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**PPMO**  
**Home Center 7139**

**Major activities/Home Center Overview:**

The Portfolio and Program Management office provides leadership for implementing information and operations technology programs and projects for the company.

- Aid in the development of policy, strategic, and tactical planning
- Monitor and track Technology capital budget
- Establish and monitor IT value metrics
- Implement IT process improvements
- IT Program Management
- IT Portfolio Management
- IT Organizational Change Management
- IT Resource Management
- Mergers, Acquisitions, and divestiture IT program management IT requisitions, invoicing, accruals, amortizations

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- The transactional rate based on volume will be used for the distribution of work associated with BTS clients.
  - The transactional rate based on volume will be used for the distribution of work done. The allocation rate is based on the total number of Network ID's and is allocated proportionately based on number of Network ID's in each company.
  - A general allocation will be used for the distribution of work done for PNM Utility for work that is general in nature. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and Number of Employees for each company.

**Basis of assignment:**

- Specific initiatives are charged directly to the benefiting companies.
- General IT maintenance supporting systems that benefit PNM Utility and are general in nature are allocated based on the appropriate applicable Massachusetts Method.
- Technical support with an emphasis on account management functionality for establishing and monitoring IT performance measures and as a liaison with companies for all IT support. The related costs incurred in leading these activities benefit all companies and are therefore allocated proportionately based on the number of network ID's per company.

**Utility Applications**

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**Home Centers: 7141**

**Major activities/Home Center Overview:**

Provisioning of new applications, upgrades to existing applications to keep technology current, providing application break/fix/enhancement support and monitoring enterprise applications on a daily basis to assure smooth operations for NM & TMPM T&D, Generation, and Corporate. We provide Operational Data to business on-demand, perform System Administration on applications; resolve trouble calls from customers and provide support for Lifecycle Management and issues with technology based products such as ORACLE, SQL, MSAccess, Visual Basic, Linux and Windows, and several others. We work closely with Infrastructure, Architecture, Security, Audit, SOx. Business Analysts and the Project Management Office to assure set policies and procedures are closely followed to assure the highest level of success in all we do. We provide 7x24x365 On-Call support to several application to assure high availability.

....specific responsibilities include:

- Application break/fix/enhancement support
- Application development
- System Reports Set-up and Administration
- Ad-hoc Reporting
- Assess software to ensure it aligns with defined architecture
- Liaison with business units for all IT support
- Manage service levels and constraints
- Manage account plans
- Manage account communications
- Aid in the development of policy, strategic, and tactical planning
- Application Architecture Review
- Collect and provide performance metrics
- New Application Installation
- SOX Application Compliance
- Change Management Compliance
- Audit Compliance
- Critical Application On-Call Support
- Application Security Administration
- Application and Platform Retirement
- Data Migration, Cleansing, Maintenance
- Application Performance Monitoring
- Application Documentation Compliance

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for PNMR Utility. The general allocation percentage is based on the Massachusetts Method, which allocates cost

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- based on the composite rate comprised of Net Utility Plant, Margin, and number of employees for each company.
- The transactional rate based on volume will be used for the distribution of work associated with BTS clients.
    - The transactional rate based on volume will be used for the distribution of work associated with financial systems. The allocation rate is based on the total number of general ledger transactions and is allocated proportionately based on number of general ledger transactions in each applicable utility company.
    - The transactional rate based on volume will be used for the distribution of work performed relating to general IT activities. The allocation rate is based on the total number of Network ID's and is allocated proportionately based on number of Network ID's in each company.

**Basis of assignment:**

- Specific initiatives are charged directly to the benefiting company.
- Technical support related to software applications with an emphasis in installation, maintenance, and compliance. Specific initiatives are charged directly to the benefiting companies.
- Costs related to systems supporting general activities relating to utility companies are allocated based on the applicable Massachusetts Method to the benefiting companies.
- Costs related to systems support relating to financial systems is allocated based on the general ledger transactions.
- Remaining costs incurred in supporting BTS clients benefit all companies and are therefore allocated proportionately based on the number of network ID's per each company.

**Operations Technology  
Home Center 7191**

**Major activities/Home Center Overview:**

Responsible for increasing electric grid reliability, by reducing cybersecurity risks while simultaneously maintaining regulatory compliance. Operations Technology supports and protects critical grid infrastructure through services including:

- NERC CIP Compliance activities for LIBCS, MIBCS and HIBCS
- Managing budgeting and contracts
- Maintain and support OT networks and associated equipment
- Maintain and support OT systems and applications
- Application break/fix/enhancement support
- Ad-hoc Reporting
- End user support
- Security Risk Management
- Third party vulnerability assessments for OT networks, systems and applications

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- OT/SCADA Security Architecture
- OT/SCADA Security Policy Administration
- OT/SCADA Security Governance
- OT/SCADA Cyber Security
- OT/SCADA On-Call Support

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- The transactional rate based on volume will be used for the distribution of work done.
  - The allocation rate is based on the total number of Network ID's and is allocated proportionately based on number of Network ID's in each company.
  - A general allocation will be used for the distribution of work done for PNM Utility for work that is general in nature. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and Number of Employees for each company.

**Basis of assignment:**

- Specific initiatives are charged directly to the benefiting companies.
- Technical support related to IT department expansion through business plan development, analysis, implementation, and review. The related costs incurred in leading these activities benefit all companies and are therefore allocated proportionately based on the number of network ID's per company.
- General IT maintenance supporting systems that benefit PNM Utility and are general in nature are allocated based on the appropriate applicable Massachusetts Method.

**Infrastructure Admin  
Home Center 7559**

**Major activities/Home Center Overview:**

Central home center for Infrastructure Services including:

**Processes and Activities Specific to Data Center Services**

- Data Center facilities management
- Data Center Network and Server Services
- Disaster Recovery Services
- Consulting Services and Temp labor for Infrastructure and Architecture
- Data Center supplies

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**Processes and Activities Specific to Service Desk (Help Desk)**

- 24 x 7 IT critical problem reporting/resolution support
- Incident management
- Tier 1 phone support
- Project support
- Collect and provide performance metrics and reports
- Audit support
- Application Administration (Banner, Oracle, Lodestar)
- Family First Disaster Support (24 x 7 support)
- Administer Hardware Loaner Requests (laptop, phones, LCD panels)
- PBX Operator
- Knowledge tree updates

**Processes and Activities Specific to Desktop Services**

- Client Hardware Adds, Moves Changes
- Client Hardware Refresh Process & Functions
- Desktop Break/Fix/Enhancement Support (Maintenance)
- Software Adds, Moves, Changes
- Maintenance Performance (Metrics/Statistics)
- Client Information Systems Development / Maintenance
- Project Management Function
- Problem Management Workaround/Solution Process
- Project Support Functions
- Packaged Application Management and Support
- Corporate Image Management and Support
- Patch Management Services (OS, Kernel Applications)
- Research Technology Evaluation / Testing
- Video Conferencing setup and technical support

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- The transactional rate based on volume will be used for the distribution of work done. The allocation rate is based on the total number of Network ID's and is allocated proportionately based on number of Network ID's in each company.
- The transactional rate based on volume will be used for the distribution of work done relating to desktop support. The allocation rate is based on the total number of Network ID's and is allocated proportionately based on number of Network ID's in each company.

**Basis of assignment:**

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- Technical support and relate to security administration and strategic planning for network and applications. The related costs incurred in leading these activities benefit all PNMR employees and the corporation as a whole and are therefore allocated proportionately based on the number of network ID's in each company.
- Activities relating to BTS support of desktop and data services benefit the entire organization and are therefore allocated proportionately based on the number of computers in each company.

## **COMMUNITY RELATIONS & STAKEHOLDER ENGAGEMENT**

7100 – Community Relations & Stakeholder Engagement

### **Community Relations & Stakeholder Engagement Home Center 7100**

#### **Major activities/Home Center Overview:**

##### **Processes and Activities Specific to Companywide Volunteerism**

- Develop and implement community engagement opportunities for employees
- Track employee volunteer hours and advocacy relationships with organizations and local nonprofits
- Provide contributions to nonprofits where employees volunteer (includes Volunteer Grants, Matching Grants and Community Crew)

##### **Processes and Activities Specific to Community Outreach**

- Advance the company's mission, vision and goodwill by providing constituents with information on company business and soliciting stakeholder input and support
- Enhance shareholder value and create opportunities for the future for both PNMR and our customers.

##### **Processes and Activities Specific to Corporate Contributions**

- Advance the company's goodwill and community perception as a trusted corporate citizen by investing in our communities (includes corporate giving and a charitable foundation)
- Invest in issues-based sponsorships in the following focus areas: Education, Economic Development, Low Income customers, and the Environment.
- Geographical and event sponsorships/partnerships are focused in the same four major issue-areas. Employee-driven programs augment the sustainable development goals and serve employee passion-areas not covered by Corporate Giving.

##### **Processes and Activities Specific to Low Income Outreach**

- Develop partnerships with community partners to serve the needs of our low income customers

##### **Processes and Activities Specific to Environmental Outreach**

- Advance the company's environmental strategies and policies
- Promote internal awareness of company environmental issues
- Share environmental information with customers and key stakeholders and create partnerships to demonstrate the company's environmental commitment

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**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- The transactional allocations will be used for the distribution of work done relating to PNM Utility community outreach. The transactional allocation percentage is based on the number of electric utility customers.
- A general allocation will be used for the distribution of work done for the PNM Resources, Inc. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and Number of Employees for each company.

**Basis of assignment:**

- Services relating to Low Income outreach are associated with utility distribution services therefore costs are assigned based on the number of utility customers.
- External communications and event sponsorship with customers, media, financial audiences, non-profit organizations and the community represent PNMR's corporate citizenship, which is embodied in its people. Costs associated with these activities benefit the corporation as a whole and are assigned based on the Massachusetts Method. Specific initiatives are charged directly to the benefiting company.

## **PROCESS MANAGEMENT**

7306 –Enterprise Process Management

### **Enterprise Process Management Home Center 7306**

#### **Major activities/Home Center Overview:**

- Corporate Benchmarking
- Business Process Improvement
- Skill development and training around Continuous Improvement
- Project Management leadership and coordination
- Root Cause Analysis (RCA) governance and execution
- Corporate Policy Management
- Annual Incentive Plan scorecard management

#### **Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for the PNM Resources, Inc. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and Number of Employees for each company.
- A transactional allocation will be used for the distribution of work done for PNM Resources that are related to employees. The transactional allocation percentage is based on the number of employees for each company.

#### **Basis of assignment:**

- Designing and managing business processes is performed across the entire enterprise and benefits all PNMR companies. As process management is centrally managed, standardizing the approach provides benefit to the corporation as a whole therefore; the costs are assigned based on the Massachusetts Method. Specific initiatives are charged directly to the benefiting companies.
- Processes performed relating to employee's benefits all PNMR companies. These costs are allocated proportionately based on the number of employees for each company.

**TRIBAL GOVERNMENT & CUSTOMER ENGAGEMENT**

7032 – Tribal Government & Customer Engagement

**Tribal Government  
Home Center 7032**

**Major activities/Home Center Overview:**

**Processes and Activities Specific to New Mexico**

- Develop, foster and maintain relationships with Federal, State, local and tribal officials and key opinion leaders
- Develop effective, long-term working relationships with tribal leaders and communities in New Mexico
- Develop, foster, and maintain ROW, service territory, tribal lands partnerships

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for the Utility companies. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and number of employees for each company.

**Basis of assignment:**

- Legislative advocacy with local and federal governments in areas in which the Corporation conducts business is directly charged to companies benefiting from such advocacy. General analysis, strategy and related functions benefit the corporation as a whole. Costs primarily are assigned based on the appropriate applicable Massachusetts Method.

## **GOVERNMENTAL RELATIONS**

7042 – Governmental Affairs

### **Government Affairs Home Center 7042**

#### **Major activities/Home Center Overview:**

##### **Processes and Activities Specific to Lobbying in New Mexico and Washington, DC**

- Develop, foster and maintain relationships with Federal, State, local and tribal officials and key opinion leaders
- Analyze legislation
- Prepare testimony
- Monitor legislation
- Proactively work to pass or defeat legislation
- Administer employee Political Action Committee (PAC)

#### **Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for the Utility companies. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and number of employees for each company.

#### **Basis of assignment:**

- Legislative advocacy with local and federal governments in areas in which the Corporation conducts business is directly charged to companies benefiting from such advocacy. General analysis, strategy and related functions benefit the corporation as a whole. Costs primarily are assigned based on the appropriate applicable Massachusetts Method.

## **COMMUNICATIONS**

7034 – Corporate Communications  
7179 – Marketing & Communications

**Communications  
Home Centers: 7034**

**Major activities/Home Center Overview:**

**Processes and Activities Specific to Intranet Website Development and Maintenance**

- Provide access for employees to essential information such as accounting and human resources systems and services
- Separate intranet sites, which can be developed and maintained for business units. (Does not include any IT costs such as building phone directories, hardware, software required).

**Processes and Activities Specific to Internet Website**

- Develop/maintain Internet website as needed for business units.
- Content management

**Processes and Activities Common to Public Relations**

- Press release preparation
- Respond to media inquiries
- Development of media backgrounds
- Public Relations advice
- Event coordination
- Media relations advice and deployment
- Internal communication about advertising and branding
- Development and maintenance of social media channels

**Processes and Activities Specific to Workforce Communications**

- Raise employees' awareness on topics such as HR changes, Code of Conduct
- Engage PNMR employees into community activities
- Encourage commitment to PNMR and subsidiary goals
- Event coordination
- Electronic and print newsletters
- Executive communications
- Web-casting and video development and production

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for PNM Resources, Inc. associated with corporate communications and customer communications that benefit the entire organization. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and number of employees for each company.
- A general allocation will be used for the distribution of work done for PNMR Utility companies associated with Customer communications. The general allocation percentage is based on the customer count, which allocates cost based on the Number of utility customers for each company.

**Basis of assignment:**

- Specific initiatives are charged directly to the benefiting company.
- Communications directed to employees and related costs incurred in leading these activities benefit the PNMR utility companies and are therefore allocated proportionately based on the Massachusetts Method.
- Communications directed to external customers and related costs incurred in leading these activities benefit the distribution companies; therefore assigned based on the Number of Utility Customers.

**Marketing & Communications  
Home Center 7179**

**Major activities/Home Center Overview:**

**Processes and Activities Management**

- Marketing plan and strategy
- Public relations
- Brand marketing
- Oversee the Corporate communications, customer communications and economic development areas

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for PNM Resources, Inc. that benefits the entire organization. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and number of employees for each company.

**Basis of assignment:**

- Specific initiatives are charged directly to the benefiting company.
- Costs related to marketing activities benefit all PNMR companies and are therefore allocated proportionately based on the Massachusetts Method.

## **ENVIRONMENTAL SERVICES**

7045 – Environmental Services

### **Environmental Services Home Center 7045**

#### **Major activities/Home Center Overview:**

- Provides technical guidance and support to PNMR , PNM and TNMP (“the Company”) in the area of environmental policy and compliance.
- Ensures PNMR maintains compliance with applicable environmental laws, regulations and rules across all business units of the company
- Manages environmental issues, impacts and mitigation related to PNM’s operations in the areas of construction, operations and maintenance, including but not limited to air and water quality, waste management and disposal and avian, biological and cultural resource issues
- In conjunction with Public, Governmental, and Regulatory Affairs & Executive Management, develops and implements environmental regulatory policy for the company
- Develops and implements environmental strategy and initiatives;
- Conducts compliance monitoring, verification and reporting for all facilities as required by environmental regulations;
- Performs EMS audits and assists Internal Auditing with environmental compliance audits. Assists or oversees requisite corrective actions.
- Develops, implements, and documents PNM’s Environmental Management Systems Performance and overall program performance;
- Responds to spills and environmental-related incidents;
- Assists with the development of company sustainability goals (including Team Green waste goal) and tracks and reports on environmental sustainability goals.
- Conducts regulatory and policy tracking, interpretation, and analysis;
- Conducts stakeholder outreach and in conjunction with Corporate Communications, responds to media inquiries
- Reports on company performance/liabilities to internal and external stakeholders

#### **Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for the PNMR Utility. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and number of employees for each company.

**Basis of assignment:**

- Environmental functions generally benefit the PNMR Utility companies as a whole, and therefore, the costs are assigned based on the appropriate Massachusetts Method. Specific initiatives are charged directly to the benefiting company.

**Land Services  
Home Center 7420**

**Major activities/Home Center Overview:**

- Acquisition of real property rights for major transmission, solar, generation, substation, distribution, switchyard and power plant for the company.
- Conduct cadastral surveys and prepare legal descriptions and exhibits for the acquisition of property rights. File the executed documents in the appropriate county office.
- Oversee contracts for acquisition, title, survey and appraisal work as relates to the above projects. Work closely with in house and contract attorneys to settle property owner disputes up to and including condemnation. Also, work with in house and contract attorneys in developing real property contracts for the department.
- Review appraisals for internal work as well as external.
- Provide land acquisition estimates for major transmission, substation and generation and interconnection projects as they relate to real property rights for the project.
- Participate in site and alignment/planning meetings for major projects.
- Work with environmental specialists when needed for various studies and environmental due diligence of proposed land acquisition leases and property disposals.
- Acquire permits, license agreements and rights of way from various agencies including the New Mexico Department of Transportation, New Mexico State Land Office, Carson, Santa Fe, Cibola and Lincoln National Forests, the Bureau of Land Management, the Middle Rio Grande Conservancy District, the Albuquerque Metropolitan Area Flood Control Authority, and the Sandoval County Arroyo and Flood Control Authority. Tract and renew all leases, licenses and permits for these agencies.
- Negotiate and acquire rights of way from various Native American tribes in compliance with Government Regulations 25 CFR Part 169, for electric facilities. Renew existing rights of way from Native American interests.
- Review plats on behalf of the company for potential conflicts with PNM's existing infrastructure. Approve plats upon completion of review
- Prepare project files for project closeout and archive in PNM's Document Management System.
- Store and maintain files of all perpetual land rights acquired by the company in both hard and digital format.

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- Support property tax accounting department in the company's annual real property rendition to the State Taxation and Revenue Department.

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for the PNMR Utility. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and number of employees for each company.

**Basis of assignment:**

- Environmental functions generally benefit the PNMR Utility companies as a whole, and therefore, the costs are assigned based on the appropriate Massachusetts Method. Specific initiatives are charged directly to the benefiting company.

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## SAFETY

7553 – Safety

### Safety Home Center 7553

#### Major activities/Home Center Overview:

The Safety Department provides the following support and resources to all of the business units:

- Be a technical/informational resource supporting the companies' occupational health and safety program.
  - Develop and administer safety training management system
- Evaluate, develop, and recommend health and safety programs and initiatives to eliminate, reduce, or manage risks, improve health, and prevent injuries and illnesses.
- Monitor existing PNM Resources safety programs to ensure they are current, implemented, compliant, and effective. When appropriate, make changes in coordination with leadership and the appropriate Safety Committee(s) to the safety programs to help ensure a consistent approach throughout PNM Resources.
- Provide guidance, assistance, and coordination of performing hazard analysis and risk assessments. Serve as a technical resource and advisor on issues of occupational health and safety, industrial hygiene, OSHA compliance, and risk management throughout PNM Resources.
- Serve as a point of contact with regulatory agencies, trade associations, and outside groups on matters of occupational health and safety. Using the PNM Resources Safety Committees, and others who are involved with safety, ensure that PNM Resources is represented in the community and industry groups that focus on occupational health and safety.
- Review and provide feedback on all Incident Investigations to help ensure all root cause and correctable opportunities have been identified.
- Work in collaboration with leadership and the appropriate safety committees to evaluate and analyze injury and near-miss trends, and develop initiatives and action plans to address all identified correctible opportunities.
- Coordinate and administer PNM Resources safety audits
- Act as a resource, and support as necessary, all Safety Committees throughout PNM Resources and assist in ensuring Safety Committees are an effective part of our safety improvement process.
- Manage PNM Resources and each respective business unit safety performance data.

#### **Major Programs and Initiatives**

Health and Safety Program Development; examples –

- LOTO

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- Respiratory Protection
- Job Safety Planning
- Safety Audit protocols
- Hearing conservation
- Confined Space
- Safety Training
- Emergency Response Plans
- Industrial Hygiene
- Safety Leadership training and development
- Safe Start program
- Smith Driving program

The development, implementation, and execution of the health and safety programs, policies, and procedures are a key element for the corporation to achieve its safety goals and targets, as well as each business unit achieving its safety goals.

Example safety goal categories:

- DART- days away, restrictions, job transfers
- OSHA recordable injury rate
- Severity/Lost time injury rate
- Safety training
- OSHA compliance
- Safety audit/assessment to PNMR's Safety Management System
- Safety Walks/Inspections
- PVA – preventable vehicle accident

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for the PNM Resources, Inc. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and number of employees for each company.

**Basis of assignment:**

- Services provided in this area are primarily direct charged to the company receiving the benefit. A portion of the services provides functions generally benefit the corporation as a whole, and therefore, the costs are assigned based on the Massachusetts Method. Specific initiatives are charged directly to the benefiting company.

## **SUPPLY CHAIN**

7048 – Capabilities Development  
 7078 – Supply Chain  
 7092 – Sourcing  
 7093 – Chain Fleet  
 7094 – Chain Warehouse

### **Capabilities Development Home Center 7048**

#### **Major activities/Home Center Overview:**

- Policy and Procedure development
- Supply Chain Training
- Supply Chain Technology Infrastructure Development and Support
- P-card Program Administration
- Personal Communication Device (PCD) Program Administration
- Vendor Spend Analytics and Reporting
- Benchmarking and Metrics Reporting
- Contract Management

#### **Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- The transactional rate based on volume produced will be used for the distribution of work done attributable to the remaining clients. The allocation rate is based on the number of invoices. The total is composed of the general ledger transactions related to accounts payable invoices and is allocated proportionally based on the number of financial transactions recorded in the accounts payable table by each company.

#### **Basis of assignment:**

- Costs to process and remit payment on invoices to procure goods and services for companies are allocated based on the number of invoices processed for each company. Specific initiatives are charged directly to the benefiting company.

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**Supply Chain  
Home Center 7078**

**Major activities/Home Center Overview:**

- Initiate, manage, and direct all Supply Chain and General Services initiatives.
- Support operations fleet, warehouse, facilities, real estate and purchasing requirements.
- General administration for Supply Chain and General Services areas.

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- The transactional rate based on volume produced will be used for the distribution of work done attributable to the remaining clients. The allocation rate is based on the number of invoices. The total is composed of the general ledger transactions related to accounts payable and is allocated proportionally based on the number of financial transactions recorded in the accounts payable by each company.

**Basis of assignment:**

- Supply chain policies and procedures development, contract negotiation, training, process improvement, communication and managing the supplier diversity program are centrally managed and as such benefit the corporation as a whole. Costs to process and remit payment on invoices to procure goods and services for companies are allocated based on the number of invoices processed for each company.

**Sourcing  
Home Center 7092**

**Major activities/Home Center Overview:**

**Processes and Activities Common to Resources Purchasing and Indirect Purchasing**

- Locating sources of supply
- Placing purchase orders
- Expediting material
- Resolving quality, delivery, pricing or related issues with suppliers

**Processes and Activities Common to Contract Administration and Project Contract**

- Administering Requests for Information, Quote, and Proposals
- Negotiating contracts
- Issuing authorization for work against a master contract
- Resolving quality or delivery issues and contract discrepancies with contractors
- Contract Standardization and Review

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- The transactional rate based on volume produced will be used for the distribution of work done attributable to the remaining clients. The allocation rate is based on the number of invoices. The total is composed of the general ledger transactions related to accounts payable and is allocated proportionally based on the number of financial transactions recorded in the accounts payable table by each company.

**Basis of assignment:**

- Costs to process and remit payment on invoices to procure goods and services for companies are allocated based on the number of invoices processed for each company. Specific initiatives are charged directly to the benefiting company.

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**Fleet Management  
Home Center 7093**

**Major activities/Home Center Overview:**

**Processes and Activities Specific to Fleet Equipment and Vehicles**

- Buy / lease activities
- Disposal activities
- Maintenance and service activities

**Processes and Activities Common to Fleet Management**

- Development of replenishment schedule
- Development of maintenance and service plans
- Budget coordination
- Fleet Policies & Procedures
- Fuel program Retail fuel purchases and bulk fuel programs (if appropriate)
- Fuel agreements
- Lease agreements
- Insurance requirements
- Prepare vehicle & equipment specifications
- Align pricing discounts from major manufacturers

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for the PNMR Utility. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate comprised of Net Utility Plant, Margin, and number of employees for each company.

**Basis of assignment:**

- Fleet services as described above are centrally controlled and managed. Direct charges are made for equipment used, however the associated management cost related to fleet policy development, standardization of equipment, and strategic sourcing of services and equipment and therefore, the costs are assigned based on the Massachusetts Method. Specific initiatives are charged directly to the benefiting company.

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**Warehouse and Distribution  
Home Center 7094**

**Major activities/Home Center Overview:**

**Processes and Activities Specific to Inventory Management and Control**

- Min/Max management

**Processes and Activities Common to Warehouse and Distribution**

- Asset Management
- Cost containment
- Vendor management service
- Forecasting
- Capacity Planning
- Variance Analysis
- Quality Control
- Warehouse optimization
- Kitting/Staging/Delivery
- Cost discounts
- SOX Compliance
- Performance Reporting
- Metric Reporting
- Passport App Mgmt Inv.
- Passport App Mgmt Purch.

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- Costs are assigned to regulated entities through the use of stores expense and purchase clearing accounts. The costs are allocated based on volume of stores expense or purchase account activity by each company.

**Basis of assignment:**

- Managing, directing, and coordinating all warehouse activities is performed enterprise wide and benefit the utility entities. Costs are assigned to the benefiting companies through Stores expense and Purchase clearing accounts. Specific initiatives are charged directly to the benefiting company.

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## **UTILITY OPERATIONS**

7178 – Compliance and Tech Training

### **Compliance & Tech Training Home Center 7178**

**Major activities/Home Center Overview:**

- This department's work effort is to standardize system operator training across PNM and TNMP under a program which would adhere to a systematic approach to training, ensure effective training, and comply with NERC training-related standards.
- This group oversees system operator training and other training needs indicated in NERC and regional standards.
- Responsible for addressing program needs at PNM Wholesale Power Marketing, PNM Power Operations, and the TNMP Alvin Systems Operations Center.
- Oversees the enterprise CIP Access Training Program.
- Provides training development, delivery, and evaluation support for other PNM/TNMP business units as requested and as resources allow.
- The role of the department in the arena of compliance will continue to grow as NERC and regional authorities increase the focus on systematically developed training in future standards.

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for the PNM Utility. The general allocation percentage is based on the Massachusetts Method, which allocates cost based on the composite rate of Net Utility Plant, Margin, and Number of Employees for each company.

**Basis of assignment:**

- Costs relating to supporting PNM and Texas organizations benefit the utility as a whole therefore, costs are allocated using the general management allocator. Specific initiatives are charged directly to the benefiting company.

## **GENERATION OPERATIONS**

7360 – New Generation Development

### **New Generation Development Home Center 7360**

#### **Major activities/Home Center Overview:**

##### **Processes Specific to Generation**

- Provides support for capacity and renewable resource RFPs, including but not limited to RFP development and input, bidder review, short list development, and selection of the successful bidder. The group then has direct control over all contract negotiations and final construction. It is the process owner for the development of new fossil construction which includes all aspects of plant development including but not limited to strategy, site selection, stakeholder analysis, RFP development and support, regulatory planning, contract negotiations and development, and actual construction of the facility. Additionally, the group provides direct support of the regulatory approval process and oversees construction and maintenance of generation projects for renewable projects (wind, solar, bio-mass, geo-thermal, and other renewable alternatives) and new fossil construction.
- Is responsible for the ongoing support of new utility renewable generation facilities including operations and maintenance and manages all aspects of the existing contracts including warranty issues, disputes, production targets and performance, environmental compliance, and other general plant maintenance. Responsibilities also include file submissions to the Western Renewable Energy Information System for renewable credits for regulatory compliance.
- Negotiates and manages renewable PPA contracts to include ensuring milestones and other contract deliverables are met and negotiates mitigation strategies if they are not met.
- Is responsible for managing PNM's ownership interest in Palo Verde Nuclear Generating Station (PVNGS). These four-hundred megawatts, of PNM's generation portfolio, represent critical base load power and currently are the lowest plant operating cost assets in that portfolio. The major objective is to provide due diligence and engagement with senior PVNGS management and staff toward base load generation reliability and operational cost effectiveness.
- Works across all functional areas including regulatory, finance, system engineering, distribution construction, land services, and sourcing.
  - Manage the O&M for the existing solar plants.
    - 107MW capacity
    - Ensure efficient system performance and production
    - Current contracts with O&M suppliers for plant support

Exhibit IV  
PNMR Services Company Departments

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- Contracts with other providers for site support
- Ongoing Department of Treasury filing for grant
- Solar Build Programs
  - Manage all aspects of development and administration (site selection, budget, tax benefits, communications, operations, community affairs, environmental, etc.)
  - Sites prepared including G&D, security fencing and interconnections
  - Manage sub-contractors (FS)
  - Plant clearings
- Solar Development for Facebook
  - Develop sites for FB.
  - Develop the cost estimates for FB.
  - Provide information so the development company can develop the PPA pricing.
  - Construct FB plants.
- Renewable Plans
  - Site identification, design, permitting, zoning, etc.
  - Site development (G&D, fencing, etc.)
  - Interconnection
  - Regulatory support.
  - All aspects of project management once it is approved
- Red Mesa Wind Contract-(PPA)
  - Contract management
  - Regulatory support
- Geo-Thermal Contract (PPA)
  - Contract management
  - Amendments
  - Updates
  - Regulatory Support
- San Juan Unit 5
  - Site identification
  - Owner's Engineer management
  - RFP development (OSE and EPC)
  - Interconnection gas and electric (LGIA filing)
  - Technical specifications
  - Regulatory support
- Develop additional renewable projects for new customers.
  - Site identification, design, permitting, zoning, etc.
  - Cost estimates

Exhibit IV  
PNMR Services Company Departments

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- - Pricing structure development
  - Site development (G&D, fencing, etc)
  - Interconnection
  - Regulatory support.
  - All aspects of project management once it is approved
- Special projects
  - Community Solar
  - Economic Development

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.

**Basis of assignment:**

- Specific initiatives are directly charged to the company receiving the benefit.

## **REGULATORY**

7184 – Pricing  
 7189 – NERC Compliance

### **Pricing & Regulatory Services Home Center 7184**

#### **Major activities/Home Center Overview:**

##### **Processes and Activities Specific to Regulatory Filings**

- Determine, potentially compile and file necessary monthly, quarterly, and annual filings at either a state or federal regulatory agency in response to specific request, rate/tariff change or Commission inquiry
- Adhoc regulatory filings

##### **Processes and Activities Specific to Regulatory Case Filings**

- Conduct research related to regulatory changes for tariffs, rulemakings or cost of service
- Provide analysis and pricing support for filings and management decision making
- Determine, potentially compare and file necessary pleadings, testimony and exhibits at either state or federal regulatory agency

##### **Processes and Activities Specific to Pricing**

- Provide analysis for historical and forecasted revenue requirements for the regulatory jurisdictions of PNM Resources
- Provide pricing and tariff analysis for specific retail customer classes and wholesale customer contracts
- Provide load research for retail customer classes in PNM Resources Utility Jurisdictions

##### **Processes and Activities Specific to General Rate Case**

- Prepare Electric Rate Case and justification at appropriate regulatory body
- Provide responses to Commission Inquiry, Notice of Rule making and other regulatory requirements
- Provide analysis to cost of service revenue requirement, regulatory support and justification in testimony, analysis and recommendations
- Provide ongoing cost of service revenue requirement analysis for historical and future test periods
- Provide price elasticity and usage impact by changing customer load profiles in response to tariff changes, technology and use changes
- Provide load research analysis for customer usage patterns and cost allocation.

Exhibit IV  
PNMR Services Company Departments

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- Provide price and load analysis for customer and utility owned alternative sources of generation

**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- The transactional allocation will be used for the distribution of work done for PNM Utility attributable to customer service information. The allocation rate is based on the number of electric utility customers.
- A general allocation will be used for the distribution of work done for the PNM Resources, Inc. The general allocation percentage is based on the General Utility Massachusetts Method, which allocates cost based on the composite rate comprised of Net Plant Utility, Margin, and Number of Employees for each company.

**Basis of assignment:**

- Specific initiatives are directly charged to the company receiving the benefit.
- Services performed that relate to PNM Utility customer service information are allocated proportionately based on the number of utility customers.
- Developing, managing, and implementing strategy for activities, communication, and pricing related to meeting company and regulatory objectives. Services directly relate to analysis and application of pricing and associated regulatory rulings are an element of creating financial records and reports, costs are allocated proportionately based on the appropriate general allocator for regulated entities.

Exhibit IV  
PNMR Services Company Departments

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**NERC Compliance  
Home Center 7189**

**Major activities/Home Center Overview:**

**The primary purpose of the NERC Compliance group is for:**

- Development, maintenance, and implementation of the NERC Compliance Program
- Development and implementation of Reliability Standards compliance controls for governance
- Management of Reliability Standards compliance enforcement process
- Facilitate and file required materials associated with enforcement actions such as self-reports, mitigation plans, and violation disposition agreements associated with NERC reliability standards
- Coordinate preparation and manage on-site audits related to reliability requirements
- Manage oversight of the Electric Sector Information Sharing and Analysis Center (ES-ISAC) alert process, including communication, mitigation coordination, and document filings
- Manage company participation in NERC standards drafting and balloting activities
- Ongoing data collection and issue resolution
- Coordinate annual compliance self-certifications for FERC, NERC and regional audits associated with Reliability Standards.

**Activities/Processes Common to All entities:**

- Development and maintenance documented NERC Compliance Program .
- Development and implementation of Reliability Standards compliance controls for governance
- Management of Reliability Standards compliance enforcement process
- File self-reports of and mitigation plans for violations of NERC reliability standards
- Coordinate preparation and manage on-site audits related to reliability requirements
- Manage oversight of the Electric Sector Information Sharing and Analysis Center (ES-ISAC) alert process, including communication, mitigation coordination, and document filings
- Manage company participation in NERC standards drafting and balloting activities .
- Coordinate annual compliance self-certifications
- Evaluate and provide assistance in development of reliability compliance policies, processes and procedures
- Review Reliability Standards Audit Worksheets and supporting compliance documentation
- Assist accountable business areas with development and implementation of reliability compliance policies, processes and procedures
- Coordinate the review of Reliability Standards Audit Worksheets and supporting compliance documentation
- Manage Reliability Compliance related projects

Exhibit IV  
PNMR Services Company Departments

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**Assignment method:**

- All labor and corresponding non-labor direct charges are billed directly to companies.
- A general allocation will be used for the distribution of work done for the PNM Resources, Inc. The general allocation percentage is based on the General Utility Massachusetts Method, which allocates cost based on the composite rate comprised of Net Plant Utility, Margin, and Number of Employees for each company.

**Basis of assignment:**

- Specific initiatives are directly charged to the company receiving the benefit.
- Services relate to managing and administration of objectives related to federal regulatory compliance. Costs are allocated proportionately based on the appropriate general allocator for regulated entities.

**Public Service Company of New Mexico  
PNM General Utility  
2019 Cost Allocation Manual Detail**

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<u>AREAS REPORTING TO NM ELECTRIC OPERATIONS .....</u>	3
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**VICE PRESIDENT**

6002 – VP, PNM Regulatory Services

6009 – NM Ops VP Office

**Homecenter Overview:**

- Works with executive and senior management, and business leadership
- Evaluate industry issues and associated opportunities for the company
- Establish policies to assure a safe, reliable and environmentally sustainable system
- Oversee, provide support and guidance across the organization and within respective areas
- Develop and direct policies and procedures per their respective areas consistent with company goals
- Develop and direct strategy and assure performance to plan for their respective areas
- Understand and manage organizational objectives and impact to company
- Ensure timely analysis and reporting
- Identify and mitigate risks
- Develop and manage for workforce excellence

**Allocation Method**

- Costs directly related to specific entities are direct charged to the benefiting companies.
- General services benefiting Distribution and Transmission utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission.

**AREAS REPORTING TO ELECTRIC UTILITY OPERATIONS****6420 – NM Operations Training & Administrative****6421 – NM Operations Training****6422 – Work Management & Distribution Standards****6552 – Benefit Costs – Utility Common****6923 – Taxes – Utility Common****6924 – Insurance Claims – Utility Common****6420 – NM Operations Training & Administrative**

Administrative and expeditor support to PNM NM T&D Operations

**Allocation Method**

- Costs directly related to specific entities are direct charged to the benefiting companies.
- General services benefiting Distribution and Transmission utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission.

**6421 – NM Operations Training**

This department's work effort relates to capitalizing on operational and financial efficiencies in the area of training. Consolidated management and funding of training activities under direct leadership oversight from the senior manager/director.

The working vision is to facilitate NM Ops employee access to all training required to meet compliance and development needs, leveraging available resources to optimize quality, timeliness, effectiveness, and efficiency of training while maximizing the utilization of dedicated funds in the most cost effective manner possible.

The department is responsible for monitoring, identifying, coordinating, funding, and tracking training requirements and activities for all home centers within NM Operations, specifically: Distribution, Transmission, Substations, Meter Department, as well as Southern and Northern NM operations.

**Allocation Method**

- Costs directly related to specific entities are direct charged to the benefiting companies.
- General services benefiting Distribution and Transmission utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission.

## Departments Using General Utility Allocations

**6422 – Work Management & Distribution Standards**

- Coordinate development of construction standards for the Distribution System for PNM, and assist TNMP.
- Coordinate material and equipment standards for PNM and TNMP.
- Coordinate compatible unit creation (bill of materials) in Passport and ArcFM for PNM and TNMP.
- Create construction standards for the Distribution System for PNM and TNMP
- Create material and equipment standards for PNM and TNMP.
- Support Operations (e.g. training, communication) at PNM and TNMP, for new materials and construction methods.
- Maintain Passport and ArcFM compatible units' catalogs and material catalog.
- Support PNM Transmission with material catalog management in Passport.
- Project Scheduling for Distribution Construction Projects.
- Field Coordination activities for Distribution Construction Projects.
- Contract Coordination to include contractor oversight, invoicing, scheduling and inspection.

**Allocation Method**

- Costs directly related to specific entities are direct charged to the benefiting companies.
- General services benefiting Distribution and Transmission utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission.

**6552 - Benefit Cost – PNM Utility Common**

Healthcare benefit costs for PNM Utility Common employees.

- Medical and dental benefits
- 401K benefit costs

**Allocation Method**

- Costs relating to PNM Utility Common employees benefit Electric Distribution and Transmission services utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission

## Departments Using General Utility Allocations

**6923 - Taxes - Utility Common**

Expenses related to PNM payroll taxes for Common Utility employees.

**Allocation Method**

Departments supporting the PNM utility business make up the common utility organization. Payroll taxes relating to the Common Utility areas utilize allocation code 174 which allocates based on the Massachusetts Method between PNM Electric and PNM Transmission.

**6924 - Insurance Claims Util Common**

Expenses related to liability insurance or claims against PNM.

**Allocation Method**

General services benefiting Distribution and Transmission utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission

**AREAS REPORTING TO CHIEF FINANCIAL OFFICER****TREASURY SERVICES****6771 – Bank Fees – Utility Common****6771 – Bank Fees - Utility Common**

Bank fees expenses related to banking activity for PNM Utility.

**Allocation Method**

General services benefiting Electric Distribution and Transmission services utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission

**AREAS REPORTING TO SUPPLY CHAIN****6413 – Fleet Operations****6416 – Investment Recovery Warehouse****6413 – Fleet Operations**

Fleet mechanics responsible for: performing maintenance on fleet equipment to ensure all equipment is safe for operations, for parts and oil product inventory levels, for all environmental concerns such as making sure all reclaimable products are tracked and disposed of correctly, and for performing monthly inspections of shop facilities.

**Allocation Method**

- Costs directly related to specific entities are direct charged to the benefiting companies.
- Costs relating to PNM Utility operations benefit Electric Distribution and Transmission entities utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission

**6416 – Investment Recovery Warehouse**

The home center designation for IBEW Bargaining Unit warehouse personnel responsible for Material asset operations for the Albuquerque Electric Service Center warehouse. Core responsibilities include issuing, receiving, transferring, managing and investment recovery. Additionally, the home center designation for the maintenance of the Albuquerque Electric Service Center warehouse; to include expenses for equipment and supplies used in daily warehouse operations. This homecenter is also the default Passport home center for FERC 154 inventory asset cycle count variances and adjustments. Activities relating to Inventory Management and Control include: Investment Recovery,

## Departments Using General Utility Allocations

Facility Transfers, Material Issues & Returns, Inspection, Receiving, Picking /Packing, Storing, Bin Location Maintenance, and cycle counts.

**Allocation Method**

- Costs directly related to specific entities are direct charged to the benefiting companies.
- Costs relating to PNM Utility operations benefit Electric Distribution and Transmission entities utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission

**AREAS REPORTING TO PUBLIC POLICY****REGULATORY SERVICES****6004 – Regulatory Policy & Case Management****6005 – FERC Compliance****6010 – Renewable Energy****6004 – Regulatory Policy & Case Management****Activities relating to New Mexico State Regulatory Compliance Filings**

Determine, potentially compile and file necessary monthly, quarterly, and annual filings at the either a state or federal regulatory agency, and other regulatory filings as required by Commission orders, statutes and requirements

**Activities relating to New Mexico State Regulatory Case Filings**

Conduct research of regulatory filings and documents, coordinate cross-functional teams and work-product related to specific regulatory requests, coordinate cross-functional teams to prepare new case filings including identification of regulatory issues, coordinating testimony preparation and appropriate communications/meetings with external stakeholders, and ensuring compliance with applicable regulatory requirements, and determine, potential risk and impact on other cases. Compare and file necessary pleadings, testimony and exhibits at either state or federal regulatory agency

**Activities relating to Rulemakings and Customer Complaint Handling**

Act as the key regulatory contact when intervening in other cases with a Regulatory agency. Coordinate cross-functional teams and work-product related to proposed rulemakings and other Commission proceedings, and Provide the regulatory lead in working with regulatory agencies regarding formal customer complaints

**Activities relating to Due Diligence**

Provide summary of regulatory cases that may be reported in Company's 10Q or 10K.

**Departments Using General Utility Allocations****Allocation Method**

- Costs directly related to specific entities are direct charged to the benefiting companies.
- Costs relating to PNM Utility operations benefit Electric Distribution and Transmission entities utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission.

**6005 – FERC Compliance****Activities relating to Normal Regulatory Compliance Filings**

Determine, potentially compile and file necessary filings at FERC, and Ad hoc FERC filings. Coordinate appropriate service of FERC Filings.

**Activities relating to Federal Regulatory Case Filings**

Conduct research of federal regulatory filings and documents. Coordinate cross-functional teams and work-product related to specific FERC requests. Coordinate cross-functional teams to prepare new case filings including identification of federal regulatory issues, coordinating testimony preparation and appropriate communications/meetings with internal and external stakeholders, and ensuring compliance with applicable regulatory requirements. Determine, potentially compile and file necessary pleadings, testimony and exhibits at FERC. Coordinate appropriate service of FERC Filings.

**Activities relating to Standards of Conduct**

Compliance to Standards of Conduct for Transmission Providers. Coordinate required employee training on Standards of Conduct.

**Allocation Method**

- Costs directly related to specific entities are direct charged to the benefiting companies.
- Costs relating to PNM Utility operations benefit Electric Distribution and Transmission entities utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission.

**6010 – Renewable Energy**

Activities performed by this department include: Administer Renewable Energy Certificate (REC) purchase program for distributed generation systems, Responsible for safe interconnection of customer owned generation systems, Coordinate meter installation, billing setup and technical review with internal departments for customer owned systems, Responsible for communication, outreach, statistics and support for regulatory filings for customer owned systems.

**Allocation Method**

- Costs directly related to specific entities are direct charged to the benefiting companies.

## Departments Using General Utility Allocations

- Costs relating to PNM Utility operations benefit Electric Distribution and Transmission entities utilize allocation code 174 based on a Massachusetts Method to allocate between PNM Electric and PNM Transmission.

**Exhibit VI**
**Number of Employees Allocating Time for Shared Services by Department**  
**As of December 1, 2019**

<b>Home Center</b>	<b>Employees</b>
7008-Investor Relations	3
7011-President & CEO	2
7020-Chief Fin Officer	1
7021-Law Department	18
7022-General Counsel & Secretary	2
7023-Audit Services	10
7028-Accounts Payable	6
7032-Native American Govnt Affairs	2
7034-Corp Communications	5
7042-Public Affairs	9
7045-Environmental Services	15
7054-Building Maintenance	5
7060-Corp.Govern/SEC Comp&Trans Grp	2
7061-Corp Financial Risk Management	1
7064-Records Information Mgmt Svcs	4
7065-General Services	2
7067-Treasury & Risk Management	1
7068-Trust & Corp Investments	1
7069-Financial Management	4
7070-Public Policy	1
7074-Insurance	3
7076-Construct Acctng & Asset Mgmt	5
7077-Cost of Service	4
7078-Supply Chain	2
7087-General Services - Security	6
7089-Graphics and Office Services	6
7092-Sourcing	12
7093-Chain Fleet	1
7094-Supply Chain Warehouse	9
7098-T&D Asset Management	6
7100-Community Rel Stakehldr Engage	2
7101-Utility Operations	1
7111-VP and CIO	1
7118-Information Security	11
7126-Enterprise Systems & Storage	5
7130-Quality Assurance	3
7131-Architecture	4
7132-IT Project Mgmt & Quality	7
7133-ITO/Telecomm	6
7136-Customer Serv Apps 2017	10
7139-BTS Account Management	3
7141-Utility Applications	11
7142-Advanced Technology	2
7143-Director-Technology & Security	1
7178-Compliance and Tech Training	3
7179-Customer Experience & Ops	2
7182-Utility Margin	5
7184-Strategic Mkt & Product Mgmt	6
7188-IT Market Operations Texas	12
7189-NERC Compliance	7

**Exhibit VI**

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**Number of Employees Allocating Time for Shared Services by Department**  
**As of December 1, 2019**

<b>Home Center</b>	<b>Employees</b>
7191-Operations Technology	7
7200-SEC & Internal Reporting	2
7202-Shared Services	1
7206-Corporate Controller	2
7208-TNMP Texas Accounting	4
7229-WPM & Transmission Acct	7
7231-Fuels-Operations Accounting	2
7240-General Accounting	1
7242-Corporate Accounting	4
7245-Close G/L Administration	2
7260-Payroll	3
7270-Corporate Budget	13
7273-Division Accounting	3
7281-Integrated Resource Planning	1
7285-Financial Plng & Risk Mgmt	2
7287-Financial Planning	4
7304-Learning and Development	2
7306-Management Systems	6
7360-Strategic Energy Plng & Dev	4
7420-Land Services	10
7547-Employee Relations	4
7548-Benefits Admin	5
7549-Labor Relations	3
7553-Safety	7
7554-HR Compliance	4
7555-Compensation	3

**Exhibit VII****Number of Employees Allocating Time for General Utility by Department****As of December 1, 2018**

<b>Home Center</b>	<b>Employees</b>
6002 - Regulatory Services	1
6004 - Regulatory Policy & Case Mgmt	5
6005 - FERC Compliance	2
6006 - Planning & Resources	3
6009 - PNM Electric Operations-2017	1
6010 - Renewable Energy	7
6413 - Fleet Operations	4
6416 - Investment Recovery Wrhouse	5
6420 - NM Operations Training & Admin	3
6422 - Work Mgmt. & Distr Standards	5
<b>Total</b>	<b>36</b>

Exhibit VIII\_2018 Alloc Rates

**PNMR SHARED SERVICES**  
**CORPORATE ALLOCATION PERCENTAGES**  
**2018 Allocation Percentages**  
**Effective 01/01/2018**

DIRECT ALLOCATORS								
SPECIFIC SBU FOCUS ACTIVITIES		ALLOC CODE	ELECTRIC DISTRIBUTION	BULK GENERATION	ELECTRIC TRANSMISSION	TNMP TEXAS T&D	NM CAPITAL UTIL CORP	PNM RESOURCES
DESCRIPTION			001	003	002	012	009	010
Direct PNMR DM	917						100%	
Direct NM Capital Util Corp	918							100%
Direct PNM Electric Services	942		100%					
Direct Bulk Generation	946			100%				
Direct PNM Elec Transmission	947				100%			
Direct TNMP Texas	953					100%		
Direct PNMR Holding Co.	999							100%
TRANSACTIONAL ALLOCATORS								
GENERAL MANAGEMENT		ALLOC CODE	ELECTRIC DISTRIBUTION	BULK GENERATION	ELECTRIC TRANSMISSION	TNMP TEXAS T&D	NM CAPITAL UTIL CORP	PNM RESOURCES
DESCRIPTION			001	003	002	012	009	010
Financial Systems	911		37.50%	19.51%	7.26%	35.51%	0.19%	0.03%
Accounts Payable	912		34.04%	17.31%	11.41%	37.04%	0.20%	
Asset Management	914		61.18%	9.26%	11.49%	17.92%	0.15%	
IT - Telecom	963		43.60%	25.69%	4.42%	26.28%	0.01%	
IT - Infrastructure	968		43.26%	25.72%	4.37%	26.64%	0.01%	
Building - Lewisville	973		32.07%	21.10%	4.36%	42.44%	0.03%	
Building - Dallas - Las Colinas	974		43.25%	25.73%	4.37%	26.64%	0.01%	
Building - Albuq - Downtown	977		48.26%	23.12%	5.95%	22.59%	0.08%	
Building - Albuq - Aztec	980		23.53%	69.76%	5.14%	1.56%	0.01%	
Employee Headcount	993		43.27%	25.41%	4.12%	27.19%	0.01%	
GENERAL ALLOCATION								
GENERAL MANAGEMENT		ALLOC CODE	ELECTRIC DISTRIBUTION	BULK GENERATION	ELECTRIC TRANSMISSION	TNMP TEXAS T&D	NM CAPITAL UTIL CORP	PNM RESOURCES
DESCRIPTION			001	003	002	012	009	010
Direct PNMR Utility	941		39.35%	28.95%	7.12%	24.50%	0.08%	
Direct PNM Util T&D (wo Bulk, wo Texas)	948		81.76%		18.24%			
Direct PNM Util (w Bulk, wo Texas)	951		52.82%	37.93%	9.25%			

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PNM UTILITY COMMON								
2018 Allocation Percentages								
Effective 01/01/2018								
DESCRIPTION	ALLOC CODE	ELECTRIC DISTRIBUTION		ELECTRIC TRANSMISSION		TNMP TEXAS T&D		
Gen Mgmt - T&D	174	001	81.76%	002	18.24%	012		
TNMP - Texas (Svcs Agreement)	192						100.00%	

**Exhibit IX****Department Default Allocation Location****Updated: 11/30/2018****Home Center<sup>1</sup>**

	<b>Default Location</b>
7008 - Investor Rel & Sharhldr Svc	941
7011 - CEO	941, 951
7020 - VP Chief Financial Officer	911, 941
7021 - Law Department	Open
7022 - General Counsel and Secretary	941
7023 - Audit Services	911, 941, 951
7028 - Accounts Payable	912
7032 - Native American Govnt Affairs	941
7034 - Corp Communications	941
7042 - Governmental Affairs	941, 948, 951
7045 - Environmental Services	Open
7054 - Building Maintenance	974, 977, 980
7060 - Ethics & Governance	941, 993
7061 - Corporate Financial Risk Mgmt	941
7064 - Records Information Management	941, 968
7065 - General Services	974, 977, 980, 993
7067 - Treasurer	941
7068 - Trust and Corporate Investment	941, 951
7069 - Assistant Treasurer	941, 951
7070 - Public Policy	941, 951
7074 - Insurance	Open
7076 - Construction, Plnt &Asst Acctg	914
7077 - Cost of Service	941, 951
7078 - Supply Chain	912
7081 - Corporate BOD Expenses	941, 999
7087 - General Services - Security	974, 977, 980
7089 - Graphics & Office Svcs	Open
7092 - Sourcing	Open
7093 - Chain Fleet	941
7094 - Chain Warehouse	Open
7099 - COO	941, 951
7100 - Comm Relatns and Stkhlder Eng	941, 951
7101 - VP Utility Operations	941, 951
7111 - VP & CIO	941, 951
7118 - Information Security	968
7122 - Hardware/Software Maintenance	968
7123 - BTS Customer Service VP	968
7126 - Power Operations IT Support	947
7130 - Quality Assurance	968
7131 - Director-Architecture	968

**Exhibit IX**
**Department Default Allocation Location**  
**Updated: 11/30/2018**

<b>Home Center<sup>1</sup></b>	<b>Default Location</b>
7132 - BTS Project Management Office	968
7133 - BTS Telecom	968
7136 - Customer Svc Applications	968
7139 - BTS PPMO	968
7141 - Utility Applicatins	968
7142 - Advamced Technology	968
7143 - Director - Technology & Security	968
7178 - Compliance & Tech Training	941, 951
7179 - Marketing and Communications	941, 951
7182 - Utility Margin	941, 951
7184 - Cost of Service/Pricing	941, 951
7188 - BTS Market Ops-Texas	968
7189 - NERC Compliance	941
7191 - Operations Technology	Open
7200 - SEC Reporting & GAAP Analysis	911
7202 - Director, Shared Services	911
7206 - VP Corporate Controller	911, 941
7208 - TNMP Texas Accounting	941, 953
7229 - Energy Utility Accounting	941, 948, 951
7231 - Fuels - Operations Accounting	946
7234 - Financial Services SJGS	946
7240 - General Accounting	911
7242 - Corporate Accounting	911
7245 - Manager Acctg - GL Admin	911
7260 - Payroll	993
7270 - Corporate Budget	941, 948, 951
7273 - Division Accounting	941, 951
7281 - Integrated Resource Planning	941, 951
7285 - Financial Planning	941
7286 - Load Forecasting	941, 951
7301 - Director Customer Service	942
7306 - Management Systems	941, 993
7360 - New Generation Development	Open
7498 <sup>2</sup> - Holding Indirect Budget Items	Open
7547 - Wrkfrce Plng Recrtg & Benefits	993
7548 - Benefits Admin	951, 993
7549 - Labor Relations	993
7552 - Company Benefit Costs	993
7553 - Safety	941
7554 - HR Svcs-Compliance	941, 993

**Exhibit IX****Department Default Allocation Location**

Updated: 11/30/2018

<b>Home Center<sup>1</sup></b>	<b>Default Location</b>
7555 - Dir Compensation and Benefits	993
7556 - HRIS	993
7557 - Chief HR Officer	941, 993
7558 - Staffing Workforce Planning	993
7559 - Infrastructure - Admin	968
7560 - Corporate Systems	968
7622 - NERC Compliance - Legal	Open
7624 - CEO/COO Legal	Open
7625 - Environmental Svcs - Legal	Open
7626 - PNM Operations - Legal	Open
7627 - Customer Service Legal	Open
7629 - Wholesale Power Mktg - Legal	Open
7630 - Land Services ROW Legal	Open
7771 - Bank Fees Co 7	911
7922 - Tax Compliance	911, 941
7923 - Income Tax Expenses	941, 974, 977, 993
7924 - Insurance and Claims - Corp	941, 993
7931 - CFO Legal	Open
7932 - Govermental Affairs Legal	Open
7933 - CAO Legal	Open
7934 - General Counsel Legal	Open
7935 - BTS Legal	Open
7936 - Treasury Legal	Open
7937 - Corporate Controller - Legal	Open
7938 - Supply Chain - Legal	Open
7939 - Reg Policy Legal	Open
7941 - Renewable Energy Dev - Legal	Open
7944 - TNMP Affiliate Legal Expenses	Open
7945 - Acquisition Related Costs	Open

Note<sup>1</sup>: All homecenters can charge directly to benefiting companies via 100% allocator location

Note<sup>2</sup>: Items in this homecenter are reviewed individually for appropriate allocation treatment

company	utility account	Plant Account	Functionalization	Account Description	major location	depr group	func class	ldg long description	vintage	ldg w/o	order number	crd/cap in service year	asset_id	gl account	month	quantity	book cost	allocated reserves	net book value
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi AMS SMT PORTAL BUY- 2011	23112772957			10/13/2011	24906250			101000	12/2017	1	1307205.97	1307205.97	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Gener. Software - COMPLEX BIL 2013	23479232957			8/14/2013	20217026			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi SMT Portal Upgrade 2012 2015	24658932957			12/28/2015	24832389			101000	12/2017	1	35991.09	14025.22	21965.87		
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi 02838171 <107> OUTAC 2014	23831712957			10/15/2014	21829737			106001	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi AMS SMT PORTAL BUY- 2011	23112772957			10/13/2011	24832344			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi SMT Portal Upgrade 2012 2015	24658932957			12/28/2015	22730185			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Gener. Software - MDMS IMPLR 2011	23112682957			12/27/2011	18218850			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi OUTAGE MANAGEMENT 2014	23831712957			10/15/2014	24832380			101000	12/2017	1	4966700.73	3122996.95	1843703.76		
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Gener. 028311268 <107> MDMS 2011	23112682957			12/27/2011	18216641			106001	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi 02838171 <107> OUTAC 2014	23831712957			10/15/2014	21183048			106001	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi OUTAGE MANAGEMENT 2015	24773712957			12/28/2015	22730695			101000	12/2017	0	1276.47	497.42	779.05		
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi Software TCP/IP Module 2013	23479232957			8/14/2013	24832353			101000	12/2017	1	116146.7	106600.38	15546.32		
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Gener. Security Management & I 2012	23729372957			10/11/2012	19512366			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi Software - COMPLEX BIL 2013	23479232957			8/14/2013	24832362			101000	12/2017	1	1197103.41	1036870.21	160233.2		
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Building and Struct 012 3036 - Soft Electric Intangi 02820248 <107> OMCE 2017	25202482957			12/22/2017	35224384			106001	12/2017	1	856929.15	856929.15			
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi OUTAGE MANAGEMENT 2015	24773712957			12/28/2015	24832398			101000	12/2017	1	1098130.57	427926.07	670204.5		
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi Transaction Management 2011	23490682957			10/13/2011	24906241			101000	12/2017	1	2258311.5	2258311.5	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Gener. Software TCP/IP Module 2013	23479232957			8/14/2013	20217021			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi SMT Portal Upgrade- 2014	23618502957			12/24/2014	24906259			101000	12/2017	1	824317.2	518319.96	305997.24		
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi OUTAGE MANAGEMENT 2014	23831712957			10/15/2014	22078343			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi Software - MDMS IMPLR 2011	23112682957			12/27/2011	24832326			101000	12/2017	1	2038600.84	2038600.84	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi 02838171 <107> OUTAC 2014	23831712957			10/15/2014	21707462			106001	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Gener. AMS SMT PORTAL BUY- 2011	23112772957			10/13/2011	18165433			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Gener. Transaction Management 2011	23490682957			10/13/2011	18165434			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi SMT Portal Upgrades - 2014	23618502957			12/24/2014	21558579			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Gener. Transaction Management 2011	23490682957			10/13/2011	24532335			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi SMT Portal Upgrades - 2014	23618502957			12/24/2014	24832371			101000	12/2017	0	0	0	0	0	
Texas-New	I73036 - Software-A	303 6 Intangible Plant	Intangible	Amortized General 012 3036 - Soft Electric Intangi Security Management & I 2012	23729372957			10/11/2012	24906198			101000	12/2017	1	87165.18	87165.18	0	0	

14,788,082      10,912,723      3,875,359

company	utility account	Plant Account	Functionalization	Account Description	major location	depr group	func class	ldg long description	vintape	ldg/depr order number	exp in service year	asset id	pl account	month	quantity	book cost	allocated reserve	net book value
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM Redliner-Inspector	2014	24025892807	12/22/2014	24832272	101000 12/2017	1	75511 45		43140 64	32370 81		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi Log collection & analysis	2014	23952380207	3/26/2013	19356408	101000 12/2017	0	75511 0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi 02443918 <107> TOA S1	2016	24439182807	11/15/2016	23654240	106001 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi Software - 3DENWZF0-E12013	2014	23983463407	3/26/2013	21200506	101000 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM Redliner-Inspector	2014	24025892807	12/22/2014	24832290	101000 12/2017	1	19453 99		11114 31	6339 68		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM Redliner-Inspector	2014	24025892807	12/22/2014	21549976	101000 12/2017	0	19453 0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi Software	2016	24933770207	9/28/2016	24832299	101000 12/2017	1	31727 71		6854 52	24873 19		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM Redliner-Inspector	2014	24025892807	12/22/2014	24832281	101000 12/2017	1	208117 16		118899 95	89217 23		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi Software	2013	24702040207	9/10/2013	24832317	101000 12/2017	1	8663 34		5143 55	519 79		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi Log collection & analysis	2014	23952380207	3/26/2013	24832200	101000 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi Software	2016	24933770207	9/28/2016	23411525	101000 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi Software	2014	24496850357	12/23/2014	21470563	101000 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi V10 0 3 UPGRAD	2013	23660542987	1/3/2013	24906207	101000 12/2017	1	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi TOA Suite Software	2016	24439182807	11/15/2016	25093021	101000 12/2017	1	362257 85		78262 89	283994 96		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM Redliner-Inspector	2014	24025892807	12/22/2014	24832263	101000 12/2017	1	208117 15		118899 95	89217 23		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi Software	2011	22989163067	12/28/2011	24832227	101000 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi Software - 3DENWZF0-E12013	2014	23983463407	3/26/2013	24832293	101000 12/2017	2	7118 36		6691 27	427 09		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi AWS 2GHz Spectrum	2009	Y0043301	12/31/2009	18767608	101000 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible ZZDO NOT USE-C	012 3030	Intang Electric Intangi 02349068 <107> TMS S1	2011	23409082957	10/13/2011	18136111	106001 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi Software	2016	24933792007	9/28/2016	24832308	101000 12/2017	1	16584 96		3583 05	13001 91		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi 02508811 <107> STE-W	2016	25068113407	12/22/2016	23832670	106001 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM Redliner-Inspector	2014	24025892807	12/22/2014	21549982	101000 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM Redliner-Inspector	2014	24025892807	12/22/2014	21442912	106001 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi Software	2011	22989163067	12/28/2011	18218845	101000 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi 02608#11 <107> STE-W	2016	25068113407	12/23/2016	24878#16	106001 12/2017	1	116381 23		25143 23	91238		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi AWS 2GHz Spectrum	2009	Y0043301	12/31/2009	24832218	101000 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM Redliner-Inspector	2014	24025892807	12/22/2014	21549973	101000 12/2017	0	0		0	0	0	
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi HW DocMinder Licenses	2009	OPR12000	12/9/2009	24832209	101000 12/2017	7	658 34		656 34			
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi HW Triple licensing	2009	OPR12000	12/9/2009	18004068	101000 12/2017	1	58260 97		58260 97			
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM V10 0 3 UPGRAD	2013	23860542857	1/3/2013	18473853	101000 12/2017	0	0		0	0		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi 02311277 <107> AMS S1	2014	23112772957	10/13/2011	18136114	106001 12/2017	0	0		0	0		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM Redliner-Inspector	2014	24025892807	12/22/2014	21549878	101000 12/2017	0	0		0	0		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi ArcFM Redliner-Inspector	2014	24535950317	12/31/2014	21829889	101000 12/2017	0	0		0	0		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi 02361650 <107> STM P	2014	23618502957	12/24/2014	21468047	106001 12/2017	0	0		0	0		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi Software	2014	24496850357	12/23/2014	24832254	101000 12/2017	0	10115 72		5779 24	4336 48		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi NEW SOC BUILDING IN	2011	22969163067	12/28/2011	24906232	101000 12/2017	1	28417 57		28417 57			
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi Software	2016	2493790207	9/28/2016	23411582	101000 12/2017	0	0		0	0		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi HW DocMinder Licenses	2009	OPR12000	12/9/2009	19004071	101000 12/2017	0	0		0	0		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi Software	2014	24757210357	12/23/2014	24832245	101000 12/2017	0	24931 45		14243 65	10687 8		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi Log collection & analysis	2013	23952380207	3/6/2013	24906214	101000 12/2017	1	70863 65		66511 95	4251 7		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi AWS 2GHz Spectrum	2009	Y0043301	12/31/2009	24906223	101000 12/2017	1	32235 73		32235 73			
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi 02443918 <107> TOA S1	2016	24439182807	11/15/2016	24879129	106001 12/2017	0	0		0	0		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi Software	2014	24375210357	12/23/2014	21470540	101000 12/2017	0	0		0	0		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Amortized General	012 3030	Intang Electric Intangi Amortized General Plant	2014	24535950317	12/31/2014	24936165	101000 12/2017	7	598227 14		341774 64	256452 5		
Texas-New	I73030 - Intangible	303	Intangible Plant	Miscellaneous intangible Distribution Sub-T	012 3030	Intang Electric Intangi Software	2013	24072040207	9/10/2013	23545294	101000 12/2017	0	0		0	0		

company	utility_account	Plant Account external_depr_code	LOC	major_location	depr_group	fune_class	gl_account	vintage	ldg_work_order_number	eng_in_service_year	asset_id	month	quantity	book_cost	allocated_reserve
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2017	49804286			12/19/2017	34519600 12/2017	6	281601 72	23675 8	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2017	25510412997			8/30/2017	27121009 12/2017	1	98312 94	8265 71	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2017	25510412997			8/30/2017	26890540 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7995	911 Corp Intangible		007 3030 HLDC Loc 911-Software	Electric Intangible Plant	101000 2006	W0007380			5/2/2006	13372950 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7996	941 Corp Intangible		007 3030 HLDC Loc 992 Software	Electric Intangible Plant	101000 2005	99029401001			10/3/2005	13372890 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2005	W0001456			6/23/2005	13372982 12/2017	1	969900 02	969900 02	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible		007 3030 HLDC Loc 964-Software	Electric Intangible Plant	101000 2016	25090525607			12/21/2016	25712675 12/2017	1	123541 85	24708 36	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	106001 2017	2502252907			3/10/2017	25191740 12/2017	3	459636 03	41749 83	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2009	22556892807			12/9/2009	2519038 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	23623062817			12/28/2011	25194004 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2012	23618323997			5/23/2012	25148954 12/2017	1	100887 87	100887 87	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2009	22708492607			12/9/2009	25148934 12/2017	1	23281 48	23281 48	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	23978792957			2/26/2014	25148927 12/2017	1	483392 57	353656 09	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24619632957			5/15/2015	25148756 12/2017	1	101469 99	46312 36	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2014	24545132967			12/30/2014	25148747 12/2017	3	157680 22	96273 75	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 941-Software	Electric Intangible Plant	101000 2016	24907792857			4/14/2016	25148738 12/2017	1	565211 69	162413 09	
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible		007 3030 HLDC Loc 951-Software	Electric Intangible Plant	101000 2012	23547182607			12/26/2012	25148657 12/2017	3	19061 61	19061 61	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	958 Corp Intangible		007 3030 HLDC Loc 958-Software	Electric Intangible Plant	101000 2013	24119352677			12/11/2013	25148648 12/2017	1	539 31	453 67	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942-Software	Electric Intangible Plant	101000 2014	24099032607			3/6/2014	25148621 12/2017	1	2694495 93	183245 63	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	958 Corp Intangible		007 3030 HLDC Loc 958-Software	Electric Intangible Plant	101000 2014	24342062557			12/22/2014	25148612 12/2017	1	1873159 98	1143255 03	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942-Software	Electric Intangible Plant	101000 2014	24138298237			3/11/2014	25148594 12/2017	1	195630 52	133106 59	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	956 Corp Intangible		007 3030 HLDC Loc 956-Software	Electric Intangible Plant	101000 2013	24100352857			12/31/2013	25148360 12/2017	1	8784 02	7389 15	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 941-Software	Electric Intangible Plant	101000 2013	24161542677			10/19/2013	25148352 12/2017	1	5216 23	44429 22	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	956 Corp Intangible		007 3030 HLDC Loc 956-Software	Electric Intangible Plant	101000 2012	23523072917			11/7/2012	25148336 12/2017	1	34555 36	34555 36	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	23878792957			2/26/2014	25148093 12/2017	6	134604 08	984867 23	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	958 Corp Intangible		007 3030 HLDC Loc 958-Software	Electric Intangible Plant	101000 2012	23046462917			12/21/2012	25148002 12/2017	1	23673 46	23673 46	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 941-Software	Electric Intangible Plant	101000 2012	23523072917			11/7/2012	25147975 12/2017	1	33568 41	33568 41	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942-Software	Electric Intangible Plant	101000 2013	24241342967			12/27/2013	25147945 12/2017	1	22879 99	1903 47	
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible		007 3030 HLDC Loc 911-Software	Electric Intangible Plant	101000 2016	25226952837			10/4/2016	25147855 12/2017	1	39312 32	7842 86	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2014	24470453217			12/22/2014	25147584 12/2017	1	267465 05	163243 27	
PNMR Services Company 73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible		007 3030 HLDC Loc 948-Software	Electric Intangible Plant	101000 2012	23614752827			11/21/2012	25147576 12/2017	1	305096 61	305096 61	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942-Software	Electric Intangible Plant	101000 2015	23094645217			12/21/2015	25147759 12/2017	1	50276 71	50276 71	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2015	24646472827			11/17/2015	25147732 12/2017	1	700446 48	28684 84	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2015	24862203947			12/31/2015	25147642 12/2017	1	542651 18	235279 93	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	23437252817			1/26/2013	25147561 12/2017	1	24930 67	23965 57	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942-Software	Electric Intangible Plant	101000 2013	24213482967			12/27/2013	25147453 12/2017	1	2140 54	1780 8	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2015	24772602927			1/31/2015	25147399 12/2017	1	410191 47	17816 23	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2013	24103622857			12/10/2013	25147354 12/2017	74	21462 97	17966 03	
PNMR Services Company 73030 - Intangible PIt-Software	303 945 7998	945 Corp Intangible		007 3030 HLDC Loc 945-Software	Electric Intangible Plant	101000 2013	23964842817			6/9/2013	25147345 12/2017	1	75119 41	63129 41	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2015	23964921			9/30/2013	25147174 12/2017	1	159612 15	134266 35	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2015	21115392937			1/16/2015	23496504 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942-Software	Electric Intangible Plant	106001 2016	2529072887			1/28/2016	24663306 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible		007 3030 HLDC Loc 948-Software	Electric Intangible Plant	106001 2017	25042262817			1/24/2017	24760913 12/2017	2	493053 01	90395 34	
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible		007 3030 HLDC Loc 911-Software	Electric Intangible Plant	106001 2009	22115672807			9/15/2009	15828932 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2016	24552142857			2/17/2016	23006190 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 941-Software	Electric Intangible Plant	101000 2016	24849274207			3/16/2016	226964145 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	NOT USE-High Level Loc 941 Maj	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2009	2255892607			12/9/2009	16191563 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible		007 3030 HLDC Loc 953-Software	Electric Intangible Plant	101000 2009	22217762267			10/8/2009	261241730 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	106001 2015	2504728567			12/31/2015	22660260 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 941-Software	Electric Intangible Plant	106001 2015	24543292667			12/31/2015	22660250 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 942-Software	Electric Intangible Plant	106001 2015	24902612847			1/23/2015	22534681 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible		007 3030 HLDC Loc 953-Software	Electric Intangible Plant	101000 2009	22709362607			12/21/2009	16952144 12/2017	1	36527 42	367327 42	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968-Software	Electric Intangible Plant	101000 2010	22755792857			4/26/2010	16952139 12/2017	1	1126992 54	1126992 54	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942-Software	Electric Intangible Plant	106001 2010	22986292837			10/20/2010	17392022 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942-Software	Electric Intangible Plant	101000 2014	24477902807			4/21/2015	21791827 12/2017	0	0	0	
PNMR Services Company 73030 - Intangible PIt-Software	303 993 7998														



PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2014	24099032807	3/6/2014 20966772 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2014	23687892957	2/26/2014 21340405 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24263132867	12/27/2013 21340447 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/6001 2008	22122772827	8/21/2008 14337921 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/6001 2008	22385032817	9/16/2008 14337380 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2013	24333182617	12/27/2013 21340468 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2008	W0021169	1/16/2008 13496652 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2014	24333192877	10/21/2014 21615852 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2014	24416292857	12/29/2014 21615855 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2014	24537403217	12/22/2014 21615867 12/2017	4	36624 12	22352 98
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2014	24545112907	12/22/2014 21620589 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2014	24470453217	12/22/2014 22078342 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2015	24674262977	10/11/2015 22303964 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2015	24565742837	12/31/2015 22534660 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2015	24727602907	12/31/2015 22534674 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2015	24727392887	12/31/2015 22564039 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 932 -Software	Electric Intangible Plant	10/1000 2005	W0001031	10/3/2005 13372991 12/2017	1	478774 74	478774 74
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2006	W0000562	4/26/2006 13372972 12/2017	1	586140 15	586140 15
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2015	24565742837	12/31/2015 22660268 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2015	24727562827	12/31/2015 22674043 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2015	2485142897	2/17/2016 22675024 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/6001 2015	24862612847	1/31/2015 22230002 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2015	24673842607	9/30/2015 22800270 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/6001 2015	25269952897	10/4/2015 23407747 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2016	25042273257	1/21/2016 23632516 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2016	24740852867	1/21/2016 24663385 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2017	25747842897	1/3/2017 24663315 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible	007 3030 HLDC Loc 953 -Software	Electric Intangible Plant	10/1000 2009	22345472807	1/15/2009 2547156 12/2017	1	674392 48	674392 48
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24168542877	10/16/2013 25147101 12/2017	1	177082 8	148345 91
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24310622857	12/10/2013 25147303 12/2017	43	5616 81	4669 08
PNMR Services Company	73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible	007 3030 HLDC Loc 953 -Software	Electric Intangible Plant	10/1000 2016	24735802857	1/2/2016 25147372 12/2017	1	138168 62	52964 63
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2014	24539742807	1/23/2014 25147381 12/2017	1	18294 23	137038 16
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2014	24909932807	3/6/2014 25147480 12/2017	4	139714 66	95057 32
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24716322837	12/10/2013 25147494 12/2017	1	7796 94	6558 82
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2016	24964602917	3/25/2016 25147556 12/2017	1	4064 97	10409 76
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2014	2333192877	10/21/2014 25147633 12/2017	1	107027 77	653073 37
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	24035512837	6/8/2013 25147698 12/2017	1	7875 39	6028 34
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24100352857	12/31/2013 25147741 12/2017	1	5467 62	4599 38
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24216322837	12/10/2013 25147777 12/2017	2300	34866 4	29346 56
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2012	2396462917	12/21/2012 25147930 12/2017	1	2119278 07	2119278 07
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt Software	Electric Intangible Plant	10/1000 2013	2347352817	1/28/2013 25147993 12/2017	3	26536 68	25612 14
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2012	23878029697	1/21/2012 25147958 12/2017	1	261908 95	261908 95
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24127432877	9/30/2013 25148317 12/2017	1	101071 45	84085 16
PNMR Services Company	73030 - Intangible PIt-Software	303 945 7998	948 Corp Intangible	007 3030 HLDC Loc 948 -Software	Electric Intangible Plant	10/1000 2012	23614752827	11/21/2012 25148344 12/2017	1	82127 21	82127 21
PNMR Services Company	73030 - Intangible PIt-Software	303 914 7998	914 Corp Intangible	007 3030 HLDC Loc 914 -Software	Electric Intangible Plant	10/1000 2011	22737582817	5/26/2011 25148522 12/2017	1	3904429 24	3904429 24
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2011	23151862817	12/27/2011 25148560 12/2017	1	11313 41	11313 41
PNMR Services Company	73030 - Intangible PIt-Software	303 993 7998	993 Corp Intangible	007 3030 HLDC Loc 993 -Software	Electric Intangible Plant	10/1000 2014	24565752807	12/29/2014 25148551 12/2017	1	.5562 73	.33262 02
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2013	23473252817	1/28/2013 25148556 12/2017	2	.36235 39	.3497 95
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2016	24130052857	5/25/2016 25148792 12/2017	1	.48855 72	.12515 58
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2012	2347382817	9/20/2012 25148819 12/2017	1	.669737 15	.669737 15
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	24038512837	6/5/2013 25148855 12/2017	1	.31919 17	.24433 03
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2011	23574422897	12/22/2011 25148995 12/2017	1	.47054 82	.47054 82
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2011	23574432887	12/22/2011 25149073 12/2017	1	.94619 42	.94619 42
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2017	22756492987	7/2/2009 15741442 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2017	25294362907	1/11/2017 26717279 12/2017	1	.40633 53	.3416 28
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2017	25341442817	10/5/2017 27308464 12/2017	9	.547586 93	.46038 64
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/6001 2008	W0021169	1/16/2008 13579368 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2009	22457292827	1/6/2009 15152616 12/2017	1	401680 41	401680 41
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2009	22098373227	3/20/2009 15139161 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2009	22588343267	6/3/2009 15495082 12/2017	1	370931 38	.370931 38
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2009	22465912837	3/12/2009 15741415 12/2017	0	0	0
PNMR Services Company	73030 - Intangible PIt										

PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2017	25276362827	12/21/2017	34608496 12/2017	2	367342 57	30864 51
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2017	43578288	11/6/2017	35110901 12/2017	1	82837 39	6964 59
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	23246712977	11/14/2011	18672145 12/2017	1	186702 38	186702 38
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2017	2471262987	5/15/2017	34601692 12/2017	1	6350240 89	533899 61
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	23246712977	11/14/2011	18672145 12/2017	1	115449 93	115449 93
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2009	2270492807	12/9/2009	25149082 12/2017	1	23576 79	23576 79
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2009	22708402807	12/9/2009	25149066 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	23516722897	12/15/2011	25149053 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2009	22704942807	12/9/2009	25148945 12/2017	1	7254 27	7254 27
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	23853092837	10/11/2012	25148918 12/2017	1	179410 97	179410 97
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	24461292887	12/29/2014	25148909 12/2017	1	62628 23	45823 39
PNMR Services Company 73030 - Intangible PIt-Software	303 953 7995	953 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2010	2292252827	2/17/2010	25148873 12/2017	0	155404 48	155404 48
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24645872817	12/31/2015	25148637 12/2017	1	262207 84	113686 74
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7995	942 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	24213462987	1/27/2013	25148910 12/2017	1	7007 36	5829 69
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	2369592997	1/12/2012	25148720 12/2017	1	39511 71	39511 71
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	23437252817	1/28/2013	25148664 12/2017	1	44738 46	43179 78
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	23535092837	10/11/2012	25148630 12/2017	1	43226 48	43226 48
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	22773582817	5/26/2011	25148578 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	25040792887	12/31/2015	25148470 12/2017	1	38629 96	16748 98
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7995	911 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	24038512837	6/5/2013	25144452 12/2017	1	30458 3	23322 44
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	23437252817	1/28/2013	25144434 12/2017	1	21076 7	20342 39
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7995	911 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	24038512837	6/5/2013	25144515 12/2017	1	27566 56	21101 26
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7995	942 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	24479072807	12/30/2014	25148132 12/2017	1	203189 1	138243 07
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	24283132887	12/27/2013	25148556 12/2017	1	166548 07	58881 01
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7995	942 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	24549342827	12/30/2014	25148020 12/2017	1	1176553 52	80047 68
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	23898632897	12/21/2012	25147921 12/2017	2	31040 77	31040 77
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	24262685217	12/17/2013	25147887 12/2017	1	29618 95	24915 58
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp General Plant	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24693632827	5/13/2015	25147513 12/2017	1	3820 66	13198 5
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	24282932807	2/26/2014	25147595 12/2017	2	300181 51	258456 33
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	24099958217	10/24/2013	25147390 12/2017	3	266641 71	220671 62
PNMR Services Company 73030 - Intangible PIt-Software	303 953 7995	953 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24901172807	1/23/2015	25147327 12/2017	1	185194 74	147076 6
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	24099592817	6/24/2013	25147262 12/2017	1	214300 1	177353 91
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	23935422837	12/26/2012	25147264 12/2017	76	105708 87	105708 87
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	23623072917	11/7/2012	25147147 12/2017	1	14653 62	14653 62
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24862612847	1/23/2015	25147136 12/2017	1	77457 96	35352 92
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	23618352997	5/23/2015	25147756 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	23623102817	5/23/2012	25147788 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7995	911 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2017	25188485207	1/23/2017	24663297 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7995	911 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	25188452807	1/23/2015	24663041 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2009	2708492807	12/29/2009	19093969 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	25136353257	12/21/2015	23632628 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	23623062817	12/28/2011	25147791 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	25042232947	12/21/2015	23616529 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	236044652917	1/21/2012	25147799 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7995	942 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2016	25168452827	10/4/2016	23407741 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	236865962887	12/28/2012	25187862 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 948 7995	948 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	23617452827	11/21/2012	25267035 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	23771762837	10/2/2012	25162726 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	23437252817	1/28/2013	25149052 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	24097792857	4/14/2016	22876734 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	23623082817	6/29/2012	25147740 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2016	24946692837	3/8/2016	22792931 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24727632847	1/23/2015	22730073 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7995	911 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	24038512837	6/5/2013	20025320 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7995	911 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24038512837	6/5/2013	20025334 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 953 7995	953 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24901172807	1/23/2015	22674033 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7995	942 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24727352847	1/23/2015	22654668 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24727632847	1/23/2015	22660281 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24727620927	1/23/2015	22660278 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24727562827	1/23/2015	22660275 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24727562827	1/23/2015	22660275 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24727632847	1/23/2015	22660281 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible</									

PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24119352877	12/11/2013	2036543 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24213482987	12/27/2013	20439051 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24213482987	12/27/2013	20439064 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible	007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	10/6001 2014	24545142857	12/30/2014	21479372 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/6001 2014	2447972807	12/30/2014	21479357 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2014	24537403217	12/22/2014	21442877 12/2017	-4	-36624 12	-22352 98	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2014	23879792957	2/26/2014	21340408 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	23754882817	10/14/2013	20623958 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24296852817	12/17/2013	20833494 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2014	24451172897	5/8/2014	2103669 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24127432877	9/30/2013	20807351 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2014	2419362917	5/14/2014	21340416 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2014	24138292827	3/11/2014	21368397 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24103323207	1/23/2013	20658409 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2013	24099982817	10/24/2013	20658389 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24213482987	12/27/2013	20439058 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible	007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	10/1000 2014	24545142857	12/30/2014	21549941 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2014	2451532967	12/30/2014	21558573 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2014	244979082807	1/22/2014	21705283 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2015	24619632897	5/15/2015	22052811 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2015	24727422987	7/5/2015	22104798 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2015	24917112447	1/23/2015	22534702 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible	007 3030 HLDC Loc 953 -Software	Electric Intangible Plant	10/6001 2016	2435608557	1/27/2016	22659021 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24657622827	6/12/2013	22921316 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2016	24834363207	4/22/2016	23006187 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2016	25030142817	5/8/2016	23247240 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	23599742917	9/30/2013	20997702 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	24033515837	6/5/2015	20025340 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	24034512837	6/5/2015	20025331 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	24034512837	6/5/2015	20025325 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 945 7998	945 Corp Intangible	007 3030 HLDC Loc 945 -Software	Electric Intangible Plant	10/1000 2012	23614752827	1/12/2012	2025304 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2012	23054462917	1/22/2012	18473906 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2012	230984462917	1/26/2012	18473905 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2016	24758162807	10/20/2016	23466885 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	23437252817	1/26/2013	19305510 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2013	23437252817	1/26/2013	19305513 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	23437252817	1/26/2013	19305511 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2012	23743792827	1/21/2012	19267051 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/6001 2012	23878602967	1/21/2012	19266496 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2012	23925422937	1/26/2012	19151927 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 ZDDO NOT USE-High Level Loc 948 Maj	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2012	23617452827	1/21/2012	19171095 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2012	23623502877	10/25/2012	19110291 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2014	23437252817	1/28/2013	19305513 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible	007 3030 HLDC Loc 953 -Software	Electric Intangible Plant	10/1000 2013	23437252817	1/28/2013	19305513 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	23516882617	1/27/2011	19042778 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/6001 2011	25478462987	1/31/2011	24629627 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2011	236174362987	5/31/2012	18963530 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2012	23962502857	1/21/2012	25147408 12/2017	1	1	44526 38	44526 38
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2015	24013072817	1/23/2015	25147426 12/2017	1	1	266347 5	109261 0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	2419382907	1/29/2013	25147444 12/2017	1	1	70351 13	59179 64
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2014	24619612997	1/22/2014	25147474 12/2017	1	1	36653 05	22492 71
PNMR Services Company 73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible	007 3030 HLDC Loc 948 -Software	Electric Intangible Plant	10/1000 2013	24657622827	8/12/2013	25147606 12/2017	1	1	30391 59	12334 34
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	24036512837	6/5/2013	25147615 12/2017	1	1	7571 41	5754 32
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2009	22708492807	12/9/2009	21420432 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2011	23246712977	11/14/2011	181512435 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2014	24592942827	1/23/2014	25147651 12/2017	1	1	5373 51	3655 96
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2015	24013072817	1/23/2015	25147426 12/2017	1	1	29559 5	29559 5
PNMR Services Company 73030 - Intangible PIt-Software	303 945 7998	945 Corp Intangible	007 3030 HLDC Loc 945 -Software	Electric Intangible Plant	10/1000 2014	24297782997	9/23/2014	25147831 12/2017	1	1	726041 48	471915 54
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24213482987	1/27/2013	25147957 12/2017	1	1	3066 75	2551 35
PNMR Services Company 73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible	007 3030 HLDC Loc 948 -Software	Electric Intangible Plant	10/1000 2016	24946692837	3/8/2016	25148011 12/2017	1	1	183319 91	46954 35
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2014	24119326917</td						

PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	23437252817	1/28/2013	25148245 12/2017	1	52893 13	51050 34
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	2456735257	12/31/2015	25148308 12/2017	1	199996 46	91281 25
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2009	22771652837	12/30/2009	16672386 12/2017	1	648999 37	648999 37
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	106001 2009	2274432847	12/15/2009	16569457 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2015	24993712827	12/31/2015	25144416 12/2017	1	35022 88	15185 04
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	911 Corp Intangible	007 3030 HLDC Loc 911 - Software	Electric Intangible Plant	101000 2010	2277212837	1/11/2010	16558358 12/2017	1	254361 82	254361 82
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2015	24744703217	6/18/2015	25148479 12/2017	1	49453 19	21441 66
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	105001 2009	22771652837	12/30/2009	16217976 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	911 Corp Intangible	007 3030 HLDC Loc 911 - Software	Electric Intangible Plant	101000 2008	22122772827	8/21/2008	14457085 12/2017	1	841070 15	841070 15
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	121000 2008	22771652667	9/29/2008	14340885 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2005	22115392937	1/16/2008	13600911 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible	007 3030 HLDC Loc 951 - Software	Electric Intangible Plant	106001 2007	W0022036	7/30/2007	13579779 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	911 Corp Intangible	007 3030 HLDC Loc 911 - Software	Electric Intangible Plant	101000 2013	23754852817	10/14/2013	25148542 12/2017	1	1138819 66	871777 54
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 - Software	Electric Intangible Plant	101000 2013	2393912977	10/18/2013	25148569 12/2017	1	1636985 02	1354762 29
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	24228932807	2/26/2014	25148765 12/2017	1	636370 03	465614 86
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2009	2270492807	12/29/2009	25148885 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2009	2270492807	12/29/2009	25149020 12/2017	1	19478 27	19478 27
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2009	2270492807	12/29/2009	25149029 12/2017	1	27145 07	27145 07
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	23623062817	12/28/2011	25149109 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2012	23623102817	5/23/2012	25149911 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2009	22708492807	12/29/2009	25149055 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2015	25256294987	4/14/2013	2512723 12/2017	1	244472 65	222060 22
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2001	2379412817	1/31/2013	26120001 12/2017	1	16757 39	1408 89
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2016	25344152807	12/30/2016	27120887 12/2017	1	127446 5	27582 1
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2014	24985102897	10/31/2017	2708461 12/2017	1	57662 8	45484 89
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2017	70335280	12/19/2017	35129612 12/2017	1	114434 96	9621 18
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible	007 3030 HLDC Loc 951 - Software	Electric Intangible Plant	101000 2007	W0014765	6/18/2007	1372851 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2005	66128414001	6/23/2005	13372881 12/2017	1	877515 7	877518 7
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2005	20000258	5/31/2005	13372884 12/2017	0	6751 38	6751 38
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	911 Corp Intangible	007 3030 HLDC Loc 911 - Software	Electric Intangible Plant	101000 2006	21928922857	7/1/2006	2655591 12/2017	1	2184943 22	2184943 22
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible	007 3030 HLDC Loc 951 - Software	Electric Intangible Plant	106001 2007	W002028	7/30/2007	13499795 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2005	200081192	1/17/2008	16200855 12/2017	0	426445 97	426445 97
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	911 Corp Intangible	007 3030 HLDC Loc 911 - Software	Electric Intangible Plant	106001 2009	22457928287	1/26/2009	14959642 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	911 Corp Intangible	007 3030 HLDC Loc 911 - Software	Electric Intangible Plant	106001 2008	222909462817	12/23/2008	15009965 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7998	953 Corp Intangible	007 3030 HLDC Loc 953 - Software	Electric Intangible Plant	106001 2009	22217762827	10/9/2009	15922170 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 ZDDO NOT USE-High Level Loc 941 Maj	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2009	22708492807	12/29/2009	16191578 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7998	953 Corp Intangible	007 3030 HLDC Loc 953 - Software	Electric Intangible Plant	106001 2009	22851642817	12/23/2009	16217986 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2010	22708452807	11/20/2009	162849492 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	106001 2009	22771852837	12/30/2009	16569436 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 ZDDO NOT USE-High Level Loc 911 Maj	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2009	2285102817	12/30/2009	16623336 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2009	22795332807	12/29/2009	16952154 12/2017	1	17107 24	17107 24
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	106001 2009	22812692827	12/23/2009	16952152 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 - Software	Electric Intangible Plant	106001 2010	29668332837	10/20/2010	17368306 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 - Software	Electric Intangible Plant	106001 2010	22964472817	11/3/2010	17369359 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible	007 3030 HLDC Loc 953 - Software	Electric Intangible Plant	106001 2010	22926872817	12/29/2010	17770559 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 - Software	Electric Intangible Plant	106001 2010	23138302837	12/29/2010	17770746 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2010	201000 2850452817	12/10/2010	18165945 12/2017	1	450407 5	460407 5
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2010	231820142817	12/29/2010	182201043 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2009	22708492807	12/29/2009	16214036 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2011	2316722897	12/15/2011	166172112 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2010	23011712957	12/29/2010	1665692 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 - Software	Electric Intangible Plant	106001 2012	23632102817	5/23/2012	19093939 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible	007 3030 HLDC Loc 948 - Software	Electric Intangible Plant	101000 2009	22545732807	12/29/2009	160939365 12/2017	1	237304 69	237304 69
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2011	23623062817	12/28/2011	19093972 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	106001 2012	2396520587	12/21/2012	19153322 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	106001 2012	23889632857	12/21/2012	19167820 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant	007 3030 HLDC Loc 942 - Software	Electric Intangible Plant	106001 2012	23878602967	12/21/2012	19188360 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2012	23847582807	12/28/2012	192263865 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	106001 2012	2396250587	12/21/2012	192671173 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	23437252817	1/28/2013	19305512 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2013	23437252817	1/28/2013	19305517 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 - Software	Electric Intangible Plant	101000 2012	23064462917	12/21/2012	19473911 12/2017	0	0	0

PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 988 -Software	Electric Intangible Plant	101000 2013	24216322837		12/10/2013	20365457	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2013	24213482957		12/27/2013	20439052	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	101000 2013	2375482817		10/14/2013	20658354	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible	007 3030 HLDC Loc 948 -Software	Electric Intangible Plant	101000 2013	24037962827		12/17/2013	20658353	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	106001 2014	24119362917		5/14/2014	20805343	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106001 2014	24333192877		10/21/2014	21219992	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible	007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	101000 2014	24310562907		9/23/2014	21364047	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	106001 2014	2447902807		12/22/2014	2144268	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2017	6862828		12/21/2017	34605519	12/2017	4	314119 97	26409 79	
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106001 2014	24545132967		12/30/2014	21479369	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2017	25042262817		1/24/2017	27530123	12/2017	2	-9912 55	-757 73	
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2014	24582942827		12/30/2014	21549959	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2017	25532072867		11/5/2017	27528197	12/2017	1	98030 42	8241 96	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	24479102807		12/22/2014	21705297	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	101000 2015	24741052997		3/23/2015	21926438	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	24791392807		5/12/2015	22105793	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	24911712847		12/31/2014	22654074	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2017	24712362987		5/15/2017	25251095	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2017	25478482987		1/31/2017	2571213	12/2017	1	23627701	17	2146160 09
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2016	25080232967		12/21/2016	25712665	12/2017	1	355287 99	91001 11	
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2016	25280702887		12/28/2016	25324404	12/2017	1	34484 46	7880 61	
PNMR Services Company	73030 - Intangible PIt-Software	303 964 7998	964 Corp Intangible	007 3030 HLDC Loc 964 -Software	Electric Intangible Plant	101000 2016	25204273257		12/21/2016	25324380	12/2017	1	40999 93	10499 91	
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2011	23623068617		12/28/2011	25149109	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	23494432807		12/22/2011	25149011	12/2017	1	167447 9	167447 9	
PNMR Services Company	73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible	007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	101000 2007	W0014765		6/15/2007	25144545	12/2017	1	10967200	97	10967200 97
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2013	24741632837		12/10/2013	25146801	12/2017	1	14349 01	12076 44	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	2470139207		6/12/2013	25146702	12/2017	1	723902 05	330029 57	
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2014	24545112907		12/22/2014	25148461	12/2017	1	20726 98	13795 74	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	101000 2013	24331382817		12/27/2013	25148389	12/2017	1	53198 67	77130 65	
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2012	23689632897		12/21/2012	25148371	12/2017	4	14807 03	14807 03	
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2015	234969193237		4/21/2015	25148362	12/2017	1	169119 99	169119 99	
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2012	23064452917		12/21/2012	25147084	12/2017	1	11053 36	11053 36	
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2013	23909342917		9/30/2013	25147597	12/2017	650	159612 17	134266 38	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	101000 2015	24619672837		7/28/2015	25147579	12/2017	1	766305 24	386231 11	
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2012	23995652887		12/28/2012	25147536	12/2017	1	71846 14	71846 14	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	24399602807		7/14/2013	25147309	12/2017	1	98107 45	446065 35	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	101000 2013	2419372817		10/18/2013	25147228	12/2017	1	45761 22	44166 9	
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106001 2016	25242652947		12/28/2016	25137046	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106001 2016	25042273257		12/21/2016	25137628	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106001 2016	2525662987		11/10/2016	24663300	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106001 2016	25136362527		12/21/2016	24663324	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	106001 2016	25042232947		12/21/2016	24663288	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	106001 2017	25379042817		1/31/2017	24672122	12/2017	1	12348 18	2263 52	
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	106001 2016	25390702887		12/28/2016	23654231	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	106001 2015	24644572827		11/17/2015	22666272	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	106001 2016	2470312827		12/31/2016	23291335	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 966 7998	966 Corp Intangible	007 3030 HLDC Loc 966 -Software	Electric Intangible Plant	101000 2016	24948402917		3/26/2016	23618499	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106001 2015	24552020947		12/31/2015	22666296	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2010	24802202947		12/31/2010	22678556	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible	007 3030 HLDC Loc 953 -Software	Electric Intangible Plant	101000 2015	24735602857		1/27/2016	23006163	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2016	24813082857		5/25/2016	23006179	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2016	25186452827		10/4/2016	23464099	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	101000 2016	24807792857		4/14/2016	2344099	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2015	24903712827		12/31/2015	22921335	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2016	24903792817		12/31/2016	22854056	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2015	24824652947		1/28/2016	23291344	12/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible	007 3030 HLDC Loc 941 -Software</td											

PNMR Services Company 73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible		007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	101000 2015	24744683207		11/17/2015	25147363 12/2017	1	130777 49	54490 62
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 964 -Software	Electric Intangible Plant	101000 2013	24196212997		8/20/2013	25147507 12/2017	1	28638 92	239372 8
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2013	24213482987		12/27/2013	25147570 12/2017	1	6976 61	5804 11
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2014	24342062857		12/22/2014	21558496 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2014	24552942827		12/30/2014	21549962 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	24228932807		2/26/2014	21549905 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 965 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106000 2014	24619612997		12/22/2014	21442898 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2013	24123682877		9/30/2013	25147624 12/2017	1	395348 66	328905 49
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 964 -Software	Electric Intangible Plant	101000 2013	2430322857		12/10/2013	25147680 12/2017	28	12197 67	10210 31
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	106001 2014	24479902807		12/22/2014	21442871 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2012	23623982817		6/29/2012	25147904 12/2017	5	6414 24	6414 24
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106001 2014	24342062857		12/22/2014	21442858 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	101000 2013	24333182817		12/27/2013	21340450 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2013	24283132887		12/27/2013	21340440 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2014	24059932807		3/6/2014	20966767 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 964 -Software	Electric Intangible Plant	101000 2013	2424652897		9/14/2013	20807361 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	23473252817		1/28/2013	25147540 12/2017	1	42513 69	41032 52
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2013	24213482987		12/27/2013	20439940 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2013	24213482987		12/27/2013	20439935 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2013	24100352857		12/31/2013	20439928 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible		007 3030 HLDC Loc 944 -Software	Electric Intangible Plant	106001 2013	24037622827		12/17/2013	20435344 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2013	24216322837		12/10/2013	20365460 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2013	24198542877		10/18/2013	20365433 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	23437252817		1/28/2013	25147894 12/2017	1	37972 09	36649 15
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 964 -Software	Electric Intangible Plant	101000 2013	24310922857		12/10/2013	20314447 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	23437252817		1/28/2013	25147903 12/2017	1	40248 14	38845 9
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2012	23018332897		5/23/2012	20258497 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2015	2491112847		12/31/2015	25147965 12/2017	1	174152 02	175507 94
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	24543025807		12/19/2014	25146065 12/2017	1	494658 28	361928 18
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	24119372817		10/18/2013	20144448 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2012	23623072917		11/7/2012	20144426 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2014	2474902807		12/22/2014	25146148 12/2017	1	272487 8	185391 59
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2012	23046452897		12/21/2012	25146164 12/2017	1	44507 57	44507 57
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2012	23064462917		12/21/2012	19473912 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2012	23084462917		12/21/2012	19473909 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	2491112847		9/30/2015	25147513 12/2017	1	594677 18	271419 19
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2014	23473252817		1/28/2013	19305508 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant		007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2013	23865662887		12/28/2012	19267603 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible		007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	101000 2013	23754892817		10/14/2013	25149281 12/2017	6	236165 56	180776 67
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant		007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2012	23865917287		12/28/2012	19266568 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106001 2012	23889532857		12/21/2012	19266549 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2013	23473252817		1/28/2013	25147535 12/2017	1	12811 72	12365 36
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2013	23437252817		1/28/2013	19237303 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant		007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2012	23847562807		1/28/2013	19236049 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2016	2469312625		2/17/2016	25146407 12/2017	0	655593 01	167191 26
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	101000 2012	24213462845		12/27/2012	25146425 12/2017	0	2801 69	2350 83
PNMR Services Company 73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible		007 3030 HLDC Loc 948 -Software	Electric Intangible Plant	101000 2013	23984462817		6/9/2013	25146486 12/2017	1	166750 68	140132 95
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant		007 3030 Intangible PIt-Software	Electric Intangible Plant	106001 2012	23962502857		12/21/2012	19162291 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible		007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	101000 2012	23547415807		12/26/2012	25148505 12/2017	1	180583 74	180583 74
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	106001 2012	23650592997		1/21/2012	19162156 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2006	W0000703		1/21/2006	19093950 12/2017	1	10259 3	10259 3
PNMR Services Company 73030 - Intangible PIt-Software	303 914 7998	914 Corp Intangible		007 3030 HLDC Loc 914 -Software	Electric Intangible Plant	101000 2011	22773582817		5/26/2011	19093940 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible		007 3030 HLDC Loc 953 -Software	Electric Intangible Plant	101000 2010	22922952827		2/17/2010	25146407 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	23574422897		2/17/2011	25146425 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2015	2484329867		1/22/2010	25146486 12/2017	1	111235 2	50759 34
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	23574432887		1/22/2011	19264444 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2011	23633062817		1/28/2011	1672156 12/2017	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	101000 2016	25003142817		8/8/2016	25146593 12/2017	1	53448 65	136698 84
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant		007 3030 Intangible PIt-Software	Electric Intangible Plant	101000 2016	24834363207		4/22/2016	25148711 12/2017	1	87384 35	18911 76
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007									



PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 HLDC Loc 988 -Software	Electric Intangible Plant	10/1000 2015	24727602927	12/31/2015	2291328 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 HLDC Loc 988 -Software	Electric Intangible Plant	10/6001 2016	2522662987	5/25/2016	22942359 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2016	2457353817	11/10/2016	23489197 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/6001 2016	24740852857	12/21/2016	23618505 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/6001 2017	25379472817	1/31/2017	2466312 12/2017	3	4409 21	608 24	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2017	78405280	12/29/2017	35200569 12/2017	2	28841 09	2424 83	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2017	255413032807	12/13/2017	27761267 12/2017	1	104680 29	8801 05	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2017	51700289	11/6/2017	27308472 12/2017	7	54256 02	4561 6	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2017	255413062307	6/30/2017	26102010 12/2017	2	59808 1	5028 4	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 HLDC Loc 988 -Software	Electric Intangible Plant	10/1000 2016	25136363257	12/21/2016	250528283 12/2017	1	136675 73	35057 22	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 HLDC Loc 988 -Software	Electric Intangible Plant	10/1000 2016	25424652947	12/28/2016	25712695 12/2017	1	976694	250163 93	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2016	2391612937	12/28/2016	25147183 12/2017	1	203986 02	203966 02	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/7000 2013	24213462987	12/27/2013	25147192 12/2017	1	2354 98	1959 2	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2017	2498102817	1/11/2017	25712655 12/2017	1	130785 45	11879 55	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2017	25188482897	1/24/2017	25324397 12/2017	1	926596 77	169869 36	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 945 -Software	Electric Intangible Plant	10/1000 2017	23614752827	1/21/2017	25147318 12/2017	45194 49	45194 49		
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 964 -Software	Electric Intangible Plant	10/1000 2015	24674262977	10/1/2015	25147435 12/2017	1	116241 15	503929 45	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2009	22708492807	12/29/2009	25149052 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2019	24559742837	12/31/2015	25146882 12/2017	1	218744 4	99838 08	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2016	24829742807	3/16/2016	25148666 12/2017	421654 34	121219 48		
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 958 -Software	Electric Intangible Plant	10/6000 2012	23064462931	12/21/2012	25148533 12/2017	16225 13	16225 13		
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2016	24537352817	1/21/2016	25149497 12/2017	1	599699 85	172323 24	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2015	24727302887	12/31/2015	25148398 12/2017	1	171023 35	169169 42	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 995 -Software	Electric Intangible Plant	10/1000 2013	24298668237	1/21/2013	25148263 12/2017	9872 96	9305 17		
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 Intangible PIt Software	Electric Intangible Plant	10/1000 2012	2387519397	12/28/2012	25148236 12/2017	1	72538 46	72538 46	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	2423752817	1/20/2013	25148191 12/2017	1	44254 43	42712 61	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 Intangible PIt Software	Electric Intangible Plant	10/1000 2013	24028512837	6/5/2013	26148222 12/2017	1	7213 69	5521 83	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 Intangible PIt Software	Electric Intangible Plant	10/1000 2013	24191372817	10/18/2013	25145200 12/2017	1	485 53	661 85	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	242313428287	12/27/2013	25148182 12/2017	1	4366 33	3788 95	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2012	23771762837	10/2/2012	25148119 12/2017	1	103228 58	103228 59	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2012	23623072917	11/7/2012	25145101 12/2017	1	915 83	915 83	
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7995	951 Corp Intangible	007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	10/1000 2014	24310562907	9/23/2014	25147622 12/2017	1	63120 15	39373 59	
FNMN Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 HLDC Loc 988 -Software	Electric Intangible Plant	10/1000 2014	2445172897	5/6/2016	25147723 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2013	24331182817	12/27/2013	25147705 12/2017	1	93198 68	77130 88	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2016	25107162937	3/9/2016	25147687 12/2017	1	173628 87	44984 41	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2015	24741592997	3/23/2015	25147588 12/2017	1	105157 03	51652 85	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2015	24213428687	12/27/2013	25147547 12/2017	1	1123 33	934 54	
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7995	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	24038512837	6/5/2013	25147525 12/2017	1	7289 63	5579 96	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp General Plant	007 3030 Intangible PIt Software	Electric Intangible Plant	10/1000 2014	2447912807	12/24/2014	25147516 12/2017	1	9720 66	7112 35	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7995	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24213462987	12/27/2013	25147462 12/2017	1	7899 37	6571 78	
FNMN Services Company 73030 - Intangible PIt-Software	303 941 7995	941 Corp Intangible	007 3030 Intangible PIt Software	Electric Intangible Plant	10/1000 2013	24119372817	10/18/2013	25147417 12/2017	1	16579 54	16001 91	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7995	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2016	25168452827	10/4/2014	25147455 12/2017	1	204930 92	46833 29	
PNMR Services Company 73030 - Intangible PIt-Software	303 951 7995	951 Corp Intangible	007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	10/1000 2014	24545142857	12/30/2014	25147426 12/2017	1	67461 66	42081 76	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	240100352857	12/31/2013	25147337 12/2017	1	1245 9	1048 06	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	241000323887	12/27/2013	25147421 12/2017	1	4962 49	4174 47	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 HLDC Loc 964 -Software	Electric Intangible Plant	10/1000 2015	24727562827	12/31/2015	25147465 12/2017	1	27205 76	10882 32	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3039 Intangible PIt Software	Electric Intangible Plant	10/1000 2013	24327525817	1/28/2013	25147489 12/2017	1	27447 94	25491 66	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	23989742917	9/30/2013	25147534 12/2017	2	159612 15	134266 36	
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2016	25290712617	12/14/2016	23618524 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7996	941 Corp General Plant	007 3030 Intangible PIt Software	Electric Intangible Plant	10/1000 2016	24735812807	10/20/2016	25147660 12/2017	1	591752 39	128067 34	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7996	941 Corp Intangible	007 3030 Intangible PIt Software	Electric Intangible Plant	10/1000 2013	23423752817	1/28/2013	25147528 12/2017	1	61021 02	58995 05	
PNMR Services Company 73030 - Intangible PIt-Software	303 911 7995	911 Corp Intangible	007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2016	25226952837	10/4/2016	23444511 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7995	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24168502817	12/19/2013	25147411 12/2017	1	81694 62	67964 44	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7996	941 Corp Intangible	007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/6001 2006	25192802807	7/6/2016	23008681 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2016	25107162937	3/9/2016	2300195 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7996	941 Corp Intangible	007 3030 Intangible PIt Software	Electric Intangible Plant	10/1000 2013	24246402927	12/31/2015	25147766 12/2017	1	108032 9	90877 69	
PNMR Services Company 73030 - Intangible PIt-Software	303 941 7996	941 Corp Intangible	007 3030 Intangible PIt Software	Electric Intangible Plant	10/1000 2015	24737632647	12/31/2015	25147876 12/2017	1	41474 92	1829 75	
PNMR Services Company 73030 - Intangible PIt-Software	303 942 7996	942 Corp Intangible	007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2015	24648478287	11/17/2015	23006155 12/2017	0	0	0	0
PNMR Services Company 73030 - Intangible PIt-Software	303 968 7995	968 Corp Intangible	007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2015	24854872817	12/31/2015					

PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2014	24582942627		12/30/2014	21549951 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2013	23437252817		1/28/2013	25147649 1/2/2017	1	38250 14	36917 51	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2014	24582942627		12/30/2014	25147912 1/2/2017	1	26921 2	14316 28	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2013	24333182817		1/27/2013	21340463 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2014	24277742887		9/12/2014	21340433 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 998 -Software	Electric Intangible Plant	10/1000 2014	24277742887		9/12/2014	25147938 1/2/2017	1	145413 28	88750 81	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 998 -Software	Electric Intangible Plant	10/1000 2014	24639572887		12/22/2014	25147038 1/2/2017	1	652631 69	39823 94	
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24266862817		12/17/2013	20833497 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24213482987		12/22/2014	25148047 1/2/2017	1	877619 51	597102 98	
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24213482987		12/27/2013	20439061 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2013	24100322827		12/27/2013	25148029 1/2/2017	1	5808 04	505 69	
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2013	24103323207		12/31/2013	25148128 1/2/2017	1	171627 43	142763 35	
PNMR Services Company	73030 - Intangible PIt-Software	303 942 7998	942 Corp Intangible		007 3030 HLDC Loc 942 -Software	Electric Intangible Plant	10/1000 2014	24582942827		12/30/2014	25148218 1/2/2017	1	41841 52	28467 57	
PNMR Services Company	73030 - Intangible PIt-Software	303 945 7998	948 Corp Intangible		007 3030 HLDC Loc 964 -Software	Electric Intangible Plant	10/1000 2013	24106228557		12/10/2013	20314452 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2012	23064462917		12/21/2012	25148272 1/2/2017	1	309700 07	309700 07	
PNMR Services Company	73030 - Intangible PIt-Software	303 945 7998	948 Corp Intangible		007 3030 HLDC Loc 948 -Software	Electric Intangible Plant	10/1000 2013	23984482817		8/9/2013	20197401 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2014	2477902807		11/7/2012	20144431 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 993 7998	993 Corp Intangible		007 3030 HLDC Loc 993 -Software	Electric Intangible Plant	10/1000 2014	24585752807		12/29/2014	25148290 1/2/2017	1	109136 09	65490 27	
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2013	24165542877		10/18/2013	2031398 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 991 7998	911 Corp Intangible		007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2013	24035182837		6/5/2013	20205343 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible		007 3030 HLDC Loc 948 -Software	Electric Intangible Plant	10/1000 2012	23618362987		5/31/2012	20253010 1/2/2017	1	69440 38	69440 38	
PNMR Services Company	73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible		007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	10/1000 2012	23647182807		12/26/2012	19457210 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2011	23355582827		12/30/2011	19433892 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible		007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/6001 2013	24038518287		6/5/2013	19459768 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible		007 3030 HLDC Loc 953 -Software	Electric Intangible Plant	10/1000 2012	23984052817		9/30/2013	25148299 1/2/2017	1	18336 1	15585 66	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2013	2347252817		1/28/2013	19305522 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2012	23437525817		1/28/2013	19305516 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2012	23916812937		12/28/2012	19282381 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp General Plant		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2012	23789272817		1/28/2012	19272711 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6001 2012	24583072927		5/31/2012	19457210 1/2/2017	1	174118 3	75493 32	
PNMR Services Company	73030 - Intangible PIt-Software	303 953 7998	953 Corp Intangible		007 3030 HLDC Loc 953 -Software	Electric Intangible Plant	10/6000 2010	22922558287		12/6/2012	19236340 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/6000 2012	23623072917		11/7/2012	19162212 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2009	22094373227		3/20/2009	19093564 1/2/2017	1	240790	240 90	
PNMR Services Company	73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible		007 3030 HLDC Loc 948 -Software	Electric Intangible Plant	10/1000 2009	227525442817		7/20/2009	19093562 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2008	20021202		1/16/2008	19093567 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 941 -Software	Electric Intangible Plant	10/1000 2010	23130320537		12/29/2010	19093594 1/2/2017	1	590411 36	590411 36	
PNMR Services Company	73030 - Intangible PIt-Software	303 948 7998	948 Corp Intangible		007 3030 HLDC Loc 948 -Software	Electric Intangible Plant	10/6001 2012	23619362987		5/31/2012	19093584 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible		007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	10/1000 2012	23547182807		12/26/2012	25148338 1/2/2017	1	7564 14	7564 14	
PNMR Services Company	73030 - Intangible PIt-Software	303 993 7998	993 Corp Intangible		007 3030 HLDC Loc 993 -Software	Electric Intangible Plant	10/1000 2012	23447092807		9/20/2012	160793701 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible		007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2012	24074882817		9/20/2012	19073698 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	24216328237		12/10/2013	25148675 1/2/2017	2	2868 6	24140 57	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 964 -Software	Electric Intangible Plant	10/1000 2013	24364528987		9/14/2013	25148783 1/2/2017	1	83742 61	70998 5	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2011	23623062817		12/28/2011	18672157 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2013	23969742917		9/30/2013	25148900 1/2/2017	12	159612 15	134286 36	
PNMR Services Company	73030 - Intangible PIt-Software	303 968 7998	968 Corp Intangible		007 3030 HLDC Loc 968 -Software	Electric Intangible Plant	10/1000 2014	235355562827		12/30/2014	25148972 1/2/2017	0	349275 94	349275 94	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2011	23623062817		12/28/2011	25148981 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/1000 2016	25056272847		1/2/2016	25712684 1/2/2017	1	25239 3	5462 3	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2017	25371241807		6/27/2017	2606084 1/2/2017	3	107680 24	90532 27	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6000 2009	2555682807		12/9/2009	16124042 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6000 2016	24740852857		1/29/2016	26364998 1/2/2017	1	510885 22	110566 03	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6000 2016	24701332817		1/21/2016	26757018 1/2/2017	1	532259 1	115191 76	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2017	25496192817		1/27/2017	27536130 1/2/2017	8	690395 95	58045 38	
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 HLDC Loc 953 -Software	Electric Intangible Plant	10/6001 2010	22928872817		1/29/2010	1752500 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 941 7998	941 Corp Intangible		007 3030 Intangible PIt-Software	Electric Intangible Plant	10/6001 2017	29102283		1/16/2017	35110998 1/2/2017	1	407145 64	34230 97	
PNMR Services Company	73030 - Intangible PIt-Software	303 951 7998	951 Corp Intangible		007 3030 HLDC Loc 951 -Software	Electric Intangible Plant	10/6001 2007	W0020236		7/30/2007	1370301 1/2/2017	0	0	0	0
PNMR Services Company	73030 - Intangible PIt-Software	303 911 7998	911 Corp Intangible		007 3030 HLDC Loc 911 -Software	Electric Intangible Plant	10/1000 2006	W0012788		9/14/2006	1337260 1				













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26617 73	-	0	0
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FERC	3036	Deo	FERC	3036	Trans	FERC	3036	Retirements	FERC	SISE	C138	FERC	3036	Salvage	FERC	3036	CapLoss
Sum of provision	Column Labels		Sum of transfers	Column Labels		Sum of retirements	Column Labels		Sum of cost_of_removal	Column Labels		Sum of sale_credits	Column Labels		Sum of gain_lo	Column Labels	
New Labels	2,018	2,019	Row Labels	2,018	2,019	Row Labels	2,018	2,019	Row Labels	2,018	2,019	Row Labels	2,018	2,019	Row Labels	2,018	2,019
123	1,725,496	1,354,468	123	1,725,496	1,354,468	123	-	-	123	-	-	123	-	-	123	-	2113
Grand Total	1,725,496	1,354,468	Grand Total	1,725,496	1,354,468	Grand Total	-	-	Grand Total	-	-	Grand Total	-	-	Grand Total	-	2113











1	07/01/18	25775560	0101/15	12/01/19	2018	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	75 549.0*	14 115.58	-	89 997.55
1	06/01/18	25775560	0101/15	12/01/19	2018	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	89 667.65	14 704.81	-	104 372.26
1	06/01/18	25775560	0101/15	12/01/19	2018	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	104 372.26	15 981.37	-	120 353.63
1	06/01/18	25775560	0101/15	12/01/19	2018	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	116 940.34	15 945.85	-	132 886.57
1	11/01/18	25775560	0101/15	12/01/19	2018	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	135 228.48	15 545.87	-	150 823.35
1	12/01/18	25775560	0101/15	12/01/19	2018	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	150 823.35	16 095.30	-	166 924.65
1	01/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	166 924.65	16 961.56	-	183 886.57
1	02/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	207 804.91	17 885.91	-	224 886.57
1	03/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	234 731.51	17 885.91	-	250 713.17
1	04/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	260 740.48	80 765.15	-	280 539.29
1	05/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	280 740.48	40 765.15	-	295 539.29
1	06/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	345 636.93	14 297.70	-	362 942.83
1	07/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	370 934.63	93.50	-	371 401.58
1	08/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	372 451.54	93 516.95	-	384 968.57
1	09/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	376 055.33	105.50	-	385 110.37
1	10/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	381 781.51	117 054.55	-	384 555.64
1	11/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	386 485.64	117 054.55	-	395 980.57
1	12/01/19	25775560	0101/15	12/01/19	2019	13 Texas	Distribution	101 Texas-New Mexico Power	012 37020 TX Non Analog Meters	3/03	270	Financial	396 526.15	121 962.50	-	407 372.39
1	01/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	106 956.02	32.75	-	124 644.84
1	02/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	142 420.44	37 916.73	21 22	160 574.08
1	03/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	145 258.12	25 567.70	10 04	151 035.19
1	04/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	134 713.66	28.50	-	134 713.66
1	05/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	134 713.66	28.50	-	149 015.62
1	06/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	141 015.62	38 325.00	-	145 340.88
1	07/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	146 476.44	38 325.00	-	147 849.57
1	08/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	149 670.76	38 399.18	-	153 099.94
1	09/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	153 099.94	38 538.32	(804.23)	155 951.53
1	10/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	165 286.20	38 861.24	-	165 286.20
1	11/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	164 102.63	39 192.79	-	164 102.63
1	12/01/19	17517837	0101/15	12/01/19	2018	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	174 731.42	39 192.79	-	174 731.42
1	01/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	170 402.12	33 979.57	(5 511.35)	170 402.12
1	02/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	170 402.12	33 979.57	(5 511.35)	170 402.12
1	03/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	170 249.01	33 903.16	(97.57)	170 249.01
1	04/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	179 637.17	33 978.27	(97.57)	183 115.44
1	05/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	185 518.10	33 802.50	-	187 117.94
1	06/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	187 344.76	32.50	-	189 817.54
1	07/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	192 321.15	35 214.76	(803.17)	174 214.54
1	08/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	187 513.62	35 585.76	-	187 513.62
1	09/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	187 513.62	35 585.76	-	187 513.62
1	10/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	190 803.72	32.50	-	192 312.72
1	11/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	193 190.72	31.00	-	194 079.72
1	12/01/19	17517837	0101/15	12/01/19	2019	8 Common	General Plant	101 Texas-New Mexico Power	012 38000 Go Gen Str & Improve	3900	390	Financial	194 959.72	31.00	-	195 838.72
1	01/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	251 131.24	3 141.01	-	254 472.74
1	02/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	254 147.74	3 141.01	-	257 643.33
1	03/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	257 349.76	3 141.01	-	257 349.76
1	04/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	259 080.78	-	-	259 080.78
1	05/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	259 080.78	-	-	259 080.78
1	06/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	261 080.78	-	-	261 080.78
1	07/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	263 146.74	3 141.01	-	264 080.78
1	08/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	264 080.78	3 141.01	-	264 080.78
1	09/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	265 927.78	-	-	265 927.78
1	10/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	267 803.74	-	-	267 803.74
1	11/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	269 779.74	-	-	269 779.74
1	12/01/19	17491465	0101/15	12/01/19	2018	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	271 755.74	-	-	271 755.74
1	01/01/19	17491465	0101/15	12/01/19	2019	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	273 731.74	-	-	273 731.74
1	02/01/19	17491465	0101/15	12/01/19	2019	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	275 607.74	-	-	275 607.74
1	03/01/19	17491465	0101/15	12/01/19	2019	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	277 583.74	-	-	277 583.74
1	04/01/19	17491465	0101/15	12/01/19	2019	8 General Office	Employee	101 Texas-New Mexico Power	012 39100 Go EMP Networks	3913	391	Financial	279 559.74	-	-	279 559.74
1	05/01/19	17491465														















