

CITY OF CONROE, TEXAS
COMBINING STATEMENT OF CASH FLOWS
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED SEPTEMBER 30, 2018

	Fleet Services Fund	Self-Funded Insurance	Total Internal Service Funds
Cash Flows from Operating Activities			
Receipts from Customers	\$ 1,923,157	\$ 12,127,162	\$ 14,050,319
Payments to Employees	(713,341)	-	(713,341)
Payments to Vendors	(1,117,295)	(9,857,360)	(10,974,655)
Net Cash Provided by Operating Activities	92,521	2,269,802	2,362,323
Cash Flows from Non-Capital Financing Activities:			
Transfers To Other Funds	(680,113)	-	(680,113)
Net Cash Used for Non-Capital Financing Activities	(680,113)	-	(680,113)
Cash Flows from Investing Activities:			
Sale and Maturities of Investments	599,170	-	599,170
Interest received	8,707	2,562	11,269
Net Cash Provided by Investing Activities	607,877	2,562	610,439
Net Increase in Cash and Cash Equivalents	20,285	2,272,364	2,292,649
Cash and Cash Equivalents at Beginning of Year	84	213,347	213,431
Cash and Cash Equivalents at End of Year	<u>\$ 20,369</u>	<u>\$ 2,485,711</u>	<u>\$ 2,506,080</u>
Reconciliation of Operating Income to Net Cash			
Provided by Operating Activities:			
Operating Income (Loss)	\$ 131,899	\$ 2,103,754	\$ 2,235,653
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities.			
Depreciation Expense	20,074	-	20,074
Changes in Assets and Liabilities:			
Decrease (Increase) in Receivables	(849)	19,726	18,877
Decrease (Increase) in Prepaid Items	-	143,095	143,095
Decrease (Increase) in Inventories	(2,366)	-	(2,366)
Increase (Decrease) in Payables	25,498	3,227	28,725
Increase (Decrease) in Compensated Absences	10,907	-	10,907
Increase (Decrease) in OPEB Liability (includes deferred amounts)	(19,470)	-	(19,470)
Increase (Decrease) in Net Pension Liability (includes deferred amounts)	(73,172)	-	(73,172)
Net Cash Provided by Operating Activities	<u>\$ 92,521</u>	<u>\$ 2,269,802</u>	<u>\$ 2,362,323</u>

CITY OF CONROE, TEXAS, TEXAS
BALANCE SHEET
DISCRETELY PRESENTED COMPONENT UNITS
SEPTEMBER 30, 2018

	Conroe Industrial Development Corporation	Oscar Johnson, Jr Community Center	Total Component Units
ASSETS			
Cash and Cash Equivalents	\$ 6,353,433	\$ -	\$ 6,353,433
Investments	26,594,391	-	26,594,391
Receivables (Net of Allowances for Uncollectibles)			
Interest	27,285	-	27,285
Other	798,621	63	798,684
Due from Primary Government	1,985,066	-	1,985,066
TOTAL ASSETS	\$ 35,758,796	\$ 63	\$ 35,758,859
LIABILITIES			
Accounts Payable	10,286	35,692	45,978
Other Payables	11,159	-	11,159
TOTAL LIABILITIES	21,445	35,692	57,137
FUND BALANCES			
Restricted for Debt Service	5,155,741	-	5,155,741
Assigned to. Land Sales	5,107,426	-	5,107,426
Unrestricted	25,474,184	(35,629)	25,438,555
TOTAL FUND BALANCES	35,737,351	(35,629)	35,701,722
TOTAL LIABILITIES AND FUND BALANCES	\$ 35,758,796	\$ 63	\$ 35,758,859
Reconciliation from Fund Balance to Net Position:			
Fund Balance	\$ 35,737,351	\$ (35,629)	\$ 35,701,722
Land Held for Resale	44,028,037	-	44,028,037
Capital Assets, Net of Depreciation	-	924,057	924,057
Deferred Outflows of Resources	1,297,450	-	1,297,450
Accrued Interest Payable	(94,634)	-	(94,634)
Long-Term Liabilities	(57,159,440)	-	(57,159,440)
Net Position	\$ 23,808,764	\$ 888,428	\$ 24,697,192

CITY OF CONROE, TEXAS

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - DISCRETELY PRESENTED COMPONENT UNITS FOR THE YEAR ENDED SEPTEMBER 30, 2018

	Conroe Industrial Development Corporation	Oscar Johnson, Jr Community Center	Total Component Units
REVENUES			
Taxes	\$ 12,240,160	\$ -	\$ 12,240,160
Charges for Sales and Services	-	761,154	761,154
Intergovernmental	-	757,044	757,044
Investment Income	441,498	-	441,498
Net Change in Fair Value of Investments	(35,741)	-	(35,741)
Land Sales	4,710,887	-	4,710,887
Miscellaneous Revenue	169	10,024	10,193
TOTAL REVENUES	17,356,973	1,528,222	18,885,195
EXPENDITURES			
General Government	6,020,407	-	6,020,407
Parks and Recreation Administration	-	1,336,974	1,336,974
Debt Service:			
Principal Retirement	2,145,000	-	2,145,000
Interest and Fiscal Charges	1,410,341	-	1,410,341
Bond Issuance Costs	81,479	-	81,479
Capital Outlay	23,159,894	-	23,159,894
TOTAL EXPENDITURES	32,817,121	1,336,974	34,154,095
Excess (Deficiency) of Revenues Over (Under) Expenditures	(15,460,148)	191,248	(15,268,900)
OTHER FINANCING SOURCES (USES)			
Bonds Issued	23,225,000	-	23,225,000
TOTAL OTHER FINANCING SOURCES (USES)	23,225,000	-	23,225,000
Net Change in Fund Balances	7,764,852	191,248	7,956,100
Fund Balances at Beginning of Year	27,972,499	(226,877)	27,745,622
FUND BALANCES AT END OF YEAR	\$ 35,737,351	\$ (35,629)	\$ 35,701,722
Reconciliation from Changes in Fund Balance to Changes in Net Position:			
Change in Fund Balances	\$ 7,764,852	\$ 191,248	\$ 7,956,100
Capital Outlay Expenditures	23,159,894	-	23,159,894
Depreciation Expense	-	(59,546)	(59,546)
Sale of Land Held for Resale	(1,613,945)	-	(1,613,945)
Debt Issued	(23,225,000)	-	(23,225,000)
Principal Payments	2,145,000	-	2,145,000
Accrued Interest on Bonds Payable	(40,977)	-	(40,977)
Amortization of Bond Premium	84,960	-	84,960
Amortization of Deferred Amount on Refundings	(109,881)	-	(109,881)
Change in Net Position	\$ 8,164,903	\$ 131,702	\$ 8,296,605

STATISTICAL SECTION

This part of the City of Conroe, Texas comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Contents	Tables
Financial Trends	1-6
<i>These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.</i>	
Revenue Capacity	7-14
<i>These schedules present information to help the reader assess the factors affecting the City's ability to generate its property and sales taxes.</i>	
Debt Capacity	15-19
<i>These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.</i>	
Demographic and Economic Information	20-21
<i>These schedules offer demographic and economic indicators to help the reader understand how the City's financial activities take place and to help make comparisons over time and with other governments.</i>	
Operating Information	22-26
<i>These schedules contain information about the City's operations and resources to help the reader understand how the City's financial information relates to the services the City provides and the activities it performs.</i>	

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

CITY OF CONROE, TEXAS
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)

	Fiscal Year		
	2009	2010	2011
Governmental Activities:			
Net Investment in Capital Assets	\$ 9,491,461	\$ 45,594,829	\$ 44,291,192
Restricted for:			
Capital Projects	34,504,480	-	-
Severance Pay 2% Sinking Fund	-	-	-
Seized Assets	-	-	-
Red Light Cameras	-	-	-
State Cable Franchise 1% PEG Fee	-	-	-
Debt Service	8,598,275	5,114,405	6,293,542
Special Revenue Funds	-	-	-
Federal & State Programs	74,890	-	-
CIDC	5,794,691	-	-
Other Purposes	711,703	-	-
Unrestricted	10,289,905	22,393,150	30,316,480
Total Governmental Activities Net Position	<u>\$ 69,465,405</u>	<u>\$ 73,102,384</u>	<u>\$ 80,901,214</u>
Business-type Activities:			
Net Investment in Capital Assets	\$ 30,550,082	\$ 42,313,096	\$ 41,092,795
Restricted for:			
Debt Service	-	768,607	2,011,388
Unrestricted	16,429,178	3,482,423	6,574,281
Total Business-type Activities Net Position	<u>\$ 46,979,260</u>	<u>\$ 46,564,126</u>	<u>\$ 49,678,464</u>
Primary Government:			
Net Investment in Capital Assets	\$ 40,041,543	\$ 87,907,925	\$ 85,383,987
Restricted for:			
Capital Projects	34,504,480	-	-
Severance Pay 2% Sinking Fund	-	-	-
Seized Assets	-	-	-
Red Light Cameras	-	-	-
State Cable Franchise 1% PEG Fee	-	-	-
Debt Service	8,598,275	5,883,012	8,304,930
Special Revenue Funds	-	-	-
Federal & State Programs	74,890	-	-
CIDC	5,794,691	-	-
Other Purposes	711,703	-	-
Unrestricted	26,719,083	25,875,573	36,890,761
Total Primary Government Net Position	<u>\$ 116,444,665</u>	<u>\$ 119,666,510</u>	<u>\$ 130,579,678</u>

Effective 2015, GASB 68 was implemented and CIDC is a discrete component unit and is not included.

Effective 2018, GASB 75 was implemented for OPEB.

TABLE 1

Fiscal Year						
2012	2013	2014	2015	2016	2017	2018
\$ 46,590,472	\$ 49,087,033	\$ 54,366,984	\$ 53,413,374	\$ 97,563,851	\$ 96,191,181	\$ 103,697,091
-	-	-	-	-	-	-
-	-	-	-	-	-	24,599
-	-	-	-	-	-	1,025,255
-	-	-	-	-	-	353,663
-	-	-	-	-	-	449,544
7,028,107	8,342,744	10,623,507	12,178,899	11,401,030	11,386,141	10,589,482
-	-	-	-	-	-	3,557,935
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	3,290,940	4,032,707	-	-
33,221,815	42,229,165	46,836,093	(11,517,169)	(17,337,700)	(12,182,607)	(23,425,202)
<u>\$ 86,840,394</u>	<u>\$ 99,658,942</u>	<u>\$ 111,826,584</u>	<u>\$ 57,366,044</u>	<u>\$ 95,659,888</u>	<u>\$ 95,394,715</u>	<u>\$ 96,272,367</u>
\$ 38,394,869	\$ 38,080,390	\$ 38,527,503	\$ 43,883,640	\$ 66,592,348	\$ 60,403,915	\$ 62,490,423
3,469,710	2,883,757	4,169,587	5,455,067	5,455,067	5,779,189	5,000,982
10,849,396	14,536,011	15,274,317	12,468,751	3,414,929	13,757,251	16,037,500
<u>\$ 52,713,975</u>	<u>\$ 55,500,158</u>	<u>\$ 57,971,407</u>	<u>\$ 61,807,458</u>	<u>\$ 75,462,344</u>	<u>\$ 79,940,355</u>	<u>\$ 83,528,905</u>
\$ 84,985,341	\$ 87,167,423	\$ 92,894,487	\$ 97,297,014	\$ 164,156,199	\$ 156,595,096	\$ 166,187,514
-	-	-	-	-	-	-
-	-	-	-	-	-	24,599
-	-	-	-	-	-	1,025,255
-	-	-	-	-	-	353,663
-	-	-	-	-	-	449,544
10,497,817	11,226,501	14,793,094	17,633,966	16,856,097	17,165,330	15,590,464
-	-	-	-	-	-	3,557,935
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	3,290,940	4,032,707	-	-
44,071,211	56,765,176	62,110,410	951,582	(13,922,771)	1,574,644	(7,387,702)
<u>\$ 139,554,369</u>	<u>\$ 155,159,100</u>	<u>\$ 169,797,991</u>	<u>\$ 119,173,502</u>	<u>\$ 171,122,232</u>	<u>\$ 175,335,070</u>	<u>\$ 179,801,272</u>

CITY OF CONROE, TEXAS
CHANGE IN NET POSITION
LAST TEN FISCAL YEARS
(accrual basis of accounting)

TABLE 2

	Fiscal Year									
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Expenses										
Governmental Activities										
General Government	\$ 15,339,833	\$ 15,821,856	\$ 16,197,260	\$ 20,069,578	\$ 10,710,512	\$ 11,396,885	\$ 15,956,134	\$ 18,032,626	\$ 16,691,463	\$ 16,320,758
Finance	1,356,686	1,829,867	1,366,931	2,025,523	1,384,161	1,555,692	1,654,077	2,092,724	2,154,266	2,123,585
Public Safety	23,126,347	24,091,284	24,932,831	25,729,415	26,579,331	31,524,935	36,628,246	38,529,641	41,127,109	39,533,724
Community Development	-	-	-	-	-	-	-	-	2,035,327	2,143,044
Parks	5,606,763	5,712,279	6,309,608	5,531,230	5,872,870	6,989,269	7,227,345	8,248,715	8,353,387	8,374,548
Public Works	6,892,655	6,858,838	7,462,982	7,202,936	8,408,438	9,658,450	10,252,452	14,263,646	13,578,466	11,674,468
Debt Service										
Interest and Fiscal Charges	4,710,814	4,935,903	4,908,920	5,649,013	5,928,039	5,749,864	5,079,185	4,603,547	4,953,104	4,938,891
Total Governmental Activities Expenses	57,033,098	59,250,027	61,178,532	66,207,695	58,883,351	66,875,095	76,797,439	85,770,899	88,893,122	85,109,018
Business-Type Activities										
Water and Sewer	14,256,678	15,432,772	17,552,228	18,470,310	21,378,030	25,440,644	29,304,349	30,902,787	32,915,139	41,500,428
Fleet Services	1,008,177	1,029,431	1,108,717	1,252,899	1,301,942	1,237,286	1,596,959	1,690,402	-	-
Total Business-type Activities Expenses	15,264,855	16,462,203	18,660,945	19,723,209	22,679,972	26,677,930	30,901,308	32,593,189	32,915,139	41,500,428
Total Primary Government Expenses	\$ 72,297,953	\$ 75,712,230	\$ 79,839,477	\$ 85,930,904	\$ 81,563,323	\$ 93,553,025	\$ 107,698,747	\$ 118,364,088	\$ 121,808,261	\$ 126,609,446
Program Revenues										
Governmental Activities										
Charges for Services										
General Government	\$ 7,059,292	\$ 6,725,603	\$ 7,577,554	\$ 8,199,459	\$ 1,982,113	\$ 2,500,520	\$ 3,588,771	\$ 2,774,101	\$ 3,637,237	\$ 3,863,812
Public Safety	1,375,485	2,430,917	4,350,954	3,725,515	3,489,063	3,835,258	2,746,233	2,030,468	1,781,480	1,614,644
Parks	828,233	877,457	1,084,825	1,157,025	1,194,628	1,246,186	1,279,923	1,214,957	1,161,772	1,263,210
Public Works	573,402	618,137	722,668	718,931	742,027	696,136	1,256,432	875,737	1,117,197	1,231,274
Operating Grants & Contributions										
General Government	584,351	649,953	1,247,405	1,698,203	1,758,848	2,240,844	1,860,483	2,452,942	2,486,525	2,439,828
Finance	57,995	-	-	-	-	-	-	-	-	-
Public Safety	925,361	87,564	62,070	353,102	494,595	594,235	595,556	826,864	1,053,099	1,025,017
Community Development	-	-	-	-	-	-	-	-	611,708	487,903
Parks	191,572	-	-	-	-	-	-	-	-	-
Public Works	246,467	896,259	-	-	104,520	426,960	2,601,443	894,808	-	22,875
Capital Grants & Contributions										
General Government	-	-	-	-	-	-	-	-	12,377	650,827
Public Works	-	-	-	-	-	-	-	155,748	-	618,705
Total Governmental Activities Program Revenues	11,842,158	12,285,890	15,045,476	15,852,235	9,765,794	11,540,139	13,928,841	11,225,625	11,861,395	13,218,095
Business-type Activities										
Charges for Services										
Water and Sewer	14,200,624	15,451,810	21,660,846	20,963,406	24,239,291	26,350,214	30,034,855	33,379,807	35,025,871	39,098,028
Service Center	951,870	1,088,578	1,156,833	1,211,046	1,297,701	1,359,544	1,852,780	1,952,342	-	-
Operating Grants & Contributions										
Water and Sewer	685,721	-	-	-	-	-	-	-	697,566	700,568
Capital Grants & Contributions										
Water and Sewer	-	-	-	-	-	-	-	130,785	2,005,738	28,800
Total Business-type Activities Program Revenues	15,838,215	16,540,388	22,817,679	22,174,452	25,536,992	27,709,758	31,887,635	35,462,934	37,729,175	39,827,396
Total Primary Government Program Revenues	\$ 27,680,373	\$ 28,826,278	\$ 37,863,155	\$ 38,026,687	\$ 35,302,786	\$ 39,249,897	\$ 45,816,476	\$ 46,688,559	\$ 49,590,570	\$ 53,045,491

	Fiscal Year									
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Net (Expense) Revenues										
Governmental Activities	\$ (45,190,940)	\$ (46,964,137)	\$ (46,133,056)	\$ (50,355,460)	\$ (49,117,557)	\$ (55,334,956)	\$ (62,868,598)	\$ (74,545,274)	\$ (77,031,727)	\$ (71,890,923)
Business-type Activities	573,360	78,185	4,156,734	2,451,243	2,857,020	1,031,828	986,327	2,869,745	4,814,036	(1,673,032)
Total Net Expense	<u>\$ (44,617,580)</u>	<u>\$ (46,885,952)</u>	<u>\$ (41,976,322)</u>	<u>\$ (47,904,217)</u>	<u>\$ (46,260,537)</u>	<u>\$ (54,303,128)</u>	<u>\$ (61,882,271)</u>	<u>\$ (71,675,529)</u>	<u>\$ (72,217,691)</u>	<u>\$ (73,563,955)</u>
General Revenues and Other Changes in Net Position										
Governmental Activities										
Property Taxes	\$ 13,766,694	\$ 14,490,433	\$ 14,512,982	\$ 15,551,084	\$ 16,887,252	\$ 18,258,675	\$ 20,045,759	\$ 26,473,354	\$ 30,262,334	\$ 31,657,147
In Lieu of Taxes	457,851	480,206	489,904	570,277	587,634	682,113	592,302	682,266	776,838	803,625
Gross Receipts Tax	3,940,939	4,189,983	4,715,542	4,837,834	5,275,521	5,498,112	5,794,059	6,205,833	6,323,185	6,786,464
Sales and Other Taxes	28,863,680	27,168,790	30,033,856	31,967,819	36,640,659	40,261,541	32,013,059	31,280,147	32,151,158	36,720,480
Hotel Occupancy Taxes	406,603	690,112	591,940	801,963	926,572	1,103,093	1,237,267	1,220,471	1,163,561	1,365,057
Mixed Beverage Taxes	147,909	173,790	168,103	141,111	149,146	219,547	272,002	298,859	288,852	331,830
Miscellaneous	2,852,751	811,074	839,882	1,044,394	305,564	413,617	1,807,243	3,446,410	2,870,562	3,640,230
Donations	76,412	161,124	193,335	173,978	397,521	110,556	167,455	47,035	51,750	94,740
Grants and Contributions Not										
Restricted to Specific Programs	-	1,636,394	872,055	870,190	984,394	1,050,519	1,145,225	1,019,223	1,611,619	1,571,800
Unrestricted Investment Earnings	718,596	240,119	176,010	160,852	122,179	135,095	132,911	291,145	517,778	903,985
Net Change in Fair Value of Investments	(240,904)	(83,186)	38,218	14,930	(221,800)	(126,115)	18,778	6,761	(119,860)	(121,586)
Transfers	453,959	642,277	1,300,059	160,208	1,108,072	(104,155)	(1,002,698)	(380,889)	240,845	(567,690)
Total Governmental Activities	<u>51,444,490</u>	<u>50,601,116</u>	<u>53,931,886</u>	<u>56,294,640</u>	<u>63,162,714</u>	<u>67,502,598</u>	<u>62,223,362</u>	<u>70,590,615</u>	<u>76,138,622</u>	<u>83,186,082</u>
Business-type Activities										
Miscellaneous	-	31,492	120,155	126,429	356,157	305,613	563,412	306,949	338,943	6,723,274
Donations	-	880	105	1,000	500	-	-	-	-	-
Grants and Contributions Not										
Restricted to Specific Programs	-	119,062	48,160	576,728	1,500,000	1,030,521	6,612,682	5,004,392	-	-
Unrestricted Investment Earnings	216,786	24,326	36,412	41,335	32,490	36,200	28,576	109,148	200,594	617,904
Net Change in Fair Value of Investments	(103,199)	(26,802)	52,831	(1,016)	(36,457)	(37,068)	(695)	(1,967)	(6,785)	(30,651)
Transfers	(453,959)	(642,277)	(1,300,059)	(160,208)	(1,108,072)	104,155	1,002,698	380,889	(240,845)	567,690
Total Business-type Activities	<u>(340,372)</u>	<u>(493,319)</u>	<u>(1,042,396)</u>	<u>584,268</u>	<u>744,618</u>	<u>1,439,421</u>	<u>8,206,673</u>	<u>5,799,411</u>	<u>291,907</u>	<u>7,878,217</u>
Total Primary Government	<u>\$ 51,104,118</u>	<u>\$ 50,107,797</u>	<u>\$ 52,889,490</u>	<u>\$ 56,878,908</u>	<u>\$ 63,907,332</u>	<u>\$ 68,942,019</u>	<u>\$ 70,430,035</u>	<u>\$ 76,390,026</u>	<u>\$ 76,430,529</u>	<u>\$ 91,064,299</u>
Change in Net Position										
Governmental Activities	\$ 6,253,550	\$ 3,636,979	\$ 7,798,830	\$ 5,939,180	\$ 14,045,157	\$ 12,167,642	\$ (645,236)	\$ (3,954,659)	\$ (893,105)	\$ 11,295,159
Business-type Activities	232,988	(415,134)	3,114,338	3,035,511	3,601,638	2,471,249	9,193,000	8,669,156	5,105,943	6,205,185
Total Primary Government	<u>\$ 6,486,538</u>	<u>\$ 3,221,845</u>	<u>\$ 10,913,168</u>	<u>\$ 8,974,691</u>	<u>\$ 17,646,795</u>	<u>\$ 14,638,891</u>	<u>\$ 8,547,764</u>	<u>\$ 4,714,497</u>	<u>\$ 4,212,838</u>	<u>\$ 17,500,344</u>

Effective 2015, CIDC is a discrete component unit and is not included

Effective 2017, Fleet Services are recognized as Governmental Activities

CITY OF CONROE, TEXAS**PROGRAM REVENUES BY FUNCTIONS/PROGRAMS
LAST TEN FISCAL YEARS**

	Fiscal Year		
	2009	2010	2011
Functions/Programs			
Governmental Activities:			
Charges for Services			
General Government	\$ 7,059,292	\$ 6,725,603	\$ 7,577,554
Public Safety	1,375,485	2,430,917	4,350,954
Parks	828,233	877,457	1,084,825
Public Works	573,402	618,137	722,668
Operating Grants & Contributions			
General Government	584,351	649,953	1,247,405
Finance	57,995	-	-
Public Safety	925,361	87,564	62,070
Community Development	-	-	-
Parks	191,572	-	-
Public Works	246,467	896,259	-
Capital Grants & Contributions			
General Government	-	-	-
Public Works	-	-	-
Total Governmental Activities	11,842,158	12,285,890	15,045,476
Business-type Activities:			
Charges for Services			
Water and Sewer	14,200,624	15,451,810	21,660,846
Fleet Services	951,870	1,088,578	1,156,833
Operating Grants & Contributions			
Enterprise	685,721	-	-
Capital Grants & Contributions			
Water and Sewer	-	-	-
Total Business-type Activities	15,838,215	16,540,388	22,817,679
Total Primary Government	\$ 27,680,373	\$ 28,826,278	\$ 37,863,155

Effective 2015, CIDC is a discrete component unit and is not included.
Effective 2017, Fleet Services are recognized as Governmental Activities.

TABLE 3

Fiscal Year						
2012	2013	2014	2015	2016	2017	2018
\$ 8,199,459	\$ 1,982,113	\$ 2,500,520	\$ 3,588,771	\$ 2,774,101	\$ 3,637,237	\$ 3,863,812
3,725,515	3,489,063	3,835,258	2,746,233	2,030,468	1,781,480	1,614,644
1,157,025	1,194,628	1,246,186	1,279,923	1,214,957	1,161,772	1,263,210
718,931	742,027	696,136	1,256,432	875,737	1,117,197	1,231,274
1,698,203	1,758,848	2,240,844	1,860,483	2,452,942	2,486,525	2,439,828
-	-	-	-	-	-	-
353,102	494,595	594,235	595,556	826,864	1,053,099	1,025,017
-	-	-	-	-	611,708	487,903
-	-	-	-	-	-	-
-	104,520	426,960	2,601,443	894,808	-	22,875
-	-	-	-	-	12,377	650,827
-	-	-	-	155,748	-	618,705
15,852,235	9,765,794	11,540,139	13,928,841	11,225,625	11,861,395	13,218,095
20,963,406	24,239,291	26,350,214	30,034,855	33,379,807	35,025,871	39,098,028
1,211,046	1,297,701	1,359,544	1,852,780	1,952,342	-	-
-	-	-	-	-	697,566	700,568
-	-	-	-	130,785	2,005,738	28,800
22,174,452	25,536,992	27,709,758	31,887,635	35,462,934	37,729,175	39,827,396
<u>\$ 38,026,687</u>	<u>\$ 35,302,786</u>	<u>\$ 39,249,897</u>	<u>\$ 45,816,476</u>	<u>\$ 46,688,559</u>	<u>\$ 49,590,570</u>	<u>\$ 53,045,491</u>

CITY OF CONROE, TEXAS
FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	Fiscal Year		
	2009	2010	2011
General Fund			
Reserved	\$ 36,942	\$ 165,106	\$ -
Unreserved	19,864,037	17,838,511	-
Nonspendable:			
Prepaid Items	-	-	120,070
Inventories	-	-	25,373
Restricted for:			
Court Efficiency Fund	-	-	-
Court Security Fund	-	-	-
Court Technology Fund	-	-	100,395
Juvenile Case Manager	-	-	-
Truancy Prevention Fund	-	-	-
Severance Pay 2% Sinking Fund	-	-	-
Seized Assets	-	-	236,503
Red Light Cameras	-	-	312,564
State Franchise 1% PEG Fee	-	-	11,905
Commercial Vehicle Enforcement Program	-	-	-
Assigned to:			
Tree Mitigation Revenue	-	-	-
Equipment Replacement	2,460,433	2,686,253	2,659,177
General Fund-Balance Appropriations	-	-	-
Self-Funded Insurance	-	-	-
Unassigned	-	-	19,911,074
Total General Fund	\$ 22,361,412	\$ 20,689,870	\$ 23,377,061
All Other Governmental Funds			
Reserved for:			
Debt Service	\$ 4,304,747	\$ 5,028,864	\$ -
Unreserved, designated for, reported in:			
Special Revenue Funds - CIDC Fund	5,075,144	4,910,240	-
Unreserved, Undesignated for, reported in:			
Capital Project Funds	29,377,504	29,668,367	-
Special Projects	865,526	740,551	-
Restricted for:			
4B Sales Tax	-	-	5,718,604
Debt Service	-	-	6,441,765
Capital Project Funds	-	-	28,774,112
Special Revenue Funds	-	-	822,755
Committed for:			
CIDC-Land Sales	-	-	3,439,652
Police Projects-Settlement Proceeds	-	-	362,504
TIRZ #2-Property Tax Receipts	-	-	3
TIRZ #3-Property Tax Receipts	-	-	2,922,942
Conroe MMD#1 Agreement	-	-	-
Conroe Park N. Ind. Park-Infrastructure	-	-	2,516,382
Conroe Tower-Lease Income	-	-	385,084
Owen Theatre-Ticket Sales	-	-	97,514
Woodlands Township Reg. Participation	-	-	35,360
Assigned to:			
Parks Foundation-Donations	-	-	4,604
CIDC-Balance Appropriations	-	-	-
Unassigned	-	-	-
Total All Other Governmental Funds	\$ 39,622,921	\$ 40,348,022	\$ 51,521,281

Effective 2015, CIDC is a discrete component unit and is not included

GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, replaced the categories that previously had been used to classify fund balance. The City implemented GASB No. 54 for fiscal year 2011

TABLE 4

Fiscal Year						
2012	2013	2014	2015	2016	2017	2018
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
116,910	113,750	110,590	107,430	104,270	117,691	123,967
42,871	43,791	42,208	19,681	31,622	39,984	38,540
204,460	151,170	152,115	161,308	158,386	-	-
188,541	105,605	30,333	-	-	-	-
-	31,497	-	-	-	-	-
-	-	72,160	57,906	60,548	-	-
-	-	2,433	3,392	6,844	-	-
-	15,829	20,266	19,927	19,376	24,980	24,599
394,828	184,389	311,048	413,679	612,575	904,793	1,025,255
405,739	416,273	519,200	526,237	526,237	353,663	353,663
54,311	93,998	79,778	142,926	285,076	313,914	449,544
-	-	16,032	-	-	-	-
-	15,353	31,353	45,838	75,507	296,658	376,807
3,082,043	3,906,728	4,977,087	4,418,234	4,031,972	3,107,409	6,347,680
-	1,751,375	4,352,573	575,163	629,322	1,017,905	1,711,579
-	-	1,600,000	1,600,000	1,872,000	-	-
23,483,574	24,887,074	20,500,016	20,477,898	20,237,960	23,458,420	26,795,709
<u>\$ 27,973,277</u>	<u>\$ 31,716,832</u>	<u>\$ 32,817,192</u>	<u>\$ 28,569,619</u>	<u>\$ 28,651,695</u>	<u>\$ 29,635,417</u>	<u>\$ 37,247,343</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
6,444,898	8,591,820	4,471,517	-	-	-	-
10,451,194	12,260,043	14,537,182	12,084,748	11,356,765	11,569,373	10,802,885
23,677,654	12,796,545	40,358,188	29,207,699	12,409,574	15,019,976	6,015,379
1,146,480	1,446,517	2,313,400	1,965,565	2,363,665	2,994,088	3,557,935
1,621,505	2,461,268	12,300,254	-	-	-	-
362,451	340,554	-	-	-	-	-
5	8	10	11	25	142	-
3,023,439	3,463,184	3,867,574	878,632	447,238	1,817,868	2,931,903
-	-	-	-	-	-	119,792
-	-	-	-	-	-	-
466,711	385,950	344,253	350,164	319,548	213,004	26,460
100,739	98,386	30,121	43,738	42,539	49,055	-
44,042	54,123	63,510	98,322	146,421	194,268	249,487
4,604	-	-	-	-	-	-
-	421,649	-	-	-	-	-
(4,872,753)	-	-	-	-	-	(5,603,466)
<u>\$ 42,470,969</u>	<u>\$ 42,320,047</u>	<u>\$ 78,286,009</u>	<u>\$ 44,628,879</u>	<u>\$ 27,085,775</u>	<u>\$ 31,857,774</u>	<u>\$ 18,100,375</u>

CITY OF CONROE, TEXAS
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	Fiscal Year		
	2009	2010	2011
Revenues			
Taxes	\$ 47,521,728	\$ 46,779,434	\$ 50,327,235
Licenses and Permits	1,174,481	1,293,727	1,240,026
Charges for Sales and Services	1,518,562	1,545,589	1,833,902
Lease Income	301,447	312,867	332,526
Fines and Forfeitures	3,820,757	2,247,748	4,204,363
Intergovernmental	718,692	3,789,076	2,705,939
Investment Income	(247,791)	290,805	183,455
Gain (Loss) on Investments	124,740	(78,519)	33,809
Penalties and Interest	830,453	150,095	107,349
Sale of Assets	-	-	3,439,652
Land Sales	1,192,527	751,187	-
Other	1,325,953	614,992	677,273
Total Revenues	<u>58,281,549</u>	<u>57,697,001</u>	<u>65,085,529</u>
Expenditures			
General Government	8,043,022	10,469,930	9,858,475
Finance	1,277,562	1,259,066	1,302,032
Public Safety	20,322,601	21,289,975	22,150,568
Community Development	-	-	-
Parks	4,294,923	4,403,634	4,724,826
Public Works	5,433,457	5,269,914	5,772,043
Debt Service:			
Principal Retirement	6,496,604	6,687,970	6,916,093
Interest and Fiscal Charges	4,730,550	4,859,814	4,889,929
Bond Issuance Costs	-	-	453,738
Capital Outlay	21,013,380	13,646,743	29,127,940
Total Expenditures	<u>71,612,099</u>	<u>67,887,046</u>	<u>85,195,644</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(13,330,550)	(10,190,045)	(20,110,115)
Other Financing Sources (Uses)			
Issuance of Bonds and COs	12,750,000	9,270,000	32,080,000
Refunding Bonds Issued	-	4,035,000	-
Premiums and (Discounts)	43,466	425,757	590,506
Payment to Refunded Bond Escrow Agent	-	(4,064,917)	-
Insurance Proceeds	-	-	-
Transfers In	19,193,905	9,374,078	7,848,088
Transfers Out	(18,739,946)	(9,796,314)	(6,548,029)
Total Other Financing Sources (Uses)	<u>13,247,425</u>	<u>9,243,604</u>	<u>33,970,565</u>
Net Change in Fund Balances	<u>\$ (83,125)</u>	<u>\$ (946,441)</u>	<u>\$ 13,860,450</u>
Debt Service as a Percentage of Noncapital Expenditures	22.2%	21.3%	21.1%

Effective 2015, CIDC is a discrete component unit and is not included.

TABLE 5

Fiscal Year						
2012	2013	2014	2015	2016	2017	2018
\$ 53,584,786	\$ 60,358,883	\$ 65,879,766	\$ 59,891,274	\$ 65,987,138	\$ 70,396,808	\$ 77,316,094
1,414,723	1,752,598	2,260,525	3,336,634	2,498,341	3,236,949	3,194,609
1,909,626	1,979,380	1,966,939	2,573,767	2,149,135	2,328,436	2,537,383
339,640	331,029	357,568	365,578	370,173	396,898	657,513
3,480,694	3,344,824	3,693,068	2,595,380	1,877,614	1,735,403	1,583,435
3,610,177	3,342,357	4,312,558	6,202,707	5,349,585	5,775,328	6,816,955
277,440	116,658	130,335	130,154	289,731	514,299	892,769
(9,121)	(191,185)	(121,797)	18,538	7,578	(119,860)	(121,586)
140,798	112,655	106,932	129,761	208,097	453,641	200,293
1,621,505	2,645,283	4,777,829	-	-	-	-
-	-	-	-	-	-	-
830,787	852,106	627,045	2,116,637	3,820,410	3,245,271	3,668,120
67,201,055	74,644,588	83,990,768	77,360,430	82,557,802	87,963,173	96,745,585
12,912,210	11,444,046	13,396,364	14,835,320	17,279,501	15,176,318	15,774,476
1,354,043	1,333,034	1,421,763	1,540,445	1,880,428	1,979,328	2,045,039
22,534,671	24,048,252	26,836,475	31,447,082	31,980,626	32,763,616	35,827,508
-	-	-	-	-	2,426,261	2,244,684
4,124,585	4,238,271	4,905,220	5,039,267	5,351,321	5,204,310	5,908,595
5,519,381	6,703,354	7,369,859	8,032,281	10,220,162	8,823,990	9,408,362
7,437,033	13,183,048	7,194,144	5,300,320	8,766,586	9,029,940	8,507,387
5,751,981	5,887,124	5,530,863	4,662,641	4,691,019	4,796,391	5,114,397
239,023	433,014	345,651	520,406	162,484	270,944	85,350
21,033,141	18,897,565	14,557,532	27,735,071	31,299,653	20,545,856	18,366,313
80,906,068	86,167,708	81,557,871	99,112,833	111,631,780	101,016,954	103,282,111
(13,705,013)	(11,523,120)	2,432,897	(21,752,403)	(29,073,978)	(13,053,781)	(6,536,526)
8,970,000	13,080,000	31,100,000	8,795,000	11,275,000	20,110,000	-
7,560,000	12,305,000	-	33,370,000	-	-	6,845,000
258,044	(11,377,320)	3,637,580	2,843,082	718,839	1,855,211	944,976
(7,697,335)	13,761,078	-	(36,111,136)	-	-	(7,875,068)
-	-	-	-	-	-	363,722
7,289,803	(12,653,006)	8,258,452	17,073,716	3,970,565	7,088,953	7,058,730
(7,129,595)	-	(8,362,607)	(18,498,029)	(4,351,454)	(10,244,662)	(6,946,307)
9,250,917	15,115,752	34,633,425	7,472,633	11,612,950	18,809,502	391,053
\$ (4,454,096)	\$ 3,592,632	\$ 37,066,322	\$ (14,279,770)	\$ (17,461,028)	\$ 5,755,721	\$ (6,145,473)
22.0%	28.3%	19.0%	14.0%	16.8%	17.2%	16.0%

CITY OF CONROE, TEXAS
SPENDING AND GROWTH ANALYSIS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	Fiscal Year			
	2009	2010	2011	2012
Expenditures				
General Government	\$ 8,043,022	\$ 10,469,930	\$ 9,858,475	\$ 12,912,210
Finance	1,277,562	1,259,066	1,302,032	1,354,043
Public Safety	20,322,601	21,289,975	22,150,568	22,534,671
Community Development	-	-	-	-
Parks	4,294,923	4,403,634	4,724,826	4,124,585
Public Works	5,433,457	5,269,914	5,772,043	5,519,381
Debt Service - principal	6,496,604	6,687,970	6,916,093	7,437,033
Debt Service - interest	4,730,550	4,859,814	4,889,929	5,751,981
Debt Service - bond issuance costs	-	-	453,738	239,023
Capital Outlay	21,013,380	13,646,743	29,127,940	21,033,141
Total	\$ 71,612,099	\$ 67,887,046	\$ 85,195,644	\$ 80,906,068

Distribution of Spending				
General Government	11.2%	15.4%	11.6%	16.0%
Finance	1.8%	1.9%	1.5%	1.7%
Public Safety	28.4%	31.4%	26.0%	27.9%
Community Development	0.0%	0.0%	0.0%	0.0%
Parks	6.0%	6.5%	5.5%	5.1%
Public Works	7.6%	7.8%	6.8%	6.8%
Debt Service - principal	9.1%	9.9%	8.1%	9.2%
Debt Service - interest	6.6%	7.2%	5.7%	7.1%
Debt Service - bond issuance costs	0.0%	0.0%	0.5%	0.3%
Capital Outlay	29.3%	20.1%	34.2%	26.0%
Total	100.0%	100.0%	100.0%	100.0%

Per Capita Expenditures Adjusted for CPI				
Population	55,195	56,207	56,257	56,530
Per Capita	\$ 1,297	\$ 1,208	\$ 1,514	\$ 1,431
CPI Index (National)	216	218	227	231
Per Capita Spending Adjusted to 2009 Dollars	\$ 1,297	\$ 1,194	\$ 1,458	\$ 1,403

The Compounded Average Growth Rate is a useful measure of growth that takes compounding into account over the time period.
Per Capita Spending Adjusted to 2009 Dollars is a measure of spending that is adjusted for purchasing power taking inflation into account.

TABLE 6

Fiscal Year						% CHG	Compounded Average Growth Rate
2013	2014	2015	2016	2017	2018		
\$ 11,444,046	\$ 13,396,364	\$ 14,835,320	\$ 17,279,501	\$ 15,176,318	\$ 15,774,476	96.1%	7.77%
1,333,034	1,421,763	1,540,445	1,880,428	1,979,328	2,045,039	60.1%	5.37%
24,048,252	26,836,475	31,447,082	31,980,626	32,763,616	35,827,508	76.3%	6.50%
-	-	-	-	2,426,261	2,244,684	-7.5%	-3.81%
4,238,271	4,905,220	5,039,267	5,351,321	5,204,310	5,908,595	37.6%	3.61%
6,703,354	7,369,859	8,032,281	10,220,162	8,823,990	9,408,362	73.2%	6.29%
13,183,048	7,194,144	5,300,320	8,766,586	9,029,940	8,507,387	31.0%	3.04%
5,887,124	5,530,863	4,662,641	4,691,019	4,796,391	5,114,397	8.1%	0.87%
433,014	345,651	520,406	162,484	270,944	85,350	-81.2%	-10.81%
18,897,565	14,557,532	27,735,071	31,299,653	20,545,856	18,366,313	-12.6%	-1.48%
<u>\$ 86,167,708</u>	<u>\$ 81,557,871</u>	<u>\$ 99,112,833</u>	<u>\$ 111,631,780</u>	<u>\$ 101,016,954</u>	<u>\$ 103,282,111</u>	<u>44.2%</u>	<u>4.15%</u>
13.3%	16.4%	15.0%	15.5%	15.0%	15.3%		
1.5%	1.7%	1.6%	1.7%	2.0%	2.0%		
27.9%	32.9%	31.7%	28.6%	32.4%	34.7%		
0.0%	0.0%	0.0%	0.0%	2.4%	2.2%		
4.9%	6.0%	5.1%	4.8%	5.2%	5.7%		
7.8%	9.0%	8.1%	9.2%	8.7%	9.1%		
15.3%	8.8%	5.3%	7.9%	8.9%	8.2%		
6.8%	6.8%	4.7%	4.2%	4.7%	5.0%		
0.5%	0.4%	0.5%	0.1%	0.3%	0.1%		
21.9%	17.8%	28.0%	28.0%	20.3%	17.8%		
<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
61,564	71,592	71,879	71,879	82,275	84,378		Compounded Growth Rate 4.83%
\$ 1,400	\$ 1,139	\$ 1,379	\$ 1,553	\$ 1,228	\$ 1,224		-0.64%
234	238	238	241	245	250		1.63%
\$ 1,383	\$ 1,121	\$ 1,379	\$ 1,533	\$ 1,207	\$ 1,201		-0.85%

CITY OF CONROE, TEXAS**TAX REVENUES BY SOURCE - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)****TABLE 7**

Fiscal Year	Property	Sales & Use ⁽¹⁾	Hotel/Motel Occupancy	Franchise	Other	Total
2009	\$ 13,171,609	\$ 28,863,680	\$ 406,603	\$ 3,940,939	\$ 1,138,897	\$ 47,521,728
2010	14,164,088	27,168,790	690,112	4,189,983	566,461	46,779,434
2011	14,222,611	30,033,856	591,940	4,715,542	763,286	50,327,235
2012	14,951,252	31,967,819	801,963	4,837,834	1,025,918	53,584,786
2013	16,610,584	36,640,659	926,572	5,275,521	905,547	60,358,883
2014	17,950,171	40,261,541	1,103,093	5,498,112	1,066,849	65,879,766
2015	19,787,780	32,013,059	1,237,267	5,794,059	1,059,109	59,891,274
2016	26,080,220	31,323,407	1,220,471	6,205,833	1,157,207	65,987,138
2017	29,693,214	32,151,158	1,163,561	6,323,185	1,065,690	70,396,808
2018	31,308,638	36,720,480	1,365,057	6,786,464	1,135,455	77,316,094
Change 2009-2018	138%	27%	236%	72%	0%	63%

(1) Effective 2015, CIDC is a discrete component unit and is not included.

CITY OF CONROE, TEXAS**TABLE 8****ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS**

<u>Fiscal Year</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Personal Property</u>	<u>Less: Tax Exempt Property</u>	<u>Total Taxable Assessed Value</u>	<u>Total Direct Tax Rate</u>
2009	\$1,948,093,457	\$1,001,283,950	\$ 977,551,693	\$ 743,239,121	\$3,183,689,979	\$ 0.4200
2010	2,030,626,191	1,124,367,371	1,101,005,332	828,644,880	3,427,354,014	0.4200
2011	2,167,059,632	1,136,236,430	985,264,053	838,389,460	3,450,170,655	0.4200
2012	2,313,008,691	1,155,513,957	1,076,071,214	913,635,952	3,630,957,910	0.4200
2013	2,433,878,457	1,361,859,836	1,224,422,172	1,017,472,186	4,002,688,279	0.4200
2014	2,673,472,876	1,434,769,376	1,444,595,982	1,230,012,103	4,322,826,131	0.4200
2015	2,969,005,808	1,544,076,046	1,577,299,368	1,260,587,672	4,829,793,550	0.4200
2016	4,207,510,421	1,933,038,857	1,762,388,483	1,593,198,016	6,309,739,745	0.4200
2017	4,730,146,184	2,143,178,688	1,765,772,483	1,512,848,618	7,126,248,737	0.4175
2018	5,169,879,327	2,265,444,873	1,785,773,366	1,664,971,163	7,556,126,403	0.4175

Source: Montgomery Central Appraisal District

Note: Taxable property in the City is appraised at its market value each year by the Montgomery Central Appraisal District (MCAD).

Tax rates are per \$100 of assessed value.

CITY OF CONROE, TEXAS

PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS

LAST TEN FISCAL YEARS

Fiscal Year	City Direct Rates			Overlapping Rates					
	Operations & Maintenance	General Obligation Debt Service	Total Direct Rate	Montgomery County	Mont. Co. Hospital District	Lone Star College	Conroe ISD	Montgomery ISD	Willis ISD
2009	\$ 0.2300	\$ 0.1900	\$ 0.4200	\$ 0.4838	\$ 0.0760	\$ 0.1101	\$ 1.2700	\$ -	\$ 1.3700
2010	0.2450	0.1750	0.4200	0.4838	0.0755	0.1101	1.2850	-	1.3700
2011	0.2500	0.1700	0.4200	0.4838	0.0754	0.1176	1.2950	-	1.3700
2012	0.2500	0.1700	0.4200	0.4838	0.0729	0.1198	1.2900	-	1.3900
2013	0.2500	0.1700	0.4200	0.4838	0.0727	0.1160	1.2850	1.3400	1.3900
2014	0.2500	0.1700	0.4200	0.4767	0.0725	0.1081	1.2800	1.3400	1.3900
2015	0.2500	0.1700	0.4200	0.4767	0.0710	0.1079	1.2800	1.3400	1.3900
2016	0.2750	0.1450	0.4200	0.4667	0.0665	0.1078	1.2800	1.3400	1.3900
2017	0.2925	0.1250	0.4175	0.4667	0.0665	0.1078	1.2800	1.3700	1.3900
2018	0.2925	0.1250	0.4175	0.4667	0.0664	0.1078	1.2800	1.3700	1.3900

Source: Montgomery County Tax Assessor/Collector

TABLE 9

Overlapping Rates									
Mont. Co. MUD #90	Mont. Co. MUD #92	Mont. Co. MUD #107	Conroe MUD #1	Mont. Co. MUD #132	Mont. Co. MUD #126	Mont. Co. MUD #138	Mont. Co. MUD #142	Utility District #3	Utility District #4
\$ 0.6000	\$ 0.6000	\$ 0.6000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
0.6000	0.6000	0.7000	-	-	-	-	-	-	-
0.6000	0.6000	0.7000	-	-	-	-	-	-	-
0.6000	0.6000	0.7000	-	-	-	-	-	-	-
0.6000	0.6000	0.7000	-	-	-	-	-	-	-
0.6000	0.6000	0.7000	-	-	-	-	-	-	-
0.6000	0.6000	0.7000	-	-	-	-	-	-	-
0.6000	0.6000	0.7000	0.6000	0.7000	0.9000	0.8800	-	0.0900	0.0800
0.6000	0.6000	0.7000	0.6000	0.7000	0.9000	0.8800	1.0000	0.0900	0.0775
0.6000	0.6000	0.6900	0.6000	0.7000	0.9000	0.8800	1.0000	0.0900	0.0775

CITY OF CONROE, TEXAS
PRINCIPAL PROPERTY TAXPAYERS
CURRENT YEAR AND NINE YEARS AGO

TABLE 10

Taxpayer	2018			2009		
	2017 Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	2008 Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
McKesson Corporation	\$ 101,785,976	1	1.35%	\$ 50,384,557	2	1.58%
Conroe Hospital Corporation	75,883,460	2	1.00%	72,702,330	1	2.28%
National Oilwell Varco LP/Brandt	75,527,550	3	1.00%			
National Oilwell Varco DHT LP	68,557,819	4	0.91%			
Entergy Texas Inc.	55,870,020	5	0.74%			
The GEO Group	55,069,060	6	0.73%			
Reed Hycalog LP	52,419,780	7	0.69%			
Wal-Mart Real Estate Bus. Trust	51,728,003	8	0.68%	42,894,684	4	1.35%
Conroe Marketplace S C LP	38,773,350	9	0.51%	28,703,210	6	0.90%
Western Rim Investors 2013-6 LP	36,320,720	10	0.48%			
Maverick Tube Texas Works				50,301,300	3	1.58%
Consolidated Communications of TX Co				28,861,250	5	0.91%
Crown Cork & Seal Co				26,123,101	7	0.82%
Conroe Regional Medical Center				25,970,426	8	0.82%
Multi-shot LLC				25,637,120	9	0.81%
Gulf States Utilities Co				25,357,490	10	0.80%
	<u>\$ 611,935,738</u>		<u>8.10%</u>	<u>\$ 376,935,468</u>		<u>11.84%</u>

Source: Montgomery Central Appraisal District

CITY OF CONROE, TEXAS**PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS****TABLE 11**

Fiscal Year Ended Sept 30	Original Tax Levy for Fiscal Year	Adjusted Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
			Amount	Percentage of Levy		Amount	Percentage of Levy
2009	\$ 13,395,885	\$ 13,472,381	\$ 13,248,105	98.34%	\$ 195,429	\$ 13,443,534	99.79%
2010	14,378,880	14,478,675	14,263,883	98.52%	181,885	14,445,768	99.77%
2011	14,452,462	14,518,031	14,288,180	98.42%	201,256	14,489,436	99.80%
2012	15,205,842	15,273,485	14,463,042	94.69%	768,549	15,231,591	99.73%
2013	16,858,196	16,806,944	16,610,584	98.83%	163,564	16,774,148	99.80%
2014	18,076,015	18,136,531	17,950,171	98.97%	151,029	18,101,200	99.81%
2015	20,245,827	19,981,925	19,787,780	99.03%	108,464	19,896,244	99.57%
2016	26,641,542	26,530,207	26,191,555	98.72%	252,971	26,444,526	99.68%
2017	29,778,208	29,384,676	29,014,410	98.74%	159,965	29,174,375	99.28%
2018	31,649,428	31,507,578	31,108,498	98.73%	-	31,108,498	98.73%

Source: Montgomery County Tax Assessor-Collector

Note: Total Tax Collections to date does not include penalty charges and interest.

CITY OF CONROE, TEXAS

TAXABLE SALES BY CATEGORY

LAST TEN CALENDAR YEARS

(IN THOUSANDS OF DOLLARS)

	Calendar Year		
	2008	2009	2010
Agriculture			
Forestry & Fishing	\$ 2	\$ -	\$ 4
Mining	11,527	11,892	11,915
Construction	45,295	28,214	27,992
Manufacturing	80,117	57,968	55,559
Transportation,			
Communication & Utilities	5,877	3,813	4,117
Wholesale Trade	88,029	58,721	56,385
Retail Trade	798,061	745,719	775,226
Information	53,842	23,303	23,282
Finance,			
Insurance & Real Estate	39,862	22,009	20,163
Services	193,176	198,447	193,343
Other	11	-	-
Total	<u>\$ 1,315,799</u>	<u>\$ 1,150,086</u>	<u>\$ 1,167,986</u>
City and CIDC Direct Sales Tax Rate	2.00%	2.00%	2.00%

Source: Texas Comptroller of Public Accounts

TABLE 12

Calendar Year						
2011	2012	2013	2014	2015	2016	2017
\$ 6	\$ 54	\$ 55	\$ 39	\$ 21	\$ 10	\$ 12
6,053	25,385	32,553	53,172	56,577	23,090	29,434
23,958	33,488	31,336	38,737	44,597	38,883	60,709
75,498	115,291	141,766	144,822	107,946	92,886	127,656
1,524	843	562	1,227	2,112	2,627	2,789
72,428	93,319	113,592	139,891	159,804	166,854	196,965
786,202	850,416	952,609	1,033,821	1,046,251	1,035,813	1,017,702
29,425	31,573	35,432	42,848	50,631	53,663	46,319
28,683	28,226	37,252	42,252	55,274	55,070	70,288
201,872	218,972	237,869	307,646	307,164	326,144	352,789
-	-	-	1	-	31	140
<u>\$ 1,225,649</u>	<u>\$ 1,397,567</u>	<u>\$ 1,583,026</u>	<u>\$ 1,804,455</u>	<u>\$ 1,830,377</u>	<u>\$ 1,795,071</u>	<u>\$ 1,904,803</u>
2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%

CITY OF CONROE, TEXAS
DIRECT AND OVERLAPPING SALES TAX RATES
LAST TEN FISCAL YEARS

TABLE 13

Fiscal Year	General Fund		CIDC Fund Discrete	Total Sales Tax Rate
	Primary Government		Component Unit	
	Sales Tax Rate For General Revenue	Sales Tax Rate For Property Tax Relief	Sales Tax Rate For Economic Development (4B)	
2009	1.00%	0.50%	0.50%	2.00%
2010	1.00%	0.50%	0.50%	2.00%
2011	1.00%	0.50%	0.50%	2.00%
2012	1.00%	0.50%	0.50%	2.00%
2013	1.00%	0.50%	0.50%	2.00%
2014	1.00%	0.50%	0.50%	2.00%
2015	1.00%	0.50%	0.50%	2.00%
2016	1.00%	0.50%	0.50%	2.00%
2017	1.00%	0.50%	0.50%	2.00%
2018	1.00%	0.50%	0.50%	2.00%

Source: City Finance and Administration Department

CITY OF CONROE, TEXAS

TABLE 14

SALES TAX REVENUE PAYERS BY INDUSTRY
FISCAL YEARS 2007 AND 2017
(DOLLARS ARE IN MILLIONS)

Tax Remitter	Fiscal Year 2007				Fiscal Year 2017			
	Number of Filers	% of Total	Tax Liability	% of Total	Number of Filers	% of Total	Tax Liability	% of Total
Agriculture, Forestry & Fishing	29	0.34%	\$ 0.01	0.04%	50	0.38%	\$ -	0.00%
Mining	36	0.42%	0.15	0.61%	115	0.87%	0.42	1.14%
Construction	675	7.95%	0.79	3.19%	1,219	9.23%	1.02	2.76%
Manufacturing	571	6.72%	1.43	5.77%	1,143	8.66%	2.35	6.36%
Transportation, Communication & Utilities	71	0.84%	0.04	0.16%	111	0.84%	0.06	0.16%
Wholesale Trade	468	5.51%	2.22	8.96%	829	6.28%	3.79	10.26%
Retail Trade	3,117	36.71%	15.06	60.80%	4,530	34.31%	20.09	54.40%
Information	96	1.13%	0.63	2.54%	166	1.26%	0.93	2.52%
Finance, Insurance & Real Estate	321	3.78%	0.68	2.75%	457	3.46%	1.33	3.60%
Services	2,995	35.27%	3.76	15.18%	4,555	34.50%	6.93	18.77%
Other	113	1.33%	-	0.00%	29	0.22%	0.01	0.03%
Total	8,492	100.00%	\$ 24.77	100.00%	13,204	100.00%	\$ 36.93	100.00%

Source: Texas Comptroller of Public Accounts

Note. Due to confidentiality issues, the names of the ten largest revenue payers are not available. The categories presented are intended to provide alternative information regarding the sources of the State's revenue.

CITY OF CONROE, TEXAS
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS

Fiscal Year	Governmental Activities			
	Refunding Bonds, CO Bonds & Sales Tax Revenue Bonds ⁽¹⁾	Capital Leases	Notes	Total Long-Term Debt
2009	112,679,681	1,018,771	1,423,666	115,122,118
2010	116,322,401	666,467	1,343,000	118,331,868
2011	142,211,540	617,374	1,256,000	144,084,914
2012	144,256,672	566,341	1,165,000	145,988,013
2013	145,034,959	513,293	1,070,000	146,618,252
2014	129,757,386	458,149	971,000	131,186,535
2015	135,705,804	400,827	868,002	136,974,633
2016	138,640,600	341,241	761,002	139,742,843
2017	151,254,904	279,301	648,002	152,182,207
2018	142,295,795	214,914	530,002	143,040,711

(1) Presented net of original issuance discounts and premiums

(2) See Table 20 for personal income and population data.

Note. Details regarding the City's outstanding debt can be found in the notes to the financial statements.

Effective 2015, CIDC is a discrete component unit and is not included.

TABLE 15

Business-type Activities					
CO Bond & Revenue Bonds	Capital Leases	Total Long-Term Debt	Total Primary Government	Percentage of Personal Income ⁽²⁾	Per Capita ⁽²⁾
34,434,295	5,517,554	39,951,849	155,073,967	12.83%	2,810
49,811,369	4,980,983	54,792,352	173,124,220	14.51%	3,080
53,963,439	4,610,237	58,573,676	202,658,590	15.39%	3,602
71,718,321	4,224,846	75,943,167	221,931,180	16.89%	3,926
76,694,943	3,824,233	80,519,176	227,137,428	17.14%	3,689
92,995,074	3,407,795	96,402,869	227,589,404	14.16%	3,179
105,404,059	2,974,908	108,378,967	245,353,600	15.20%	3,413
101,531,935	2,524,923	104,056,858	243,799,701	13.66%	3,392
121,026,014	2,057,162	123,083,176	275,265,383	12.51%	3,346
116,578,976	1,570,925	118,149,901	261,190,612	10.20%	3,095

CITY OF CONROE, TEXAS
**RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS**
TABLE 16

Fiscal Year	General Bonded Debt Outstanding			Less: Amounts Restricted for Debt Service ⁽¹⁾	Net Total	Percentage of Taxable Assessed Value of Property	Per Capita
	Refunding Bonds	Certificates of Obligation	Total				
2009	18,490,000	69,365,000	87,855,000	4,304,747	83,550,253	2.62%	1,514
2010	19,084,735	73,711,569	92,796,304	5,114,405	87,681,899	2.56%	1,560
2011	16,036,643	90,451,528	106,488,171	6,293,542	100,194,629	2.90%	1,781
2012	19,831,478	90,832,124	110,663,602	7,028,107	103,635,495	2.85%	1,833
2013	15,704,830	84,000,514	99,705,344	8,342,744	91,362,600	2.28%	1,484
2014	12,661,361	117,096,025	129,757,386	10,623,507	119,133,879	2.76%	1,664
2015	45,626,859	90,078,945	135,705,804	12,178,899	123,526,905	2.56%	1,719
2016	43,116,188	95,524,412	138,640,600	11,401,030	127,239,570	2.02%	1,770
2017	40,455,518	110,799,386	151,254,904	11,386,141	139,868,763	1.96%	1,700
2018	47,002,984	95,292,811	142,295,795	10,589,482	131,706,313	1.74%	1,561

Note. (1) This is the amount restricted for debt service payments on general obligation and certificate of obligation bonds

Details regarding the City's outstanding debt can be found in the notes to the financial statements.

Fiscal Year 2009, the detailed information to present debt net of related items is unavailable.

See Table 8 for property value data

Population data can be found on Table 20.

CITY OF CONROE, TEXAS

DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
AS OF SEPTEMBER 30, 2018
(DOLLARS IN THOUSANDS)

TABLE 17

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Direct and Overlapping Debt
Debt Repaid with Property Taxes			
Montgomery County	\$ 457,975	14.81%	\$ 67,826
Conroe Independent School District	1,261,400	17.57%	221,628
Willis Independent School District	149,792	22.39%	33,538
Lone Star College	611,710	3.99%	24,407
Montgomery Independent School District	343,550	2.99%	10,272
MUD #90	7,720	100.00%	7,720
MUD #92	4,780	100.00%	4,780
MUD #107	18,730	100.00%	18,730
MUD #126	2,975	100.00%	2,975
MUD #132	69,500	100.00%	69,500
MUD #138	6,040	100.00%	6,040
MUD #148	1,585	100.00%	1,585
Conroe MUD #1	4,670	100.00%	4,670
Conroe MMD #1	10,285	100.00%	10,285
UD #4	11,410	100.00%	11,410
Subtotal, Overlapping Debt			495,366
City Direct Debt (Net of original issuance discounts and premiums)	\$ 143,041		143,041
Total Direct and Overlapping Debt (Estimated \$7,566 Per Capita) (a)			<u>\$ 638,407</u>

Sources: Assessed value data used to estimate applicable percentages provided by Tax Assessor - Collector and Appraisal District. Debt outstanding data provided by each governmental unit.

(a) See Table 20 for population of 84,378.

Note: For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable assessed value that is within the city's boundaries and dividing it by each unit's total taxable assessed value.

CITY OF CONROE, TEXAS
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS

	Fiscal Year		
	2009	2010	2011
Assessed Value	\$ 3,183,689,979	\$ 3,427,354,014	\$ 3,450,170,655
Debt Limit <5% of assessed value>	\$ 159,184,499	\$ 171,367,701	\$ 172,508,533
Debt Applicable to Limit.			
Total Bonded Debt	\$ 87,855,000	\$ 92,520,000	\$ 105,360,000
Less: Assets in Debt Service Funds available for payment of principal	(4,304,747)	(5,028,864)	(6,441,765)
Total Net Debt Applicable to Limit	83,550,253	87,491,136	98,918,235
Net Legal Debt Margin	\$ 75,634,246	\$ 83,876,565	\$ 73,590,298
Total Net Debt Applicable to the Debt Limit As a Percentage of Debt Limit	52.49%	51.05%	57.34%
Total Net Debt Margin as a Percentage of Debt Limit	47.51%	48.95%	42.66%
Total Bonded Debt as a Percentage of Assessed Value	2.76%	2.70%	3.05%

Computation of Legal Debt Margin.

As a home rule city, the City of Conroe is not limited by the law in the amount of debt it may issue. The City's Charter (Section 9.18) states. The City Council shall have the power under the provisions of the state law to levy, assess and collect an annual tax upon real and personal property within the City to the maximum provided by the Constitution and the general laws of the State of Texas. The City Council shall also have the power to levy occupation taxes on such occupations as consistent with the general laws of the State of Texas.

Article II, Section 5 of the State of Texas Constitution states in part:

. but no tax for any purpose shall ever be lawful for any one year, which shall exceed two and one-half percent of the taxable property of such city.

The tax rate at October 1, 2017 is \$0.4175 per \$100.00 with valuation at 100% of assessed value.

TABLE 18

Fiscal Year						
2012	2013	2014	2015	2016	2017	2018
\$ 3,630,957,910	\$ 4,002,688,279	\$ 4,322,826,131	\$ 4,829,793,550	\$ 6,309,739,745	\$ 7,126,248,737	\$ 7,556,126,403
\$ 181,547,896	\$ 200,134,414	\$ 216,141,307	\$ 241,489,678	\$ 315,486,987	\$ 356,312,437	\$ 377,806,320
\$ 109,345,000	\$ 98,475,000	\$ 124,930,000	\$ 128,305,000	\$ 130,980,000	\$ 163,825,000	\$ 171,885,000
(10,451,194)	(12,260,043)	(14,537,182)	(12,084,748)	(11,356,765)	(11,569,373)	(10,802,885)
98,893,806	86,214,957	110,392,818	116,220,252	119,623,235	152,255,627	161,082,115
\$ 82,654,090	\$ 113,919,457	\$ 105,748,489	\$ 125,269,426	\$ 195,863,752	\$ 204,056,810	\$ 216,724,205
54.47%	43.08%	51.07%	48.13%	37.92%	42.73%	42.64%
45.53%	56.92%	48.93%	51.87%	62.08%	57.27%	57.36%
3.01%	2.46%	2.89%	2.66%	2.08%	2.30%	2.27%

CITY OF CONROE, TEXAS
PLEDGED REVENUE COVERAGE
LAST TEN FISCAL YEARS

TABLE 19

Fiscal Year	Water and Sewer Bonded Debt					
	Utility Service Charge	Less: Adjusted Operating Expenses ⁽¹⁾	Net Available Revenue	Debt Service (2)		Coverage
				Principal	Interest	
2009	14,200,623	7,598,300	6,602,323	745,000	1,431,911	3.03
2010	15,476,990	7,753,255	7,723,735	1,025,000	1,839,729	2.70
2011	21,775,264	8,900,768	12,874,496	1,660,000	2,062,585	3.46
2012	20,982,974	8,941,053	12,041,921	1,910,000	2,676,544	2.63
2013	24,277,240	10,516,921	13,760,319	2,595,000	2,839,499	2.53
2014	26,395,316	14,947,138	11,448,178	2,945,000	3,463,381	1.79
2015	30,034,855	18,108,103	11,926,752	3,640,000	3,890,755	1.58
2016	33,379,807	17,104,279	16,275,528	4,240,000	3,816,578	2.02
2017	35,025,871	19,640,520	15,385,351	4,375,000	4,213,988	1.79
2018	39,098,028	27,418,288	11,679,740	5,150,000	4,201,415	1.25

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

(1) Operating Expenses for Water and Sewer Revenue Bonds are adjusted and shown net of Payment-in-lieu-of-taxes (PILOT), debt service payments, and the following interfund activity: transfers to the General Fund & Conroe Tower Fund for administrative overhead and transfers to the Revenue Debt Service Reserve Fund. Lease principal and lease interest payments for the Siemens Energy Efficiency upgrade project as well as amounts for Accounts Charged Off are also excluded.

(2) Principal & Interest payments include certificates of obligation and refunding bonds, which are secured by the City's ad valorem property taxes. However, the City intends to pay debt service from surplus net revenues of the City's water and sewer system to the extent such revenues are available in any year.

CITY OF CONROE, TEXAS**DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS****TABLE 20**

Year	Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2009	55,195	1,208,439	21,894	33.0	11,495	7.4%
2010	56,207	1,192,937	21,224	28.8	12,229	7.6%
2011	56,257	1,317,033	23,411	33.0	11,091	7.8%
2012	56,530	1,313,870	23,242	33.0	11,861	6.5%
2013	61,564	1,325,350	21,528	33.0	12,518	5.1%
2014	71,592	1,607,670	22,456	33.0	13,345	3.9%
2015	71,879	1,614,115	22,456	31.5	12,447	3.8%
2016	71,879	1,785,043	24,834	31.0	15,124	4.2%
2017	82,275	2,200,363	26,744	34.0	15,847	4.2%
2018	84,378	2,560,704	30,348	33.8	17,335	3.6%

Sources: Various school websites, the Conroe Greater Economic Development Council, and the GIS Section of the City of Conroe Website.

CITY OF CONROE, TEXAS

PRINCIPAL EMPLOYERS

CURRENT YEAR AND NINE YEARS AGO

TABLE 21

Employer	2018			2009		
	Employees	Rank	Percentage of Total City Employment	Employees	Rank	Percentage of Total City Employment
Conroe Independent School District	7,310	1	17.54%	5,700	1	22.08%
Montgomery County	2,211	2	5.30%	1,946	2	7.54%
Conroe Regional Medical Center	1,300	3	3.12%	1,200	4	4.65%
NOV Downhole	647	4	1.55%			
City of Conroe	578	5	1.39%	470	6	1.82%
Community Pathology Associates	424	6	1.02%			
NOV Wellbore Technologies	400	7	0.96%			
Mediators, Inc.	390	8	0.94%			
NOV Fluid Control (3 Locations)	375	9	0.90%			
Professional Directional	316	10	0.76%			
Consolidated Communications of Texas	276	11	0.66%	220	9	0.85%
Touchstone Neuro Recovery Center	230	12	0.55%			
National Oilwell Varco - Brandt/Texas Oil Tools/Reed Hycalog				1,145	3	4.43%
Sadler Clinic				600	5	2.32%
Bordon Milk Products				248	7	0.96%
Capro, Inc				225	8	0.87%
McKesson Corp.				163	10	0.63%
Crown Beverage Packaging				150	11	0.58%
Ball Corp.				130	12	0.50%
	<u>14,457</u>		<u>34.69%</u>	<u>12,197</u>		<u>47.23%</u>

Source:

Greater Conroe Economic Development Council (GCEDC)

<http://www.gcedc.org/research/>



CITY OF CONROE, TEXAS

FULL TIME EQUIVALENT EMPLOYEES BY FUNCTIONS/PROGRAMS LAST TEN FISCAL YEARS

Functions/Programs	2009	2010 ⁽¹⁾	2011 ⁽²⁾	2012	2013 ⁽³⁾	2014 ⁽⁴⁾	2015 ⁽⁵⁾	2016 ⁽⁶⁾	2017 ⁽⁷⁾	2018
General Government										
Administration	3	3	3	2	3	3	3	3	3	3
Mayor & Council	2	2	2	2	2	2	2	2	2	2
Arts & Communications	1	1	1	1	1	-	-	-	-	-
Downtown Development	1	1	1	1	-	-	-	-	-	-
Legal	3	3	3	3	3	3	3	3	3	3
Municipal Court	9	10	10	10	10	10	10	10	10	10
CDBG Administration	2	2	2	2	2	2	2	1	1	1
Warehouse Purchasing	5	5	5	5	5	5	5	4	4	4
Human Resources	5	5	5	5	5	6	6	6	6	6
Finance	10	10	10	10	10	10	10	12	12	12
Transportation	-	-	-	-	-	1	1	1	1	1
Information Technology	7	7	7	11	11	11	11	11	11	11
Public Safety										
Police Administration	5	5	6	5	7	9	9	9	9	9
Police Support	30	29	28	28	28	12	12	13	14	14
Police Patrol	66	64	63	63	63	99	100	102	102	102
Police Investigative Services	28	28	28	29	29	32	33	34	34	34
Police Professional Services	11	14	14	14	15	-	-	-	-	-
Police Animal Services	-	5	5	5	5	5	2	2	2	2
Red Light Program	-	-	1	1	1	1	-	-	-	-
Traffic Services	-	-	2	2	2	2	2	-	-	-
Commercial Vehicle Enforcement	-	-	-	-	-	-	1	1	1	1
Fire	87	88	88	88	86	87	117	117	129	129
Community Development	27	26	25	13	15	15	19	19	19	19
Parks										
Parks & Rec Admin	13	13	13	2	2	2	2	2	4	4
Recreation Center	5	5	5	5	5	6	6	6	5	5
Aquatic Center	7	7	7	7	7	7	7	7	7	7
Parks Operations	-	-	-	11	11	11	11	11	10	10
Public Works										
Drainage Maintenance	7	7	7	7	7	7	7	8	8	8
Streets	28	28	28	28	28	28	27	36	36	36
Signal Maintenance	-	-	2	2	3	3	3	4	4	4
Engineering	-	-	-	8	21	21	22	22	22	23
Conroe Tower	1	1	1	1	1	1	1	1	1	1
Hotel/Motel Occupancy Tax	-	2	2	3	3	4	4	4	4	4
Component Unit										
Oscar Johnson, Jr. CC	4	4	4	4	4	4	4	4	4	4
Conroe Industrial Development	-	-	-	-	5	4	4	4	4	4

TABLE 22

	2009	2010 ⁽¹⁾	2011 ⁽²⁾	2012	2013 ⁽³⁾	2014 ⁽⁴⁾	2015 ⁽⁵⁾	2016 ⁽⁶⁾	2017	2018
Water & Sewer										
Utility Billing	9	9	9	9	9	9	9	10	10	10
Public Works	5	6	6	5	5	6	6	7	7	7
Water Conservation	-	-	-	-	1	1	1	-	-	-
Water	15	15	15	15	15	15	11	12	12	12
Wastewater Treatment	11	11	11	11	11	10	10	11	11	11
Sewer	20	20	20	20	20	20	12	18	18	18
Pump & Motor Maint.	7	7	7	7	7	6	6	9	9	9
Project Engineering	12	12	13	13	-	-	-	-	-	-
Project Construction	17	17	17	17	17	17	29	-	-	-
Fleet Services	7	7	6	6	7	8	8	8	8	8
Self Funded Insurance	1	1	1	1	1	-	-	-	-	-
Total	<u>471</u>	<u>480</u>	<u>483</u>	<u>482</u>	<u>493</u>	<u>505</u>	<u>538</u>	<u>534</u>	<u>547</u>	<u>548</u>

Source: City Finance Department.

Notes.

- (1) In FY 2010, Police Animal Services was added to the Public Safety function.
Hotel/Motel Occupancy Tax was added
- (2) In FY 2011, Red Light Cameras and Traffic Services were added to the Public Safety function.
Signal Maintenance was added to the Public Works function.
- (3) In FY 2013, the following changes were made:
Downtown Development was moved to the Conroe Industrial Development Corporation (CIDC) Fund.
Engineering and Project Engineering were combined.
Water Conservation was added.
- (4) In FY 2014, the following changes were made:
The Arts & Communications position was moved to the Recreation Center.
The Self Funded Insurance position was moved to Human Resources.
One position previously in CIDC was moved to the newly created Transit fund.
The Communications Officers in Police Support were moved to Police Patrol.
The positions in Professional Services were moved to Police Administration, Police Patrol, and Criminal Investigations.
The secretary position previously in Waste Water Treatment Plant was moved to Public Works.
- (5) In FY 2015, the following changes were made:
The citizens voted to eliminate Red Light Cameras thereby moving the position to Police Patrol Department
The Animal Shelter was out-sourced to a private company reducing the number of positions needed
The Commercial Vehicle Enforcement division was added.
The annexation of April Sound included the need for another Fire Station which increased the number of Fire personnel by 30
Four positions from Water and eight positions from Sewer were moved to Project Construction.
- (6) In FY 2016, the following changes were made:
The Project Construction division department was closed and all remaining positions were transferred to the General Fund and Water & Sewer Fund.
- (7) In FY 2017, the following changes were made:
The Parks Superintendent position was transferred from 1450 to 1400. The Recreation Manager position was transferred from 1410 to 1400.

CITY OF CONROE, TEXAS
OPERATING INDICATORS BY FUNCTIONS/PROGRAMS
LAST TEN FISCAL YEARS

Functions/Programs	Fiscal Year		
	2009	2010	2011
General Government			
Building Permits Issued	546	645	489
Building Inspections Conducted	18,377	16,950	15,317
Police			
Physical Arrests	4,049	4,163	3,915
Parking Violations	1,922	2,485	3,113
Traffic Violations	15,671	13,865	26,673
Fire			
Emergency Responses	5,063	5,425	6,111
Fires Extinguished	244	180	320
Inspections	2,655	2,863	2,724
Refuse Collection			
Refuse Collected (tons per day) (a)	55.04	58.07	38.00
Recyclables Collected (tons per day) (a)	1.73	0.61	9.48
Other Public Works			
Street Resurfacing (miles)	2.50	1.50	5.63
Potholes Repaired (b)	N/A	N/A	N/A
Parks and Recreation			
Athletic Field Permits Issued	285	288	326
Community Center Admissions	339,000	298,261	307,662
Water			
New Connections (c)	557	387	787
Water Main Breaks	726	770	888
Average Daily Consumption (thousands of gallons)	9,182	8,554	11,291
Peak Monthly Consumption (thousands of gallons)	399,575	384,058	500,038
Wastewater			
Average Daily Sewage Treatment (thousands of gallons)	6,800	7,000	7,000
Transit			
Total Route Miles - OJJCC	7,440	8,100	7,140
Total Route Miles - Conroe Connection (d)	-	-	-
Passenger - OJJCC	12,240	13,140	12,175
Passenger - Conroe Connection (d)	-	-	-

Source: Various City Departments

Notes:

(a) Refuse Collection information is provided by a private waste company.

(b) No operating indicators are available for potholes repaired for the Other Public Works function prior to 2012.

(c) Estimate was utilized for FY2012.

(d) Conroe Connection began service in FY2015

TABLE 23

Fiscal Year						
2012	2013	2014	2015	2016	2017	2018
520	789	1,443	1,486	1,089	1,453	1,667
14,957	16,995	17,871	20,924	20,365	25,995	33,783
4,313	4,758	4,502	4,289	4,237	4,805	4,815
4,554	2,972	3,724	2,560	1,672	798	802
27,181	15,482	16,142	14,449	12,919	20,302	23,148
6,417	7,124	7,083	8,427	9,018	8,784	10,261
133	129	222	204	244	274	312
1,675	1,017	1,778	1,333	2,537	2,540	3,034
37.50	58.00	41.00	73.20	65.58	68.25	70.45
12.10	16.00	10.00	17.20	16.53	16.86	19.35
2.20	5.10	9.00	11.00	3.00	9.00	6.00
550	582	415	2,193	1,360	2,011	2,500
297	304	290	292	272	247	194
366,045	424,640	353,024	422,884	452,564	461,683	452,174
400	736	923	613	2,418	790	892
800	775	692	1,072	622	495	885
9,893	9,652	9,189	9,249	9,770	9,990	14,000
395,510	393,936	377,559	281,344	415,278	381,427	413,795
7,000	7,000	7,200	7,800	7,700	7,900	8,200
8,330	11,219	12,240	9,912	11,018	12,145	13,425
-	-	-	54,108	83,258	85,373	92,668
12,222	14,020	14,232	18,420	19,984	16,329	16,825
-	-	-	22,811	34,487	27,650	33,633

CITY OF CONROE, TEXAS

CAPITAL ASSET STATISTICS BY FUNCTIONS/PROGRAMS LAST TEN FISCAL YEARS

Functions/Programs	Fiscal Year		
	2009	2010	2011
Police			
Stations	1	1	1
Zone Offices	1	1	1
Patrol Units	46	46	48
Fire Stations	5	5	5
Refuse Collection			
Collection trucks	8	8	8
Other Public Works			
Streets (miles)	240.00	248.00	268.00
Highways (miles) (a)	N/A	N/A	N/A
Streetlights (b)	N/A	3,200	3,200
Traffic Signals	5	6	6
Parks and Recreation			
Acreage	350.00	354.00	354.00
Playgrounds	34	17	18
Baseball/Softball Diamonds	35	28	25
Soccer/Football Fields	13	18	21
Community Centers	3	4	4
Water (d)			
Water Mains (miles)	334.72	340.61	342.44
Fire Hydrants	2,955	2,996	3,009
Storage Capacity (thousands of gallons)	9,490	9,490	11,490
Wastewater (d)			
Sanitary Sewers (miles)	355.92	357.65	360.21
Storm Sewers (miles) (c)	36.564	40.162	40.280
Treatment capacity (thousands of gallons)	10,000	10,000	10,000
Transit			
Buses	4	4	4
Vans	-	-	-

Source: Various City Departments

Notes:

- (a) No capital asset indicators are available for Highways for the Other Public Works function.
All highways are owned and maintained by TxDOT.
- (b) No capital asset indicators are available for Streetlights for the Other Public Works function prior to 2010.
- (c) Data shown as miles of storm sewers are estimates only. Data is currently being compiled for retroactive infrastructure reporting.
- (d) Estimates were utilized for FY2010.

TABLE 24

Fiscal Year						
2012	2013	2014	2015	2016	2017	2018
1	1	1	1	2	1	1
1	1	1	1	1	1	1
46	55	56	56	56	59	68
5	5	5	6	6	6	7
8	8	9	10	10	12	12
276.00	270.00	270.00	315.00	350.00	346.00	346.00
N/A	N/A	N/A	N/A	N/A	N/A	N/A
3,518	3,530	3,550	3,550	3,550	3,321	4,300
80	82	102	110	125	105	120
407.00	407.00	407.00	407.00	407.00	407.00	407.00
19	19	19	19	20	20	20
27	27	27	27	27	27	27
18	18	18	18	18	18	18
4	4	4	4	4	4	4
367.00	403.00	403.00	409.50	417.22	444.00	461.00
3,009	3,009	3,335	3,410	3,032	3,084	3,085
11,490	11,490	11,490	11,490	11,589	12,849	13,250
389.00	391.00	398.00	404.00	427.10	432.00	421.00
41.720	42.000	42.953	49.000	50.530	50.530	108.000
10,000	10,000	10,000	10,000	10,000	12,000	12,000
4	4	4	8	4	4	6
-	-	-	-	2	2	2

CITY OF CONROE, TEXAS

WATERWORKS SYSTEM - TOP TEN WATER & SEWER USERS (IN GALLONS)
AS OF SEPTEMBER 30, 2018

TABLE 25

Customer	Fiscal Year Total 2018 Water Consumption	Fiscal Year Total 2018 Water Revenues	Percent of Total 2018 Water Revenues
EvoQua Water Technologies LLC	136,009,000	\$ 365,376	2.6%
Borden Inc.	101,771,000	278,023	2.0%
Ball Metal Container Group	53,055,000	155,846	1.1%
The Geo Group	50,028,000	142,254	1.0%
Montgomery County MUD #126	35,941,000	111,405	0.8%
Houston Methodist Hospital	35,287,000	118,916	0.8%
Crown Cork & Seal	28,572,000	91,181	0.7%
Strata Woodland	24,507,000	80,455	0.6%
Montgomery County Jail	22,538,000	74,395	0.5%
Towers Woodland	19,773,000	84,719	0.6%

Customer	Fiscal Year Total 2018 Sewer Consumption	Fiscal Year Total 2018 Sewer Revenues	Percent of Total 2018 Sewer Revenues
EvoQua Water Technologies LLC	136,009,000	\$ 466,725	3.7%
Borden Inc.	101,771,000	349,289	2.7%
City of Willis	74,470,000	94,643	0.7%
The Geo Group	49,974,000	171,625	1.3%
Montgomery County MUD #126	35,974,000	125,136	1.0%
Houston Methodist Hospital	35,287,000	123,367	1.0%
Crown Cork & Seal	28,572,000	98,216	0.8%
Strata Woodland	24,507,000	85,691	0.7%
Montgomery County Jail	22,538,000	77,520	0.6%
San Jacinto River Authority	19,641,000	136,755	1.1%

CITY OF CONROE, TEXAS
WATER AND SEWER RATES
AS OF SEPTEMBER 30, 2018

TABLE 26

Minimum Monthly Base Charge By Meter Size

Meter Size	Minimum Base Charge	Life Line Base Charge
5/8 Inch*	\$ 12.00	\$ 9.00
1 Inch	18.00	15.00
1.5 Inch	25.00	22.00
2 Inch	35.00	32.00
3 Inch	46.00	46.00
4 Inch	65.00	65.00
6 Inch	90.00	90.00
8 Inch	145.00	145.00
10 Inch	250.00	250.00

* Typical residential meter size.

A Surface Water Fee was implemented to recover expenses the City incurred participating in the Groundwater Reduction Plan with the San Jacinto River Authority. This charge is assessed at \$3.15 per 1,000 gallons of water consumed for residential, sprinkler and commercial customers. The Lone Star Groundwater Conservation District fee is a pass through fee to regulate ground water consumption. This charge is assessed at \$.06 per 1,000 gallons consumed for residential, sprinkler and non-residential customers.

Water and Sewer Service Charges

There is charged and collected each month by the City from the consumers of water and sewer service residing within the limits of the City, the amounts of money hereinafter set out upon the following rates:

Residential and Sprinkler Rates Inside City Limits

Usage	Water Rate Base Charge	Sanitary Sewer Rate
Minimum 0 - 3,999 gallons Per thousand gallons		\$ 28.14
4,000 - 10,999 gallons, per thousand	\$ 2.56	3.43
11,000 - 15,999 gallons, per thousand	3.15	
16,000 - 25,999 gallons, per thousand	3.74	
26,000 - 35,999 gallons, per thousand	4.27	
36,000 gallons and over	7.47	
Total Charge at 10,000 gallons		52.15

Non-Residential Rates Inside City Limits

Usage	Water Rate Base Charge	Sanitary Sewer Rate
Minimum 0 - 3,999 gallons Per thousand gallons		\$ 28.14
4,000 - 10,999 gallons, per thousand	\$ 2.79	3.43
11,000 - 15,999 gallons, per thousand	3.29	
16,000 - 25,999 gallons, per thousand	3.91	
26,000 - 35,999 gallons, per thousand	4.46	
36,000 - 150,999 gallons, per thousand	7.81	
151,000 gallons and over	2.57	

Residential and Sprinkler/Non-Residential Water & Sanitary Sewer Rates Outside City Limits

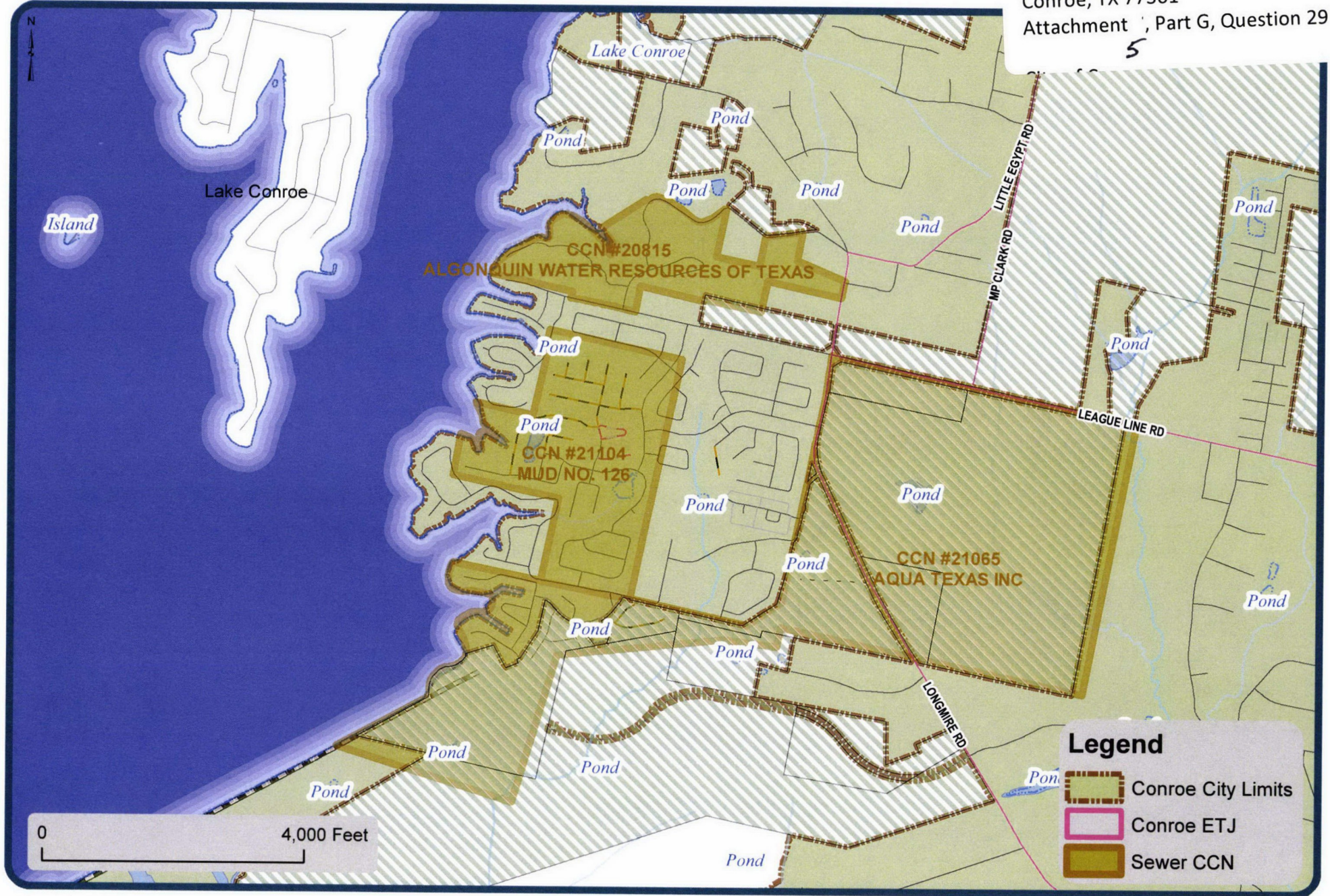
The amount to be charged and collected for water and sewer service outside the corporate limits of the City is computed and charged as double the amount established for service inside the City.

Life Line Residential Rates Inside City Limits

Usage	Water Rate Base Charge	Sanitary Sewer Rate
Minimum 0 - 3,999 gallons Per thousand gallons		\$ 21.11
4,000 - 10,999 gallons, per thousand	\$ 2.05	2.75
11,000 - 15,999 gallons, per thousand	2.68	
16,000 - 25,999 gallons, per thousand	3.74	
26,000 - 35,999 gallons, per thousand	4.27	
36,000 - and Up	7.47	
Total Charge at 10,000 gallons		40.36

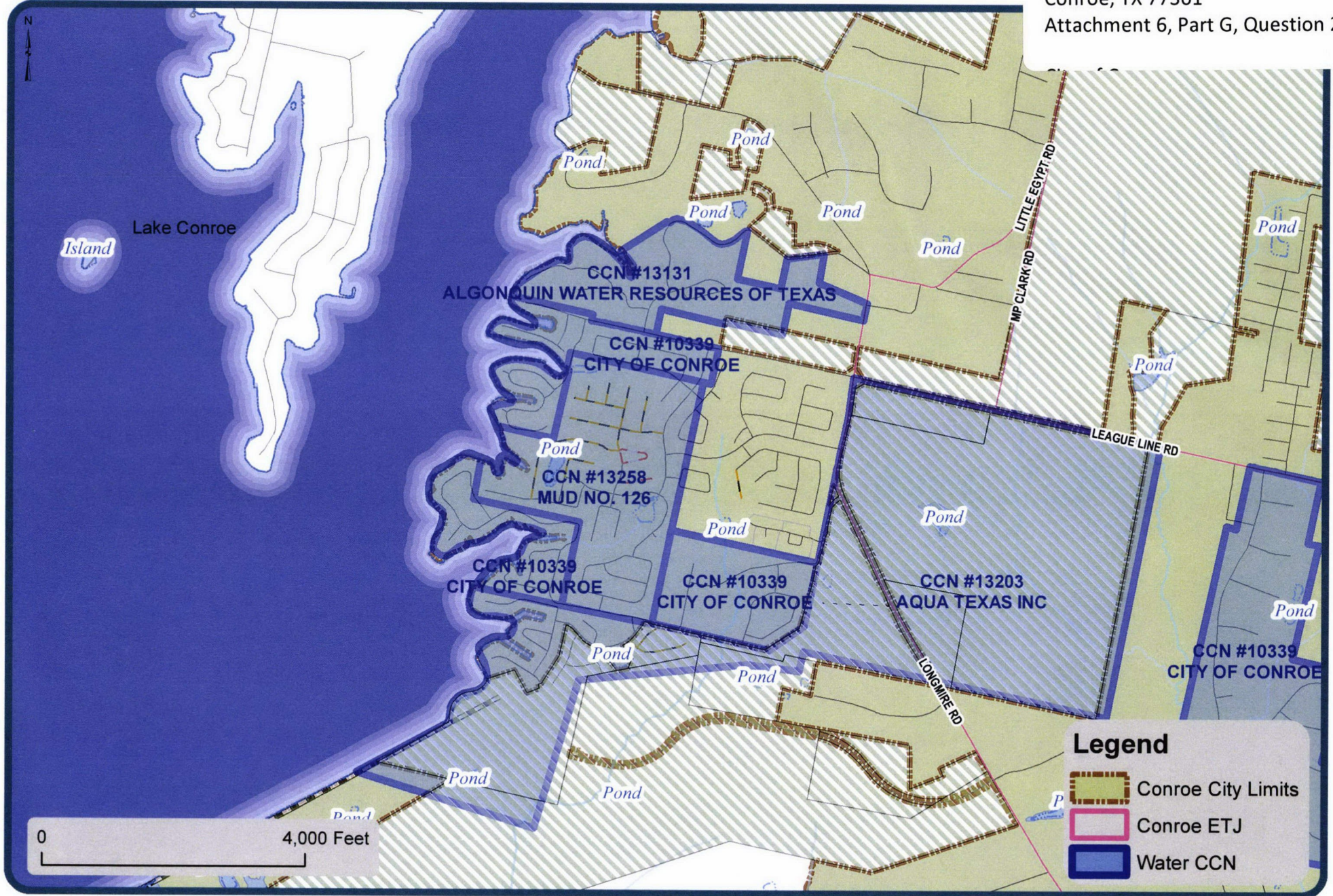
The City of Conroe provides this information with the understanding that it is not guaranteed to be accurate, correct or complete. This product is for informational purposes and may not have been prepared by a professional surveyor. It does not represent an on-the-ground survey and represents only the approximate relative location of property boundaries. Conclusions drawn from this information are the responsibility of the user. Every effort has been made to ensure the timeliness of the materials presented. The City of Conroe assumes no liability for damages incurred directly or indirectly as a result of incomplete, incorrect or omitted information, even if the City is advised of the need for such information. The user of this information assumes all liability for their dependence on this information and assumes all responsibility for its use.

City of Conroe
300 W. Davis St, Ste. 210
Conroe, TX 77301
Attachment 5, Part G, Question 29
5



The City of Conroe provides this information with the understanding that it is not guaranteed to be accurate, correct or complete. This product is for informational purposes and may not have been prepared for or it does not represent an on-the-ground survey and represents only the approximate relative location of property boundaries. Conclusions drawn from this information are the responsibility of the user. Every effort has been made to ensure the timeliness of the materials presented. The City of Conroe assumes no liability for damages incurred directly or indirectly as a result of incomplete, incorrect or omitted information, even if the City is advised of the same. The user of this information assumes all liability for their dependence on this information and assumes all responsibility for its use.

City of Conroe
300 W. Davis St, Ste. 210
Conroe, TX 77301
Attachment 6, Part G, Question 29



Question 9

ELECTED OFFICIALS

Name: Toby Powell
Position: Mayor
Ownership % (if applicable): N/A
Address: 300 West Davis Street, Conroe, TX 77301
Phone: 936-522-3010
Email:

Name: Duke Coon
Position: Mayor Pro Tem/Councilman Place 3
Ownership % (if applicable): N/A
Address: 300 West Davis Street, Conroe, TX 77301
Phone: 936-522-3010
Email:

Name: Duane Ham
Position: Councilman Place 1
Ownership % (if applicable): N/A
Address: 300 West Davis Street, Conroe, TX 77301
Phone: 936-522-3010
Email:

Name: Seth Gibson
Position: Councilman Place 2
Ownership % (if applicable): N/A
Address: 300 West Davis Street, Conroe, TX 77301
Phone: 936-522-3010
Email:

Name: Raymond McDonald
Position: Councilman Place 4
Ownership % (if applicable): N/A
Address: 300 West Davis Street, Conroe, TX 77301
Phone: 936-522-3010
Email:

Name: Jody Czajkoski
Position: Councilman Place 5
Ownership % (if applicable): N/A
Address: 300 West Davis Street, Conroe, TX 77301
Phone: 936-522-3010
Email:

KEY APPOINTED OFFICIALS

Name: Paul Virgadamo
Position: City Administrator
Ownership % (if applicable): N/A
Address: 300 West Davis Street, Conroe, TX 77301
Phone: 936-522-3001
Email: pvirgadamo@cityofconroe.org

Name: Marcus Winberry
Position: City Attorney
Ownership % (if applicable): N/A
Address: 300 West Davis Street, Conroe, TX 77301
Phone: 936-522-3030
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Name: Steve Williams
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City of Conroe
Water and Sewer Capital Projects
SUMMARY OF MULTI-YEAR PLAN FOR FUNDING
FY 2019-2020 Adopted

City of Conroe
300 W. Davis St, Ste. 210
Conroe, TX 77301
Attachment 3, Part C, Question 10

			CONSTRUCTION SCHEDULE								FUNDING SOURCES				DEBT ISSUANCE SCHEDULE					
PROJECT	Project Code	Rank	Prior Fiscal Years	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2029	TOTAL PROJECT COST	TOTAL OTHER SOURCES	ISSUED DEBT REVENUE BONDS & C.O.s	NEW DEBT	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2029	
WATER:																				
Jasper Water Well & Tank Rehab - Robinwood	F07	C01	1,555,000	-	-	-	-	-	-	1,555,000	-	1,555,000	(y)	-	-	-	-	-	-	
Jasper Water Well & Ground Storage Tank - FM 1488	F96	C02	4,889,000	-	-	-	-	-	-	4,889,000	-	4,889,000	(y)	-	-	-	-	-	-	
Jasper Water Well - SH 105 West	H03	C03	-	3,296,000	-	-	-	-	-	3,296,000	-	-	3,296,000	3,296,000	-	-	-	-	-	
Water Line Rehab - Lewis, Roberson, Dallas, and Palestine	H04	C04	1,053,000	1,160,000	-	-	-	-	-	2,213,000	-	1,053,000	(y)	1,160,000	1,160,000	-	-	-	-	
Water Line Extension - Water Well No. 24 Blending	H05	C05	855,000	-	-	-	-	-	-	855,000	-	855,000	(y)	-	-	-	-	-	-	
Water Line Rehab - West View and Montgomery Park Boulevard	H06	C06	1,011,000	-	-	-	-	-	-	1,011,000	-	1,011,000	(y)	-	-	-	-	-	-	
Water Line Rehab - Academy Drive and Pozos Area	H07	C07	683,000	-	-	-	-	-	-	683,000	-	683,000	(y)	-	-	-	-	-	-	
Water Line Extension - Seven Coves SH 75 to Farrel	H08	C08	2,008,000	-	-	-	-	-	-	2,008,000	-	2,008,000	(y)	-	-	-	-	-	-	
Cooling Towers - Panorama	H09	C09	363,000	-	-	-	-	-	-	363,000	-	363,000	(y)	-	-	-	-	-	-	
Decommission Elevated Storage Tank No. 5	H10	C10	120,000	-	-	-	-	-	-	120,000	-	120,000	(y)	-	-	-	-	-	-	
Water Line Rehab - 3rd Street	H11	C11	2,395,000	-	-	-	-	-	-	2,395,000	-	2,395,000	(y)	-	-	-	-	-	-	
Water Line Rehab - Adkins Area	H12	C12	2,125,000	-	-	-	-	-	-	2,125,000	-	2,125,000	(y)	-	-	-	-	-	-	
Water Line Rehab - Hwy 105 West to Lester	TBD	1	-	412,000	-	-	-	-	-	412,000	-	-	412,000	412,000	-	-	-	-	-	
Water Line Replacement - Sherman Street Area	TBD	2	-	2,266,000	-	-	-	-	-	2,266,000	-	-	2,266,000	2,266,000	-	-	-	-	-	
Water Line Rehab - North Thompson Area	TBD	3	-	1,182,000	-	-	-	-	-	1,182,000	-	-	1,182,000	1,182,000	-	-	-	-	-	
Elevated Storage Tank - McCaleb/Tejas	TBD	4	-	2,000,000	-	-	-	-	-	2,000,000	-	-	2,000,000	2,000,000	-	-	-	-	-	
Water Line Extension - Wally Wilkerson to FM 1484 (CIDC)	TBD	5	-	-	3,066,000	-	-	-	-	3,066,000	3,066,000	5	-	-	-	-	-	-	-	
Water Line Rehab - Rivershire and Gladstell Area	TBD	6	-	-	7,513,000	-	-	-	-	7,513,000	-	-	7,513,000	-	7,513,000	-	-	-	-	
Water Line Rehab - Conroe Hospital Area	TBD	7	-	-	-	226,000	1,222,000	1,222,000	-	2,670,000	-	-	2,670,000	-	-	226,000	1,222,000	1,222,000	-	
Water Line Extension - Ed Kharbat Drive	TBD	8	-	-	1,056,000	-	-	-	-	1,056,000	-	-	1,056,000	-	1,056,000	-	-	-	-	
Elevated Storage Tank - Tom Stinson Drive and Technology Parkway (CIDC)	TBD	9	-	-	-	-	-	1,000,000	5,147,000	6,147,000	6,147,000	5	-	-	-	-	-	-	-	
Water Line Rehab - Park Oak Drive	TBD	10	-	-	-	-	-	565,000	-	565,000	-	-	565,000	-	-	-	-	565,000	-	
Chapel Run - MUD #149	TBD	11	-	1,506,000	-	-	-	-	-	1,506,000	-	-	1,506,000	1,506,000	-	-	-	-	-	
SUBTOTAL			17,057,000	11,742,000	11,635,000	226,000	1,222,000	2,787,000	5,147,000	49,816,000	9,213,000	17,057,000	23,546,000	11,742,000	8,569,000	226,000	1,222,000	1,787,000	-	

			CONSTRUCTION SCHEDULE								FUNDING SOURCES				DEBT ISSUANCE SCHEDULE					
PROJECT	Project Code	Rank	Prior Fiscal Years	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2029	TOTAL PROJECT COST	TOTAL OTHER SOURCES	ISSUED DEBT REVENUE BONDS & C.O.s		NEW DEBT	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2029
SEWER:																				
Flood Protection - Southwest Wastewater Treatment Plant	G68	C01	394,000	2,800,000	-	-	-	-	-	2,994,000	394,000	8	-	2,600,000	2,600,000	-	-	-	-	-
SSOI Program	665	C02	-	850,000	850,000	850,000	850,000	850,000	3,400,000	7,650,000	-	-	-	7,650,000	850,000	850,000	850,000	850,000	850,000	3,400,000
Treatment Plant - Construction of New Plant (Phase IV)	975	C03	26,959,000	31,489,000	-	-	-	-	-	68,428,000	-	-	62,938,000	(y)	-	-	-	-	-	-
Lift Station Removal - Pebble Glen #3	G68	C04	272,000	-	-	-	-	-	-	272,000	-	-	272,000	(y)	-	-	-	-	-	-
Lift Station Replacement - Pebble Glen #2	G69	C05	244,000	-	-	-	-	-	-	244,000	-	-	244,000	(y)	-	-	-	-	-	-
Sanitary Sewer Evaluation Survey	G67	C06	2,000	-	-	-	-	-	-	2,000	2,000	6	-	-	-	-	-	-	-	-
Lift Station & Force Main - Muse Tract to Beech Road	H15	C07	446,000	-	-	-	-	-	-	446,000	-	-	446,000	(y)	-	-	-	-	-	-
Lift Station & Force Main - Chapel Hill to April Sound	H16	C08	621,000	-	-	-	-	-	-	621,000	-	-	621,000	(y)	-	-	-	-	-	-
Sewer Rehab - Forest Estates, Woodson and Woodranch Farms	H17	C09	1,914,000	-	-	-	-	-	-	1,914,000	-	-	1,914,000	(y)	-	-	-	-	-	-
Sewer System Improvements - Carl Barton	H18	C10	-	5,356,000	-	-	-	-	-	5,356,000	-	-	1,000,000	(y)	4,356,000	4,356,000	-	-	-	-
Lift Station Replacement - Longmire Point	H19	C11	610,000	-	-	-	-	-	-	610,000	-	-	610,000	(y)	-	-	-	-	-	-
Gravity Main Replacement - Upper Stewart Creek Phase 1	TBD	1	-	905,000	4,800,000	2,500,000	1,000,000	-	-	9,205,000	-	-	-	9,205,000	905,000	4,800,000	2,500,000	1,000,000	-	-
Trunk Line Replacement - Stewarts Creek (Avenue M to Ed Kharbat)	TBD	2	-	1,000,000	5,000,000	2,000,000	1,500,000	-	-	9,500,000	-	-	-	9,500,000	1,000,000	5,000,000	2,000,000	1,500,000	-	-
Trunk Line Replacement - Stewarts Creek (Avenue M to Hwy 105)	TBD	3	-	200,000	1,600,000	-	-	-	-	1,800,000	-	-	-	1,800,000	200,000	1,600,000	-	-	-	-
Lift Station Consolidation - Area No. 01	TBD	4	-	400,000	2,000,000	-	-	-	-	2,400,000	-	-	-	2,400,000	400,000	2,000,000	-	-	-	-
Lift Station Rehabilitation - West Summerlin and Gun Range	TBD	5	-	450,000	-	-	-	-	-	450,000	-	-	-	450,000	450,000	-	-	-	-	-
Sewer Rehab and Expansion of Lift Station - Camp Silver Springs Option 1	TBD	6	-	300,000	2,431,000	-	-	-	-	2,731,000	-	-	-	2,731,000	300,000	2,431,000	-	-	-	-
Lift Station Consolidation - Area No. 03	TBD	7	-	400,000	2,840,000	-	-	-	-	3,240,000	-	-	-	3,240,000	400,000	2,840,000	-	-	-	-
Lift Station Consolidation - Area No. 02	TBD	8	-	-	824,000	-	-	-	-	824,000	-	-	-	824,000	-	824,000	-	-	-	-
Lift Station Rehabilitation - Enchanted Stream, IH-45 South, and Woodgate	TBD	9	-	-	-	-	-	725,000	-	725,000	-	-	-	725,000	-	-	-	-	725,000	-
SUBTOTAL			31,482,000	43,930,000	29,345,000	5,350,000	3,390,000	1,575,000	3,400,000	108,412,000	396,000	-	68,046,000	-	45,481,000	11,461,000	29,345,000	5,350,000	3,350,000	1,575,000

GRAND TOTAL			49,539,000	55,672,000	31,980,000	5,576,000	4,572,000	4,362,000	8,547,000	158,228,000	9,609,000	85,182,000		68,627,000	23,203,000	28,914,000	5,578,000	4,572,000	3,362,000	3,400,000
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Other Sources:		Issued Debt Notes (Revenue Bonds - RBs):							
1. Grant Funds	6. Water & Sewer Operating Fund Capital Reserve	(a) 2006 RBs - 043-4300	(e) 2008 RBs - 043-4320	(i) 2010 RBs - 043-4340	(m) 2012 RBs - 043-4360	(q) 2014 RBs - 043-4380	(u) 2017B-1 (2016) COs - 043-4311	(y) 2018-B COs - 501	
2. Interest Income	7. Contribution	(b) 2006 RBs - 044-4400	(f) 2008 RBs - 044-4420	(j) 2010 RBs - 044-4440	(n) 2012 RBs - 044-4460	(r) 2014 RBs - 044-4480	(v) 2017B-1 (2016) COs - 044-4411		
3. TXDOT Reimbursement	8. Intergovernmental	(c) 2007 RBs - 043-4310	(g) 2009 RBs - 043-4330	(k) 2011 RBs - 043-4350	(o) 2013 RBs - 043-4370	(s) 2015 RBs - 043-4390	(w) 2017B-2 (2017) COs - 043-4312		
4. Supplemental Request	9. 4B Sales Tax	(d) 2007 RBs - 044-4410	(h) 2009 RBs - 044-4430	(l) 2011 RBs - 044-4450	(p) 2013 RBs - 044-4470	(t) 2015 RBs - 044-4490	(x) 2017B-2 (2017) COs - 044-4412		
5. Transfer From Other Fund(s)									