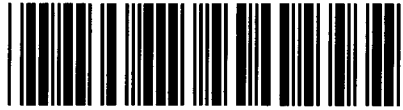


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SOAH DOCKET NO. 582-14-1052  
PUC DOCKET NO. 42860

APPLICATION OF DOUGLAS UTILITY § BEFORE THE STATE OFFICE  
COMPANY TO CHANGE WATER AND §  
SEWER RATE/TARIFF IN HARRIS § OF  
COUNTY, TEXAS §  
§ ADMINISTRATIVE HEARINGS

PREFILED TESTIMONY OF  
BRET WAYNE FENNER, P. E. ON BEHALF OF  
EQUALITY COMMUNITY HOUSING CORPORATION

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68

1 Q: Please state your name for the record.

2 A: Bret Wayne Fenner.

3

4

WITNESS BACKGROUND

5

6 Q: How are you employed?

7 A: I am the President of B & D Environmental, Inc. I was one of the founding shareholders  
8 of the company in 1997 and have been employed by B & D Environmental, Inc. since  
9 that time.

10

11 Q. Do you hold any professional licenses?

12 A. Yes. I am a licensed civil engineer in the State of Texas. My Professional Engineer  
13 License Number is 81939. I am also a Licensed Real Estate Salesperson in the State of  
14 Texas. My Salesperson License Number is 0605704.

15

16 Q: Please describe your educational background.

17 A: I hold a Bachelor of Science Degree in Architectural Engineering from the University of  
18 Texas in 1982 and a Masters of Business Administration from Southwest Texas State  
19 University in 1991.

20

21 Q: Please describe your work experience and experience as a TCEQ and Court  
22 Appointed Receiver.

23 A: From November 1990 until May 1997 I was employed by the Texas Water  
24 Commission/Texas Natural Resources Conservation Commission (TNRCC), which was  
25 the predecessor agency to the Texas Commission on Environmental Quality (TCEQ), as  
26 an Engineering Specialist. From January 1998 until May 2000, I was also employed by  
27 AquaSource, Inc. My job responsibilities for AquaSource, Inc. included the performance  
28 of field due diligence relating to the company's acquisitions of water and wastewater  
29 systems. In addition, from July 1998 until October 2005, I operated the Twin Creek Park  
30 Water Company in Travis County, Texas, as a court appointed Receiver and then an  
31 owner/manager. I was also a court appointed Receiver for the both the High Sierra Water

1 System and the Bertram Woods Water Supply Corporation. I have been appointed by the  
2 TCEQ to conduct a third party engineering appraisal to determine the compensation value  
3 for service area being decertified. Currently, I am a consultant with B & D  
4 Environmental, Inc. in the area of water and wastewater utility operations and rate change  
5 applications. I have over 25 years' experience in public water and wastewater  
6 management and regulatory work. I have qualified and testified as an expert witness in  
7 more than 20 water rate cases during my career. A true and correct copy of my resumé is  
8 attached hereto as **(Exhibit A)**.

9  
10 **PURPOSE OF TESTIMONY**  
11

12 **Q. Please state the nature of this document and its purpose.**

13 A. Douglas Utility Company (Douglas) submitted for approval a Rate/Tariff Change  
14 Application (Application) to increase its water and sewer rates. That Application was  
15 protested by various affected parties, including Equality Community Housing  
16 Corporation (Equality), on whose behalf I file this testimony. In mediation between the  
17 parties to reach a settlement of this matter, a customer rate structure was agreed to by all  
18 parties. Subsequently Douglas repudiated the settlement agreement, and the Commission  
19 ordered this limited evidentiary hearing to determine whether the settlement rates  
20 violated section 13.183(a) of the Texas Water Code. The purpose of this limited  
21 testimony is to show that the agreed customer rate structure allows Douglas to generate  
22 enough revenue requirement from its customer base to cover its correct cost of service  
23 and allows Douglas reasonable return on its invested capital used and useful in rendering  
24 service to its customers, and thus maintain its financial integrity.

25  
26 **Q. What is meant by financial integrity?**

27 A. Basically, in my opinion, financial integrity means having the ability to keep one's  
28 financial commitments.

29  
30 **Q. How does an investor owned utility like Douglas maintain its financial integrity?**

1 A. By generating enough revenue requirement from its customer base to cover its cost of  
2 service and to allow reasonable return on its invested capital used and useful in rendering  
3 service to its customers.

4

5 **Q. Is Douglas's current financial integrity preserved based on the settled rates agreed  
6 to by the parties to this Docket through mediation?**

7 A. Yes, based on a revenue requirement that accurately reflects Douglas's true cost of  
8 service and a reasonable return on its currently used and useful invested capital, Douglas  
9 can maintain its financial integrity.

10

11

USED AND USEFUL INVESTED CAPITAL

12

13 **Q. Can you explain what you mean by currently used and useful invested capital?**

14 A. A utility is allowed an opportunity to earn a return on its currently used and useful  
15 invested capital or rate base. Its invested capital consists of the utility's plant, property  
16 and equipment, etc. that is currently both used and useful in providing service to the  
17 utility's customer base.

18

19 **Q. Is Douglas allowed to earn a return on future invested capital? In other words, is  
20 future debt service considered as a component in determining Douglas's financial  
21 integrity?**

22 A. No, any future invested capital, such as a new sewer plant, would be neither used nor  
23 useful at the current time. Nor is the total original cost of any future such invested capital  
24 known at this time. In addition, the amount or type of debt service for such future  
25 invested capital is not known at this time. Thus, whether any future invested capital may  
26 affect the financial integrity of Douglas is purely speculative and therefore should not be  
27 considered as a part of the return on invested capital component in this case.

28

29 **Q. If future invested capital or debt service would have an effect on a utility's financial  
30 integrity, at what time should this be taken into consideration?**

1 A. If or when a utility has made such invested capital both used and useful in providing  
2 service to its customer, then it and any debt service for that invested capital would be  
3 considered as part of a future Rate/Tariff Change Application. Therefore, future possible  
4 invested capital not currently used and useful in providing service should not be  
5 considered as a part of this current Application and thus not a factor in the determination  
6 of Douglas's current financial integrity.

7

8 **Q. Is Douglas allowed an opportunity to earn a return on its used and useful invested**  
9 **capital with the revenues generated from the settlement rate structure agreed to by**  
10 **all parties including Douglas?**

11 A. In my opinion, when excluding speculative future invested capital, Douglas is allowed  
12 the opportunity to earn a return on its currently used and useful invested capital.

13

14 **WATER REVENUE REQUIREMENT**

15

16 **Q. Do you agree with the water cost of service for Douglas Utility Company as**  
17 **provided in Table VI.A of page 11 of its Application?**

18 A. No, in my opinion there are some excessive items that overstate the cost of service.

19

20 **Q. Do you have any recommended changes to the requested water cost of service as**  
21 **presented in the Application?**

22 A. Yes, for the purposes of this limited proceeding dealing with the settlement rates, a few  
23 adjustments need to be made to the water cost of service, namely with respect to salaries  
24 and wages and miscellaneous expense. I revised the water cost of service to account for  
25 these adjustments.

26

27 **Q. Please explain how you determined a revised water cost of service for Douglas**  
28 **Utility Company?**

29 A. I used the 12-month test year in the Application (July 1, 2011 to June 30, 2012). I  
30 reviewed the utility's financial statements, including its Profit and Loss Statement for the

1 test year and selected invoices reflecting the test year's expenses for the months since the  
2 test year, as provided by Douglas.

3  
4 **Q. Do you recommend an adjustment to the cost of service item identified as salaries  
5 and wages as presented in Table VI.A on page 11 of the Application?**

6 A. Yes, in the test year and during the period of known and measurable change, the utility  
7 did not pay any salaries according to its general ledgers. Also, no pay checks were  
8 provided to show that salaries were paid during the test year or the period of known and  
9 measurable change. Therefore, my recommendation is that the \$38,822 in expenses for  
10 the item salaries and wages be reduced to zero.

11  
12 **Q. Do you recommend any adjustments to the cost of service item identified as  
13 miscellaneous expense in the Application?**

14 A. Yes, this expense category contains the cost for the utility's participation in the City of  
15 Houston's Groundwater Reduce Program (GRP). In the settlement agreement, this fee  
16 was separated from the cost of service and passed through directly to the customers as an  
17 extra gallonage fee. Since the revenues collected for this GRP fee are passed directly  
18 through from the utility's customers to the City of Houston, it should not be included in  
19 Douglas's cost of service. This fee does not have an effect on Douglas's cost of service  
20 and should not be double charged to customers by being included in the miscellaneous  
21 expense and also charged to customers outside the cost of service in the form of a pass  
22 through fee. Because the City of Houston GRP fee will be passed through directly to the  
23 customers per the agreed pass thru gallonage fee of \$0.85 per 1,000 gallons, I recommend  
24 that \$61,810 be reduced from the miscellaneous expense item.

25  
26 **SEWER REVENUE REQUIREMENT**

27  
28 **Q. Do you agree with the sewer cost of service for Douglas Utility Company as  
29 provided in Table VI.A of page 24 of its Application?**

30 A. No, in my opinion the sewer cost of service is overstated.

31

1 **Q. Do you have any recommended changes to the requested sewer cost of service as**  
2 **presented in the Application?**

3 A. Yes, based on my water cost of service review and for the purposes of this limited  
4 proceeding dealing with the settlement rates, I recommend a few adjustments to the sewer  
5 cost of service, namely regarding salaries and wages and the method for calculating  
6 revenues generated from Douglas's sewer customers by using winter months averaging.

7

8 **Q. Please explain how you determined a revised sewer cost of service for Douglas**  
9 **Utility Company?**

10 A. As with the water cost of service review, I used the 12-month test year in the Application  
11 (July 1, 2011 to June 30, 2012). I reviewed the utility's financial statements, including its  
12 Profit and Loss Statement for the test year and selected invoices reflecting the test year's  
13 expenses for the months since the test year as provided by Douglas.

14

15 **Q. Do you recommend an adjustment to the cost of service item identified as salaries**  
16 **and wages as presented in Table VI.A on page 24 of the Application?**

17 A. Yes, as with the water cost of service, in the test year and during the period of known and  
18 measurable change, the utility did not pay any salaries according to its general ledgers.  
19 Also, no pay checks were provided to show that salaries were paid during the test year or  
20 since. Therefore, my recommendation is that the \$36,778 in expenses for the item salaries  
21 and wages be reduced to zero.

22

23 **Q. For billing purposes how is a sewer customer's usage in gallons usually determined?**

24 A. A customer's water winter months average usage is usually used to determine sewer  
25 usage for sewer customers. Due to low outside usage in the winter months, this method  
26 reflects the usage that is discharged and thus collected for sewer treatment.

27

28 **Q. Did Douglas request to use winter months averaging to determine sewer usage in its**  
29 **Application?**

30 A. Yes, it proposed to use the winter months of December, January and February.

31



1 **Q. Did Douglas use the winter months average to calculate the revenues generated**  
2 **from its sewer customers in its rate design.**

3 A. No, Douglas estimated the total numbers of gallons billed to customers for sewer service  
4 as reported in Section VIII on page 27 of the Application. Douglas did not meter all  
5 customer water connections during the test year. The estimated gallonage Douglas used  
6 in the Application under reports the amount of revenue that is actually generated from  
7 sewer customer of the utility. I recommend winter months average gallonage be used to  
8 accurately reflect the revenues generated from its sewer customers.

9  
10 **Q. How did you calculate a total number of gallons billed to customers that more**  
11 **accurately reflects the true revenue generate from the utility’s sewer customers?**

12 A. First, I reviewed the Water Production Reports provided by TNG, the utility’s operating  
13 company, for each month of the test year. These closely agree with the total gallons  
14 pumped and billed to the utility’s customers included in Section VII - Production and  
15 Consumption Information –Water on page 14 of the Application. I used this gallonage to  
16 determine the revenue generated from water customers of the utility. I then used the total  
17 gallonage pumped numbers provide by TNG, minus a six percent reduction for line loss,  
18 to calculate a winter months average for the months of December, January and February  
19 **(See Exhibit B)**. Based on this actual total for gallons billed to sewer customers, the  
20 gallons treated amount used in the Application under-reports the true revenues collected  
21 from sewer customers by approximately \$30,000, based on the agreed settlement rates  
22 **(See Exhibit C)**. Thus, the inaccurate sewer gallonage total in the Application under-  
23 represents the amount of revenue generated from Douglas’s sewer customers.

24  
25 **REVISED TOTAL REVENUE REQUIREMENT**

26  
27 **Q. Have you prepared a revised cost of service and revenue requirement analysis based**  
28 **on your recommendations?**

29 A. Yes, it is attached as **Exhibit D**.

30  
31 **Q. Please Explain your Exhibit D?**

1 A. This exhibit shows a revised cost of service for both water and sewer based on the  
2 adjustments recommended in this testimony. It also shows the revised revenues generated  
3 based on the actual total gallons billed to sewer customers from this testimony and using  
4 the agreed settlement rates. Finally in this exhibit I compare the revised cost of service  
5 and the revised revenues generated. This comparison shows that the revenues generated  
6 from the agreed settlement rates over recovers the cost of service requirement by  
7 \$53,336. Therefore, with the settled rates, Douglas over recovers its necessary revenue  
8 requirement and should have enough revenue to maintain its present financial integrity.  
9

10 CONCLUSION  
11

12 **Q. Do you have any recommendations based on your testimony?**

13 A. Yes, using the agreed settlement rates, Douglas should be more than able to cover its cost  
14 of service and allowed an opportunity to earn a reasonable return on its invested capital  
15 used and useful in rendering service to its customer. Therefore, at the current time  
16 Douglas Utility Company's financial integrity is not affected by the rates agreed to in the  
17 settlement. The rates as agreed to in the settlement should be approved for Douglas and  
18 refunds made to all customers for the difference between the proposed rates in the  
19 Application and these agreed rates.  
20

21 **Q. Does this conclude your testimony?**

22 A. Yes it does. However, I reserve the right to supplement my testimony if additional  
23 information is made available to me.

**BRET W. FENNER, P.E.**

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**PROFESSIONAL EXPERIENCE**

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**B & D ENVIRONMENTAL, INC.**

P.O. Box 500264, Austin, Texas 78750-0264

*President, May 1997 to Present*

Utility management and consulting - rates and regulations

**AQUASOURCE, INC.**

1106 Clayton Lane, Suite 400w, Austin, Texas 78723

*Manager, January 1998 to May 2000*

Regulatory compliance and utility due diligence for acquisitions

**TEXAS NATURAL RESOURCE CONSERVATION COMMISSION**

Water Utilities Division / Plans Review and Rate Design Section

P. O. Box 13087, Austin, Texas 78711-3087

*Engineering Specialist II, November 1990 to May 1997*

Water and wastewater utility rates and regulations

**TEXAS DEPARTMENT OF PUBLIC SAFETY**

Division of Emergency Management

5805 N. Lamar Blvd., Austin, Texas 78752

*Engineering Assistant III, February 1989 to January 1990*

Emergency facilities inspector

**AECO INTERIOR CONTRACTORS**

P.O. Box 92190, Houston, Texas 77029

*Branch Manager / Project Manager, March 1983 to August 1988*

Commercial interior construction

**EDUCATION**

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**SOUTHWEST TEXAS STATE UNIVERSITY, SAN MARCOS, TEXAS**

*Masters of Business Administration, December 1991*

Specialization: Management and Finance

**UNIVERSITY OF TEXAS, AUSTIN, TEXAS**

*Bachelors of Science in Architectural Engineering, December 1982*

Specialization: Construction Management

**PROFESSIONAL REGISTRATION**

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**REGISTERED PROFESSIONAL ENGINEER, STATE OF TEXAS**

License No. 81938

**REGISTERED REAL ESTATE SALESPERSON, STATE OF TEXAS**

License No. 0605704

## Exhibit B

| <b>Test Year Gallons Pumped<br/>Per TNG Water Production Reports</b> |                   |
|--|-------------------|
| Jul-11   | 7,440,700         |
| Aug-11   | 6,644,200         |
| Sep-11   | 8,062,800         |
| Oct-11   | 5,428,260         |
| Nov-11   | 7,614,000         |
| Dec-11   | 5,966,000         |
| Jan-12   | 7,537,000         |
| Feb-12   | 5,882,000         |
| Mar-12   | 4,553,000         |
| Apr-12   | 7,998,000         |
| May-12   | 7,486,000         |
| Jun-12   | <u>5,452,000</u>  |
| <b>Total:</b>  | <b>80,063,960</b> |
| Line Loss: 6%  | <u>4,803,838</u>  |
| <b>Usage Total:</b>  | <b>75,260,122</b> |

| <b>Test Year Gallons Pumped<br/>Per Douglas Application</b> |            |
|---|------------|
| Water   | 80,063,960 |
| Sewer   | 54,780,000 |

| <b>Winter Months Totals</b> |                   |
|-----------------------------|-------------------|
| Dec-11                      | 5,966,000         |
| Jan-12                      | 7,537,000         |
| Feb-12                      | <u>5,882,000</u>  |
| <b>Total:</b>               | <b>19,385,000</b> |
| Line Loss: 6%               | <u>1,163,100</u>  |
| <b>Usage Total:</b>         | <b>18,221,900</b> |

| <b>Winter Months Average</b> |                   |
|------------------------------|-------------------|
| Usage Total:                 | 18,221,900        |
| Divide by 3                  | <u>6,073,967</u>  |
| Average Month                | 6,073,967         |
| Multiply by 12               | <u>72,887,600</u> |
| <b>Sewer Usage:</b>          | <b>72,887,600</b> |

**Revenues Generated From Sewer Customers (Winter Months' Average Billing)**

**Estimated Gallons (Application):** Sewer - 54,780,000

**Actual Gallons Billed (Test Year):** Sewer - 72,887,600

| <b>Comparisons Estimated Gallons versus Actual Gallons Billed:</b> |           |               |
|--|-----------|---------------|
| <u>Actual</u>  |           |               |
| Gallorage Rate: 72,887,600 Gallons ÷ 1000 = 72,888 x \$ 1.65 =     | \$        | 120,265       |
| <u>Estimated</u>   |           |               |
| Gallorage Rate: 54,780,000 Gallons ÷ 1000 = 54,780 x \$ 1.65 =     | \$        | (90,387)      |
| <b>Under Reported Revenues Generated:</b>                          | <b>\$</b> | <b>29,878</b> |

**Exhibit D**

**Revised Cost of Service & Revenues Generated Using Settlement Rates**

|                                 |            |             |
|---------------------------------|------------|-------------|
| <b>Total Meter Equivalents:</b> | Water- 456 | Sewer - 432 |
|---------------------------------|------------|-------------|

|  |                    |                             |
|--|--------------------|-----------------------------|
| <b>Total Gallons Sold (Test Year):</b> | Water - 75,118,887 | Sewer (Actual) - 72,887,600 |
|--|--------------------|-----------------------------|

|  |    |           |                |
|--|----|-----------|----------------|
| <b>Revised Water Cost of Service:</b>          |    |           |                |
| Test Year Revenue Requirement per Application: |    | \$        | 300,825        |
| Deduct:  |    |           |                |
| Salaries & Wages                               | \$ | (38,822)  |                |
| Miscellaneous Expense                          | \$ | (61,810)  |                |
|  |    | \$        | (100,632)      |
| Water Total:                                   |    | \$        | 200,193        |
| <b>Revised Sewer Cost of Service:</b>          |    |           |                |
| Test Year Revenue Requirement per Application: |    | \$        | 239,512        |
| Deduct:  |    |           |                |
| Salaries & Wages                               | \$ | (36,778)  |                |
|  |    | \$        | (36,778)       |
| Water Total:                                   |    | \$        | 202,734        |
| <b>Total Revised Revenue Requirement:</b>      |    | <b>\$</b> | <b>402,927</b> |

|  |  |           |                |
|--|--|-----------|----------------|
| <b>Revised Revenues Generated Using Agreed Settlement Rates:</b> |  |           |                |
| <u>Water Rates:</u>  |  |           |                |
| Gallage Rate: 75,118,887 Gallons ÷ 1000 = 75,119 x \$ 2.00 =     |  | \$        | 150,238        |
| Monthly Base Rate: \$15.00 x 456 meter equivalents x 12 months = |  | \$        | 82,080         |
| Water Total:   |  | \$        | 232,318        |
| <u>Sewer Rates:</u>  |  |           |                |
| Gallage Rate: 72,887,600 Gallons ÷ 1000 = 72,888 x \$ 1.65 =     |  | \$        | 120,265        |
| Monthly Base Rate: \$20.00 x 432 meter equivalents x 12 months = |  | \$        | 103,680        |
| Sewer Total:   |  | \$        | 223,945        |
| <b>Total Revised Revenue Requirement:</b>                        |  | <b>\$</b> | <b>456,263</b> |

|  |  |           |               |
|--|--|-----------|---------------|
| <b>Comparisons Revised Cost of Service vs. Revised Revenues Generated:</b> |  |           |               |
| Revised Revenues Generated Total:  |  | \$        | 456,263       |
| Deduct Revised Cost of Service Total:                                      |  | \$        | (402,924)     |
| <b>Over Recovery of Revenue Requirement:</b>                               |  | <b>\$</b> | <b>53,339</b> |