergency Management Training.
- ◆ Risk Management transition from the Finance Department.
- ◆ Utilizing financial software to automate processes and procedures.
- ◆ Policy formulation and management of the city personnel policies.
- ◆ Expansion of the city wellness program.

### FY2023 Objectives

- ◆ Training series continuation.
- ◆ Safety committee development and safety program development and implementation.
- ◆ C.A.R.E.S. Employee Recognition.
- ◆ Policy revisions for training and development, sick leave payout and buyback, certification pay review, and workers compensation.
- ◆ Wellness program series with incentive for employees.

Strategic Goal 4: High Performing Professional City			
<b>Objective 2.</b> Hire, develop and retain a professional city workforce.			
<b>Objective 4.</b> Define performance expectations / standards and have managers and employees accountable for their behaviors and actions.			
<b>Objective 5.</b> Develop a professional city organization culture guided by City Core Values.			
	2021 Actual	2022 Estimate	2023 Target
Turnover rate: All full-time employees	20.33%	16.05%	15.00%
<i>To be calculated based on the number of full-time regular employees who left the government divided by the average number of full-time, regular employees on the payroll.</i>			
Turnover rate: Public safety full-time employees	11.81%	11.00%	10.00%
<i>To be calculated based on the number of full-time regular sworn police and fire staff who left the government divided by the average number of full-time regular sworn police and fire staff on the payroll.</i>			

## Human Resources

### Human Resources Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 5,686	\$ 358,650	\$ 358,650	\$ 405,032	12.9%
Supplies	-	4,100	4,100	1,750	-57.3%
Maintenance	-	-	-	-	0.0%
Services	-	68,140	68,140	177,740	160.8%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 5,686</b>	<b>\$ 430,890</b>	<b>\$ 430,890</b>	<b>\$ 584,522</b>	<b>35.7%</b>

### Human Resources FTE Schedule

Description	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Director of Human Resources	-	1.0	1.0	1.0
Human Resources Manager	-	1.0	1.0	1.0
Human Resources Coordinator	-	1.0	1.0	1.0
<b>TOTAL</b>	<b>-</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>



## Information Technology

Provide excellent customer service; Secure all City network infrastructure and data; Keep informed of the latest security and IT products and technology.

### FY2022 Accomplishments

- ♦ Implementation of network infrastructure at the new City Hall and Central Fire Station.
- ♦ Implementation of new GCEC internet services and dark fiber to city buildings.
- ♦ Renegotiated current GCEC internet service contract from 10 years to 3 years at significant cost savings.
- ♦ Implemented department Asset Management System.
- ♦ Improved response time on submitted helpdesk tickets.
- ♦ Creation of the IT request website for Department Heads and Managers.
- ♦ Streamlined Windows server and computer updates.

### FY2023 Objectives

- ♦ Increase knowledge of Juniper routers and switches.
- ♦ Various Information Technology certifications.
- ♦ Improved cyber security for the City of Anna.

### Strategic Goal 4: High Performing Professional City

**Objective 4.** Define performance expectations / standards and have managers and employees accountable for their behaviors and actions.

	2021 Actual	2022 Estimate	2023 Target
Help desk (IT): Number of requests received	479	1,131	1,400

*Includes all initial and follow- up help desk requests. For instance, if a single service problem results in ten people contacting the help desk, this should be reported as ten requests. Likewise, if an individual is not able to get a problem resolved after an initial contact, and then calls back about the same issue the next day, both of these contacts should be counted in the total number of calls; requests received via phone, e-mail or other method. Excludes requests for longer-term project implementation, such as installing new equipment or systems in a department.*

Percentage of help desk requests resolved within 4 work hours	35%	64%	75%
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*To be calculated as the number of IT help desk requests resolved in 0-4 hours, divided by the total number of IT help desk requests received. A resolved request would be one viewed as resolved by the customer.*

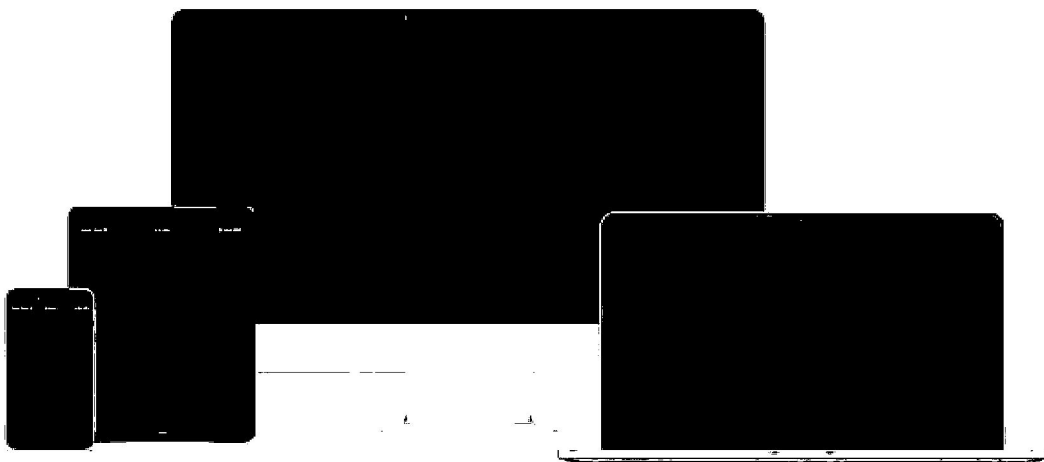
## Information Technology

### Information Technology Expenditure Summary

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>	<b>% Change</b>
Payroll	\$ 149,305	\$ 198,946	\$ 198,946	\$ 322,230	62.0%
Supplies	205,441	76,254	76,254	65,810	-13.7%
Maintenance	159	-	-	-	0.0%
Services	280,875	337,131	337,131	487,793	44.7%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 635,780</b>	<b>\$ 612,331</b>	<b>\$ 612,331</b>	<b>\$ 875,833</b>	<b>43.0%</b>

### Information Technology FTE Schedule

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>
IT Manager	1.0	1.0	1.0	1.0
Systems Administrator	-	-	1.0	1.0
IT Help Desk Support	1.0	1.0	-	1.0
<b>TOTAL</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>3.0</b>





## Finance

Finance is the Accountability Department. We partner with all other City departments to ensure that taxpayer dollars are being used effectively providing the most value possible for our neighbors. We are responsible for accounting, investments, bank reconciliations, accounts payable, purchasing, payroll, grant management, PID and TIRZ management and the annual audit.

### FY2022 Accomplishments

- ◆ Completed conversion to new core financial software.
- ◆ Completed the FY2021 Audit and Comprehensive Annual Financial Report.
- ◆ Received the Texas State Comptroller's Transparency Star for Traditional Finance, Public Pensions, Economic Development, Procurement and Debt Management.

### FY2023 Objectives

- ◆ Update and maintain Transparency Stars with information from 2021 ACFR.
- ◆ Maintain and improve usage of Incode software for core financials.
- ◆ Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting for the FY2021 Annual Report.

#### Strategic Goal 4: High Performing Professional City

**Objective 1.** Upgrade financial systems and planning processes.

**Objective 3.** Have open and transparent city government that is trusted by the neighbors.

	2021 Actual	2022 Estimate	2023 Target
Number of consecutive years awarded the Certificate of Achievement for Excellence in Financial Reporting	4	5	6

***GFOA established this Certificate of Achievement to encourage and assist state and local governments to go beyond the minimum requirements of generally accepted accounting principles to prepare comprehensive annual financial reports that evidence the spirit of transparency and full disclosure.***

Moody's Bond Rating	Aa2	Aa2	Aa2
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***A bond rating is a measure of an entity's ability to repay its debt, and in assigning a rating, ratings agencies consider the performance of the local economy, strength of the City's financial and administrative management, and various debt-ratio measurements.***

Texas Comptroller of Public Accounts' Transparency Stars awarded	3	5	5
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***This program recognizes local governments for going above and beyond in their transparency efforts. This program recognizes entities that open their books in traditional finances, procurement, economic development, public pensions, and debt obligations.***

## *Finance*

### Finance Expenditure Summary

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>	<b>% Change</b>
Payroll	\$ 475,667	\$ 571,379	\$ 571,379	\$ 616,468	7.9%
Supplies	21,934	3,875	3,875	3,875	0.0%
Maintenance	-	-	-	-	0.0%
Services	35,500	68,580	68,580	45,392	-33.8%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 533,101</b>	<b>\$ 643,834</b>	<b>\$ 643,834</b>	<b>\$ 665,735</b>	<b>3.4%</b>

### Finance FTE Schedule

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>
Director of Finance	1.0	1.0	1.0	1.0
Assistant Director	-	-	1.0	1.0
Accounting Manager	1.0	1.0	-	-
Senior Accountant	1.0	1.0	1.0	1.0
Accountant	1.0	1.0	1.0	1.0
Accounting Technician	1.0	1.0	1.0	1.0
<b>TOTAL</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>



**Transparency Stars**  
Recognizing Local Transparency Achievements



## *Municipal Court*

The Municipal Court provides a fair, impartial and unbiased court system for persons charged with criminal offenses. The Anna Municipal Court has jurisdiction over all fine-only offenses that have been committed within the Anna city limits including Class C misdemeanors, traffic offenses and violations of City ordinances.

### **FY2022 Accomplishments**

- ◆ Continued to support the Anna Police Department by processing all fine-only offenses occurring in the City limits.

### **FY2023 Objectives**

- ◆ Continue to stay up-to-date on legislation which would impact court operations.
- ◆ Continue to provide excellent customer service.

Strategic Goal 4: High Performing Professional City			
<b>Objective 1.</b> Upgrade financial systems and planning processes.			
	2021 Actual	2022 Estimate	2023 Target
Number of Cases	962	1,900	2,100
Case Closed (%)	67.5%	67.5%	75.0%
Warrants issued	80	120	120
Warrants closed (%)	75.0%	75.0%	60.0%

## *Municipal Court*

### Municipal Court Expenditure Summary

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>	<b>% Change</b>
Payroll	\$ 83,391	\$ 88,810	\$ 88,810	\$ 160,612	80.8%
Supplies	3,984	3,463	3,463	4,963	43.3%
Maintenance	-	-	-	-	0.0%
Services	50,342	47,382	47,382	93,382	97.1%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 137,717</b>	<b>\$ 139,655</b>	<b>\$ 139,655</b>	<b>\$ 258,957</b>	<b>85.4%</b>

### Municipal Court FTE Schedule

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>
Municipal Court Administrator	1.0	1.0	1.0	1.0
Municipal Court Clerk	-	-	-	1.0
<b>TOTAL</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>2.0</b>



## Development Services

Development Services consists of two divisions - Planning and Building - that work as a cohesive "Department" to promote sustainable development consistent with the City's Strategic Plan through fair, consistent and ethical enforcement of the City's land development regulations. Each division of Development Services ensures that new development occurring within the City and its extra-territorial jurisdiction is consistent and in compliance with the City's comprehensive plan, zoning ordinance, subdivision ordinance, building codes, and other development regulations.

### FY2022 Accomplishments

- ◆ Ordinance amendment to improve staff efficiency, modernize language, and provide general clean-up of regulations.
- ◆ Contracted for assistance in rewriting Planning & Development Regulations (on-going project).
- ◆ Hired professional staff.
- ◆ Completed market basket analysis and updated Building Permit fee.

### FY2023 Objectives

- ◆ Adopt new Planning & Development Regulations to include new zoning for Downtown Anna.
- ◆ Consider amendments to plat/plan review and approval process.
- ◆ Modify/clarify Land Use Considerations for the PlaceType RANCHING & AGRICULTURE (RA) within the Anna2050 Comprehensive Plan.
- ◆ Work with City Council to create standardized Development Standards that will apply to all residential subdivision that request Planned Development zoning.

### Strategic Goal 2: Sustainable Anna Community Through Planned, Managed Growth

**Objective 1.** Increase executive/larger homes on large lot developments with amenities.

**Objective 3.** Develop and use City infrastructure master plans to support growth.

**Objective 4.** Manage residential growth.

**Objective 5.** Have a diverse range of housing choices available in Anna.

**Objective 6.** Have growth paying for growth.

	2021 Actual	2022 Estimate	2023 Target
Single Family Residential Building Permits	1,268	1,065	1,100
Time for Review and Approval of Single Family Building Permits	<3 Days	<1.5 Days	<1 Day

**Properties are detached one (1) and two (2) family dwellings and townhouses not more than three stories above-grade in height with a separate means of egress and their accessory structures. This definition is from the International Residential Code. Average calendar days from application to issuance: includes in- house calendar days from initial screening process to approval; excludes time when an applicant takes back their application to consider further changes. This time should not be counted as "in-house" processing time.**

	2021 Actual	2022 Estimate	2023 Target
Time for Review and Approval of Complex Commercial Building Permits	30 Days	30 Days	30 Days

**Properties are multi-family structures (3 or more units) and properties categorized as office, industrial, institutional, or other non-residential types. Average calendar days from application to issuance: includes in- house calendar days from initial screening process to approval; excludes time when an applicant takes back their application to consider further changes. This time should not be counted as "in-house" processing time.**

## *Development Services*

### Development Services Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 674,522	\$ 1,007,156	\$ 1,007,156	\$ 1,085,714	7.8%
Supplies	11,978	13,150	13,150	16,100	22.4%
Maintenance	2,204	800	800	-	-100.0%
Services	432,931	177,960	177,960	98,585	-44.6%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 1,121,635</b>	<b>\$ 1,199,066</b>	<b>\$ 1,199,066</b>	<b>\$ 1,200,399</b>	<b>0.1%</b>

### Development Services FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Director of Development Services	1.0	1.0	1.0	1.0
Planning Manager	1.0	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0	1.0
Planner II	1.0	1.0	1.0	1.0
Plans Examiner	1.0	1.0	1.0	1.0
GIS Manager	1.0	1.0	1.0	-
Senior Building Inspector	-	-	-	1.0
Building Inspector	2.0	3.0	3.0	2.0
Building Official	1.0	1.0	1.0	1.0
Development Services Technician	1.0	1.0	1.0	1.0
Planning Technician	-	-	-	1.0
<b>TOTAL</b>	<b>10.0</b>	<b>11.0</b>	<b>11.0</b>	<b>11.0</b>





## *Fire*

Anna Fire Rescue is an "All-Hazards" organization that strives to provide the highest possible levels of service to Anna's neighbors, businesses, and visitors. The Fire Department provides fire suppression, emergency medical response, fire prevention (plan review/inspections/investigations), fire safety education, and emergency management services to the community of Anna.

### FY2022 Accomplishments

- ◆ Completed and occupied Central Fire Station.
- ◆ Promoted three Captains.
- ◆ Developed design concepts to begin construction of Fire Station 2.
- ◆ Hired a Division Chief of EMS and Training.
- ◆ Fire-based, ALS EMS transport ambulance service began June 27th!
- ◆ Added 6 fulltime personnel to begin preparation for EMS transport services.
- ◆ Took delivery of Medic-2 to establish depth in our ambulance capabilities.
- ◆ Completed D/O Pumper Certification for all employees.

### FY2023 Objectives

- ◆ Staff, train, master, and implement skilled Truck Company operations.
- ◆ Complete construction of Anna Fire Station #2.
- ◆ Refine and improve our EMS operational efficiencies.
- ◆ Expand Emergency Management Division.
- ◆ Develop long-range master plan and annual report.
- ◆ Improve, grow and enhance our Fire Prevention and Education department to streamline and expedite code enforcement and engineering processes as well as expand our life-safety educational programs.
- ◆ Build better training processes through collaboration with neighbors and mentor organizations, aggressive grant funding efforts, and creative partnerships.

### Strategic Goal 3: Great Place to Live

**Objective 5.** Maintain a safe community - people feeling safe and secure.

**Objective 6.** Have strong partnerships among the City, the schools, and community organizations.

	2021 Actual	2022 Estimate	2023 Target
Average time for First Arriving Engine Company	05:57 minutes	06:52 minutes	06:52 minutes
Percentage Meeting NFPA 1710 Target of 7:00 minutes	81%	90%	90%
<b><i>NFPA is the National Fire Protection Association. All fire calls dispatched within the official service area, regardless of whether the jurisdiction or a neighboring agency was the first to have a unit arrive on the scene.</i></b>			
Average time for Advanced Life Support (ALS) Equipment Arrival	05:48 minutes	06:32 minutes	06:32 minutes
Percentage Meeting NFPA 1710 Target of 8:00 minutes	78%	90%	90%

***NFPA is the National Fire Protection Association. Response to an incident is regardless of the number of units or personnel required. Times include alarm answering time (15 sec), alarm processing time (64 sec), turnout time (60 sec. EMS / 80 sec. Fire), and travel time (240 sec).***

## Fire

### Fire Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 1,916,374	\$ 3,047,477	\$ 3,047,477	\$ 3,829,673	25.7%
Supplies	122,876	154,499	154,499	345,875	123.9%
Maintenance	66,869	39,000	39,000	93,700	140.3%
Services	191,600	190,310	190,310	347,381	82.5%
Capital Outlay	376,070	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 2,673,789</b>	<b>\$ 3,431,286</b>	<b>\$ 3,431,286</b>	<b>\$ 4,616,629</b>	<b>34.5%</b>

### Fire FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Fire Chief	1.0	1.0	1.0	1.0
Assistant Fire Chief	1.0	1.0	1.0	1.0
Division Chief	-	1.0	1.0	1.0
Battalion Chief	3.0	3.0	3.0	3.0
Fire Prevention Captain	1.0	1.0	1.0	1.0
Fire Shift Captain	3.0	3.0	3.0	3.0
Fire Inspector Investigator	-	-	-	1.0
Fire Driver / Engineer	3.0	3.0	3.0	3.0
Fire Fighter	6.0	12.0	12.0	16.5
Fire Services Coordinator	1.0	1.0	1.0	1.0
<b>TOTAL</b>	<b>19.0</b>	<b>26.0</b>	<b>26.0</b>	<b>31.5</b>



## Police

The Anna Police Department ensures the safety and security of all members of the Anna community; helps make Anna a great place to live, work, and play; and is a strong partner with neighboring agencies and other city departments.

### FY2022 Accomplishments

- ◆ Filled vacant CID Detective position and provided him with specialized training in Narcotics investigations.
- ◆ Worked with the Collin County Children's Advocacy Center (CAC), City Administration, and City Council to create a needed Task Force Officer/Detective position.
- ◆ Navigated the COVID pandemic with minimal disruption to operations.
- ◆ Brought five Flock License Plate Reader (LPR) cameras online with numerous successes.
- ◆ Implemented Naloxone program, possibly resulting in one save to date.
- ◆ Brought back Coffee with Cops program and hosted five events.

### FY2023 Objectives

- ◆ Become fully CJIS compliant; joint project with IT.
- ◆ Create framework for Texas Police Chiefs Association (TPCA) accreditation.
- ◆ Continue advanced leadership training for supervisors and expand specialized training for officers.
- ◆ Target community engagement opportunities and expand social media interactions.
- ◆ Continued focus on employee recruitment, retention, and morale.

Strategic Goal 3: Great Place to Live			
<b>Objective 5.</b> Maintain a safe community - people feeling safe and secure.			
<b>Objective 6.</b> Have strong partnerships among the City, the schools, and community organizations.			
	2021 Actual	2022 Estimate	2023 Target
Police calls: Calls for service resulting in a unit being dispatched	11,448	13,524	14,000
<b>Exclude officer-initiated responses.</b>			
Top Priority calls: Average time, dispatch to arrival on scene	3:40	3:20	<4:00
<i>Traditionally, top priority calls require an immediate police response. Many jurisdictions refer to top priority calls as "Priority 1 " or "Code 3 " for an emergency police response. Possible examples of top priority calls might include, but are not limited to: emergency response and/or lights and sirens; immediate threat to life; violent criminal act in progress; suspect pursuing citizen; imminent critical danger.</i>			
Number of traffic accidents involving fatalities	0	2	1
<b>Number of vehicle accidents in the jurisdiction service territory involving a driver, passenger or pedestrian fatality. This figure represents the total, whether or not the incident involved alcohol.</b>			
Number of Part I Crimes	260	279	299
<b>Part I Property Crimes include: Burglary, larceny theft, motor vehicle theft and arson. This total is of the number of crimes reported. The actual number committed may be lower if some reports are later determined to be unfounded.</b>			
Percentage of assigned cases cleared	45.6%	47.2%	40.0%
<b>To be calculated as the number of assigned cases cleared divided by the number of assigned cases.</b>			

## Police

### Police Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 2,549,124	\$ 3,634,596	\$ 3,634,596	\$ 4,501,384	23.8%
Supplies	288,519	118,100	118,100	176,800	49.7%
Maintenance	49,773	8,000	8,000	10,300	28.8%
Services	455,817	302,895	302,895	371,100	22.5%
Capital Outlay	-	22,500	22,500	-	0.0%
<b>TOTAL</b>	<b>\$ 3,343,233</b>	<b>\$ 4,086,091</b>	<b>\$ 4,086,091</b>	<b>\$ 5,059,584</b>	<b>23.8%</b>

### Police FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Police Chief	1.0	1.0	1.0	1.0
Assistant Police Chief	1.0	1.0	1.0	1.0
Records Administrator	1.0	1.0	1.0	1.0
Property and Evidence Tech	-	-	-	1.0
Lieutenant	1.0	1.0	1.0	2.0
Sergeant	4.0	4.0	4.0	4.0
Sergeant Detective	1.0	1.0	1.0	1.0
Corporal	4.0	4.0	4.0	4.0
Police Officer	17.0	17.0	16.0	18.0
Detective	2.0	3.0	4.0	4.0
<b>TOTAL</b>	<b>32.0</b>	<b>33.0</b>	<b>33.0</b>	<b>37.0</b>





## *Neighborhood Services*

The Neighborhood Services Department is where community happens! Our priority is our neighbors. The General Fund divisions of Neighborhood Services include Neighborhood Life and Code Compliance. The Neighborhood Life team is committed to strengthening neighborhoods through community engagement, environmental education, neighborhood leadership development, department communications, and volunteer opportunities. The Code Compliance team is committed to helping our neighbors avoid citations and making our community a safe and attractive place to live, work, and play.

### **FY2022 Accomplishments**

- ◆ Parks Master Plan recommendations initiated and an update of the Park Community Improvement Plan completed.
- ◆ Library Task Force created and successfully completed the first step for design by developing a project charter with community input.
- ◆ Expanded rental registration program.
- ◆ Increased code compliance caseload.
- ◆ Health and Environmental Services brought in-house with the City's first mosquito monitoring and abatement program successfully completed, and all food establishments have been permitted and inspected.
- ◆ Volunteer program developed, implemented, and completed.
- ◆ Tree City USA designation completed.

### **FY2023 Objectives**

- ◆ Continue strategy for Park Master Plan recommendations.
- ◆ Continue designing and coordinating construction of items approved in the 2021 Bond Election.

#### **Strategic Goal 2: Sustainable Anna Community Through Planned, Managed Growth**

**Objective 2.** Develop a vibrant community activity center Anna - a community destination.

**Objective 3.** Develop and use City infrastructure master plans to support growth.

#### **Strategic Goal 3: Great Place to Live**

**Objective 1.** Have attractive gateways and entrances that are distinct for Anna.

**Objective 2.** Expand community festivals and events with a feeling of community pride.

**Objective 4.** Develop a major community / recreation center.

**Objective 6.** Have strong partnerships among the City, the schools, and community organizations.

## Neighborhood Services

### Neighborhood Services Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 476,272	\$ 609,520	\$ 609,520	\$ 711,836	16.8%
Supplies	19,069	11,000	11,000	11,000	0.0%
Maintenance	536	-	-	-	0.0%
Services	30,884	65,060	65,060	65,060	0.0%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 526,761</b>	<b>\$ 685,580</b>	<b>\$ 685,580</b>	<b>\$ 787,896</b>	<b>14.9%</b>

### Neighborhood Services FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Director of Neighborhood Services	1.0	1.0	1.0	1.0
Parks Planning Manager	1.0	-	-	-
Neighborhood Services Coordinator	1.0	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0	1.0
Code Compliance Manager	1.0	1.0	1.0	1.0
Code Compliance Officer	2.0	2.0	2.0	3.0
<b>TOTAL</b>	<b>7.0</b>	<b>6.0</b>	<b>6.0</b>	<b>7.0</b>



THE CITY OF  
**Anna**

## *Animal Control*

Animal control and animal shelter services are currently provided through a contract with Collin County. Services include responding to citizen complaints regarding animal control issues. The contract allows animals captured within the City of Anna to be housed at the Collin County animal shelter.

### Animal Control Expenditure Summary

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>	<b>% Change</b>
Services	77,327	77,327	77,327	77,327	0.0%
<b>TOTAL</b>	<b>\$ 77,327</b>	<b>\$ 77,327</b>	<b>\$ 77,327</b>	<b>\$ 77,327</b>	<b>0.0%</b>

## *Parks*

The Parks Department is committed to providing a beautiful, safe, and enjoyable experience for our neighbors with all abilities and all stages of their lives. The team oversees the development and maintenance of the City's parks and recreation facilities and supports community organizations that provide sports and recreation opportunities for the youth of our community.

### **FY2022 Accomplishments**

- ◆ New playground constructed at the newly named Henry Clay 'Yank' Washington Park with additional amenities being added including a half basketball court, additional sod, and additional trees.
- ◆ Disc Golf course enhanced with a new layout, additional tee boxes added for 36 holes, new signage, and course map.
- ◆ New teammates hired in park maintenance.
- ◆ Johnson Park Enhancement Project playground received the DFW Directors Association award for Inclusive Playground of the Year.
- ◆ Site plan developed for Bryant Park with construction plans underway.
- ◆ Natural Springs parking lot design completed.

### **FY2023 Objectives**

- ◆ Park Facilities in accordance with NRPA Performance Standards.
- ◆ Construct Bryant Park.
- ◆ Construct Natural Springs parking lot.

Strategic Goal 3: Great Place to Live			
<b>Objective 1.</b> Have attractive gateways and entrances that are distinct for Anna.			
	2021 Actual	2022 Estimate	2023 Target
Number of Parks per Resident	1 park per 2,600 residents	1 park per 2,118 residents	1 park per 2,118 residents
Number of Acres per 1,000 Neighbors	10.7	10.7	10.7
Miles of Trails	5.5 miles	5.5 miles	5.5 miles
Number of playgrounds per 7,750 Neighbors	1.5	1.1	1.1
<i>Includes any land that is as developed as the jurisdiction intends it to be, has been improved, is maintained, and is open to the public.</i>			



## *Parks*

### Parks Expenditure Summary

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>	<b>% Change</b>
Payroll	\$ 453,438	\$ 540,546	\$ 540,546	\$ 658,411	21.8%
Supplies	76,181	61,800	61,800	61,800	0.0%
Maintenance	49,595	37,000	37,000	37,000	0.0%
Services	72,719	57,900	57,900	50,900	-12.1%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 651,933</b>	<b>\$ 697,246</b>	<b>\$ 697,246</b>	<b>\$ 808,111</b>	<b>15.9%</b>

### Parks FTE Schedule

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>
Parks Superintendent	1.0	1.0	1.0	1.0
Parks Crew Leader	1.0	1.0	1.0	1.0
Maintenance Worker	6.0	6.0	6.0	7.0
Seasonal Laborer	0.4	-	-	-
<b>TOTAL</b>	<b>8.4</b>	<b>8.0</b>	<b>8.0</b>	<b>9.0</b>



## *Fleet and Facilities*

The Fleet and Facilities division is responsible for maintaining all buildings and fleet vehicles for the City. In addition, the Fleet & Facilities Superintendent manages key contracts, including the solid waste contract for trash & recycling services in the City. The division was created in 2021 to address the growing need for professional maintenance of our vehicles and buildings.

### **FY2022 Accomplishments**

- ◆ Implemented formal fleet maintenance processes for preventative maintenance.
- ◆ Brought small repair work and preventative maintenance work in-house, saving time and money.
- ◆ Developed a formal building maintenance program for all existing buildings.

### **FY2023 Objectives**

- ◆ Initiate facility maintenance program for the new City Hall and Central Fire Station.
- ◆ Expand in-house fleet maintenance services to include tires, brakes, and fluid changes.
- ◆ Negotiate favorable rate update for solid waste and janitorial service contracts.

### **Strategic Goal 4: High Performing Professional City**

**Objective 1.** Upgrade financial systems and planning processes.

**Objective 4.** Define performance expectations / standards and have managers and employees accountable for their behaviors and actions.

## *Fleet and Facilities*

### Fleet and Facilities Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ -	\$ 145,232	\$ 145,232	\$ 315,279	117.1%
Supplies	-	125,800	125,800	278,675	121.5%
Maintenance	-	58,500	58,500	272,900	366.5%
Services	-	261,476	261,476	277,676	6.2%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 591,008</b>	<b>\$ 591,008</b>	<b>\$ 1,144,530</b>	<b>93.7%</b>

### Fleet and Facilities FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Mechanic	-	1.0	1.0	1.0
Fleet Maintenance Technician	-	-	-	1.0
Facilities Specialist	-	1.0	1.0	1.0
Custodian	-	-	-	2.0
<b>TOTAL</b>	<b>-</b>	<b>2.0</b>	<b>2.0</b>	<b>5.0</b>





## *Streets*

The Streets Department is responsible for providing Anna neighbors with safe and well-maintained transportation and stormwater conveyance systems. Our comprehensive management program includes biennial citywide street pavement assessments for planning and budgeting; annual contracted major rehabilitation projects; proactive maintenance of streets, sidewalks, streetlights, and street signs by in-house staff; and timely and courteous responses to neighbor requests for sidewalk repairs, streetlight repairs, and street sign replacement.

### **FY2022 Accomplishments**

- ◆ Resurfaced and repaved over 2.5 miles of City streets.
- ◆ Partnered with Collin County Public Works to re-surface Taylor Boulevard and Foster Crossing Road.
- ◆ Completed a full re-assessment of pavement conditions/scoring for all City streets for use in planning and budgeting future maintenance projects.
- ◆ Partnered with Parks Department to complete two erosion protection projects on City-owned parkland.

### **FY2023 Objectives**

- ◆ Resurface or repave 3.5 miles of roadway.
- ◆ Initiate comprehensive Traffic Counting and Street Sign Assessment programs to develop data-driven planning for maintenance needs.

Strategic Goal 2: Sustainable Anna Community Through Planned, Managed Growth			
<b>Objective 3.</b> Develop and use City infrastructure master plans to support growth.			
	2021 Actual	2022 Estimate	2023 Target
Paved lane miles for which the City is responsible	100	100	100
PCI Score improvement year over year (0-100 with 100 being a perfect score)	70.0	74.0	75
<i>Paved lane miles based on standard width of 12 feet. One lane mile measures 12 feet by 5,280 feet or 3.66 meters by 1.61 kilometers. PCI is Pavement Condition Index.</i>			

## Streets

### Streets Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 420,047	\$ 647,799	\$ 647,799	\$ 752,316	16.1%
Supplies	51,712	33,550	33,550	39,675	18.3%
Maintenance	598,060	80,500	80,500	102,500	27.3%
Services	165,573	102,802	102,802	101,702	-1.1%
Capital Outlay	23,100	-	-	54,000	0.0%
Capital Improve.	13,185	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 1,271,677</b>	<b>\$ 864,651</b>	<b>\$ 864,651</b>	<b>\$ 1,050,193</b>	<b>21.5%</b>

### Streets FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Street Superintendent	1.0	1.0	1.0	1.0
Crew Leader	1.0	1.0	2.0	2.0
Traffic Safety Technician	1.0	1.0	1.0	1.0
Right-of-Way Inspector	-	-	-	1.0
Maintenance Worker	3.0	6.0	5.0	5.0
<b>TOTAL</b>	<b>6.0</b>	<b>9.0</b>	<b>9.0</b>	<b>10.0</b>



## *Public Works Administration*

Public Works Administration and Engineering Department provides provides department management and oversight, manages Community Investment Program (CIP) project delivery, and ensures the goals of the City Council and City Manager are met. Engineering provides engineering and construction services including plan review, floodplain management, traffic studies, and construction inspection. Also included the department is GIS, which provides GIS services to all City departments, including mapping, address and street name management, preparation of exhibits and professional documents for planning staff.

### **FY2022 Accomplishments**

- ◆ Six CIP projects completed including the FM 455 Green Ribbon Project, Foster Crossing Road improvements, and the Rosamond Water Line extension.
- ◆ Sixteen projects reviewed and inspected by Engineering, including QT Quick Trip, Villages of Hurricane Creek Phase 1, Anna Ranch Phase 1A, Anna Crossing Phase 1C, and Dollar Tree.
- ◆ Fifty three projects reviewed by Engineering, including three phases of Anacabri, Clement Creek Middle School, West Crossing Phase 12, and Chili's.
- ◆ Six flood studies reviewed by Engineering, including West Crossing Phase 10, Parc Place at Anna, Shadowbend, Waterview Apartments, and The Woods at Lindsey Place.

### **FY2023 Objectives**

- ◆ Complete design and bid Hurricane Creek Regional Wastewater Treatment Plant.
- ◆ Complete construction of Hurricane Creek Trunk Sewer Line south of FM 455.
- ◆ Design Hurricane Creek Trunk Sewer Line north of FM 455.
- ◆ Begin design for downtown utility rehabilitation and improvements.
- ◆ Complete design for Ferguson Parkway extension.
- ◆ Complete design of regional lift station in Coyote Meadows.

**Strategic Goal 2: Sustainable Anna Community Through Planned, Managed Growth**

**Objective 3.** Develop and use City infrastructure master plans to support growth.

## Public Works Administration

### Public Works Administration Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 724,648	\$ 894,184	\$ 894,184	\$ 1,377,951	54.1%
Supplies	35,448	29,325	29,325	41,588	41.8%
Maintenance	19,529	16,050	16,050	16,050	0.0%
Services	267,888	279,479	279,479	364,160	30.3%
Capital Outlay	-	-	-	-	0.0%
Contingency	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 1,047,513</b>	<b>\$ 1,219,038</b>	<b>\$ 1,219,038</b>	<b>\$ 1,799,749</b>	<b>47.6%</b>

### Public Works Administration FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Director of Public Works	1.0	1.0	1.0	1.0
Assistant Director of Public Works	1.0	1.0	1.0	1.0
City Engineer	1.0	1.0	1.0	1.0
Engineering Construction Super.	1.0	1.0	-	-
CIP Manager	-	-	1.0	1.0
Construction Inspector	3.0	3.0	3.0	3.0
Construction Supervisor	-	-	1.0	1.0
Fleet and Facilities Superintendent	1.0	1.0	1.0	1.0
Custodian	-	-	1.0	-
GIS Manager	-	-	-	1.0
Public Works Coordinator	1.0	1.0	1.0	1.0
Receptionist	-	-	-	1.0
<b>TOTAL</b>	<b>9.0</b>	<b>9.0</b>	<b>11.0</b>	<b>12.0</b>



## Water

The Water Department is responsible for the operation and maintenance of the City's water production and distribution system that includes the operation of nine groundwater production wells and connections to treated surface water purchased from the Greater Texoma Utility Authority through a contract with the North Texas Municipal Water District.

### FY2022 Accomplishments

- ♦ High performing, professional staff.
- ♦ Provide maintenance and repair for all main breaks.
- ♦ Provide maintenance and repair for all leaks located on the City side of the system.
- ♦ Efficient production and supply of public drinking water.
- ♦ Restored Sherley Elevated Storage Tank to historic appearance.
- ♦ Worked with Anna ISD to partner on a logo for the Collin Pump Station Ground Storage Tank.
- ♦ Expanded Collin Pump Station to include additional high service pump and two additional water wells to meet growing demand for water.
- ♦ Reduced our calculated water loss below 10% for the first time ever.

### FY2023 Objectives

- ♦ Continue to work with CGMA and GTUA to plan for and obtain additional water capacity to serve our growing region.
- ♦ Begin implementing improvements to our public water system security as identified in the recently completed Risk and Resiliency Assessment.
- ♦ Implement projects designed to work towards obtaining TCEQ Superior Water System designation.

Strategic Goal 2: Sustainable Anna Community Through Planned, Managed Growth			
<b>Objective 3.</b> Develop and use City infrastructure master plans to support growth.			
	2021 Actual	2022 Estimate	2023 Target
Water loss by % of total production	35%	18%	12%
<i>Indicates efficient production and supply of public drinking water.</i>			



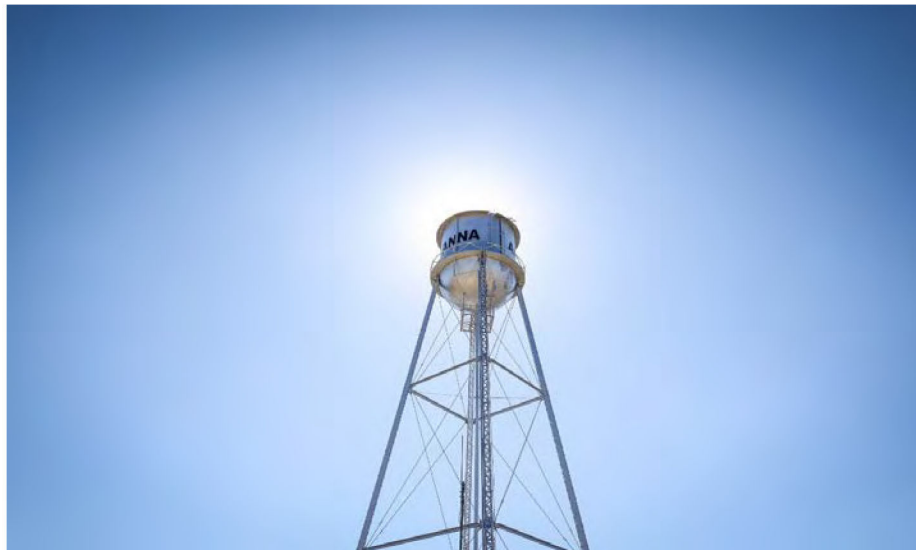
## Water

### Water Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 689,110	\$ 816,869	\$ 816,869	\$ 767,158	-6.1%
Supplies	98,582	79,000	79,000	82,475	4.4%
Maintenance	556,546	428,625	428,625	458,625	7.0%
Services Water	1,739,107	1,960,000	1,960,000	2,165,000	10.5%
Services Other	481,685	428,165	428,165	402,215	-6.1%
Debt Service	1,346,900	1,391,414	1,391,414	1,374,467	-1.2%
Capital Outlay	-	265,000	265,000	-	-100.0%
Transfer Out	-	285,000	285,000	275,000	-3.5%
<b>TOTAL</b>	<b>\$ 4,911,930</b>	<b>\$ 5,654,073</b>	<b>\$ 5,654,073</b>	<b>\$ 5,524,940</b>	<b>-2.3%</b>

### Water FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Utility Operations Supervisor	1.0	1.0	1.0	1.0
Utility Maintenance Field Supervisor	1.0	1.0	1.0	1.0
Maintenance Worker	1.0	3.0	2.0	3.0
Water Quality Technician	-	1.0	-	-
Water Operator	1.0	1.0	2.0	2.0
Utility Crew Leader	2.0	2.0	2.0	2.0
Meter Service Crew Leader	-	-	1.0	1.0
Meter Service Technician	2.0	2.0	-	-
<b>TOTAL</b>	<b>8.0</b>	<b>11.0</b>	<b>9.0</b>	<b>10.0</b>



## Wastewater

The Wastewater Department is responsible for the operation and maintenance of the City's wastewater collection and treatment system that includes the operation of a 0.50 MGD wastewater treatment plant and connections to the North Texas Municipal Water District Upper East Fork Regional Interceptor System.

### FY2022 Accomplishments

- ◆ High performing, professional staff.
- ◆ Provide maintenance and repair for all sewer main backups.
- ◆ Provide maintenance and repair for all sewer lateral backups located on the City side of the system.
- ◆ Reduce number of sewer overflows through maintenance and outreach.
- ◆ Renewed TCEQ permit for the John R. Geren Wastewater Treatment Plant.
- ◆ Submitted permit to TCEQ for Hurricane Creek Regional Wastewater Treatment Plant.
- ◆ Planned a temporary lift station for Hurricane Creek so we would not need to pump and haul while Wastewater Treatment Plant constructed.
- ◆ Began installation of new fine screen and rehabilitation of belt press at John R. Geren Wastewater Treatment Plant.

### FY2023 Objectives

- ◆ Grow and prepare current staff with the skills and training needed to operate the future Hurricane Creek Regional Wastewater Treatment Plant.
- ◆ Begin Construction on Hurricane Creek Regional Wastewater Treatment Plant.

Strategic Goal 2: Sustainable Anna Community Through Planned, Managed Growth			
<b>Objective 3.</b> Develop and use City infrastructure master plans to support growth.			
	2021 Actual	2022 Estimate	2023 Target
Annual sewer overflow in gallons	500	875	0
<i>Indicates reduced number of sewer overflows through maintenance and outreach.</i>			

## Wastewater

### Wastewater Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 306,412	\$ 438,911	\$ 438,911	\$ 470,882	7.3%
Supplies	42,209	36,970	36,970	36,970	0.0%
Maintenance	90,210	168,000	168,000	168,000	0.0%
Services Wastewater	2,571,786	2,530,000	2,600,000	2,800,000	10.7%
Services Other	199,091	184,330	184,330	177,530	-3.7%
Debt Service	641,198	754,472	754,472	743,963	-1.4%
Capital Outlay	-	-	-	-	0.0%
Transfers Out	-	600,000	600,000	375,000	-37.5%
<b>TOTAL</b>	<b>\$ 3,850,906</b>	<b>\$ 4,712,683</b>	<b>\$ 4,782,683</b>	<b>\$ 4,772,345</b>	<b>1.3%</b>

### Wastewater FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Senior Wastewater Plant Operator	1.0	1.0	1.0	1.0
Maintenance Worker I	6.0	6.0	6.0	6.0
<b>TOTAL</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>





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## *Solid Waste*

Solid Waste service is currently provided by contract with the City. The Solid Waste Department does not have any personnel costs as it is a contracted service.

### Solid Waste Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Services	\$ 1,301,308	\$ 1,100,000	\$ 1,760,000	\$ 1,760,000	60.0%
<b>TOTAL</b>	<b>\$ 1,301,308</b>	<b>\$ 1,100,000</b>	<b>\$ 1,760,000</b>	<b>\$ 1,760,000</b>	<b>60.0%</b>



## *Utility Billing*

Utility Billing is responsible for the billing of water, sewer, and trash collection services provided to the citizens of Anna and other customers of the City's utility system. Utility billing is provided for more than 8,400 utility accounts each month. More than \$17.0 million is billed and collected annually.

### **FY2022 Accomplishments**

- ◆ Continued to provide excellent customer service.
- ◆ Completed conversion to new core financial software and utility billing software.
- ◆ Managed the continued growth of utility accounts with minimal staffing.

### **FY2023 Objectives**

- ◆ Maintain and improve usage of Incode software.
- ◆ Continue to have staff cross train to better understand the courts processes.

### Strategic Goal 4: High Performing Professional City

#### **Objective 1.** Upgrade financial systems and planning processes.

	2021 Actual	2022 Estimate	2023 Target
Average number of billing days	29	29	29
Number of Late Utility Bills	0	0	0
% of Neighbors using Bank Drafts	7.8%	8.5%	8.7%
% of Neighbors using e-commerce	70.2%	75.4%	80.1%

## Utility Billing

### Utility Billing Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 197,699	\$ 274,437	\$ 274,437	\$ 285,371	4.0%
Supplies	3,342	2,550	2,550	2,550	0.0%
Maintenance	61	-	-	-	0.0%
Services	269,259	283,324	283,324	280,524	-1.0%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 470,361</b>	<b>\$ 560,311</b>	<b>\$ 560,311</b>	<b>\$ 568,445</b>	<b>1.5%</b>

### Utility Billing FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Customer Service Manager	1.0	1.0	1.0	1.0
Senior Utility Billing Clerk	-	-	1.0	1.0
Utility Billing Clerk	2.0	3.0	2.0	2.0
Admin. Assistant / Records Clerk	0.5	0.5	0.5	-
<b>TOTAL</b>	<b>3.5</b>	<b>4.5</b>	<b>4.5</b>	<b>4.0</b>



## Community Development Corporation

The Anna Community Development Corporation works to identify and fund projects that enhance the quality of life in Anna and support the work of the Economic Development Corporation in the community.

### FY2022 Accomplishments

- ◆ Closed on the Anna Business Park Property.
- ◆ Created a Tax Increment Reinvestment Zone (TIRZ) and Public Improvement District (PID) for the AnaCapri Development.
- ◆ Created a Public Improvement District (PID) for the Crystal Park Development.
- ◆ Created a Tax Increment Reinvestment Zone (TIRZ) for Downtown.
- ◆ Featured in the Dallas Business Journal's America's New Main Streets.
- ◆ New FY2022 ad campaign and community video.
- ◆ Held 2nd annual Development Forum and Business Appreciation Luncheon.

### FY2023 Objectives

- ◆ Recruit additional tenants to the Anna Business Park.
- ◆ Continue implementation of the Anna CDC/EDC Marketing Strategy.
- ◆ Continue implementation of the Downtown Master Plan, including a gateway entrance and signage plan, and attract additional retailers and restaurants.

### Strategic Goal 1: Growing Anna Economy

**Objective 1.** Maintain and enhance an effective economic development organization that markets Anna, finds prospects, and closes the deal.

**Objective 2.** Expand the commercial tax base.

**Objective 3.** Provide more higher paying jobs for neighbors.

**Objective 4.** Secure campus for Collin Community College.

**Objective 5.** Have a hospital and expanded medical and healthcare services.

	2021 Actual	2022 Estimate	2023 Target
Ratio of businesses open / Number of EDC meetings with retailers, restaurants, developers, etc.	20 Businesses / 156 meetings	20 Businesses / 182 meetings	20 Businesses / 200 meetings
Number of meetings with prospective/targeted primary employers, partners, and landowners	156	182	200
Number of website/social media hits/clicks/likes	14,396 website; 477 LinkedIn	32,792 website; 946 LinkedIn	35,000 website; 1,000 LinkedIn
Number of events attended/hosted per year	8	20	20

**These indicators demonstrate how the EDC / CDC maintain and enhance an effective economic development organization that markets Anna, finds prospects, and closes the deal.**

	2021 Actual	2022 Estimate	2023 Target
Number of new commercial permits/COs per year	20	20	20
Net annual change in sales tax collections	27.0%	32.3%	25.0%
Net annual increase in commercial property value	\$33,261,398	\$36,457,073	\$30,000,000

**These indicators demonstrate the expansion of the commercial tax base**



***Community Development Corporation***  
**Community Development Corporation Expenditure Summary**

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>	<b>% Change</b>
Payroll	\$ 127,479	\$ 389,530	\$ 389,530	\$ 468,189	20.2%
Supplies	8,007	10,600	10,600	13,100	23.6%
Maintenance	-	-	-	-	0.0%
Services	902,186	1,070,145	1,070,145	2,247,378	110.0%
Debt Service	329,137	327,463	327,463	193,865	-40.8%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 1,366,809</b>	<b>\$ 1,797,738</b>	<b>\$ 1,797,738</b>	<b>\$ 2,922,532</b>	<b>62.6%</b>

**Community Development Corporation FTE Schedule**

	<b>Actual 2020-21</b>	<b>Budget 2021-22</b>	<b>Estimated 2021-22</b>	<b>Budget 2022-23</b>
Director of Economic Development	-	1.0	1.0	1.0
Assistant Director of Economic Develop.	-	1.0	1.0	1.0
Economic Development Manager	1.0	-	-	-
Economic Development Coordinator	-	1.0	1.0	1.0
Intern	0.5	-	-	-
<b>TOTAL</b>	<b>1.5</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>



## *Economic Development Corporation*

The Anna Economic Development Corporation works to identify and support opportunities that expand the city's tax base and promote job growth in Anna.

### FY2022 Accomplishments

- ◆ Closed on the Anna Business Park Property.
- ◆ Created a Tax Increment Reinvestment Zone (TIRZ) and Public Improvement District (PID) for the AnaCapri Development.
- ◆ Created a Public Improvement District (PID) for the Crystal Park Development.
- ◆ Created a Tax Increment Reinvestment Zone (TIRZ) for Downtown.
- ◆ Featured in the Dallas Business Journal's America's New Main Streets.
- ◆ New FY2022 ad campaign and community video.
- ◆ Held 2nd annual Development Forum and Business Appreciation Luncheon.

### FY2023 Objectives

- ◆ Recruit additional tenants to the Anna Business Park.
- ◆ Continue implementation of the Anna CDC/EDC Marketing Strategy.
- ◆ Continue implementation of the Downtown Master Plan, including a gateway entrance and signage plan, and attract additional retailers and restaurants.

### Strategic Goal 1: Growing Anna Economy

**Objective 1.** Maintain and enhance an effective economic development organization that markets Anna, finds prospects, and closes the deal.

**Objective 2.** Expand the commercial tax base.

**Objective 3.** Provide more higher paying jobs for neighbors.

**Objective 4.** Secure campus for Collin Community College.

**Objective 5.** Have a hospital and expanded medical and healthcare services.

	2021 Actual	2022 Estimate	2023 Target
Ratio of businesses open / Number of EDC meetings with retailers, restaurants, developers, etc.	20 Businesses / 156 meetings	20 Businesses / 182 meetings	20 Businesses / 200 meetings
Number of meetings with prospective/targeted primary employers, partners, and landowners	156	182	200
Number of website/social media hits/clicks/likes	14,396 website; 477 LinkedIn	32,792 website; 946 LinkedIn	35,000 website; 1,000 LinkedIn
Number of events attended/hosted per year	8	20	20

***These indicators demonstrate how the EDC / CDC maintain and enhance an effective economic development organization that markets Anna, finds prospects, and closes the deal.***

	2021 Actual	2022 Estimate	2023 Target
Number of new commercial permits/COs per year	20	20	20
Net annual change in sales tax collections	27.0%	32.3%	25.0%
Net annual increase in commercial property value	\$33,261,398	\$36,457,073	\$30,000,000

***These indicators demonstrate the expansion of the commercial tax base***

## *Economic Development Corporation*

### Economic Development Corporation Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ -	\$ -	\$ -	\$ -	0.0%
Supplies	-	-	-	-	0.0%
Maintenance	1,244	3,000	3,000	3,000	0.0%
Services	64,644	111,155	111,155	783,350	604.7%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 65,888</b>	<b>\$ 114,155</b>	<b>\$ 114,155</b>	<b>\$ 786,350</b>	<b>588.8%</b>





## *Recreation*

The Recreation team facilitates experiences for fun, health, and play that are inclusive and uplifting in every way and plans, coordinates, and implements special community events.

### **FY2021 Accomplishments**

- ◆ Hosted highly successful Christmas celebration with a tree lighting featuring a brand new 30' LED programmable tree, choreographed fireworks, a live reindeer, virtual programs and more than 800 free kits given to children.
- ◆ Summer concerts hosted.
- ◆ Highly successful Easter celebrations with more than 1,000 free easter kits given to children along with virtual programs, movie in the park, and an Easter egg hunt.
- ◆ 5K hosted in conjunction with the fall Harvest Fest.
- ◆ Community cleanup and Earth Day event hosted.

### **FY2023 Objectives**

- ◆ Host first the AnnaFest at the new Municipal Complex.
- ◆ Host community celebrations for each of the major holiday seasons.
- ◆ Continue to expand recreation programs for neighbors of all ages.

Strategic Goal 3: Great Place to Live			
<b>Objective 2.</b> Expand community festivals and events with a feeling of community pride.			
<b>Objective 4.</b> Develop a major community / recreation center.			
<b>Objective 6.</b> Have strong partnerships among the City, the schools, and community organizations.			
	2021 Actual	2022 Estimate	2023 Target
Recreation fee-based programs	15	91	96
Summer Camps	1	1	1
Number of contacts per year	10,000	12,000	15,000

## Recreation

### Recreation Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ 133,765	\$ 275,729	\$ 275,729	\$ 431,194	56.4%
Supplies	32,642	227,000	227,000	227,000	0.0%
Maintenance	-	-	-	-	0.0%
Services	132,145	20,000	20,000	31,600	58.0%
Capital Outlay	-	-	-	-	0.0%
<b>TOTAL</b>	<b>\$ 298,552</b>	<b>\$ 522,729</b>	<b>\$ 522,729</b>	<b>\$ 689,794</b>	<b>32.0%</b>

### Recreation FTE Schedule

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
Recreation Manager	1.0	1.0	1.0	1.0
Parks Planning Manager	-	1.0	1.0	1.0
Recreation Coordinator	1.5	1.5	1.5	3.0
<b>TOTAL</b>	<b>2.5</b>	<b>3.5</b>	<b>3.5</b>	<b>5.0</b>



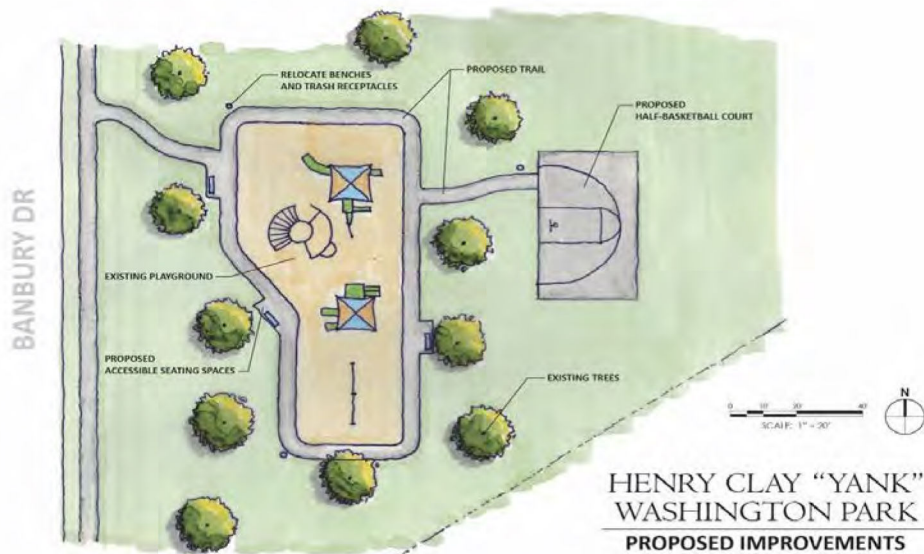
THE CITY OF  
**Anna**

## Park Development

Park Development is funded by park development fees as stipulated in either developer agreements or the subdivision ordinance. These funds are used to fund the City's parks master plan through development, improvement, or maintenance of the City's parks.

### Park Development Expenditure Summary

	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23	% Change
Payroll	\$ -	\$ -	\$ -	\$ -	0.0%
Supplies	15,224	-	-	-	0.0%
Maintenance	22,765	-	-	-	0.0%
Services	160,652	-	-	-	0.0%
Capital Outlay	171,808	50,000	50,000	150,000	200.0%
<b>TOTAL</b>	<b>\$ 370,449</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 150,000</b>	<b>200.0%</b>



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**FIVE YEAR  
FORECASTS**

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## **CITY OF ANNA**

### **LONG-TERM FINANCIAL PLANS**

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Long-term financial planning combines financial forecasting with strategizing. It is a highly collaborative process that considers future scenarios and helps governments navigate challenges. Long-term financial planning works best as part of an overall strategic plan. Financial forecasting is the process of projecting revenues and expenditures over a long-term period, using assumptions about economic conditions, future spending scenarios, and other salient variables. Financial planning uses forecasts to provide insight into future financial capacity so that strategies can be developed to achieve long-term sustainability in light of the City's service objectives and financial challenges.

Plans have been developed for both of Anna's major operating funds, the General Fund and the Utility Fund. Each plan presents the fund over seven fiscal years: one previous year actuals, an estimation of the current FY2022 budget, the proposed "base year" budget for FY2023, and four projected years. Many governments, including the City of Anna, have a comprehensive long-term financial planning process because it stimulates discussion and engenders a long-range perspective for decision makers. It can be used as a tool to prevent financial challenges; it stimulates long-term and strategic thinking; it can give consensus on long-term financial direction; and it is useful for communications with internal and external stakeholders.

Finally, the plans help the City in absorbing the impact of economic booms and busts. By establishing funding ceilings, revenue generated by an economic "boom" is added to fund balance so that funds are available to support city services when the inevitable economic "bust" arrives. The FY2023 budget shows a healthy fund balance in both operating funds.

To ensure fiscal stability of City operations, Anna relies on a balanced budget to ensure responsible spending of public funds. A balanced budget occurs when the total sum of revenues collected in a fiscal year is equal to its expenditures. This principle ensures adequate resources and funding to cover ongoing city operational expenditures.

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## CITY OF ANNA GENERAL FUND FIVE-YEAR FORECAST

The plan reflects the following assumptions based on historic trends and knowledge of economic conditions present when the budget was developed.

◆ Property tax revenue is dependent on two variables: appraised value and the tax rate. Property values for 2022 (used for the FY2023 levy) increased 37.5 percent; the last ten years have seen on average a 20% growth in appraised value each year. Values have increased 466 percent between FY2014 and FY2023. Anna's focus on expanding economic development efforts has improved economic conditions throughout the community and has helped spur the majority of new construction and development. The tax rate for FY2023 is 53.9750 cents per \$100 assessed values, lower than the previous year. The tax rate and appraised values will generate an additional \$1.5 million in revenue for the General Fund in FY2023. The General Fund long-term plan assumes property tax revenues will grow 20 percent yearly from 2024 to 2027. Much of this expected growth can be attributed to new construction each year.

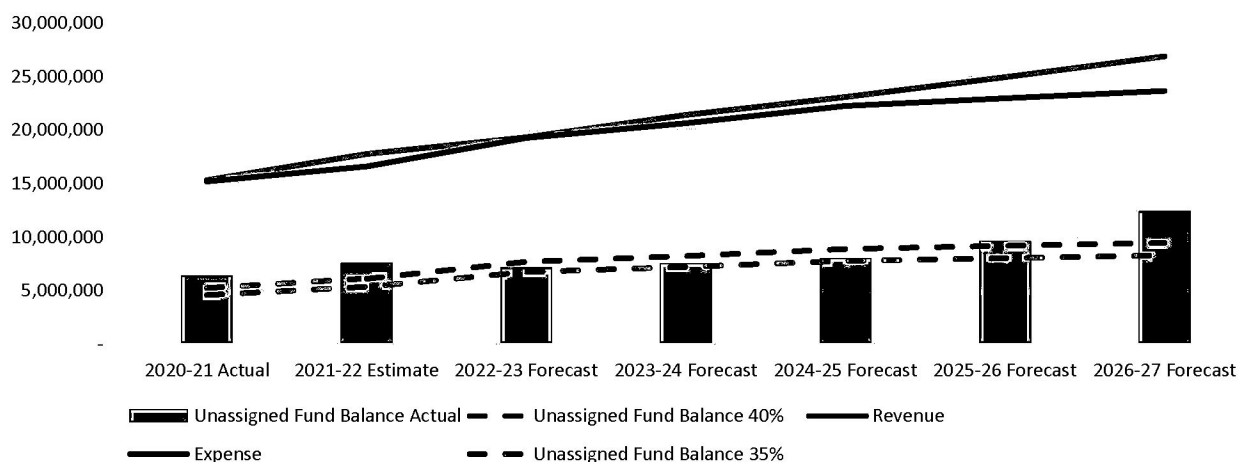
◆ Sales taxes increased 21 percent from FY2021 actual to the FY2022 projected. Sales tax increases can be attributed mostly to population growth. The FY2023 budget assumes a 15 percent growth in sales tax compared to the FY2022 projection. Because of additionally business prospects projected to open in Anna, future years assume 20 percent per year from FY2024 to FY2027.

◆ All other revenues during the planning horizon are expected to grow at approximately 2 percent due to population growth.

◆ More than three-fourths of the General Fund's expenditures are associated with employee compensation. The FY2023 budget for payroll is more than \$2.5 million more than the FY2022 budget due to the funding of the market-based compensation study, merit pay increases and 18 additional full-time equivalents (FTEs). The long-term plan assumes that City Council will continue to award 3% merit increases in years 2024 through 2027.

◆ All non-personnel operating expenditures for 2024 through 2027 are adjusted for a 1 percent inflationary increase. If possible, when Anna experiences revenues that do not support programs, departments will accommodate for this inflationary increase in supplies or contractual services through operational efficiencies or reductions to scope of services delivered to the public.

The FY2022 General Fund budget has a projected ending fund balance of 50.6 percent; additionally, the long-term plan assumes that fund balances will remain above 35 percent 2023 through 2027. Financial planning uses forecasts to provide insight into future financial capacity to meet service objectives and financial challenges. The long-term planning nature of the model will allow for steps to be taken to maintain fund balance goals.



**CITY OF ANNA**  
**GENERAL FUND LONG-TERM FINANCIAL PLAN**

	Actual 2020-21	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCE	\$ 6,233,419	\$ 6,360,075	\$ 7,532,411
REVENUES:			
Property Taxes	\$ 6,962,799	\$ 8,015,000	\$ 9,418,264
Sales Tax	2,929,876	3,600,000	4,130,000
Charges for Services	105,697	130,000	273,000
Permits, Licenses and Fees	4,215,485	4,952,425	4,305,000
Franchise and local taxes	726,006	770,000	825,000
Investment income	35,020	50,000	50,000
Other revenues	70,146	16,300	16,300
Intergovernmental Revenue	140,426	48,395	-
Fines	124,993	200,000	300,000
TOTAL OPERATIONAL REVENUE	\$ 15,310,448	\$ 17,782,120	\$ 19,317,564
EXPENDITURES:			
Payroll	\$ 8,469,844	\$ 11,920,117	\$ 14,579,249
Supplies	830,087	620,991	1,027,223
Maintenance	780,439	224,300	516,900
Services	2,604,015	2,521,876	3,097,907
Capital Outlay	399,170	22,500	54,000
Capital Improvement	13,185	-	-
Transfers to other funds	2,087,052	1,300,000	468,000
TOTAL OPERATIONAL EXPENDITURES	\$ 15,183,792	\$ 16,609,784	\$ 19,743,279
FUND BALANCE	\$ 6,360,075	\$ 7,532,411	\$ 7,106,697
Ending balance as a % of expenditures	49%	49%	37%

**CITY OF ANNA  
GENERAL FUND LONG-TERM FINANCIAL PLAN**

Year 1 Projected 2023-24		Year 2 Projected 2024-25		Year 3 Projected 2025-26		Year 4 Projected 2026-27	
\$	7,106,697	\$	7,502,912	\$	7,962,421	\$	9,557,451
\$	10,590,092	\$	11,160,468	\$	11,702,851	\$	12,059,145
	4,956,000		5,947,200		7,136,640		8,563,968
	278,460		284,029		289,710		295,504
	4,391,100		4,478,922		4,568,500		4,659,870
	841,500		858,330		875,497		893,007
	50,000		50,000		50,000		50,000
	15,120		15,242		15,367		15,495
	-		-		-		-
	306,000		312,120		318,362		324,730
\$	21,428,272	\$	23,106,312	\$	24,956,928	\$	26,861,719
\$	16,097,385	\$	17,784,313	\$	18,455,782	\$	19,105,000
	1,027,223		1,037,495		1,047,870		1,058,349
	516,900		522,069		527,290		532,563
	2,990,548		2,902,927		2,930,956		2,959,266
	-		-		-		-
	-		-		-		-
	400,000		400,000		400,000		400,000
\$	21,032,056	\$	22,646,804	\$	23,361,898	\$	24,055,178
\$	7,502,912	\$	7,962,421	\$	9,557,451	\$	12,363,992
	36%		36%		42%		52%

THE CITY OF  
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## CITY OF ANNA UTILITY FUND FIVE-YEAR FORECAST

Anna's Utility Fund is an enterprise fund where operations are accounted for and financed in a manner similar to private business enterprises. The goal is that Anna's water and wastewater utilities are operated so that the costs of providing the services to the public are financed through user charges.

Operating revenues are determined by the water and sewer rates as well as the volume of water sold and sewer treated. These revenues are highly influenced by weather patterns. Hot, dry summers result in high water sales which to a certain extent also generate higher sewer revenues. Seasons of heavy precipitation, on the other hand, result in reduced water sales and the corresponding sewer revenues.

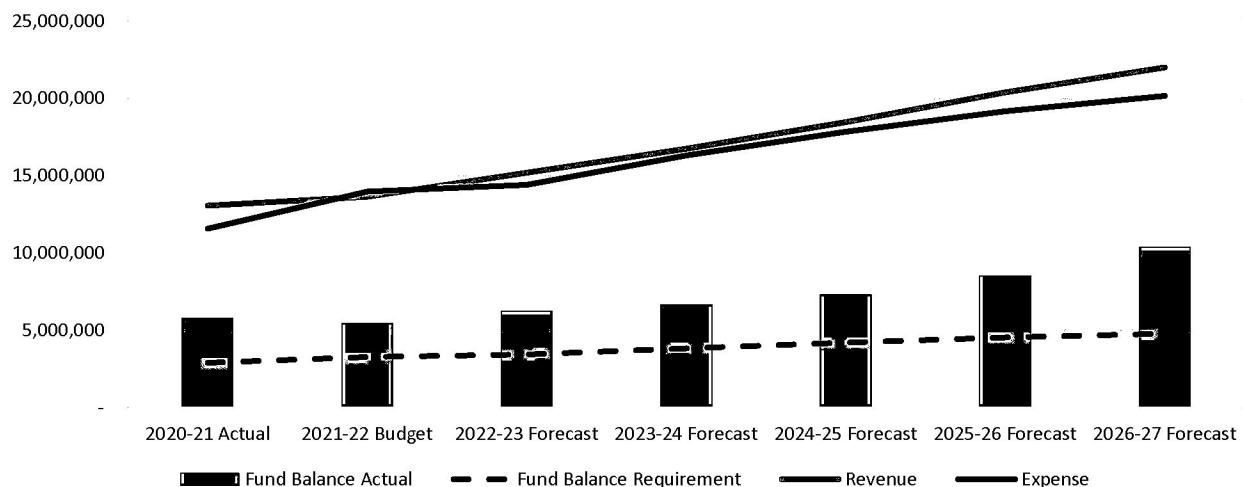
In FY2020, as part of a review of the fiscal condition of the utility fund, areas for improvement that needed to be addressed to maintain long-term sustainability were discovered. The City hired a utility rate consultant to review the rate structure and to assist in creating a new rate model.

♦ The FY2023 budget increases of 3 percent for water and 8 percent for wastewater. Rates increases of 3 percent for water and 8 percent for sewer are planned for 2024 through 2026. The utility rate model will fully fund a staffing plan and provide a mix of cash and bond funding for capital projects. The utility rate model will be reviewed on an annual basis to ensure long-term sustainability.

♦ Payments to other entities for the purchase of water and the treatment of sewage are expected to increase by an average of 15 percent per year. These assumptions are based primarily on expected growth of rates from wholesale suppliers and growth in the population of Anna.

♦ The FY2023 budget for payroll includes funding of the compensation study (which includes a 3 percent merit pool). The long-term plan assumes that Council will continue to award 3% merit increases in years 2024 through 2027.

♦ All non-personnel operating expenditures for 2024 through 2027 are adjusted for a 2.6 percent inflationary increase.



**CITY OF ANNA**  
**UTILITY FUND LONG-TERM FINANCIAL PLAN**

	Actual 2020-21	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCE	\$ 4,282,495	\$ 5,757,394	\$ 5,439,989
REVENUES:			
Property Taxes	-	-	-
Sales Tax	-	-	-
Charges for Services			
<i>Water Sales</i>	\$ 5,917,423	\$ 6,200,000	\$ 6,510,000
<i>Sewer Charges</i>	3,987,465	4,240,000	5,640,263
<i>Sanitation Charges</i>	1,220,652	1,760,000	1,760,000
<i>Other Charges for Service</i>	1,587,543	1,239,000	1,072,000
Licenses and Permits	-	-	-
Franchise Fees and Local Taxes	-	-	-
Investment Income	24,364	20,000	20,000
Other Revenues	319,470	199,700	198,200
Intergovernmental Revenue	-	-	-
Fines	-	-	-
Donations	-	-	-
TOTAL OPERATIONAL REVENUES	\$ 13,056,917	\$ 13,658,700	\$ 15,200,463
EXPENDITURES:			
Payroll	\$ 1,917,869	\$ 2,424,401	\$ 2,901,362
Supplies	179,581	147,845	163,583
Maintenance	666,346	612,675	642,675
Services			
<i>Water Purchases</i>	1,739,107	1,960,000	2,165,000
<i>Sewer Treatment</i>	2,571,786	2,600,000	2,800,000
<i>Solid Waste</i>	1,301,308	1,760,000	1,760,000
<i>Other</i>	1,217,923	1,175,298	1,224,429
Debt Service	1,988,098	2,145,886	2,118,430
Capital Outlay	-	265,000	-
Transfers to other funds	-	885,000	650,000
TOTAL OPERATIONAL EXPENDITURES	\$ 11,582,018	\$ 13,976,105	\$ 14,425,479
ENDING FUND BALANCE	\$ 5,757,394	\$ 5,439,989	\$ 6,214,973
Ending balance as a % of expenditures	49.7%	41.6%	45.1%

**ANNUAL BUDGET FOR FISCAL YEAR 2023**

**CITY OF ANNA**  
**UTILITY FUND LONG-TERM FINANCIAL PLAN**

Year 1 Projected 2023-24		Year 2 Projected 2024-25		Year 3 Projected 2025-26		Year 4 Projected 2026-27	
\$	6,214,973	\$	6,644,491	\$	7,279,826	\$	8,495,693
	-		-		-		-
	-		-		-		-
\$	6,705,300	\$	6,906,459	\$	7,113,653	\$	7,327,062
	6,838,795		8,192,221		9,717,939		10,906,279
	1,900,800		2,052,864		2,217,093		2,394,461
	1,093,440		1,115,309		1,137,615		1,160,367
	-		-		-		-
	-		-		-		-
	20,000		20,000		20,000		20,000
	198,200		198,200		198,200		198,200
	-		-		-		-
	-		-		-		-
	-		-		-		-
\$	16,756,535	\$	18,485,053	\$	20,404,500	\$	22,006,369
\$	3,053,940	\$	3,214,701	\$	3,384,093	\$	3,562,590
	168,122		172,791		177,594		182,535
	658,935		675,606		692,699		710,224
	2,536,385		2,897,009		3,286,368		3,673,606
	3,443,213		4,238,213		4,789,180		5,100,477
	1,900,800		2,052,864		2,217,093		2,394,461
	1,444,028		1,481,010		1,522,985		1,568,456
	2,121,595		2,117,525		2,118,622		1,973,214
	-		-		-		-
	1,000,000		1,000,000		1,000,000		1,000,000
\$	16,327,017	\$	17,849,718	\$	19,188,633	\$	20,165,563
\$	6,644,491	\$	7,279,826	\$	8,495,693	\$	10,336,499
	43.4%		43.2%		46.7%		53.9%

**ANNUAL BUDGET FOR FISCAL YEAR 2023**

THE CITY OF  
**Anna**



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## DEBT SERVICE

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THE CITY OF  
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**CITY OF ANNA**  
**GENERAL DEBT SERVICE**

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The City of Anna is situated in a high growth area in Collin County, Texas along Highway 75. Staff has worked diligently with our financial advisors to develop and implement a debt management plan that will take advantage of call dates, rate resets, and market conditions in order to maximize the City's economic position as it relates to current and future debt issues.

*Obligations*

The City of Anna currently holds just over \$82.9 million in outstanding tax supported debt. Of the outstanding tax supported debt, approximately \$12.8 million outstanding was issued for water and sewer infrastructure projects and is payable from water and sewer revenues; however, to obtain more favorable financing terms, the debt has a tax pledge. The balance of tax supported debt, approximately \$70.1 million, was issued for general fund purposes.

<b>Series</b>	<b>Par Amount</b>	<b>Outstanding</b>	<b>Purpose</b>	<b>Final Maturity</b>
General Obligation Bonds 2022	\$ 30,290,000	\$ 30,290,000	Additional Facilities	2/15/2042
General Obligation Refunding & Improvement Bonds 2021	\$ 11,330,000	\$ 11,270,000	Additional Facilities	2/15/2046
Comb. Tax & Revenue Cert. of Obligation 2018	\$ 30,910,000	\$ 30,210,000	Municipal Complex	2/15/2048
Comb. Tax & Revenue Cert. of Obligation 2017	\$ 7,630,000	\$ 5,365,000	Refunding	2/15/2033
Comb. Tax & Revenue Cert. of Obligation 2014A	\$ 2,598,000	\$ 1,260,000	Water & Sewer	2/15/2026
General Obligation 2014B	\$ 1,462,000	\$ 833,000	Refunding	2/15/2026
Comb. Tax & Revenue Cert. of Obligation 2014	\$ 4,180,000	\$ 3,655,000	Water & Sewer	2/15/2034

### *Debt Management Plan*

The current debt plan is based upon very conservative assumptions in the growth of the property tax base and interest rates. Additionally, any planned refundings will be scheduled to coincide with interest rate resets and, where possible, refunding bonds that are callable and advance refundable. In this way, the plan will minimize the present value cost to the City.

The City may undertake new debt in the future; however, new debt is expected to fall within the guidelines of the City's debt management plan and would not have unplanned or negative budgetary impact on the City's finances and tax rates.

The City does not currently have any debt limit in terms of a dollar amount. Municipal debt limits in Texas are established by state code. All taxable property within the City is subject to the assessment, levy and collection of a direct annual ad valorem tax sufficient to provide for the payment of principal and interest. Article XI, Section 5, of the Texas Constitution limits the maximum ad valorem tax rate to \$2.50 per \$100 taxable assessed valuation for all City purposes. Administratively, the Attorney General of the State of Texas will permit allocation of \$1.50 of the \$2.50 maximum tax rate for all general obligation debt service, as calculated at the time of issuance.

Refundings could support capacity for additional future general fund bond issues for needs that arise as the City continues to grow and develop. All refundings will be carefully analyzed by staff, our financial advisors, and the City Council.

The City is currently rated Aa2 by Moody's. It is assumed the City will be able to maintain it's A category rating to achieve the goals set forth in the debt management plan.

Quality of Rating	Standard & Poor's (S&P)	Moody's
Best Quality	AAA	Aaa
High Quality	AA+	Aa1
	AA	Aa2
	AA-	Aa3
Upper Medium	A+	A1
	A	A2
	A-	A3
Medium Grade	BBB+	Baa1
	BBB	Baa2
	BBB-	Baa3

CITY OF ANNA  
GENERAL DEBT SERVICE

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*Outstanding Debt Schedule - Tax Pledged Debt*

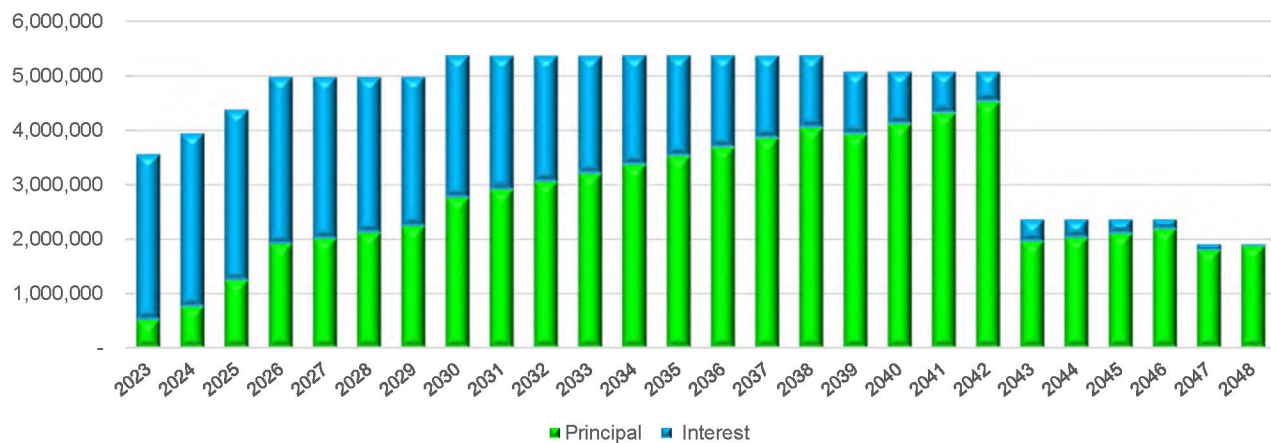
Period Ending	Principal	Interest	Total Debt Service	% Change
9/30/2023	1,276,000	3,541,942	4,817,942	43.95%
9/30/2024	1,547,000	3,652,458	5,199,458	7.92%
9/30/2025	2,054,000	3,580,476	5,634,476	8.37%
9/30/2026	2,746,000	3,475,839	6,221,839	10.42%
9/30/2027	3,040,000	3,339,938	6,379,938	2.54%
9/30/2028	3,195,000	3,187,676	6,382,676	0.04%
9/30/2029	3,535,000	3,023,813	6,558,813	2.76%
9/30/2030	4,130,000	2,836,876	6,966,876	6.22%
9/30/2031	4,335,000	2,629,468	6,964,468	-0.03%
9/30/2032	4,540,000	2,417,924	6,957,924	-0.09%
9/30/2033	4,730,000	2,206,745	6,936,745	-0.30%
9/30/2034	3,795,000	2,014,769	5,809,769	-16.25%
9/30/2035	3,530,000	1,848,300	5,378,300	-7.43%
9/30/2036	3,690,000	1,683,650	5,373,650	-0.09%
9/30/2037	3,860,000	1,510,925	5,370,925	-0.05%
9/30/2038	4,045,000	1,329,563	5,374,563	0.07%
9/30/2039	3,930,000	1,145,275	5,075,275	-5.57%
9/30/2040	4,115,000	957,938	5,072,938	-0.05%
9/30/2041	4,315,000	761,100	5,076,100	0.06%
9/30/2042	4,520,000	553,813	5,073,813	-0.05%
9/30/2043	1,960,000	411,920	2,371,920	-53.25%
9/30/2044	2,030,000	339,644	2,369,644	-0.10%
9/30/2045	2,105,000	264,644	2,369,644	0.00%
9/30/2046	2,185,000	186,718	2,371,718	0.09%
9/30/2047	1,800,000	111,000	1,911,000	-19.43%
9/30/2048	1,875,000	37,500	1,912,500	0.08%
<b>TOTAL</b>	<b>82,883,000</b>	<b>47,049,913</b>	<b>129,932,913</b>	

CITY OF ANNA  
GENERAL DEBT SERVICE

*Outstanding Debt Schedule - General Obligation Debt*

The chart below illustrates the outstanding general obligation debt through FY2048. The amounts included here represent just the portion of all tax-secured debt that was issued for general fund purposes.

Period Ending	Principal	Interest	Total Debt Service	% Change
9/30/2023	522,000	3,043,792	3,565,792	72.50%
9/30/2024	763,000	3,182,017	3,945,017	10.64%
9/30/2025	1,244,000	3,139,011	4,383,011	11.10%
9/30/2026	1,914,000	3,064,463	4,978,463	13.59%
9/30/2027	2,010,000	2,965,300	4,975,300	-0.06%
9/30/2028	2,120,000	2,856,888	4,976,888	0.03%
9/30/2029	2,240,000	2,742,338	4,982,338	0.11%
9/30/2030	2,765,000	2,610,925	5,375,925	7.90%
9/30/2031	2,910,000	2,462,063	5,372,063	-0.07%
9/30/2032	3,055,000	2,311,638	5,366,638	-0.10%
9/30/2033	3,205,000	2,161,450	5,366,450	0.00%
9/30/2034	3,370,000	2,007,013	5,377,013	0.20%
9/30/2035	3,530,000	1,848,300	5,378,300	0.02%
9/30/2036	3,690,000	1,683,650	5,373,650	-0.09%
9/30/2037	3,860,000	1,510,925	5,370,925	-0.05%
9/30/2038	4,045,000	1,329,563	5,374,563	0.07%
9/30/2039	3,930,000	1,145,275	5,075,275	-5.57%
9/30/2040	4,115,000	957,938	5,072,938	-0.05%
9/30/2041	4,315,000	761,100	5,076,100	0.06%
9/30/2042	4,520,000	553,813	5,073,813	-0.05%
9/30/2043	1,960,000	411,920	2,371,920	-53.25%
9/30/2044	2,030,000	339,644	2,369,644	-0.10%
9/30/2045	2,105,000	264,644	2,369,644	0.00%
9/30/2046	2,185,000	186,718	2,371,718	0.09%
9/30/2047	1,800,000	111,000	1,911,000	-19.43%
9/30/2048	1,875,000	37,500	1,912,500	0.08%
<b>TOTAL</b>	<b>70,078,000</b>	<b>43,688,888</b>	<b>113,766,888</b>	



**CITY OF ANNA**  
**UTILITY DEBT SERVICE**

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During the high growth the City experienced in the early part of 2000, the City issued debt for significant water and sewer infrastructure projects. As the growth in the City has picked up over the past 4 to 5 years, the City has again found the need to issue additional debt for water and sewer improvements.

*Obligations*

Unlike the General Fund, there is no special fund to account for Utility Fund debt because the Utility Fund is an enterprise fund. An enterprise fund is focused upon the total cost of providing services. With that focus in mind, the Utility Fund includes all costs to provide utility services to customers, including the cost of long-term debt service.

All debt accounted for in the Utility Fund is supported by the revenues generated from the Utility Fund's operations. While some debt instruments have a tax pledge, utility revenues are generally sufficient to support all Utility Fund debt. In FY2023, debt service accounts for 15 percent of the Utility Fund budget. In the department summaries, debt is split between the water and sewer departments, depending on what projects the debt was planned to fund.

Series	Par Amount	Outstanding	Purpose	Term
Comb. Tax & Revenue Cert. of Obligation 2022	\$ 60,635,000	\$ 60,635,000	Wastewater Treatment Facility	2/15/2047
General Obligation Refunding & Improvement Bonds 2021	\$ 2,870,000	\$ 2,860,000	Additional Facilities	2/15/2046
Comb. Tax & Revenue Cert. of Obligation 2017	\$ 7,630,000	\$ 5,030,000	Refunding	2/15/2033
Comb. Tax & Revenue Cert. of Obligation 2014A	\$ 2,598,000	\$ 1,260,000	Water & Sewer	2/15/2026
Comb. Tax & Revenue Cert. of Obligation 2014	\$ 4,180,000	\$ 3,655,000	Water & Sewer	2/15/2034
GTUA Contract Revenue Bonds Series 2007	\$ 5,000,000	\$ 848,750	Collin/Grayson Project	10/1/2036
GTUA Contract Revenue Bonds Series 2007	\$ 3,430,000	\$ 900,000	Anna/Melissa Project	6/1/2028
GTUA Contract Revenue Bonds Series 2006	\$ 8,675,000	\$ 555,000	Anna/Melissa Project	6/1/2026
TWDB State Participation Loan Series 2006	\$ 3,870,000	\$ 2,168,750	Collin/Grayson Project	8/1/2040
GTUA Contract Revenue Bonds Series 2005	\$ 2,800,000	\$ 306,250	Collin/Grayson Project	10/1/2028

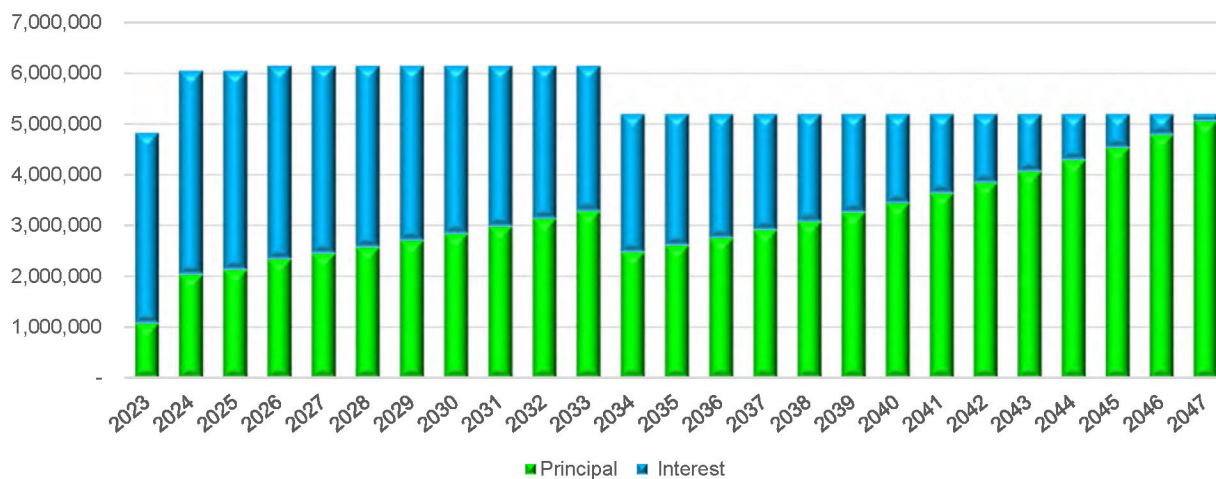
*Debt Management Plan*

Currently the Utility Fund holds just approximately \$78.2 million in outstanding debt. The City has worked closely with our financial advisors to develop a sound debt management plan for the Utility Fund as well.

The City and its financial advisors continually plan to take advantage of call dates and pursue advance refundings of the City's outstanding Utility Fund debt when prudent. The current plan makes very conservative assumptions regarding interest rates and is reviewed and analyzed in conjunction with a utility rate study to evaluate the current water and sewer rates. The City's budgeted rates and charges are sufficient to cover both the contract revenue obligations as well as the general obligations debt issued for water and sewer system improvements.

*Outstanding Debt Schedule - Utility Fund*

Period Ending	Principal	Interest	Interest Reduction & Recovery	Total Debt Service
9/30/2023	1,070,250	3,753,917	103,742	4,927,909
9/30/2024	2,034,000	4,012,266	103,742	6,150,007
9/30/2025	2,127,500	3,917,582	103,742	6,148,824
9/30/2026	2,332,000	3,817,782	-	6,149,782
9/30/2027	2,448,750	3,701,640	-	6,150,390
9/30/2028	2,568,750	3,579,993	-	6,148,743
9/30/2029	2,700,000	3,448,535	-	6,148,535
9/30/2030	2,833,750	3,313,800	-	6,147,550
9/30/2031	2,980,000	3,171,930	-	6,151,930
9/30/2032	3,127,500	3,022,740	-	6,150,240
9/30/2033	3,282,500	2,868,017	-	6,150,517
9/30/2034	2,471,250	2,725,621	-	5,196,871
9/30/2035	2,608,750	2,589,534	-	5,198,284
9/30/2036	2,753,750	2,441,789	-	5,195,539
9/30/2037	2,910,000	2,285,725	-	5,195,725
9/30/2038	3,075,000	2,120,822	-	5,195,822
9/30/2039	3,252,500	1,946,550	-	5,199,050
9/30/2040	3,437,500	1,762,197	-	5,199,697
9/30/2041	3,635,000	1,561,313	-	5,196,313
9/30/2042	3,840,000	1,355,750	-	5,195,750
9/30/2043	4,060,000	1,138,500	-	5,198,500
9/30/2044	4,290,000	908,875	-	5,198,875
9/30/2045	4,530,000	666,325	-	5,196,325
9/30/2046	4,790,000	410,025	-	5,200,025
9/30/2047	5,060,000	139,150	-	5,199,150
<b>TOTAL</b>	<b>78,218,750</b>	<b>60,660,377</b>	<b>311,225</b>	<b>139,190,352</b>





### *Obligations*

These bonds are special limited obligations of the Anna Community Development Corporation (CDC) payable from and secured by receipts from the 1/2 cent sales tax allocated to the CDC. The sales tax was authorized by Section 4B at an election held in the City and became effective October of 1999.

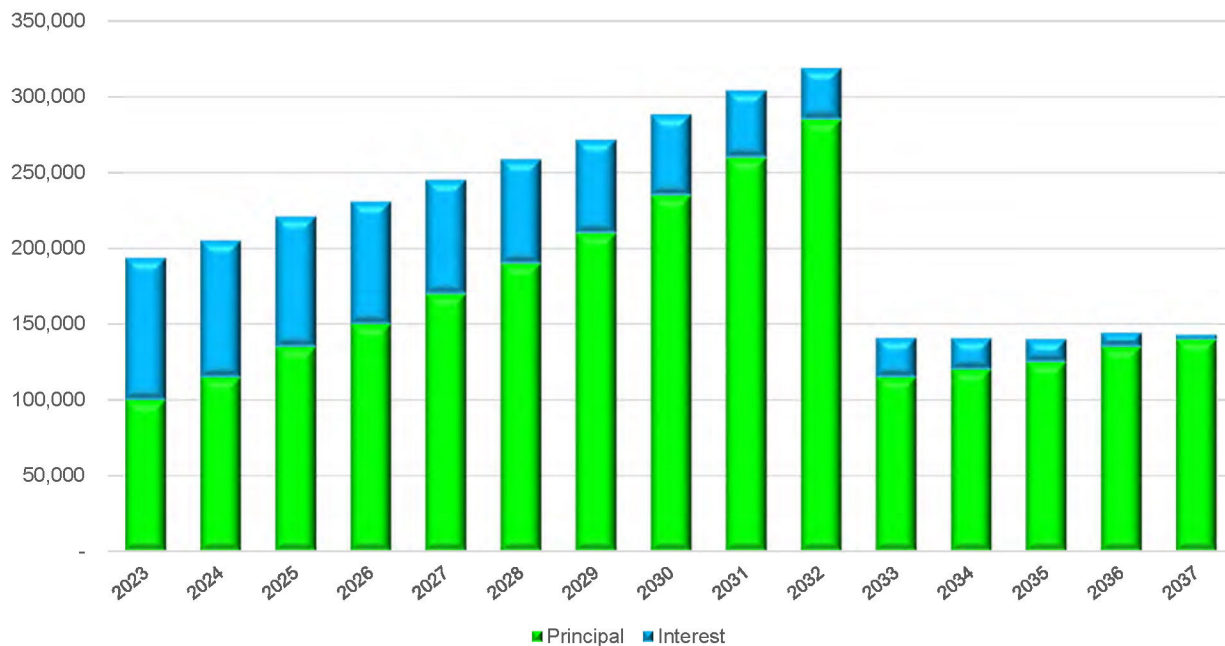
Series 2012B was for public park and open space improvements including recreational facilities, parking facilities and related infrastructure in order to promote and encourage employment and public welfare and to promote and develop new and expanded business enterprises.

Series 2016 was used to acquire land in the southern portion of the City, north of the Collin County Outer Loop, to be made suitable for industrial or commercial development, in order to sell or lease such land to new or expanding businesses and promote new or expanded business development within the City.

CITY OF ANNA  
COMMUNITY DEVELOPMENT CORPORATION DEBT SERVICE

*Outstanding Debt Schedule - Community Development Corporation*

Period Ending	Principal	Interest	Total Debt Service	% Change
9/30/2023	100,000	93,865	193,865	-40.80%
9/30/2024	115,000	90,278	205,278	5.89%
9/30/2025	135,000	86,013	221,013	7.67%
9/30/2026	150,000	81,050	231,050	4.54%
9/30/2027	170,000	75,390	245,390	6.21%
9/30/2028	190,000	68,950	258,950	5.53%
9/30/2029	210,000	61,730	271,730	4.94%
9/30/2030	235,000	53,549	288,549	6.19%
9/30/2031	260,000	44,289	304,289	5.45%
9/30/2032	285,000	33,990	318,990	4.83%
9/30/2033	115,000	25,988	140,988	-55.80%
9/30/2034	120,000	20,700	140,700	-0.20%
9/30/2035	125,000	15,188	140,188	-0.36%
9/30/2036	135,000	9,338	144,338	2.96%
9/30/2037	140,000	3,150	143,150	-0.82%
<b>TOTAL</b>	<b>2,485,000</b>	<b>763,465</b>	<b>3,248,465</b>	





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# COMMUNITY INVESTMENT PROGRAM

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THE CITY OF  
**Anna**

## **CITY OF ANNA**

### **COMMUNITY INVESTMENT PROGRAM**

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A Community Investment Program (CIP) is a comprehensive multi-year road map for the planning, development, and construction of important community assets.

The CIP should include:

- ◆ Infrastructure (including Streets, Utilities, and Stormwater)
- ◆ Parks
- ◆ Facilities
- ◆ Large Special Projects

The CIP does not typically include:

- ◆ Work performed by City departments through standard operations
- ◆ Small projects with costs far below \$50,000
- ◆ Recurring purchases

A well thought out Community Investment Program is a road map for the growth and development of the City, as it:

- ◆ Identifies current and future needs of the community
- ◆ Provides realistic project costs for budgeting
- ◆ Contemplates potential funding sources

The CIP allows the City Council and stakeholders to see all the major needs of the community in the same document. This helps City leaders prioritize the needs of the community and make financial plans to accomplish community goals.

The first year's program in the CIP is adopted by the City Council as a multi-year capital budget, as a counterpart to the annual operating budget. Although fiscal resources are appropriated only in the first year of the CIP, the succeeding four years of the CIP are important in providing a longer-term plan for setting spending priorities, scheduling projects in a logical sequence, and coordinating and targeting capital improvement projects for all city departments.

The operating budget is directly affected by the CIP budget. As a rule, any new capital improvement will impact ongoing expenses on routine operations, repairs, and maintenance, either positively or negatively. New facilities often require additional staff. Other projects actually reduce maintenance costs by improving systems or processes. Projects that involve inspection, studies, cleaning and rehabilitation generally do not have operating cost impacts. Financing of new capital through pay-as-you-go, grant funding, debt service, or other methods will also impact the operating budget depending upon the selected method and available financing capacity.

THE CITY OF  
**Anna**



**CITY OF ANNA**  
**COMMUNITY INVESTMENT PROGRAM OPERATING IMPACTS**

Project Name / Group	Impacts on Operating Budget
City Hall Municipal Complex	<ul style="list-style-type: none"> <li>◆ Two Custodian positions are being added in FY2023 to maintain the new facility at a cost of \$114,000.</li> <li>◆ Contract mowing will need to be increased by \$50,000 in order to maintain the grounds of the new facility.</li> <li>◆ Facilities maintenance is being increased by \$200,000 for the additional costs of maintaining the facility in FY2023.</li> </ul>
Fire Station #2	<ul style="list-style-type: none"> <li>◆ Planning for the expansion of the Fire Department is included in the five-year forecast; 6 firefighter positions per year are being added for the next five years. Estimated cost per year is \$540,000 for a total added cost in FY2026 of \$2.9 million.</li> </ul>
Community Library	<ul style="list-style-type: none"> <li>◆ Size and scope of Anna's first community library and its programs are in the very preliminary stages of design, but staffing and materials cost is currently estimated at an additional \$350,000 per year.</li> </ul>
Skate Park	<ul style="list-style-type: none"> <li>◆ This park addition should require minimal maintenance in its first years of operation, but if it becomes a regional draw as planned, the restrooms and other nearby parks facilities will need more frequent cleaning and maintenance. Estimated cost is \$15,000 per year.</li> </ul>
Roadway Maintenance Projects	<ul style="list-style-type: none"> <li>◆ Goal is to continually raise the average street pavement condition; annual proactive projects to keep streets from falling into total disrepair, which would result increased costs of maintenance. These repairs are funded with a portion of the sales tax dedicated to street maintenance which is currently growing at 2 percent per year or an increase of \$100,000 per year.</li> </ul>
Roadway Expansion Projects	<ul style="list-style-type: none"> <li>◆ Expansion projects are funded from impact fees to continue with the City Council direction that growth pay for growth. Roadway impact fees are currently estimated at \$1,300,000 per year. As these roads are new construction, minimal maintenance is expected for the next five years.</li> </ul>
Water System Improvements	<ul style="list-style-type: none"> <li>◆ Expansion projects are funded from impact fees to continue with the City Council direction that growth pay for growth. Water impact fees are currently estimated at \$1,000,000 per year. Failure to stay ahead of the demand curve on water storage and pumping capacity needs will result in incurring additional water supply charges under the "take or pay system" from our provider. As these costs are highly dependent on the weather and the amount of water used by other cities utilizing our provider, they are difficult to quantify and must be continually monitored. As these improvements are new construction, minimal maintenance is expected for the next five years.</li> </ul>
Wastewater Treatment Plant	<ul style="list-style-type: none"> <li>◆ Performing more sewer treatment will reduce transport and treatment costs from outside providers. The City is currently spending \$2.5 million for transport and treatment from an outside provider with costs increasing every year. A wastewater treatment plant in a high growth area could be paid for with impact fees and allow for the potential to become a regional treatment provider to other small communities in the area.</li> </ul>
Park Development Projects	<ul style="list-style-type: none"> <li>◆ Potential addition of parks maintenance staff as the park system expands to meet the needs of the growing population. While additional parks could be developed in three to five years, the current parks staff is able to absorb the workload of additional amenities at our current parks. One additional staff member is being added in FY2023 at a cost of \$65,000.</li> </ul>

**CITY OF ANNA  
COMMUNITY INVESTMENT PROGRAM  
ALL FUNDS SUMMARY**

	Actual Prior Years	Estimated 2021-22	Budget 2022-23
BEGINNING BALANCE	\$ 39,363,609	\$ 43,751,673	\$ 25,854,612
REVENUES			
Bond Proceeds	\$ 8,759,796	\$ -	\$ 97,770,000
Interest Revenue	137,060	130,000	130,000
Intergovernmental Revenue	41,396	-	-
PID Assessment	1,696,600	-	-
Road Improvement Fees	1,587,873	800,000	1,300,000
Water Improvement Fees	4,798,127	1,000,000	1,000,000
Wastewater Improvement Fees	3,812,550	4,000,000	4,000,000
Miscellaneous Revenue	30,150	-	-
Transfers In	7,657,572	1,700,000	1,118,000
TOTAL	\$ 28,521,124	\$ 7,630,000	\$ 105,318,000
FUNDS			
Capital Bond Fund	\$ 16,866,993	\$ 12,375,615	\$ 21,582,000
Capital Non-Bond Fund	1,011,132	3,316,755	2,918,000
Road Impact Fees Combined	1,078,060	798,665	530,000
Utility Bond Fund	-	-	37,000,000
Utility Non-Bond Fund	601,858	350,000	650,000
Water Impact Fee Fund	3,870,312	4,076,513	1,110,000
Wastewater Impact Fee Fund	704,706	4,609,513	9,350,000
TOTAL	\$ 24,133,061	\$ 25,527,061	\$ 73,140,000
ENDING FUND BALANCE	\$ 43,751,673	\$ 25,854,612	\$ 58,032,612

CITY OF ANNA  
COMMUNITY INVESTMENT PROGRAM  
ALL FUNDS SUMMARY

Budget 2023-24		Budget 2024-25		Budget 2025-26		Budget 2026-27	
\$	58,032,612	\$	26,222,612	\$	15,737,612	\$	19,867,612
\$	14,300,000	\$	-	\$	-	\$	-
	130,000		130,000		130,000		130,000
	-		-		-		-
	-		-		-		-
	1,300,000		1,300,000		800,000		800,000
	1,000,000		1,000,000		1,000,000		1,000,000
	6,000,000		3,000,000		3,000,000		3,000,000
	-		-		-		-
	1,035,000		800,000		650,000		500,000
\$	23,765,000	\$	6,230,000	\$	5,580,000	\$	5,430,000
\$	16,050,000	\$	10,900,000	\$	-	\$	-
	790,000		400,000		400,000		400,000
	2,000,000		2,000,000		800,000		-
	28,000,000		-		-		-
	635,000		415,000		250,000		100,000
	1,700,000		3,000,000		-		-
	6,400,000		-		-		-
\$	55,575,000	\$	16,715,000	\$	1,450,000	\$	500,000
\$	26,222,612	\$	15,737,612	\$	19,867,612	\$	24,797,612

**CITY OF ANNA  
COMMUNITY INVESTMENT PROGRAM  
CAPITAL PROJECTS BOND FUND**

	Actual 2020-21	Estimated 2021-22	Budget 2022-23	Budget 2023-24
BEGINNING BALANCE	\$ 21,920,667	\$ 13,857,492	\$ 1,491,877	\$ 12,689,877
REVENUES				
Bond Proceeds	\$ 8,759,796	\$ -	\$ 32,770,000	\$ 14,300,000
Interest Revenue	44,022	10,000	10,000	10,000
TOTAL	\$ 8,803,818	\$ 10,000	\$ 32,780,000	\$ 14,310,000
PROJECTS				
City Hall Municipal Complex	\$ 16,566,114	\$ 5,052,708	\$ -	\$ -
Hackberry Drive	57,560	-	-	-
Fire Station #2	-	2,700,000	3,640,000	-
Ladder Truck (Quint / Aerial)	3,218	1,656,782	-	-
Community Library	-	2,700,000	5,000,000	14,300,000
Sports Complex	-	-	4,000,000	100,000
Community Recreation Center	-	-	1,158,000	-
Bryant Park Improvements	-	-	-	750,000
Trails	-	84,000	984,000	900,000
Slayter Creek Park Improvements	-	100,000	5,200,000	-
Skate Park	-	82,125	1,600,000	-
TOTAL PROJECTS	\$ 16,866,993	\$ 12,375,615	\$ 21,582,000	\$ 16,050,000
ENDING FUND BALANCE	\$ 13,857,492	\$ 1,491,877	\$ 12,689,877	\$ 10,949,877

CITY OF ANNA  
COMMUNITY INVESTMENT PROGRAM  
CAPITAL PROJECTS BOND FUND

Budget 2024-25	Budget 2025-26	Budget 2026-27	Project Total
\$ 10,949,877	\$ 59,877	\$ 69,877	
\$ -	\$ -	\$ -	
10,000	10,000	10,000	
\$ 10,000	\$ 10,000	\$ 10,000	
\$ -	\$ -	\$ -	\$ 30,918,450
-	-	-	57,560
-	-	-	6,340,000
-	-	-	1,660,000
-	-	-	22,000,000
-	-	-	4,100,000
10,100,000	-	-	11,258,000
-	-	-	750,000
800,000	-	-	2,768,000
-	-	-	5,300,000
-	-	-	1,682,125
\$ 10,900,000	\$ -	\$ -	-
\$ 59,877	\$ 69,877	\$ 79,877	

**CITY OF ANNA  
COMMUNITY INVESTMENT PROGRAM  
CAPITAL PROJECTS NON BOND FUND**

	Actual Prior Years	Estimated 2021-22	Budget 2022-23	Budget 2023-24
BEGINNING BALANCE	\$ 3,216,943	\$ 5,578,909	\$ 3,582,154	\$ 1,152,154
REVENUES				
Interest Revenue	\$ 14,790	\$ 20,000	\$ 20,000	\$ 20,000
Intergovernmental Revenue	41,396	-	-	-
Transfers In - General Fund	3,316,912	1,300,000	468,000	400,000
TOTAL	\$ 3,373,098	\$ 1,320,000	\$ 488,000	\$ 420,000
PROJECTS				
City Hall Municipal Complex	\$ 289,239	\$ 950,762	\$ 400,000	\$ -
Hackberry Drive	-	460,000	1,000,000	-
Enterprise Resource Planning Software	114,358	5,642	68,000	-
Downtown Street Expansion	-	60,000	1,050,000	390,000
Street Maintenance Sales Tax Projects	-	400,000	400,000	400,000
Foster Crossing	291,527	-	-	-
Taylor Boulevard	181,359	-	-	-
Coyote Meadows	-	200,000	-	-
EMS Transport Ambulance #2	134,649	265,351	-	-
EMS Transport Ambulance #3	-	500,000	-	-
Three Single Trailer Mount Generators	-	475,000	-	-
TOTAL PROJECTS	\$ 1,011,132	\$ 3,316,755	\$ 2,918,000	\$ 790,000
ENDING FUND BALANCE	\$ 5,578,909	\$ 3,582,154	\$ 1,152,154	\$ 782,154



CITY OF ANNA  
COMMUNITY INVESTMENT PROGRAM  
CAPITAL PROJECTS NON BOND FUND

Budget 2024-25	Budget 2025-26	Budget 2026-27	Project Total
\$ 782,154	\$ 802,154	\$ 822,154	
\$ 20,000	\$ 20,000	\$ 20,000	
-	-	-	
400,000	400,000	400,000	
\$ 420,000	\$ 420,000	\$ 420,000	
\$ -	\$ -	\$ -	1,640,001
-	-	-	1,460,000
-	-	-	188,000
-	-	-	1,500,000
400,000	400,000	400,000	2,400,000
-	-	-	291,527
-	-	-	181,359
-	-	-	200,000
-	-	-	400,000
-	-	-	500,000
-	-	-	475,000
\$ 400,000	\$ 400,000	\$ 400,000	
\$ 802,154	\$ 822,154	\$ 842,154	

**CITY OF ANNA  
CAPITAL IMPROVEMENTS PROGRAM  
ROADWAY IMPACT FEES**

	Actual Prior Years	Estimated 2021-22	Budget 2022-23	Budget 2023-24
BEGINNING BALANCE	\$ 1,740,681	\$ 2,260,571	\$ 2,281,906	\$ 3,071,906
Road Improvement Fees	\$ 1,587,873	\$ 800,000	\$ 1,300,000	\$ 1,300,000
Interest Revenue	10,077	20,000	20,000	20,000
TOTAL REVENUE	\$ 1,597,950	\$ 820,000	\$ 1,320,000	\$ 1,320,000
TOTAL AVAILABLE RESOURCES	\$ 3,338,631	\$ 3,080,571	\$ 3,601,906	\$ 4,391,906
PROJECTS				
Ferguson Parkway	\$ -	\$ 40,000	\$ 280,000	\$ 2,000,000
Foster Crossing Road	-	600,000	-	-
Taylor Boulevard	-	158,665	250,000	-
TOTAL PROJECTS	\$ 1,078,060	\$ 798,665	\$ 530,000	\$ 2,000,000
ENDING FUND BALANCE	\$ 2,260,571	\$ 2,281,906	\$ 3,071,906	\$ 2,391,906

**CITY OF ANNA  
CAPITAL IMPROVEMENTS PROGRAM  
ROADWAY IMPACT FEES**

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Budget 2024-25	Budget 2025-26	Budget 2026-27	Project Total
\$ 2,391,906	\$ 1,711,906	\$ 1,731,906	
\$ 1,300,000	\$ 800,000	\$ 800,000	
20,000	20,000	20,000	
\$ 1,320,000	\$ 820,000	\$ 820,000	
\$ 3,711,906	\$ 2,531,906	\$ 2,551,906	
\$ 2,000,000	\$ 800,000	\$ -	\$ 5,120,000
-	-	-	600,000
-	-	-	408,665
\$ 2,000,000	\$ 800,000	\$ -	
\$ 1,711,906	\$ 1,731,906	\$ 2,551,906	

THE CITY OF  
**Anna**

CITY OF ANNA  
COMMUNITY INVESTMENT PROGRAM  
GENERAL GOVERNMENT PROJECTS

**PROJECT NAME: Fire Station #2**

**Description:** Fire Station #2 will be constructed on the Villages of Hurricane Creek site on the west side of US 75 utilizing a design-build construction contract. Completion of the facility is expected within eighteen months, weather permitting.

<b>Funding</b>	2022	2023	2024	2025	2026
Bond Funds	\$ 2,700,000	\$ 3,640,000	\$ -	\$ -	\$ -
<b>Expenditures</b>					
Design	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -
Construction	-	3,640,000	-	-	-
Equipment	-	-	-	-	-
Right of Way	-	-	-	-	-
Total	\$ 2,700,000	\$ 3,640,000	\$ -	\$ -	\$ -

**PROJECT NAME: Ladder Truck (Quint/Aerial)**

**Description:** A ladder fire truck is a basic tool for rapid response, ventilation, extinguishment and rescue operations in the fire service. As the population of Anna grows, adding a ladder truck to the fire fleet is necessary.

<b>Funding</b>	2022	2023	2024	2025	2026
Bond Funds	\$ 1,656,782	\$ -	\$ -	\$ -	\$ -
<b>Expenditures</b>					
Design	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-
Equipment	1,656,782	-	-	-	-
Right of Way	-	-	-	-	-
Total	\$ 1,656,782	\$ -	\$ -	\$ -	\$ -