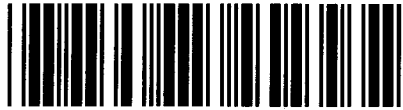


Control Number: 43551



Item Number: 8

Addendum StartPage: 0

House Bill (HB) 1600 and Senate Bill (SB) 567 83rd
Legislature, Regular Session, transferred the functions
relating to the economic regulation of water and sewer
utilities from the TCEQ to the PUC effective
September 1, 2014.



TRAVIS ASSOCIATES
CONSULTING ENGINEERS, INC.
CIVIL — STRUCTURAL — ENVIRONMENTAL — MECHANICS — MATERIALS
AUSTIN DALLAS

RECEIVED
2014 OCT 27 AM 10:44
PUBLIC UTILITY COMMISSION
FILING CLERK

November 11, 1999

Attn: Joy Shultz
Texas Natural Resource Conservation Commission
Utility Rates and Services, MC153
Water Utilities Division
P. O. Box 13087
Austin, TX 78711-3087

Re: Amendment to Hornsby Bend Utility Company
Sewer CCN No. 20650; File # A229-9

Dear Ms. Schultz:

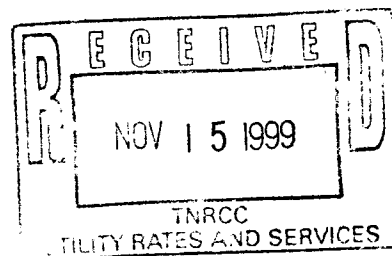
I am submitting herewith, on behalf of Hornsby Bend Utility Company, an original and three copies of the financial and managerial information that you requested for the above mentioned CCN Amendment.

If any additional information is required, please contact me at your earliest convenience.

Respectfully,

Mark Urbanovsky, E.I.T.

xc: Hornsby Bend Utility Company



8

**ADDENDUM TO APPLICATION TO OBTAIN OR AMEND A WATER OR SEWER
CERTIFICATE OF CONVENIENCE AND NECESSITY**

**FINANCIAL, MANAGERIAL, AND TECHNICAL INFORMATION
FOR NEW SYSTEMS**

The Commission is required to determine if the applicant has the necessary financial, managerial, and technical capability to provide continuous and adequate service. The Commission is also committed to promoting the regionalization or consolidation of systems where practical and feasible. The following questions are designed to aid in making these decisions. If the applicant has this information available in the form of a Business Plan, Facility Plan, Engineering Study, or other document, it may be submitted instead - however, the Commission reserves the right to request additional information if necessary.

I. Technical Capacity - The Facilities Plan

A. The Reason for Service: exactly what is this application for.

1. Describe the service area and circumstances driving the need for service in this area. Is this a distinct, platted subdivision(s) or a rural area? List all areas to be served by the system. Who owns this property? Are there people already living there? If developers are involved, describe relationship to utility.

The proposed service area is located in Travis County, 15+/- miles northeast of the City of Austin. Approximate boundaries are Taylor Lane on the East, Blake Manor Road on the north and F.M. 973 on the West and F.M. 969 on the south. The proposed area has no current customers and the requested area is app. 840 acres.

2. Population Projections: These projections are based upon the assumption that there are 3.5 persons per connection.

USAGE DEMAND:	POPULATION	CONNECTIONS
UPON COMPLETION OF PROJECT (DATE: 6/1/00)	35	10
ONE YEAR AFTER (DATE: 1/1/01)	665	190
FIVE YEARS AFTER (DATE: 1/1/04)	2,625	750

3. What other utility systems are within 2 miles? For each one, describe all attempts or feasibility to obtain service. Indicate location, system capabilities, contact person, and telephone number. Attach copies of written correspondence.

No service is currently available from adjacent utilities. See attached application for notice to adjacent utilities.

B. The Plan for Service: How service will be provided.

1. For New Systems or Additions to Existing Systems - Summarize what will be constructed. If project will be built in phases, describe each separately, including when the phases will be started and the connections to be served. Indicate who will be responsible for construction and inspection.

A. Distribution system (collection system)

The construction of the collection system will be entirely developer-funded.

B. Source of supply and production (wells, surface water treatment facilities, tanks, etc.). Summarize facilities to be constructed or existing facilities to be used. Include overall design capacity.

The existing wastewater treatment facility is permitted for 990,000 gallons per day capacity. The 5-year build-out projections indicate that the existing plant will require the construction of additional capacity to the existing facility.

C. Attach construction cost breakdown.

The estimated construction cost for the wastewater treatment facility upgrade is \$4.00/gallon or two million dollars.

2. For Purchase of Existing System - Describe existing facilities and additions or upgrades that will address deficiencies or will meet growth projections.

A. Distribution system (collection system)

N/A

B. Source of supply and production (wells, surface water treatment facilities, tanks, etc.). Summarize facilities to be constructed or existing facilities to be used. Include overall design capacity.

N/A

C. Attach construction cost-breakdown.

N/A

II. **Managerial Capacity - Ownership and Management Structure**

A. Clear Ownership Identity: Indicate whether owner of the system is municipal, member-owned water supply corporation, investor-owned, mobile home park, or other.

List all partners, major stockholders, and affiliated companies.

Hornsby Bend Utility Company is an investor owned utility. The majority of the stock in Hornsby Bend Utility Company is owned by RTNT, Inc., a privately owned Texas Corporation having investments in water and wastewater utilities, trucking/transportation, real estate, investments in banking and other investment business. Affiliated Utility Companies include; Windermere Utility, Dessau Utility, Huntington Utilities, Mid-Tex Utilities, Inverness Point Utility, Lake Travis Utility Company. Attached is a estimate of assets/liabilities with accompanying notes for RTNT's utility interest and properties.

- B. Directorship and Accountability: Attach an organizational chart or describe governing or management structure.

Hornsby Bend Utility is run by its president Thom Farrell who is assisted by Mr. Latus Prikryl and Mr. Steve Stratton.

Dessau Utilities Inc. employees ECO Resources Inc. as both the manager and operator of the system. (see company profile for information about ECO Resources)

Engineering is provided by Travis Associates, Consulting Engineers.

- C. Describe complete staffing pattern with number of employees. Summarize qualifications and job duties of key personnel such as office manager, chief operator, other licensed operators, president, etc.

See company profile for ECO Resources and their qualifications.

- D. Describe business office and customer service set-up. Indicate office location, business hours, and after hours emergency practices.

See company profile for ECO Resources and their qualifications.

- E. Summarize employee benefit and training programs.

See company profile for ECO Resources and their qualifications.

III. Financial Capacity - Ability to meet current and future capital and operating needs.

- A. Attach a pro-forma income, expense, and cash flow worksheet for each of the first five years of operation. Income from rates should correlate to the growth projections in Part 1.

See Attached

- B. Attach a pro forma balance sheet for each the first five years of operation. Include a line item for emergency or equipment replacement reserve.

See Attached

- C. Describe sources of capital. Indicate interest rate and payment schedules for loans, bonds, or notes.

The utility does not have any outstanding debt. Its source of capital is shareholder equity and presently, no additional expenses related to this application are borne by the utility.

- D. Describe the procedure for determining the rates and fees and indicate date of last change. Attach copies of any cost of service studies or rate analysis worksheets.

Presently, no studies are planned. The Utility anticipates that once the plant capacity is better utilized, then a proper evaluation of the rates and fees can be made.

- E. Identify any appropriate capital assurances, including those offered to capital providers.

None will be issued in connection with this transaction.

- F. Describe the accounting standards and practices. Indicate frequency and distribution of periodic financial reports.

ECO Resources provides monthly operating and financial reports. These are distributed monthly to the directors.

Hornsby Bend Utility

Austin Estates Limited New

Sewer Income and Expense Analysis

Assumptions

Years	2000	2001	2002	2003	2004
Assumptions					
New Customer Added	10	180	180	180	200
Total Customer Year End	10	190	370	550	750
Base Rate Sewer	\$ 34.00	\$ 34.00	\$ 34.00	\$ 34.00	\$ 34.00
Volume Rate	\$ 2.20	\$ 2.20	\$ 2.20	\$ 2.20	\$ 2.20
Average Mo Bill/ customer	\$ -	\$ 42.80	\$ 42.80	\$ 42.80	\$ 42.80
Average Mo Usage/ Customer	6,000	6,000	6,000	6,000	6,000
Average Mo Billed/ Customer	6,000	6,000	6,000	6,000	6,000
Sewer Vol Daily Average	1,000	20,000	56,000	92,000	130,000
Sewer Vol Daily Yr End	2,000	36,000	74,000	110,000	150,000
Operating Expense/ K Gal	\$ 2.60	\$ 2.63	\$ 2.76	\$ 2.89	\$ 3.04
Billing and Collection Expense per customer/ Month			\$ 6.00		
Cost of Plant and Lines		\$1,000,000			
Period for Depreciation		50			
Income Tax Rate		40%			
CICA Fees / LUE	\$ 1,000				

Expansion Income and Expense Analysis

	2000	2001	2002	2003	2004
Sewer Revenue	\$ 2,368	\$ 51,360	\$ 143,808	\$ 236,256	\$ 333,840
Operating Expenses	\$ 913	\$ 19,163	\$ 56,338	\$ 97,183	\$ 144,189
Billing and Collection Expenses	\$ 360	\$ 7,200	\$ 20,160	\$ 33,120	\$ 46,800
Depreciation	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Total Operating Cost	\$ 1,273	\$ 46,363	\$ 96,498	\$ 150,303	\$ 210,989
Operating Income	\$ 1,296	\$ 4,998	\$ 47,310	\$ 85,853	\$ 122,851
Income Tax Rate	\$ 518	\$ 1,999	\$ 16,924	\$ 34,381	\$ 49,140
Net Income	\$ 777	\$ 2,999	\$ 28,386	\$ 51,572	\$ 73,710

Plant Expansion Analysis

Service Area	Additional sewer connections in Lue's					1Lue = 3500gal/d
	2000	2001	2002	2003	2004	
Austin Colony Old	100	50	50	50	50	
Pin Oak Ridge	15	40	40	40	40	
Austin Estates Limited	50	200	200	200	200	
Other area	0	25	25	25	25	
Austin Estates Limited New	10	180	180	180	200	
Total Additions	175	495	495	495	515	
Service Area	Total Connections in Lue's					
Austin Colony Old	900	950	1000	1050	1100	
Pin Oak Ridge	15	55	95	135	175	
Austin Estates Limited	50	250	450	650	850	
Other area	0	25	50	75	100	
Austin Estates Limited New	10	190	370	550	750	
Total Lue	975	1470	1965	2460	2975	
Gal/Day Used	341,250	514,500	687,750	861,000	1,041,250	
Existing Plant Capacity G P D	990,000	990,000	990,000	990,000	990,000	
Planned Expansion in G P D					500,000	
Total Capacity G P D	990,000	990,000	990,000	990,000	1,490,000	
% Capacity Used	34.6%	52.0%	68.5%	87.0%	69.9%	
CICA Fees @ \$1,000/Lue	\$ 175,000	\$ 495,000	\$ 495,000	\$ 495,000	\$ 515,000	
Cumulative Fees	\$ 175,000	\$ 670,000	\$ 1,165,000	\$ 1,660,000	\$ 2,175,000	
Cost of Plant at \$4/Gallon	\$ -	\$ -	\$ -	\$ -	\$ (2,000,000.00)	
Cumulative Fees less Cost of Plant	\$ 175,000	\$ 670,000	\$ 1,165,000	\$ 1,660,000	\$ 175,000	

Financial Analysis

- The addition of this area will help the utility to further utilize it's plant now operating at 25% of capacity
- The rates for the service provided will cover cost and provide an operating profit from each additional area.
- The CICA fees will cover the cost of plant expansion before they are needed
- The income from operations will allow us to maintain the existing system and upgrade it to meet the ever increasing standards for cleaner effluent

CORPORATE PROFILE

ECO Resources, Inc., is a solid, yet diverse, firm providing innovative and economical environmental solutions. Headquartered in Sugar Land, Texas, a Houston suburb, ECO employs over 400 people in four states. In addition to the corporate headquarters, ECO has a total of six regional offices in Texas, Mississippi, California, and New Mexico. The firm is over 20 years old and is a wholly owned subsidiary of Southwest Water Company. Southwest is a publicly traded corporation listed on the NASDAQ Stock exchange under the symbol SWWC. Through our corporate parent, ECO has support assets exceeding \$111 million.

Since our inception in 1973, ECO has specialized in the water supply and wastewater treatment industry, providing comprehensive environmental services to a long list of satisfied clients and customers. We serve more than 120 client cities and municipal utility districts in the South and Western United States, performing a multitude of services. Services include water production, water distribution, sewer treatment, wastewater collection, storm water collection, meter reading, customer billing and collection, and many more.

ECO will bring expertise and resources that will enhance your water and wastewater operations without increasing costs. In most instances we not only reduce operating costs, but increase revenues. As our experience shows and, as our satisfied clients will verify, a partnership with ECO benefits a utility operation in both short term and long term goals.

OPERATING PLAN

If our operating plan were to be summed up in a single word, that word would have to be service. Service is our one and only product and, therefore, receives 100 percent of our attention. We have identified the following service elements as the keys to successful utility contract operations:

- *Customer Satisfaction*
- *Operational Excellence*
- *Cost-effectiveness*
- *Responsiveness*
- *Reliability*
- *Relationships with Regulatory Agencies*

OPERATING PLAN (continued...)

Customer Satisfaction

- *The residents of our client cities, counties, and Districts become our customers. Fulfillment of customer needs is the cornerstone of our client relationships. If the residents and businesses in your community are satisfied, then you, the client will be satisfied.*

Operational Excellence

- *High-quality service begins with a system that operates at peak performance. We provide our clients with ongoing technical support and perform regular energy, operations, safety, and maintenance audits to ensure system reliability.*

Cost-Effectiveness

- *Our comprehensive knowledge of water and wastewater system operations enables us to identify cost-saving opportunities while enhancing operational reliability and service quality.*

Responsiveness

- *We take a personal approach to learning about and responding to our clients' needs. Rather than simply operating a system, we strive to become part of the communities we serve. And, each client has direct, personal contact with an ECO representative who is authorized to commit the company's resources to decision making and problem solving. Prompt response is simply a phone call away.*

Reliability

- *ECO has been operating systems under full-service contracts for over 20 years. We deal directly with thousands of customers every day. And, unlike many firms that offer contract operation services as a small portion of a larger operation, we're specialists in the field.*

FINANCIAL SUMMARY OF THE FIRM

ECO Resources, Inc. began full-service contract operations in 1974. Since our inception, we have consistently grown and have become one of the largest full-service contract providers. Our firm was purchased by Southwest Water Company in 1985, which significantly enhanced our financial stability and our ability to continue growing.

Southwest Water Company is a financially strong firm that has enjoyed thirty-eight (38) years of steady revenue growth, earnings growth and increased shareholder value.

Approximately 60% of Southwest's total revenues are derived from the public utility side of the corporation, which is a low risk business with return regulated by state government agencies.

Southwest's balance sheet shows over \$111,000,000 in assets with a net worth in excess of \$30,000,000. Our cash position is strong and our liquidity is favorable. We have three revolving lines of unsecured credit in excess of \$10,000,000 that can be drawn upon at our discretion.

Contributing further to our financial stability is the company's executive management team. Anton C. Garnier, the President and CEO, has been with the company for thirty (30) years and has served in his current post since 1968. The remaining executive staff is comprised of senior executives with decades of highly successful experience in the utility and related industries.

- **Most recent financial statement:**

ECO Resources, Inc. is a wholly owned subsidiary of Southwest Water Company, Inc. The financial statement reporting for all subsidiaries is consolidated with the parent, Southwest Water Company, Inc. Accordingly, the following financial statement document is attached.

- *Southwest Water Company Latest Annual Report*

Relationships with Regulatory Agencies

- *We maintain excellent working relationships with regulatory entities, including the Texas Natural Resource Conservation Commission, water quality control boards, state health departments and the U.S. Environmental Protection Agency. ECO has maintained a consistent record of meeting our performance guarantees. We are proactive in our relationships with such organizations and do not view them as adversaries. We strive to achieve common goals and to cooperate in special projects.*

At ECO Resources, Inc., we view our client relationships as cooperative partnerships. As such, we recognize that while a client may be entrusting us with the responsibility of operating its utility systems, that client also needs to retain a comfortable level of control over that operation. Through frequent communication, including formal reporting and day-to-day feedback, our clients know exactly how their systems are operating. Problems are reported promptly so that they may be solved with equal speed. In summary, we treat our clients' facilities and customers as if they were our own, and experience has proven the success of that approach.

**OPERATIONS EXPERIENCE
PERTAINING TO WATER SYSTEM MANAGEMENT**

KEY ELEMENT	SCOPE OF CURRENT OPERATIONS
WATER PRODUCTION	<ul style="list-style-type: none"> • 211 groundwater production facilities • 7 surface water production facilities • 315.9+ million gallons/day capacity combined
WATER DISTRIBUTION	<ul style="list-style-type: none"> • 196,081 connections • 2841 miles of water lines
LINE MAINTENANCE AND REPAIR	<ul style="list-style-type: none"> • 2841 miles of water lines • 1000 + repairs/year
METER READING	<ul style="list-style-type: none"> • 196,081 meters/month or 2,352,972 meters/year • over 2,000 QC reads per month • approximately 600 re-reads per month
BILLING AND COLLECTION	<ul style="list-style-type: none"> • 350,084 bills/month or 4,201,004 bills/year • \$7 million + in collections per month or over \$88 million annually • 16,494+ daily incoming transactions
METER SERVICES	<ul style="list-style-type: none"> • 300 calibrations/month • 800 replacements/month • 3000 discrepancies/month
WATER ACCOUNTABILITY	<ul style="list-style-type: none"> • 130+ individual system reports per month
VALVE SURVEYS, FLUSHING PROGRAMS, AND F/H MAINTENANCE	<ul style="list-style-type: none"> • Routine and periodic maintenance
SAFETY	<ul style="list-style-type: none"> • Strict adherence to OSHA Rules
REGULATORY AFFAIRS	<ul style="list-style-type: none"> • Strict conformance to Federal Safe Drinking Water Act, State, and Local Regulations • Drinking water monitoring and reporting

**OPERATIONS EXPERIENCE PERTAINING
TO WASTEWATER TREATMENT PLANT MANAGEMENT**

KEY ELEMENT	SCOPE OF CURRENT OPERATIONS
WASTEWATER TREATMENT	<ul style="list-style-type: none"> • <i>56 wastewater treatment plants ranging up to 15 MGD</i>
WASTEWATER COLLECTION SYSTEM	<ul style="list-style-type: none"> • <i>1834 miles of sewer lines</i> • <i>362 lift stations</i>
SEWER LINE MAINTENANCE AND REPAIR	<ul style="list-style-type: none"> • <i>Point repairs</i> • <i>Manhole rehab</i> • <i>Sewer line cleaning and televising</i> • <i>Lift station maintenance</i>
SLUDGE MANAGEMENT	<ul style="list-style-type: none"> • <i>Oversee proper treatment, disposal, monitoring and regulatory reporting</i>
TECHNICIAN MAINTENANCE	<ul style="list-style-type: none"> • <i>Mechanical</i> • <i>Electrical</i> • <i>Chemical</i>
LABORATORY TESTING	<ul style="list-style-type: none"> • <i>Perform NPDES and State permit tests for all wastewater facilities</i> • <i>Operational testing</i>
SAFETY	<ul style="list-style-type: none"> • <i>Strict adherence to OSHA Rules</i>
REGULATORY AFFAIRS	<ul style="list-style-type: none"> • <i>Strict conformance to Federal Water Pollution Control Act</i> • <i>Monthly self-monitoring reports on all wastewater facilities</i> • <i>Regulatory correspondence, completion of audits, annual reports</i> • <i>Industrial pretreatment</i> • <i>Indemnification to client against regulatory fines</i>
COMPUTER MONITORING SYSTEMS	<ul style="list-style-type: none"> • <i>SCADA systems operation</i> • <i>Chlorine monitoring</i> • <i>System evaluation and enhancement</i>

CORPORATE OPERATION EXPERIENCE SUMMARY

DESCRIPTION	ECO Houston	ECO Rio Grande Valley	ECO Central Texas	ECO Mississippi	ECO California	ECO New Mexico	Suburban Water Systems	New Mexico Utilities	Corporate TOTAL
WATER									
Ground Production/Treatment Facilities	80	0	42	36	15	18	16	4	21
Surface Production/Treatment Facilities	1	1	5	0	0	0	0	0	
MGD Capacity	132.2	4.1	6.5	49.5	20	27	65.9	10.7	
MGD Pumped	27.6	3.5	2.9	40.4	8	18	42	4.0	14
Elevated/Ground Storage Tanks	64	2	27	11	10	13	27	3	15
Miles of Water Distribution Lines	600	50	736	338	75	245	704	93	2,84
Booster Pumping Stations	0	0	25	0	9	4	99	2	13
Customer Connections	50,725	3,775	19,595	28,083	6,500	17,095	66,019	4,289	196,08
Approx. No. Customers Served	94,958+	13,000+	76,240+	109,000+	65,000+	55,000+	240,000+	15,000+	668,106
WASTEWATER									
Treatment Facilities	33	1	13	0	6	3	0	0	
MGPD of Capacity	38.8	2.3	4.9	0	8.0	4.1	0	0	5
MGPD Treated	15.2	1.1	1.3	0	5.6	3.5	0	0	
Miles of Collection Lines	695	50	311	284	233	190	0	71	1,83
Lift Stations	128	13	36	155	12	16	0	2	36
Customer Connections	50,009	3,267	14,066	25,843	11,200	14,299	0	3,959	122,64
Approx. No. Customers Served	94,956+	13,000+	53,008+	104,000+	51,000+	50,000+	0	13,000+	378,964+

CORPORATE OPERATION EXPERIENCE SUMMARY

DESCRIPTION	ECO Houston	ECO Rio Grande Valley	ECO Central Texas	ECO Mississippi	ECO California	ECO New Mexico	Suburban Water Systems	New Mexico Utilities	Corp tlo TOT
OTHERS									
Storm Water Pumping Stations	5	0	0	0	0	0	0	0	
Levee Improvement Districts	6	0	0	0	0	0	0	0	
Miles of Levees	61	0	0	0	0	0	0	0	
Annual Customer Transactions									
(a) Meter Reads	580,836	40,200	147,924	412,344	77,000	192,000	792,228	50,000	2,29:
(b) Billing & Collections	1,161,672	80,400	319,656	570,820	0	384,000	1,584,456	100,000	4,20:
Number of Personnel	152	19	69	62	43	53	102	12	
Customer Revenue Billed Annually	\$24,238,824	\$1,490,000	\$9,540,095	\$8,338,864	\$0	\$13,456,000	\$27,000,000	\$4,100,000	88,16:

OPERATIONS AND MAINTENANCE PROGRAMS

ECO's primary objective is to provide operating management services tailored to the specific needs of each facility we operate. Through mutual input, we develop operating programs designed for each individual client.

ECO's operations and support personnel work closely with our clients and their consultants. We assign a Client Relations Manager, who provides overall coordination and direction for the contract period. This manager has extensive experience in operations, maintenance, repair, construction, management, employee training, and development and implementation of safety and emergency contingency plans.

Wastewater Treatment Plant and Lift Stations

ECO Resource's goal is to provide proper operation of the client's wastewater treatment plant(s) to consistently discharge a high quality effluent which meets or exceeds all permitted effluent parameters while controlling operating costs. Proper sludge disposal is also a top priority. Daily operations duties and inspections are performed to accomplish these goals.

- *Daily operator duties include, but are not limited to:*
 - *Inspection of grounds, fencing, tanks and piping at sewage treatment plant site*
 - *Inspection and servicing of pumps, valves, and motors*
 - *Inspection and servicing of chemical feed systems and equipment including but not limited to chlorination and dechlorination systems*
 - *Inspection and servicing of all flow monitoring and recording equipment*
 - *Inspection, servicing and cleaning of pretreatment equipment such as bar screen, grit chambers or mechanical screens*
 - *Inspection, servicing and cleaning of primary treatment basins and equipment*
 - *Inspection, servicing and cleaning of all secondary treatment process basins including clarifier weirs*
 - *Proper completion of a daily operations report which records weather conditions, rainfall, flow measurements, chemical feed and residuals, pH measurements, settleable solids measurements, sludge blanket depth, wasting and return sludge rates and any other required parameters*
 - *Collection of permit required samples and arrangement for laboratory testing*
- *All State and Federal testing and reporting requirements regarding effluent, sludge or any process streams are met.*

Wastewater Treatment Plant and Lift Stations (continued...)

- *Service records are maintained on all pieces of equipment.*
- *Minor maintenance and general housekeeping duties are performed daily.*
- *Lift station operations, including inspection of lift station, inspection of valves and piping, pump inspection and servicing and hour meter reading recording.*

Surface Water Treatment Plant and Ground Water System

To provide proper operation of the client's water system, daily inspections will be performed.

- *Daily operator duties included, but are not limited to:*
 - *Inspecting Water Treatment Plant Equipment and Operation*
 - *Perform Daily Chemical Analysis*
 - *Maintain Chemical Feed Equipment and Chemical Inventories*
 - *Maintain Continuous Monitoring Equipment*
 - *General Housekeeping*
 - *Reporting Major Utility Problems to the District*
- *These daily records will be maintained on each facility:*
 - *Log Book for Daily Entries*
 - *Time of Inspection and Operator's Signature*
 - *Chemical Records*
 - *Lab Test Data Records*
 - *Master Meter Reads*

METER READING

ECO Resources reads all meters served by the client's water system in compliance with the client's billing schedule and will maintain a quality assurance re-read system which ensures reading and recording accuracy. ECO will perform all connects and disconnects as required.

PREVENTIVE MAINTENANCE

To minimize major maintenance problems, we use computerized Preventive Maintenance Programs. Maintenance work items are accomplished in accordance with manufacturers' recommendations.

REPAIRS AND MAINTENANCE

Major Corrective Maintenance

Major Corrective Maintenance items will be discussed with the client. Non-emergency repairs estimated to exceed an agreed dollar amount will receive clients approval.

Identification of Capital Maintenance Items

ECO will identify items that require replacement. This process will include documentation and the cost effectiveness of repair versus replacement.

ECO will, by mutual agreement, perform new construction work for the client at mutually agreed costs.

EDUCATION AND TRAINING

We realize that our strength and future growth depend directly upon the contribution made by each person within our organization. Productivity and efficiency result from real job satisfaction, adequate training and individual self-development. Subscribing to these ideals, we will:

- *Place an employee, to the extent possible, in a position that suits his/her natural aptitude and skills*
- *Provide an employee with instruction in his/her work*
- *Recognize the importance of their individual contribution to the Company's overall success*
- *Provide opportunity for advancement in the organization*

To assist employees in meeting this challenge, the Company has an education assistance program. We also offer full-time employees the opportunity to attend

EDUCATION AND TRAINING (continued...)

special schools or seminars directly related to their position. These seminars are conducted on an as-needed and as-available basis. Additionally, we hold in-house training seminars on an as-needed basis.

The Company encourages all personnel to obtain the highest certification for which they have the ability to qualify. The Company will recognize a certification in the following areas:

- *Water*
- *Wastewater*
- *Laboratory*
- *Maintenance*

The Company will reimburse the employee for testing expenses incurred while attempting to achieve a certification. The Company will also pay all certification renewal fees for states in which we currently do business or anticipate doing business.

SAFETY

Upon assumption of duties, we will evaluate existing safety programs, and as needed:

- *Enhance these plans*
- *Review safety plans with employees on a regular basis*
- *Train personnel in good safety practices*

SUPPLIES PROCUREMENT

To the extent possible, ECO will purchase supplies from local suppliers. ECO will continue to purchase from the vendors that the client has agreements with. The client can authorize ECO to utilize the company buying power for additional savings on purchased items. ECO and the client will adopt a mutually agreed procedure for issuance of purchase orders and work orders.

REPORTING

Monthly Operations Reports

At least monthly, ECO will submit an Operations Report to the client.

- *Water Accountability Reports (water purchased/produced versus water billed)*
- *Corrective Maintenance Report*
- *Capital Expenditures Report*
- *Copies of all State and Federal Required Tests and Reports*

Regulatory Agency Reports

We assume responsibility for communications and reporting to all regulatory agencies.

CORPORATE SUPPORT

In addition to providing operations services, ECO will also serve as the client's consultant on relevant technical issues. We will apply broad operational experience and technical background and draw upon our resource pool of highly qualified personnel.

LABOR RELATIONS

We continually strive to present a positive working environment that is exemplified by employee/management cooperation and improved worker motivation and involvement. among the programs we provide are:

- *Career Counseling*
- *Company Communications*
- *Methods of Learning Employee Attitudes*
- *Recognition of Company Service*

LABOR RELATIONS (continued...)

- *Grievance Procedure*
- *Standards of Conduct*

EMERGENCY CONTINGENCY PLANS

Protection of public health and preservation of the facilities during emergency situations are critical. Our personnel are well acquainted with unusual and emergency situations such as flooding, major storms, power loss and other critical conditions.

Our management and technical staff will:

- *Evaluates existing emergency response plans*
- *Enhances these plans as necessary*
- *Develop contingency plans*
- *Train our employees on implementation of these plans*

BOOKKEEPING SERVICES

ECO provides the following bookkeeping services:

- 1. Provide posting of all receipts and disbursements, review invoices and prepare check vouchers for payment of accounts payable, in accordance with generally accepted accounting practices and the client auditor's recommendations.*
- 2. Provide accounting for all transactions involving the client's General, Project and Debt Service Funds in accordance with generally accepted accounting practices, Texas Natural Resource Conservation Commission requirements, and the requirements of all applicable bond covenants.*
- 3. Maintain records of all client customers, client property and water and wastewater usage.*
- 4. Review client invoices for accuracy, avoid late payment penalties, and resolve all disputed invoices received by the client.*
- 5. Prepare and present to the client financial reports to include the monthly cash report, the monthly disbursement summary, and the monthly budget report.*
- 6. Provide the client's auditor with the client's records needed to perform the annual audit.*
- 7. Reconcile the General Ledger Accounts to Subsidiary Ledger Accounts on a monthly basis.*

EXPERIENCE WITH REGULATORY ACTS

- *Wastewater: (Water Pollution)*
"Clean Water Act"
Water Pollution Control Act (official original name)
<NPDES>
- *Water:*
"Safe Drinking Water Act"
<National Drinking Water Regulations>
- *Sludge: (Solid Waste)*
"Resource Conservation and Recovery Act" (RCRA)
- *"Emergency Planning & Community Right-to-Know Act"*
SARA Title III
(MSDS, Tier II or Emergency & Hazardous Chemical Inventory Forms)

FULL-SERVICE CONTRACT LISTING

Client	CWS Dessau Associates
Contact	Ms. Janice Hanigan 508 East Dessau Road Austin, Texas 78753 (512) 251-7515
Gross Annual Amount	\$13,200
Contract Start Date	1996
Anticipated Completion	Continuing
Size and Type of Facility	0.1 MGD Groundwater Well Water Distribution System 0.450 MGD/Activated Sludge Wastewater Treatment Wastewater Collection System

Client	Circle C M.U.D. #1
Contact	Mr. Craig Teykl, President 2600 One American Center 601 Congress Avenue Austin, Texas 78701-3288 (512) 389-1400
Gross Annual Amount	\$9,600
Contract Start Date	1996
Anticipated Completion	Continuing
Size and Type of Facility	Water Distribution System Wastewater Collection System Meter Reading Billing and Collection Bookkeeping Services

Client
Contact
Circle C M.U.D. #2
Mr. Jim Hyde, President
2600 One American Center
601 Congress Avenue
Austin, Texas 78701-3288
(512) 458-8873
Gross Annual Amount
Contract Start Date
Anticipated Completion
Size and Type of Facility
\$16,800
1995
Continuing
Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services

Client
Contact
Circle C M.U.D. #3
Mr. Dan Raley, Vice-President
2600 One American Center
601 Congress Avenue
Austin, Texas 78701-3288
(512) 472-1540
Gross Annual Amount
Contract Start Date
Anticipated Completion
Size and Type of Facility
\$36,000
1996
Continuing
Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Circle C M.U.D. #4
Contact Mr. Cary McGregor, President
6306 Walebridge Lane
Austin, Texas 78739
(512) 327-6930
Gross Annual Amount \$101,107
Contract Start Date 1995
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Dessau Utilities, Inc.
Contact Mr. Thom Farrell, Owner
3223 Park Hills Drive
Austin, Texas 78746
(512) 327-0869
Gross Annual Amount \$29,121
Contract Start Date 1989
Anticipated Completion Continuing
Size and Type of Facility 0.5 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System
Bookkeeping Services

Client Fern Bluff M.U.D.
Contact Ms. Jean Cochran, President
8501 Columbia Falls Drive
Round Rock, Texas 78681
(512) 244-2744
Gross Annual Amount \$104,474
Contract Start Date 1994
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services
Parks Maintenance

Client Glenlake Water Supply Corporation
Contact Mr. Ed Linde, General Manager
9809 Glenlake Drive
Austin, Texas 78730
(512) 345-3627
Gross Annual Amount \$18,353
Contract Start Date 1991
Anticipated Completion Continuing
Size and Type of Facility 0.144 MGD Surface Water Treatment
Water Distribution System
Meter Reading

Client City of Donna
Contact Mr. Robert Diaz de Leon, City Manager
307 South 12th Street
Donna, Texas 78537
(210) 464-3314
Gross Annual Amount \$580,000
Contract Start Date 1994
Anticipated Completion Continuing
Size and Type of Facility 3.49 MGD Surface Water Treatment
Water Distribution System
2.5 MGD/Carousel Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection

Client El Paso County Water Authority
Contact Mr. Bruce Truesdale, Jr., President
14825 Holden Circle
Horizon City, Texas 79927
(915) 852-3917
Gross Annual Amount \$564,000
Contract Start Date 1995
Anticipated Completion Continuing
Size and Type of Facility 1.7 MGD Groundwater Well
Water Distribution System
0.500 MGD/Oxidation Ditch Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collections
Bookkeeping Services

Client Goldenwood West Water Supply Corporation
Contact Ms. Joyce Ham
8204 Coyote Ridge
Austin, Texas 78737
(512) 858-4741
Gross Annual Amount \$37,150
Contract Start Date 1995
Anticipated Completion Continuing
Size and Type of Facility 0.045 MGD Groundwater Well
Water Distribution System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Hazy Hills Utility Systems
Contact Mr. Phillips Gordon, State's Appointed Receiver
10504 School House Lane
Austin, Texas 78750
(512) 331-0663
Gross Annual Amount \$14,165
Contract Start Date 1995
Anticipated Completion Continuing
Size and Type of Facility 0.014 MGD Groundwater Well
Water Distribution System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Hill Country Water Supply Corporation
Contact Mr. Chris Harvey, Office Manager
7101 Highway 71 West, Suite 217
Austin, Texas 78735
(512) 288-8526
Gross Annual Amount \$30,000
Contract Start Date 1995
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Meter Reading

Client Hornsby Bend Utility Company
Contact Mr. Thom Farrell, Owner
3223 Park Hills Drive
Austin, Texas 78746
(512) 327-0869
Gross Annual Amount \$54,214
Contract Start Date 1994
Anticipated Completion Continuing
Size and Type of Facility 0.72 MGD Groundwater Well
Water Distribution System
1.0 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services

Client
Contact
Huntington Utility Company L.L.C.
Mr. Thom Farrell, President
3223 Park Hills Drive
Austin, Texas 78746
(512) 327-0869
Gross Annual Amount
Contract Start Date
Anticipated Completion
Size and Type of Facility
\$20,400
1996
Continuing
0.01 MGD Groundwater Well
Water Distribution System
Meter Reading
Billing and Collections
Bookkeeping Services

Client
Contact
Inverness Point Utility System
Mr. Phillips Gordon, State's Appointed Receiver
10504 School House Lane
Austin, Texas 78750
(512) 331-0063
Gross Annual Amount
Contract Start Date
Anticipated Completion
Size and Type of Facility
\$43,447
1994
Continuing
0.086 MGD Surface Water Treatment
Water Distribution System
Meter Reading
Billing and Collection
Bookkeeping Services

Client City of Leander
Contact Mr. Ken Craven, City Administrator
200 W. Willis
Leander, Texas 78641
(512) 259-1178
Gross Annual Amount \$295,121
Contract Start Date 1991
Anticipated Completion Continuing
Size and Type of Facility Four (4) Groundwater Wells; total capacity 4.68 MGD
Water Distribution System
0.750 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System
Meter Reading

Client Leisurewoods Water Company
Contact Mr. Jim Ruby
P. O. Box 697
Buda, Texas 78610
(512) 312-0151
Gross Annual Amount \$35,000
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Meadow Woods Water Supply
Contact Mr. Jim Ruby
P. O. Box 697
Buda, Texas 78610
(512) 312-0151
Gross Annual Amount \$15,000
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Moore's Crossing M.U.D.
Contact Mr. Charles H. Scott, President
1601 Rio Grande, #300
Austin, Texas 78701
(512) 480-8353
Gross Annual Amount \$4,200
Contract Start Date 1995
Anticipated Completion Continuing
Size and Type of Facility Wastewater Collection System
Bookkeeping Services

Client North Austin M.U.D. #1
Contact Mr. Steve D. Peña, President
1717 North IH 35, Suite 300
One Financial Center
Round Rock, Texas 78680
(512) 255-2687
Gross Annual Amount \$165,000
Contract Start Date 1994
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Northwest Travis County M.U.D. #2
Contact Mr. Gary Potts, President
4207 Flagstaff
Austin, Texas 78759
(512) 338-9357
Gross Annual Amount \$69,401
Contract Start Date 1994
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
0.181 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Rivercrest Water System
Contact Mr. Jim Mills, Owner
Post Office Box 411
Georgetown, Texas 78627
(512) 388-9036
Gross Annual Amount \$43,358
Contract Start Date 1989
Anticipated Completion Continuing
Size and Type of Facility 0.350 MGD Surface Water Treatment
Water Distribution System
Meter Reading
Billing and Collection

Client Santa Teresa Services Company
Contact Mr. Charlie Crowder
P. O. Box 2
Santa Teresa, New Mexico 88008
(505) 874-4718
Gross Annual Amount \$803,000
Contract Start Date 1997
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Technology Hydraulics
Contact Mr. Mike Lucas, Owner
2020 Southwest Freeway, Suite 325
Houston, Texas 77098
(713) 529-5888
Gross Annual Amount \$62,822
Contract Start Date 1988
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
0.022 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System

Client Travis County M.U.D. #3
Contact Mr. John Barker, General Manager
811 Barton Springs Road, #400
Austin, Texas 78701
(512) 474-5500
Gross Annual Amount \$7,200
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility Bookkeeping Services

Client Travis County M.U.D. #4
Contact Mr. John Barker, General Manager
811 Barton Springs Road, #400
Austin, Texas 78701
(512) 474-5500
Gross Annual Amount \$39,300
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility Two (2) 1.0 MGD Surface Water Treatment
Water Distribution System
0.500 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Travis County M.U.D. #5
Contact Mr. John Barker, General Manager
811 Barton Springs Road, #400
Austin, Texas 78701
(512) 474-5500
Gross Annual Amount \$7,800
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility Bookkeeping Services

Client Travis County M.U.D. #6
Contact Mr. John Barker, General Manager
811 Barton Springs Road, #400
Austin, Texas 78701
(512) 474-5500
Gross Annual Amount \$7,800
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility Bookkeeping Services

Client Travis County M.U.D. #7
Contact Mr. John Barker, General Manager
811 Barton Springs Road, #400
Austin, Texas 78701
(512) 474-5500
Gross Annual Amount \$7,800
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility Bookkeeping Services

Client Travis County M.U.D. #8
Contact Mr. John Barker, General Manager
811 Barton Springs Road, #400
Austin, Texas 78701
(512) 474-5500
Gross Annual Amount \$7,800
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility Bookkeeping Services

Client Travis County M.U.D. #9
Contact Mr. John Barker, General Manager
811 Barton Springs Road, #400
Austin, Texas 78701
(512) 474-5500
Gross Annual Amount \$7,800
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility Bookkeeping Services

Client Travis County W.C.I.D. #10
Contact Mr. Paul Wakefield, General Manager
5450 Bee Caves Road #2A
Austin, Texas 78746
(512) 327-2230
Gross Annual Amount \$72,000
Contract Start Date 1990
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Meter Reading
Billing and Collections
Bookkeeping Services

Client
Contact Williamson County M.U.D. #9
Mr. Keith Young, President
7315 Scenic Brook Drive
Austin, Texas 78736
(512) 288-3306

Gross Annual Amount \$36,780
Contract Start Date 1990
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services

Client
Contact Williamson/Travis Counties WC&ID No. 1B
Mr. Joe DiQuinzio, General Manager
P. O. Box 685229
Austin, Texas 78768-5229
(512) 478-0017

Gross Annual Amount \$7,800
Contract Start Date 1995
Anticipated Completion Continuing
Size and Type of Facility Bookkeeping Services

Client
Contact Windermere Utility Company, Inc.
Mr. Thom Farrell
3223 Park Hills Drive
Austin, Texas 78746
(512) 327-0869

Gross Annual Amount \$909,588
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility 2.347 MGD Groundwater Well
Water Distribution System
0.99 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collections
Bookkeeping Services

Client Travis County W.C.I.D. #20
Contact Mr. Nix O. Bodden, President
1205 Weston Lane
Austin, Texas 78723
(512) 327-0253
Gross Annual Amount \$135,708
Contract Start Date 1994
Anticipated Completion Continuing
Size and Type of Facility 1.080 MGD Surface Water Treatment
Water Distribution System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Walmart Distribution Center
Contact Mr. Walker Lee, Maintenance Manager
Route 5, Box 500
Palestine, Texas 75801
(903) 538-4131
Gross Annual Amount \$48,764
Contract Start Date 1994
Anticipated Completion Continuing
Size and Type of Facility 0.936 MGD Groundwater Well
Water Distribution System
0.020 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System

Client Williamson County M.U.D. #9
Contact Mr. Keith Young, President
7315 Scenic Brook Drive
Austin, Texas 78736
(512) 288-3306
Gross Annual Amount \$36,780
Contract Start Date 1990
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection
Bookkeeping Services

Client Williamson/Travis Counties WC&ID No. 1B
Contact Mr. Joe DiQuinzio, General Manager
P. O. Box 685229
Austin, Texas 78768-5229
(512) 478-0017
Gross Annual Amount \$7,800
Contract Start Date 1995
Anticipated Completion Continuing
Size and Type of Facility Bookkeeping Services

Client Windermere Utility Company, Inc.
Contact Mr. Thom Farrell
3223 Park Hills Drive
Austin, Texas 78746
(512) 327-0869
Gross Annual Amount \$909,588
Contract Start Date 1996
Anticipated Completion Continuing
Size and Type of Facility 2.347 MGD Groundwater Well
Water Distribution System
0.99 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collections
Bookkeeping Services

Client City of Arcola
Contact Mr. Robert Hebert, State's Appointed Receiver
12550 Emily Court
Sugar Land, Texas 77478
(713) 275-1711
Gross Annual Amount \$70,000
Contract Start Date 1994
Anticipated Completion Continuing
Size and Type of Facility 0.125 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System

Client City of Barstow
Contact Mr. John Brand, Assistant Administrator
220 East Mountain View Street
Barstow, California 92311-2888
(619) 256-3531
Gross Annual Amount \$1,056,000
Contract Start Date 1995
Anticipated Completion Continuing
Size and Type of Facility 4.5 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System
Wastewater Collection System Cleaning
Wastewater Sludge Disposal
Wastewater Effluent Irrigation

Client Baybrook M.U.D. #1
Contact Mr. Roy Dye, President
515 Hunters Park Lane
Houston, Texas 77024
(713) 468-8585
Gross Annual Amount \$15,000
Contract Start Date 1990
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection

Client City of Biloxi
Contact Mr. David Nichols
P.O. Box 429
Biloxi, Mississippi 39530
(601) 435-6254
Gross Annual Amount \$1,598,394
Contract Start Date 1987
Anticipated Completion Continuing
Size and Type of Facility Eighteen (18) Groundwater Wells;
Total capacity 6.0 MGD
Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection

Client
Contact

Cimarron M.U.D.
Jeff Dillard, President
22939 Garden Canyon
Katy, Texas 77450
(713) 461-9600

Gross Annual Amount
Contract Start Date
Anticipated Completion
Size and Type of Facility

\$161,481
1980
Continuing
2.39 MGD Groundwater Well
Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection

Client
Contact

Cornerstone M.U.D.
Mr. William St. John, President
22523 Wildwood Grove Drive
Katy, Texas 77450
(713) 552-0101

Gross Annual Amount
Contract Start Date
Anticipated Completion
Size and Type of Facility

\$105,000
1978
Continuing
Water Distribution System
Wastewater Collection System

Client Chelford City M.U.D.
Contact Mr. Richard Baker, President
c/o Coats, Rose, Yale, Holm, Ryman & Lee
800 First City Tower, 1001 Fannin
Houston, Texas 77002-6707
(713) 871-8484

Gross Annual Amount \$342,000
Contract Start Date 1978
Anticipated Completion Continuing
Size and Type of Facility 2.958 MGD Groundwater Well
Water Distribution System
15.5 MGD/Activated Sludge Regional Wastewater
Treatment
Wastewater Collection System
Meter Reading
Billing and Collection

Client Chelford One M.U.D.
Contact Mr. Glen Farber, President
15307 Alta Mesa
Houston, Texas 77083
(713) 227-1144

Gross Annual Amount \$180,000
Contract Start Date 1976
Anticipated Completion Continuing
Size and Type of Facility 1.763 MGD Groundwater Integrated System
Water Distribution System
Regional Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection

Client Brazoria County M.U.D. #4
Contact Mr. Earl Newman, President
2814 Poplar Creek Lane
Pearland, Texas 77584
(409) 436-1478
Gross Annual Amount \$105,000
Contract Start Date 1981
Anticipated Completion Continuing
Size and Type of Facility 0.46 MGD Groundwater Well
Water Distribution System
Regional Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection

Client Brazoria County M.U.D. #5
Contact Ms. Ricki Willoughby, President
1026 Margate
Pearland, Texas 77584
(713) 781-9800
Gross Annual Amount \$280,000
Contract Start Date 1980
Anticipated Completion Continuing
Size and Type of Facility 1.58 MGD Groundwater Well
Water Distribution System
0.7 MGD/Rotating Biological Contactor Regional
Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection

Client City of Corning
Contact Mr. Stephen J. Kimbrough, City Manager
794 Third Street
Corning, California 96021
(916) 824-7020
Gross Annual Amount \$415,000
Contract Start Date 1990
Anticipated Completion Continuing
Size and Type of Facility 1.4 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System

Client D'Iberville Water and Sewer District
Contract Mr. Walter Freeman
P.O. Box 5327
10091 Seventh Avenue
D'Iberville, Mississippi 39532
Gross Annual Amount \$316,000
Contract Start Date 1992
Anticipated Completion Continuing
Size and Type of Facility Three (3) Groundwater Wells; total capacity 1.2 MGD
Water Distribution System
Wastewater Collection System
Meter Reading

Client Fort Bend County M.U.D. #68
Contact Mr. James Art Nicholson, President
8922 Croes
Houston, Texas 77055
(713) 827-7700
Gross Annual Amount \$220,000
Contract Start Date 1985
Anticipated Completion Continuing
Size and Type of Facility 4.76 MGD Groundwater Integrated System
Water Distribution System
Regional Wastewater Treatment
Wastewater Collection System
Meter reading
Billing and Collection

Client Fort Bend County M.U.D. #69
Contact Ms. Lisa Richert, President
5503 Davids Bend
Sugar Land, Texas 77479
(713) 565-1319
Gross Annual Amount \$80,000
Contract Start Date 1985
Anticipated Completion Continuing
Size and Type of Facility 4.476 MGD Groundwater Integrated System
Water Distribution System
Regional Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection

Client First Colony M.U.D. #9
Contact Ms. Lenora Goff, President
2802 Calendar Lake
Missouri City, Texas 77479
(713) 265-7355
Gross Annual Amount \$225,000
Contract Start Date 1987
Anticipated Completion Continuing
Size and Type of Facility 2.82 MGD Groundwater Well
Water Distribution System
0.3 MGD/Activated Sludge Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection

Client Fort Bend County M.U.D. #19
Contact Mr. Jon Skeelee, President
5418 Lincrest
Houston, Texas 77005
(713) 271-0129
Gross Annual Amount \$30,000
Contract Start Date 1980
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Wastewater Collection System
Meter Reading
Billing and Collection

Client First Colony M.U.D. #4
Contact Mr. William "Bill" Rose
87 - The Oval
Sugar Land, Texas 77479
(713) 860-4601
Gross Annual Amount \$249,004
Contract Start Date 1982
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Regional Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection

Client First Colony M.U.D. #8
Contact Mr. Mike Casey, President
3403 Driftwood Court
Sugar Land, Texas 77478
(713) 261-0777
Gross Annual Amount \$245,575
Contract Start Date 1984
Anticipated Completion Continuing
Size and Type of Facility Water Distribution System
Regional Wastewater Treatment
Wastewater Collection System
Meter Reading
Billing and Collection