weight by lenders is that financial performance demonstrates the cooperative's ability to service its obligations, which could have a direct impact on the value of the lender's investment. For example, a downgrade in a credit rating of a cooperative could decrease the value of that cooperative's bonds held in a bondholder's portfolio. The bondholder is concerned about a cooperative's credit at both the time of issuance and on an ongoing basis. Compared to an IOU, STEC's financial performance is significantly lower than that of an IOU.

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### Flexibility to Change Rates/Regulatory Environment

Most of the cost exposure for cooperatives, such as construction costs, is unregulated in the U.S. The cooperative needs the flexibility to raise or lower rates in order to track dramatic changes in cost levels. This holds true also for environmental requirements and capital investments Very few cooperatives are rate regulated. to provide service. Cooperatives that serve in states that are rate regulated have more difficulty raising rates compared to peers that are subject only to their boards of directors for authority to change rates. An unsupportive regulatory jurisdiction is a credit negative and leaves cooperatives with less flexibility to raise rates if needed. Of the 26 rated G&T cooperatives, only four are state regulated for generation rates, and three are regulated by the Federal Energy Regulatory Commission (FERC). The FERC regulated G&Ts use a flexible automatic adjustment formula to adjust rates which is a credit positive. Texas is the only state I am aware of that separately regulates transmission rates for G&Ts. In Moody's evaluation of risk, financial performance and rate flexibility account for 60% of the credit evaluation. STEC credit evaluation in this rating category is considered a "mixed bag". While STEC doesn't have the flexibility to adjust transmission rates as enjoyed by some G&Ts, Texas regulation is considered positive by the rating agencies.

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### **Long-term Wholesale Contracts**

The contracts between cooperatives and their members provide a high degree of assurance that costs and capital investments can be recovered in rates. The trend in the industry is to extend existing contracts for 30 or more years. Cooperatives such as Oglethorpe have extended their member contract to 2050. Most lenders, either in the capital market or RUS, are generally not issuing new loans beyond the maturity date of existing wholesale power contracts. Shorter maturities result in fewer numbers of years to recover fixed costs, thus increasing the cost per year. This situation is considered a credit negative by the Generally, the longer the contract, the greater the rating agencies. assurance that the cost of assets will be recovered and the debt repaid. For STEC and other G&Ts, the long term contracts help mitigate the lower financial metrics earned by cooperatives. Without these assurances of cash flow cooperatives could not finance in the capital markets.

Member Profile

The member profile is important because it is the members that are the primary source of cash flow. The credit strength of the members, whether they are "end-of-line" member consumers or purchase for resale distribution members of a G&T cooperative, is an important factor to the credit strength of the cooperative. If a cooperative has members with poor credit fundamentals, it is a credit negative for the system. STEC's members are in good financial health resulting in a credit positive for STEC.

10 <u>Size</u>

This factor, while the least important, still matters, the larger the entity, the greater ability to withstand unexpected events. Also, the greater the size, the greater the ability an entity has to take advantage of economic diversity such as fuel mix and new generation. On the other hand, smaller utilities or utilities that experience substantial load loss have difficulty adjusting to significant events. Compared to a number of G&Ts, STEC's small size is considered a credit negative.

- 18 Q. WOULD YOU EXPLAIN HOW CREDIT POSITIVES AND CREDIT
   19 NEGATIVES WORK IN PARTICULAR APPLICATIONS?
- 20 A. Each utility has its own "basket of risks" to manage and still provide 21 service on a daily basis. Most experts would agree that each utility has 22 a collection of factors that are either credit positives or credit negatives. 23 Since the credit crisis in 2008, and the preceding collapse of Enron, the

ability to maintain credit standing has become demanding and difficult. In 2002, subsequent to the Enron collapse, there were substantially more downgrades than upgrades by S&P. The challenges for a utility are to mitigate credit negatives and improve credit positives when possible. Unfortunately, each utility has some credit negatives that are outside its ability to control. Weather and unexpected economic conditions that impact demand are good examples. Within a rating category each cooperative has different credit negatives and positives. For example, two cooperatives may have the exact same credit rating. One cooperative may build into its rates a higher coverage ratio that could be a credit positive; however, the same cooperative may have a credit negative in that rate flexibility may be limited such as with rate regulation. Although both cooperatives have the same rating, the key in any credit evaluation is whether the credit negatives outweigh the credit positives and to what degree the lenders are exposed to a cooperative's risk. HOW IMPORTANT IS IT TO MAINTAIN A GOOD CREDIT POSITION? Failure to maintain financial integrity is contrary to the interests of consumers as well as lenders.

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"An immediate effect of low earnings and earnings of low quality is to increase the financial risks of investors, and thus lead to the downgrading of securities by the rating agencies. Downgrading, in turn, means that the bonds must carry higher interest rates, a charge which is passed along to customers. Such downgrading has become a familiar phenomenon in the utility scene .... The bonds of many utilities are now rated at levels so low that many institutional investors are barred by law

from purchasing them, and interest rates must be raised in order to sell the securities within a much smaller market. These additional capital costs force rate increases which otherwise would not be necessary, without improving the financial condition of the utilities or their ability to raise money on a low cost basis. An equally serious result of limited capability to raise money is the inability of the utilities to make the investments required in order to achieve the optimum economics of service."<sup>2</sup>

In STEC's case, a credit downgrade would certainly increase the debt cost and encourage the financial institution to impose constraining covenants and requirements. Any debt issued when ratings are lower would carry higher costs for the life of the debt.

In today's utility credit environment, the basis for capital attraction is the credit evaluation process. Whether the lenders are program lenders (CFC, CoBank), bond investors, commercial banks, or trade vendors, all rely on an evaluation of credit to determine if capital or credit should be advanced. In addition, this evaluation may also determine the nature of terms and conditions for capital or credit.

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12 VI.

### 13 RATING AGENCIES AND BONDHOLDERS FOCUS ON DSC

- 14 Q. WHAT ARE THE KEY FINANCIAL RATIOS RELIED ON BY THE
- 15 RATING AGENCIES?
- 16 A. Rating agencies and bondholders often construct a "peer group" of 17 utilities to compare financial performances. Exhibit DMW-2 of my

<sup>&</sup>lt;sup>2</sup> Report of an Informal Task Force to the Energy Transition Team, "Recommendations for Restoration of Financial Health to the U.S. Electric Power Industry" (mimeographed, December 17, 1980), pp. 11-12.

- testimony, a publication named "Fitch Rating US Public Power Peer
- 2 Study", states on page 2 of that report:

"The ratios highlighted in this report are some of the primary financial calculations used in comparing utility systems in Fitch's committee process, and can be used by market participants to assist in making their own comparison."

- 3 Q. WAS TIER USED IN THE FITCH ANALYSIS?
- A. No. TIER is not an important financial indicator in the credit evaluation process for capital market cooperatives such as STEC. On page 16 of Exhibit DMW-2, Fitch lists 7 financial metrics used in their credit evaluation process. The TIER ratio is not listed in this report. The key financial indicator used by Fitch, S&P, and bondholders is DSC. The reason it is important is the DSC ratio measures the cooperative's ability to pay total debt service, both principal and interest.
- 11 Q. HOW DOES USING DSC FOR RATEMAKING RELATE TO DSC USED

  12 BY THE RATING AGENCIES AND BONDHOLDERS?
- A. Financial performance as demonstrated by DSC is a key indication of the cooperatives ability to pay debt service and relate directly to STEC's ability to attract the capital it needs to provide power and transmission services to its members. Thus, DSC must be used in ratemaking to ensure that ratemaking and the capital markets requirement are in alignment. Without earning a fair return for ratemaking, STEC will not be able to raise the necessary capital it needs.

1		VII.
2		DSC REQUIREMENTS
3	Q.	WHAT MINIMUM COVERAGE REQUIREMENT MUST STEC
4		MAINTAIN?
5	A.	STEC has several base financial documents that address minimal
6		financial performance. Exhibits of these documents are included in the
7		attached working papers. First, STEC has a CFC loan document that
8		states it must earn a DSC of no less than 1.00x. An excerpt showing that
9		part of the agreement is attached to the TCOS-RFP as workpaper WP/C-
10		2/3.1. Another financial document is its market indenture, an excerpt of
11		which is workpaper WP/C-2/3.2, that states that it must set rates to
12		achieve a margin for interest ("MFI") of 1.10x. Other indicators of STEC's
13		debt service obligations are shown by the excerpts included as
14		workpapers WP/C-2/3.3, WP/C-2/3.4, WP/C-2/3.5, and WP/C-2/3.6.
15	Q.	CAN STEC ATTRACT CAPITAL WITH AN ACHIEVED DSC OF 1.00 OR
16		A MFI OF 1.10X?
17	A.	No. These indicators are considered default levels of financial
18		performance. I am not aware of any cooperative that has issued debt in
19		the capital markets with financial performance at or near these default
20		levels. In other words STEC must set rates to earn margins higher than
21		these default "levels" to attract capital it needs to both repair and build new
22		plants.
23	Q.	WHAT LEVEL OF DSC WOULD YOU RECOMMEND?

1	A.	First of all, STEC's financial objective is to improve its debt rating to the
2		"A" level. Again on page 16 of Exhibit DMW-2, the median DSC for "A"
3		rated G&T Cooperative is 1.46x. STEC is requesting a DSC of 1.50x or
4		equivalent to the median level in the Fitch report for a "A" rated utility.
5	Q.	DO YOU BELIEVE STEC'S REQUESTED DSC OF 1.50X IS
6		REASONABLE?
7	A.	Absolutely. First, I believe, for STEC, a DSC of 1.50x earned on a
8		consistent basis represents the financial performance needed to maintain
9		its credit quality and is the level expected by both the rating agencies and
10		bondholders.
11		Second, the second most important financial indicator for a G&T is the
12		ratio of equity capital compared to capitalization. As a result of adding a
13		new plant in recent years to meet load growth, STEC's 17% equity level
14		is considered very low when compared to other cooperatives. Again, the
15		Fitch report states that the median level of equity to capitalization is 23%.
16		As such, the STEC level of equity is a credit negative. A DSC of 1.50x
17		would help STEC repair its equity level.
18		Third, STEC is planning to complete substantial transmission projects
19		over the next three years. Without the ability to recover its investment
20		plus earn a DSC level of 1.50x, STEC will suffer even further
21		degeneration of its equity level. A DSC of 1.50x will not completely
22		mitigate this issue but will help to maintain STECs credit profile.

Fourth, the PUC's Transmission Cost of Service Rate Filing Package for Non-Investor Owned Transmission Service Providers in the Electric Reliability Council of Texas ("Non-IOU TCOS-RFP"), Schedule C-2, page 15, provides that a return corresponding to coverage of 50 basis points above the mortgage default criterion is presumed to be a reasonable level, as stated above. An authorized DSC of 1.50x would place STEC is within this guideline.

### 8 Q. DO YOU HAVE ANY OTHER COMMENTS?

- 9 A. Yes. The Texas transmission tariff structure has been recognized by
  10 credit analysts as a reasonable method to compensate a utility for the
  11 use of transmission assets. A key part of the formula, for STEC, is the
  12 use of a DSC of 1.50x to allow STEC to continue to maintain its credit
  13 profile in order to attract necessary capital to construct new transmission
  14 investments.
- 15 Q. DOES THAT COMPLETE YOUR TESTIMONY?
- 16 A. Yes.

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### PROFESSIONAL BACKGROUND

### DANIEL M. WALKER

7106 University Drive Richmond, Virginia 23229

### **SUMMARY**

Thirty years of management experience includes Executive Management, Capital Market Financing, Investment Analysis, Acquisitions, Auditing, Risk Management, Internal Control, Corporate Policy and Staff Development, Personnel Management, and Utility Analysis.

### PROFESSIONAL HISTORY

WALKER AND ASSOCIATES; Richmond, Virginia

**Financial Advisor** – Provided financial advisory services in negotiating, structuring, and implementing almost \$3 billion of capital market transactions. Served as an expert witness before Federal and state jurisdictions on finance and regulatory issues.

### OLD DOMINION ELECTRIC COOPERATIVE; Glen Allen, Virginia

**Senior Vice President and CFO** - Responsible for the accounting and financial integrity of Old Dominion and its subsidiaries and the development of financial resources to meet its obligations and objectives. Member of Senior Management team for over 20 years.

### VIRGINIA STATE CORPORATION COMMISSION; Richmond, Virginia

**Director, Accounting and Finance** - Supervised a large staff of accountants, auditors, and financial analysts in their analysis of public utility matters under the jurisdiction of the Virginia State Corporation Commission. In charge of task force responsible for policy recommendation for the Virginia State Corporation Commission on deregulation in the electric and telecommunication industry.

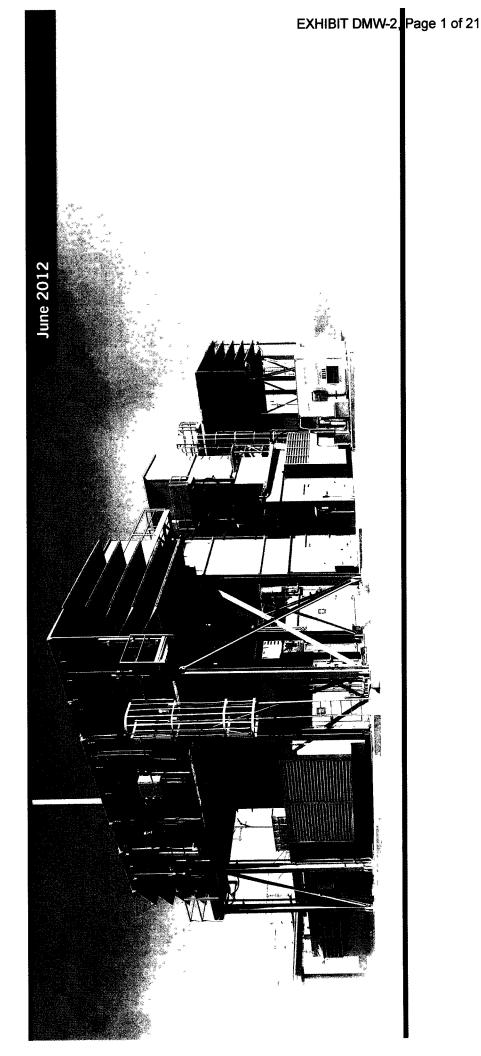
### **EDUCATION**

- MBA University of Richmond
- **B.S.** Appalachian State University

### PROFESSIONAL ACTIVITY

- President, National G&T Accounting and Finance Association
- Member of G&T Alternative Finance Task Force
- Director National Society of Rates of Return Analysts
- Member of FERC-EEI Accounting Liaison Committee
- Member of NARUC Accounting Committee
- Published Article: Public Utilities Fortnightly
- Published Article: William & Mary Business Review
- Addressed Price Waterhouse's Global Structured Finance Conference in Ireland in 1999 and 2000, and in Portugal in 2001 and 2002.
- Addressed Mercedes Conference on Infrastructure Financing in Berlin, Germany in 2003.
- Adjunct faculty in Accounting and Finance, Virginia Commonwealth University
- Guest lecturer, University of Virginia, William & Mary College, Duke University and Virginia Commonwealth University
- Lecturer on various accounting and finance issues before professional groups in the United States and Europe

**U.S. Public Power** Peer Study



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## Related Research

		7	
Revenue-Supported Rating Criteria, June 12, 2012	U S Public Power Rating Criteria, Jan 11, 2012	2012 Outlook U.S. Public Power and Electric Cooperative Sector, Dec 7,	U S Public Power Peer Study Addendum. June 2012, June 20, 2011

2011

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Editorial

2

### Summary

- This report highlights the financial performance of Fitch-rated public power utilities.
- The report utilizes eight financial ratios that are calculated from the most recent annual audits.
- The ratios are presented by utility type, rating category, and region.
- A utility's financial measures, relative to Fitch-designated regional and national peer groups, constitute an important component of Fitch's credit

### Overview

retail public power systems, as well as rural electric cooperatives. The ratios highlighted in this report are some of the primary financial calculations used in comparing utility systems in Fitch's committee process, and can be used by market Fitch Ratings presents the 2012 edition of its annual "U.S. Public Power Peer Study." This report compares the recent financial performance of wholesale and participants to assist in making their own comparisons. It is important to note that financial metrics represent only one key component, among others, in Fitch's utility credit analysis. To review Fitch's full public power criteria, please see the report, 'U.S. Public Power Rating Criteria," dated Jan. 11, 2012. The U.S. Public Power Peer Study is a point-in-time assessment of Fitch-rated public power utilities. The ratios for each issuer are determined using audited information. While more than half of the audits used in this study are dated Dec. 31, 2011, different audit dates may skew the distribution of the ratios.

those reported in new issue and full rating reports. This can be a result of adjustments made by Fitch during the rating review process to reflect additional Also, financial ratios and metrics detailed in the report may occasionally differ from information received from the issuer, as well as circumstances unique to the credit. In each case, Fitch seeks to highlight these adjustments for the benefit of the reader in the reports and press releases it publishes during the rating process.

# 2011 Performance Highlights

- for retail systems, reflecting lower revenues from off-system sales and wholesale Debt service coverage was slightly lower for wholesale systems, but slightly higher rate increases that have lagged increasing debt service costs.
- Cash on hand medians increased uniformly for all systems, confirming broadly stronger liquidity throughout the sector.
- The ratio of capital expenditures to depreciation continued to decline, particularly for wholesale systems. This trend, together with increased cash on hand, is likely attributable to the deferral of certain capital expenditures.
- Leverage metrics normalized between 'AA' and 'A' rated systems, with ratios for 'A' rated systems ending the year weaker than comparable 'AA' rated systems.

### What's New?

### Ratios

publish its ratio for coverage of full obligations, which includes a portion of purchase power payments as fixed charges. In the absence of detailed, issuer-specific information, Fitch often reviews the appropriateness of its ratios, taking into account the changing environment and revising the methodology when necessary. This year, Fitch will again Fitch includes 30% of purchased power expenses as fixed charges. The specific ratio is detailed on pages 17 and 18.

The decision to include the coverage ratio for full obligations, which was excluded in 2011, is designed to better facilitate the comparison of electric systems. Fitch believes to acquire, own, and finance generation resources to those systems that elect to that the coverage metric is particularly helpful when comparing retail systems that elect purchase their entire power supply. The ratio will be calculated for both retail and wholesale systems.

### Included Ratios

Coverage of full obligations — adjusting for a portion of purchased power payments as fixed charges (retail and wholesale).

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## **Excel Addendum**

FitchRatings

Fitch has again released the peer comparison tables in spreadsheet form to improve the peer study's use as a tool for investors and other market participants. In this year's release of the excel addendum, financial ratios and metrics for prior fiscal years (2009 and 2010), as well as the current fiscal year, will again be included to move beyond a point-in-time comparison of utilities and allow for an accessible review of historical trends.

In an effort to make the Excel addendum as useful and timely as possible, Fitch began updating the addendum in December, with audited figures from issuers whose fiscal years end between Jan. 31 and June 30. The remaining issuers are updated during the regular production of the peer study and addendum in early June, as usual. This addendum is available by clicking here.

## **Medians Are Not Targets**

While the peer study includes median calculations for financial ratios by rating category, these should not be construed as targets for specific ratios or ratings. The medians reflect a single point in time, may not reflect relevant adjustments, and in many instances are based on a small sampling of public power issuers.

## **Comments Welcome**

As always, Fitch welcomes comments, ideas, and suggestions from users to improve the value of the U.S. Public Power Peer Study.

# Utility Systems Included in Report

The majority of utility systems rated by Fitch's public power group fall into three categories: wholesale systems, retail systems, and generation and transmission (G&T) cooperative systems. The following is a brief description of each of the sectors.

## Wholesale Systems

Wholesale systems represent utilities whose revenues are primarily derived from sales to other systems or its members, and are typically organized as joint action agencies (JAAs). The number of members in JAAs can vary from three (Northern Illinois Municipal Power Agency) to more than 100 (American Municipal Power). Additionally, JAAs may be organized to own one generating unit or a diverse portfolio of resources. Wholesale providers that are not organized as JAAs, some of which are quasi-state agencies, are also included in this category.

## Retail Systems

Retail utility systems derive the majority of their revenues from sales to end-user customers, who are also the "owners" of the system. Retail systems may be fully integrated utilities or distribution-only systems.

## Rural Electric Cooperatives

## **G&T** Cooperatives

G&T cooperatives typically provide wholesale power supply and transmission services to their member distribution cooperatives. G&T revenues are primarily derived from sales and services provided to members, but may also include payments from third-party market participants. G&T cooperatives are generally organized as not-for-profit entities that operate for the benefit of their owner members.

Metrics for G&T cooperatives are included in the calculation of medians for wholesale systems, and are also presented separately in this report.

## Distribution Cooperatives

Distribution cooperatives sell power to their owner members (or end-user customers), and are included in the retail category.

# Fitch-Designated Regions



SPP - Southwest Power Pool. WECC - Western Electricity Coordinating Council. MRO - Midwest Refiability Council. NPCC - Northeast Power Coordinating Council. RFC - Reliability First Corporation. Other Islands - Alaska, Guam, Puerto Rico, and U.S. Virgin Islands. Note: NERC regions are shown within U.S. SERC - Southeastern Electric Reliability Council. ERCOT - Electric Reliability Council of Texas. FRCC - Florida Reliability Coordinating Council. geographical boundaries only.

Source: Fitch and NERC (North American Reliability Corporation).

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Brownsville Public Utilities Board, TX	⋖	Retail	Yes	Gas	4 to 1	7//648	45,500		
dryan celes ony medica dystan, TX	ŧ		Ž	Sep/leso	P	166,160	200 000		10.0
Bryan Utilities Rural Electric System, TX	÷	Retail	Yes	Coal/Gas		8,945	16,033		6.2
Pioresville Riectric Light & Power System TX	¥	Foto:	Ž	Cosi/Nuclear	·	27,000	40.00		2.
Codord Floring Ting TX	AA-	Retail	Yes	Leo C	29	296,396	68.043		1.7
Second Library Comments To	*	Set at a set	***			84.840	21.230		***
	<b>.</b>				7.	512 7AB	97		17.8
Golden Spread Electric Cooperative, 1A	∢ -	000 - W	NO (PERC)	Cas	- i : i : i : i : i : i : i : i : i : i	12,140 *******	- 4		- 4
Grenous Municipal Chinas, TX	ŧ						00000		4 C
Guadalupe Valley Electric Cooperative Inc., TX	-	Retail	Yes	Coal	15	155,741	68,926		D. i
Kervile Fublic Utility Board. 1X	ş	Zeta.	Ē	Com	7	6,741	21,812		(0.3)
Lower Colorado River Authority — Consolidated	ŧ	Wholesale	2	Coal	3,21	3,219,184	43		(1.5)
	4		Va.	ja S		35,086	75.178		2
	{ <	i ctol	, oo	lao	£2	732 089	242 331		(1.7)
regernates Flectic Cooperative Inc., 1A		t A Managara	2 2	E -	V	444 WET			8
AL YARDEL MUNICIPAL FORMS SEEDON - 1	-000	AVIOUA		300	00	1000	708 907		13.0
San Antonio City Public Service, TX (CPS Energy)	<b>₩</b>	Ketall	res		00.4	5,004	100,027	*	7.0
San Migge Electric Cooperative, TX	ł.	000 - L	₽;		2	381,10X			9 7
Seguin Utility Fund, TX	ŧ,	Retail	Yes	S S	N (	22,704	017'0		- ·
SOUTH TEXES MISCELLO COCCERTIVE INC.	Ł	000-145	=	3		00/000	•		<b>9</b> 6
Texas Municipal Power Agency	ŧ	Wholesale	Yes	Coal	88	853,214	4		(4.2)
Plorida Reliability Coordinating Council (TRCC)									;
AT UNITED STATES OF THE STATES	44	Wholesele	\			318.932	*		99
Con Digroo I Hillian Authority El	i t	Refail	S o	Cas .	101	103.407	27.752		(2.9)
Seite de Seite de Company Com	. «		3		- TO -	028 180	670.00	40,000	8 5
	<b>{</b>					34.470	7718		6
Jacksonville Beach Combined Utility Funds, FL	¥	المالا	ន្ធ	Gas	,	e F	<u>.</u>		į
LINE OF THE STATE OF THE POWER	AA.	<b>Date:</b>	**		3.33	A 220 484	416.708		(9:4)
September 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	\ \ \ \ \	Tieto Ci	so >	gae Gae	18	192 420	62.873		(6.0)
Coordinate and County State of the County of the County State of the County of the Cou	\ { <b>*</b>		3			811.802	121.377	.4.	46
	\ {		36>	900		37 970	22.516		(47)
Leesburg Electric System, TL	<b>;</b>		8 5	200	•	488.874	100 C		6
Ocalia, Fit Combined Cultify Punds	<b>\</b>			• - c	1.67	675 790	188 430		5
Orlando Utilities Commission, FL	{.		S	CO		200,00			
Reedy Oreek Improvement District Utility Fund, FL	< ∶		<b>2</b>	2		#06'#0#	000		
Tallahassee Electric Fund, FL	¥	Retail	Yes	Gas	61	618,363	44,094		<b>4</b>
Vero mesor mischio overem, FL	¥	Zeta:	<b>*</b>	:0		63,000	180.00	No.	=
Winter Park Electric Services Fund, FL	AA-	Retail	Yes	Coal/Gas	2	71,506	13,864		(3.0)
cincinnational hand antitation of the little of the	7022	I your English	oommoo rademood	ion Note: Total energy	aulatons Commission Note: Total anarras calae include refail and wholesale sales. Continued on next name	) adica dicadi	Continued on next page		
N.A NOI available. Got - Generation and transmission. TENO - Federal Energy No.	1 755 T.	redetal Elicigy	regulatory commiss	ion. rote. Total energy			commence on new base.		
Source: Filer maungs.									

# Public Power Operating Profiles (Continued)

Issuer	Rating	Type	Self-Regulated	Primary Fuel Exposure	Total Debt 2011 (\$000)	Total Customers/	Total Energy Sales Growth 2011 (%)
Midwest Reliability Organization (MRO)					7		
Daein Electric Down Constitute NO	4	+++0	3	-	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		•
	ξ.	2000	0	= 3	3,838,000	99	₽:★
Batavia Electric Fund, IL*	¥-	Retail	Yes	Coal	25,985	10.813	1.8
Big Rivers Electric Corp., KY		G&T-Coop	S	Coal	786 300		A C T
Central Jours Douver Cooperative	<b>.</b>	Tac	: 3	i	000 100		
	( !	2000	8 - 4	E .	980'176	2	5.0
FREE NETITIONY FOWER COOPERING		000	o Z		2,714,404	<b>*</b>	(9.4)
Great River Energy, MN	¥	G&T-Coop	Yes	Coal	2,789,370	28	(0.4)
Illinois Municipal Electric Agency	ŧ	Wholesele	×es ×	Coal	A07 CAC 1	S	-
Minicipal Energy Agency of Nebraska	. ⊲	Wholeede	3 0	1 2			9:0
South Author Divinity 1 Million - Albeit	( *	WII GIGSGIG	200	100	2/2/7/	80	3.6
TOCHESIS FUDIO CUITOS, MN	ŧ	<b>Kota</b>			786,887	40,407	(2.0)
Western Minnesota Municipal Power Agency	₹	Wholesale	Yes	Coal	283.594	61	. 60
WPPI Energy (Wisconsin Public Power Inc.)	ŧ	Wholesale	<b>**</b>	Cost	100,700	<b></b>	10°
Northeast Power Coordinating Council (NPCC)							
Connecticut Municipal Electric Energy Cooperative	ŧ	Wholesale	<b>\</b>	-	の情報では	•	÷
Hydro-Ouehec	ΑΑ.	Dotail	* ×		40.400.000	1000	
Later believed Sections Australia. No.	ξ.		8 2	O Division	42,102,000	4,000,195	2.7
Folia initial Lower Authority, N.	<				9,555,611	1,100,000	(1.0)
Massachusetts Municipal Wholesale Electric Company –	1						
Consolidated	ŧ	Wholesale	Yes	Nuclear	371 594	28	(503)
New York Dower Authority	AA	Wholesale	*	Line	CCC 865 6		(6.52)
	֓֞֞֝֞֜֞֜֞֜֞֜֜֞֜֓֓֓֓֓֞֜֜֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֞֜֜֓֓֡֓֞֡֓֞֜֜֡֓֓֡֡֞֜֜֡				200,000,0	3	† .
Vermont Electric Cooperative, VI	<b>BBB</b> +	Retail	<b>9</b>	Purchased	60,616	37,792	0.5
Southern Electric Reliability Council (SERC)							
Arkenses Electric Cooperative Corporation	ŧ	G&T-Coop	¥es	Com	774.177	490,000	*6
Associated Electric Cooperative Inc.: MO	*	G&T-Coop	Yes	Coal	1 969 911	5.5	
Bristol Hillitiae Authority VA	V	Bate!	<b>*</b>	3 T		- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	† (C)
Chattanoon Floring Dougs Dong	Ł		3	3	7/0'01	10,3/0	7.0
Challanouga Electric Fower board	;	:					
Electric System, TN	₹	Retail	Yes	Coal	290,602	171,975	38
City of Greenville (NC)	ŧ	7.00 E	<b>18</b>	Cost/Nuclear	115.166	148,429	<b>40</b>
Concord Utility Funds, NC	¥	Retail	Yes	Coal	105.815	27 447	
Green Commission of Bublin Works, 80	*	2	Yas	ze je in	20,00		
	ċ			# 55 P	779'08	010,71	0.5
Mempins Light, Gas & Water Division —			,				
Electric Division, IN	<b>₩</b>	Ketall	Yes	Coal	788,788	417,687	(3.1)
Municipal Electric Authority of Georgia	ŧ	Wholesale	**	Cost/Nuclear	6,261,536	9	(5.6)
Municipal Gas Authority of Georgia	÷	Wholesale	Yes	Gas	286.841	28	0.0
Neerville filectric dervice, TN	¥	Zeta!	Xes.	Coal	482 141	500 M60	0.6
North Carolina Eastern Municipal Power Agency	¥	Wholesale	Yes	Nuclear/Coal	2 281 318	25	
North Carolina Rieging Manharatic Consoration	. ₽	OLT-Coon	<b>**</b>	Melon	400 844 4	100	(† c)
Moth Corolino Municipal Dough Access No. 4		2000000	• ×			07	(12.0)
Selection Section Selection Control Co	( •	VIORESAIG	S ;	Nucear	1,388,75	<b>3</b>	(3.0)
Odiemorpe rower Corporation, GA	< -	0000 - 5000		80	6,475,965	36	(13.6)
Paducah Power System, KY	¥	Retail	Yes	Coal/Gas	170,178	20,500	3.1
Piedmont Municipal Power Agency, SC	¥	Wholesale	<b>%</b>	Nuclear	1,094,232	9	(3.4)
PowerSouth Energy Cooperative and Subsidiaries, AL	¥-	G&T-Coop	Yes	Coal	1,413,386	20	(5.5)
South Carolina Public Service Authority (Santae Copper)	- <b>A</b>	Wholesale	Yes	- CO.	A 486 223	184 847	( e
South Mississippi Flectric Power Association		G&T-Coop	y A	Coal/Gas	060 830	77	(1:3) (0:0)
Terrange Vallet Authority	AAA	Wholesale	3 >		000,000	_ ## T	(Q c)
	Ę			5	000,154,43	001	( <del>4</del> .8)
*Fiscal 2011 figures are unaudited. N.A. – Not available G&T – Generation and transmission. Note: Total energy sales include retail and wholesale sales. Continued on next page. Source Firch Rations	G&T – Ger	eration and trans	mission. Note: Total	energy sales include retail and	t wholesale sales. Continued on	next page.	

68

# Public Power Operating Profiles (Continued)

lasse reason	Rating	Туре	Self-Regulated	Primary Fuel Exposure	Total Debt 2011 (\$000)	Total Customers/ Members 2011	Total Energy Sales Growth 2011 (%)
Southwest Power Pool (SPP)							
Grand River Dam Authority, OK	⋖	Wholesale	<b>788</b>	Cosi	909,808	24	2.8
Kansas City Board of Public Utilities, KS	¥	Retail	Yes	Coal	448,348	63,376	(4.8)
Lincoln Electric System, NE	<b>\$</b>	Retail	<b>Yes</b>	Coal	676,392	129,163	2.3
Lubbock Power & Light Fund, TX	+	Retail	Yes	Coal	143,327	099'66	49.7
Nebraska Public Power District	ŧ	Wholesale	Yes	Coal	2,218,375	89,107	0.7
Springfield Public Utility, MO	₹	Retail	Yes	Coal	761,160	109,469	15.8
Western Farmers filectric Cooperative, OK	¥	G&T-Coop	** *	Coal	865,449	*	60.
Western Electric Coordinating Council (WECC)							
Alameda Municipal Power — Electric Services, CA	ŧ	Reteil	***	Geo/Hvdro	100 mm	34.281	(0.1)
Anaheim Electric Utilities Fund, CA	₹	Retail	Yes	Coal	725,191	114,662	(11.0)
Benton CO Public Utility District No. 1, WA	ŧ	Retail	Yes	Hydro	86,638	48,197	, 10° E
Boise Kuna Irr Dist ADA and Canyon Counties (ID)	Ą	Retail	Yes	Hydro	20,950	4,589	17.7
Bonneville Power Administration, WA	<b>₹</b>	Wholesale	<b>:</b>	Hydro	13,666,634	97-	22.2
Bountiful Light and Power, UT	₹	Retail	Yes	Coal/Hydro	15,280	16,527	(1.3)
Chelan CO Public Utility District No. 1 —		:	:			1 ! !	
Consolidated, WA	₹	Retail	×es	Hydro	958,815	48,251	8.00
Clark County Public Utility District — Electric System, WA	ŧ	Retail	Yes	Hydro	226,385	184,488	2.0
Colorado Springs Utilities, CO	<b>\$</b>	Retail	Yes	Coal	2,252,456	212,966	(2.0)
Cowitz County Public Utility District No. 1 — Electric, WA	∢	Retail	Yes	Hydro	256,825	48,194	19
Eagle Mountain Electric and Gas Funds (UT)	⋖	Retail	Yes	Coal/Gas	19,618	11,064	80.00
Eugene Electric Board, OR	₩	Retail	Yes	Hydro	286,607	87,400	20.5
Farmington Utility Funds, NM	ŧ	Zetal	Yes	888	23,012	43,730	0.7
Gallup Joint Utilities Fund, NM	₽	Retail	Yes	Coal	23,400	10,507	(0.8)
Glandale Flectric Funds, CA	ŧ	Retail	Yes	Coal	110,610	84,962	60.2
Grant CO Public Utility District No. 2 — Consolidated, WA	₹	Retail	Yes	Hydro	160,405	46,351	4 1
Grays Harbor County Public Utility District No. 1, WA	<	Zetaii	Yes	Hydro	122,246	41,688	19.1
Heber Light & Power Company, UT	₽	Retail	Yes	Hydro/Coal/Gas	10,428	298'6	2.5
Imperial Irrigation District - Energy, CA*	ŧ	Retail	<b>**</b>	200	876,913	140,640	(2.6)
Klickitat CO Public Utility District No. 1, WA®	Ą	Retail	Yes	Hydro	143,412	12,157	Ą.Z
Lodi Flectric Fund, CA	¥	Zete!	<b>**</b>	000	77,686	26,384	(9.6)
Los Alamos County Joint Utility System Fund, NM	Ą	Retail	Yes	Coal/Hydro	67,936	29,644	3.4
Los Angeles Department of Water & Power — Power						a property of the contract of	
System, CA	₹		<b>**</b>	Com	6,676,669	1,461,000	(8.8)
Modesto Irrigation District, CA	⋖	Retail	Yes	Gas	836,645	113,650	1.3
Overton Power District No. 5, NV		Zeta:	Yes	Hydro/Ges	56,786	13,702	(7.1)
Pasadena Water & Power, CA	≨	Retail	Yes	Coal	153,165	63,950	(15)
Pend Oreille County Public Utility District No. 1 —							
Combined, WA	¥	<b>Z</b>	<b>:</b>	Hydro	32,106	8,809	9.0
Platte River Power Authority, CO	≨	Wholesale	Yes	Coal	273,167	148,102	01
Redding Electric Utility Fund, CA	⋖	Retail	<b>***</b>	Coal/Gas	166,897	49,144	(0.3)
Riverside Electric Utility, CA	¥-	Retail	Yes	Coal	615,553	106,855	(3.4)
Roseville Electric Fund, CA	ŧ	Retail	<b>.</b>	200	260,127	53,457	(3.6)
Sacramento Municipal Utility District, CA	÷	Retail	Yes	Gas	2,906,825	599,826	. 62
Silloon Valley Power, CA	ŧ	Retail	<b>Yes</b>	000	216,480	52,495	2.7
Snohomish CO Public Utility District No 1, WA	¥-	Retail	Yes	Hydro	381,655	322,228	119
*Fiscal 2010 audit. N.A Not available. G&T - Generation and transmission. Note: To	and tran	smission, Note: 7		tal energy sales include retail and wholesale sales. Continued on next page.	es. Continued on next page.		
Source: Fitch Datings							

Source: Fitch Ratings.

U.S. Public Power Peer Study

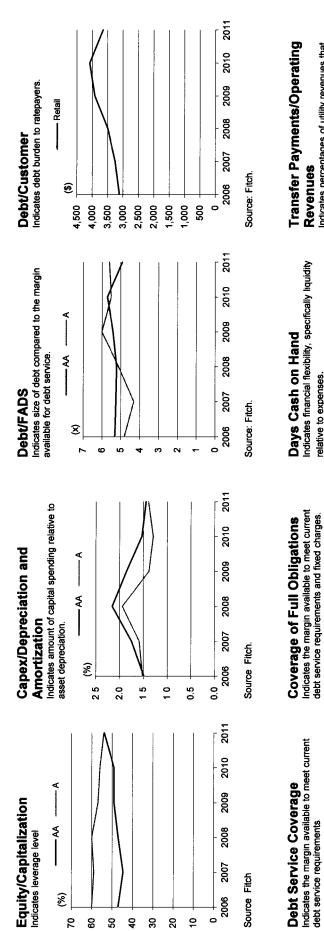
Self-Regulated   Primary Fuel Exposure			
uncil (WECC)  AA Retail Yes  A+ Retail No  A- Retail No  BBB+ Retail No  BBB+ Retail No  BBB+ Retail No  BBB- Retail No	ed Primary Fuel Exposure Total Debt 2011 (\$000)	Total Customers/ Total En Members 2011 Growt	Total Energy Sales Growth 2011 (%)
AA- Retail Yes  A+ Retail No  A- Retail No  BBB+ Retail No			
A+ Retail Yes  A+ Retail Yes  A+ Retail No  A- Retail No  BBB+ Retail No  BBB+ Retail No  BBB+ Retail No  BBB+ Retail No  BBB Retail No	Hydro 582,795	169,112	10.8
A+ Retail Yes  A+ Retail No BBB- Retail No BBB+ Retail Yes BB Retail No BBB Retail Yes BBB Retail No BBB Retail No		44	28
A+ Retail No BB- Retail No BBB- Retail No BBB+ Retail Yes BBB+ Retail Yes BBB- Retail No BBB- Retail	Gss/Hydro 1,228,361	20,032	<u></u>
A+ Retail No No BBB- Retail No BBB- Retail No BBB+ Retail Yes BBB+ Retail Yes BBB+ Retail No BBB- Retail No BBB			
nc., AK A- Retail No BBB- Retail No BBB- Retail Yes BBB- Retail Yes BBB- Retail Yes BBB- Retail No BBB- RETAIL		30,590	5,4
thority BBB+ Retail Yes BBB+ Retail Yes BB Note: Total energy sales include		66,941	(0.1)
thority BBB+ Retail Yes  BB Retail No  BB Retail No  Indian No  Indian Note: Total energy sales include	OII 668,171	48,047	(A)
BB Retail No aneration and transmission Note: Total energy sales include		1,475,126	(3.8)
		28,571	(2.2)
	wholesale sales.		
Source Fitch Ratings			

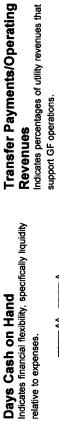
U.S. Public Power Peer Study June 18, 2012

70

### Retail Electric

Below, the trends of 'AA' and 'A' medians for retail electric systems are displayed for eight of the financial metrics used in Fitch's analysis.





relative to expenses.

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8

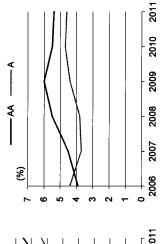
Indicates the margin available to meet current debt service requirements.

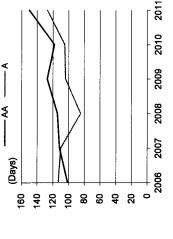
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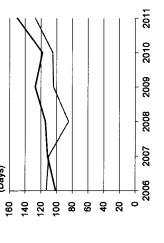
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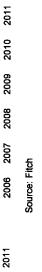
30 2.5 2.0 1.5 1.0

6. 5 15 14 4. 33 3 12









2010

2009

2008

2007

2006

2011

2010

2009

2008

2007

2006

0.0

0.5

Source: Fitch.

Source: Fitch

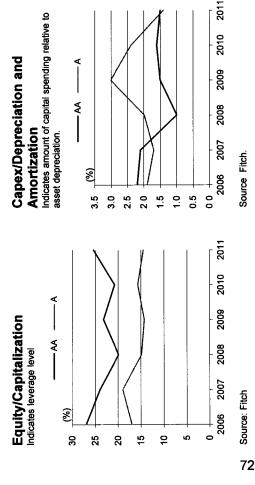
Source Fitch

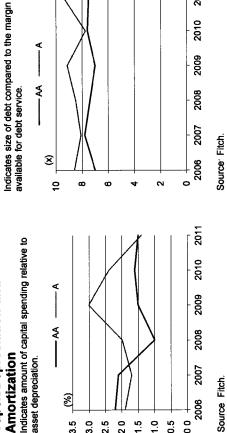
FADS - Funds available for debt service. Note: Please see pages 17 and 18 for "Glossary of Terms" and "Ratio Definitions."

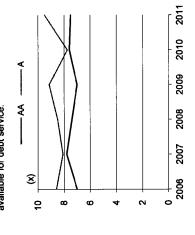
## Wholesale Electric

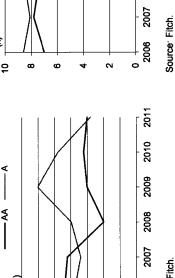
Below, the trends of 'AA' and 'A' medians for wholesale electric systems are displayed for six of the financial metrics used in Fitch's analysis.

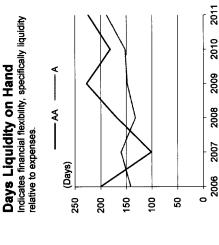
**Debt/FADS** 

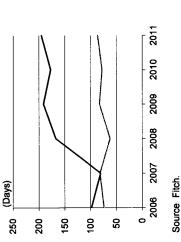












Days Cash on Hand Indicates financial flexibility, specifically liquidity relative to expenses.

Indicates the margin available to meet current debt

service requirements.

Ş

8

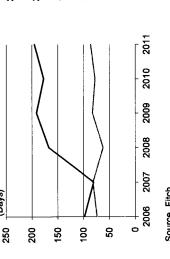
2.0

<del>6</del>.

<del>6</del>

**Debt Service Coverage** 

₹



FADS - Funds available for debt service. Note: Please see pages 17 and 18 for "Glossary of Terms" and "Ratio Definitions."

2011

2010

2009

2008

2007

2006

7. 10

4.

Source: Fitch.

Source: Fitch.

Fitch Ratings	Retail Systems — 2011
	Ret

Retail Systems — 2011								Tranefor				
				Coverage of Full	!		Days			Equity/		
Retail	Region	Revenues Deb (\$000) Cove	Debt Service Coverage (x)	Obligations (x)	Debt/FADS (x)	Days Cash on Hand	Liquidity on Hand	Operating I	Depreciation (%)	Capitalization (%)	Dept Per Customer (\$)	
AA+* Rated Senior Debt	COMPA	238 843	4 88	1 80	8.9	R27	527	60	7.10	28.8	19.871	
Membris Light Gas and Water Division — Electric Division TN	SERC	1 3 19 030	27	41.1	6 4	55	55	30	167 3	58.6	1,888	
Nashville Riectric Gervice, TN	SERIC	1,199,609	3.01	1.28	6	40	69	2.3	120.8	52.4	1,327	
San Antonio City Public Service, TX (CPS Energy)	ERCOT	2,068,686	2.33	1.36	8.9	243	243	13.4	143.6	39 4 4 4	6,705	
Median		1,269,320	7.0 <b>9</b>	r.	Ì		2	<b>:</b>	7.76	Ì		
'AA' Rated Senior Debt						į	1	1	1 1 1	4	4	
Chattanooga Electric Power Board Electric System, TN	の大田	540,533	2.08	7.0	12.8	72	<b>2</b>	KO C	456.6	47.5 0.7.0	1,690	
Colorado Springs Utilities, CO	WECC	830,522	7.88 **	1 28	0.5	308	304	10 ME	4.00	87.0	( S. 40)	
Concord Offling Funds, N.C. Gainesville Regional Utilities FI	FRCC	368.471	1.92	1.47	9 69	164	242	9.6	244.2	32.0	11,110	
Grant CO Public Utility District No. 2 — Consolidated, WA	WECC	247,183	3.71	3.71	2.5	247	247	4.0	408.2	77.0	3,461	
Lincoln Electric System, NE	SPP	269,043	2.10	1.57	0.4	171	216	20	102.0	29.1	5,237	
New Braunfele Utilities, TX		116,615 876,000		ان ا	e e e	354	354	. cc	87.6	38.1	8,893	
Characters Water and Power. CA	WECC	186,993	4	1.05	. e	450	450	2.	138.3	77.1	2,395	
Springfield Public Utility, MO	SPP	418,354	175	4.4	0.€	119	119	3.2	165 0	54 4	6,953	
Median		316,787	<b>7</b> :0	3		•	3	;		2		
Analysis Blackto   Hilles Fund CA	O DE	381,496	1.74	1.41	#D	2	7	4.2	146.5	31.4	6,325	
Austin Energy, TX	ERCOT	1,249,139	187	127	43	83	86	8.3	129.2	53 7	3,377	
Bountiful Light and Power, UT	WECC	25,916	58.55	2.10	. i.	226	226	<b>60</b> €	4.00	7.00 P	9 250	
Eugene Electric Board, OR	WECC	254,689	2.58	1.4.	4. <b>c</b>	20L	9 <b>9</b>	. e	4.001	93.7 86.8	1.763	
Callus Joint Liftities Fund NM	WECC	90.950	9 e	2.85	2.5	378	378	63	115.8	74 4	2,227	
Gerland Electric Fund, TX	ERCOT	223,505	4.13	2.24	3.2	\$ .	940	<b>O</b> 1	114.2	<b>22</b> 1	4,356	
Georgetown Utility Funds, TX	ERCOT	85,678	3.21	1.38	ლ <b>శ</b>	ღ <b>ნ</b>	E 4	o €	1/2.2	7.0	0,040	
Guedelighe Velley Flecting Cooperative Inc., 17		100,074	2.90	1.65	4 2	1.5	11.		233 3	67.7	1,057	
Hydro-Quebec	NPCO	12,392,000	1.75	1.31	4.0	179	336	15.8	198.7	30.0	10,369	
Jacksonville Beach Combined Utility Funds, FL	FRCC	96,514	3.51	1.30	2.5 1.1	215	215	4 4	155.8	82.9	1,040	
JEA - Electric dystem and Bulk Power Supply dystem, FL		1,487,778	2.00	1.76	<b>p</b> ←	70L 87	<b>96</b> 1 76		163.2	855.3	308	
Kitalimine Utility Authority FL		174.279	- O	9.0	- <b>6</b>	103	233	4	135.0	4.74	3,060	
Lakeland Electric Utility, FL	FRCC	340,882	2.27	1.74	8.4	190	190	73	144.0	38.3	4,213	
Los Angeles Department of Water & Power – Power System, CA	WECC	3,125,957	60.0 80.0	1.24	no co	1 <b>07</b>	707	ao, ∩ aoi 4	81.4	64.5	3,113	
Octala, TL Committee Cuinty Funds Packamates Filectric Cooperative Inc. TX	ERCOT	587,802.	4.5	1.8	<b>10</b>	60	148	1.0	177.6	4.88	3,021	_/
Riverside Electric Utility, CA	WECC	312,682	2.02	1 20	63	273	273	10.6	638.7	42.2	5,761	٠
Rochester Public Utilities, MN	MRO.	142,413	3.72	1.37	0	136	188	O .	9.7	75.7	1,756	٠.
Snohomish CO Public Utility District No. 1, WA	MECC WECC	586,087	3 14	1.46	4. ≇0 20. 44	280	280	0. <del>1.</del>	101.1	- <b>6</b>	9.440	• •
Tallahassee Electric Fund, FL	FRCC	314,856	1.61	26 0	8	120	120	4.6	610	38.5	5,420	
Vero Beach Electric System, FL	FROC	84,282	<b>20.</b>	1.03	<b>→</b> (	8	(A)	<b>6</b> .0	4. 60. 60. 60. 60.	40.6	1,862	•••
Winter Park Electric Services Fund, FL <b>Median</b>	F¥CC	53,033 <b>204,638</b>	6. 64 6. 64 6. 64	2.78	O. ₩	\$	, <b>2</b>	1 <b>4</b>	138.8	3	3,067	
												, -
FADS - Funds available for debt service Continued on next page Source Fitch Ratings.												49
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U.S. Public Power Peer Study

# Retail Systems — 2011 (Continued)

**FitchRatings** 

				Coverage				Transfer Pavment as			
		-	Total Debt Service	of Full			Days		Capex/	Equity/	
Retail	Region	Revenues (\$000)	Coverage (x)	Obligations (x)	Debt/FADS (x)	Days Cash on Hand	Liquidity on Hand	Operating De Revs	Depreciation ( (%)	Capitalization (%)	Dept Per Customer (\$)
'A+' Rated Senior Debt	•										
Alameda Municipal Power — Electric Services, CA	WECC	60,770	0.4	1.68	ტ.	272	272	10.8	40.0	62.6	972
Anchorage Electric Utility Fund, AK	Other	134,417	1.69	1 33	43	128	128	8.9	324.6	49.9	7,854
Benton CO Public Utility District No. 1, WA	WECC	134,441	4.28	<u>+</u>	2.0	138	170		112.3	90.0	1,237
Bryan Utilities City Electric System, TX	ERCOT	153,517	1.52	101	5.8	88	88	5.9	276.3	33.7	5,069
Bryan Utilities Rural Riectric dystem, TX	ERCOT	31,851	10.05		2.7	8	<b>3</b>	0.0	215.5	83.0	999
City of Greenville (NC)	SERC	271,373	2 35	1.23	3.3	102	102	2.0	6.96	73.0	776
Clark County Public Utility District — Electric System, WA	MECC	366,779	2.06	1.36	3.0	47	F	6.7	68.6	<b>46.</b> 1	1,227
Dover Electric Revenue Fund, DE	S.F.C	101,903	4 79	1.25	1.6	73	73	10.6	70.9	78.4	1,265
Farmington Calify Funds, NM	<b>VECC</b>	110,513	4.68	- 8	0	350	360	<u>.</u>	125.3	4.40	626
Fort Pierce Utilities Authority, FL	FRCC	98,084	2 43	1.43	4.0	151	151	5.2	49.0	63.5	3,726
Glendale Ejectric Funds, CA	<b>VECC</b>	186,174	3.68	1.17	4.2	152	162	10.3	268.9	7.4.7	1,408
Granbury Municipal Utilities, TX	ERCOT	18,706	2.55	1.46	3.8	37	37	5.9	17.7	62.4	4,690
Green Commission of Public Works, SC	の形形の	70,632	20.08	<u>+</u> -	0.7	126	125	<del>-</del>	55.0	91.0	5,087
Imperial Irrigation District — Energy, CA <sup>a</sup>	WECC	436,746	4.29	1.52	6.1	211	211	0.0	346.3	7.07	2,570
Kansas City Board of Public Utilities, Kis	<b>a</b>	271,763	13 13 14	1.37	<b>9</b> .0	8	8	4.0	180.1	47.7	7,074
Leesburg Electric System, FL	FRCC	60,621	4.45	1 24	3.3	148	148	9.5	140.2	63.0	1,686
Lubbock Power & Light Fund, TX	dds	201,459	2.07	- 13	D.0	158	158	6.2	488.3	6.40 60.40	1,438
Roseville Electric Fund, CA	WECC	163,235	2.35	1.22	2.5	93	93	92	38.3	48.8	4,866
Secremento Municipal Utility District, CA	WECC	1,360,008	1.83	1.63	<b>0</b> .0	129	129	0.0	222.1	17.5	4,846
Seguin Utility Fund, TX	ERCOT	43,211	5.41	4.87	2.5	252	252	2.1	165.3	72.5	2,773
Silloon Valley Power, CA	WECC	277,769	2.73	<del>1</del>	5.7	201	<b>26</b>	9.0	159.0	73.6	4,123
Turlock trrigation District, CA	WECC	295,940	1 29	1.29	15.9	237	237	0.0	222.2	20.4	12,292
Median		143,878	2.40	1.38	0. 0.	<del>2</del>	2	3		62.8	2,671
'A' Rated Senior Debt											
Boerne Utility System, TX	ERCOT	21.360	1.87	1.81	10.4	161	181	7.4	341.0	47.8	9.802
Brownsville Public Utilities Board, TX	ERCOT	168,083	2.40	2 10	5.8	164	265	4.5	124.2	52.3	7.687
Cowiltz County Public Utility District No. 1 — Electric, WA	WECC	228,882	1.24	1.07	æ. •	78	28	9.0	159.8	40.8	5,329
Eagle Mountain Electric and Gas Funds (UT)	WECC	11,551	1.88	112	6.7	252	252	0.0	14.1	37.5	1,773
Grays Harbor County Public Utility District No. 1, WA	MECC MECC	110,408	1.62	1.24	7.0	2	<del>*</del>	8.2	138.7	63.0	2,932
Long Island Power Authority, NY	NPCC	3,684,596	121	0.94	19.0	တို့	9	8.2	0.66	<b>Θ</b> .	8,990
Modesto Irrigation District, CA	WECC	370,969	₩.	1.24	<b>.</b>	<u></u>	<u></u>	0.0	4.00.0	9.0	7,362
Regaing Electric Dulity Fund, CA		168,305	19/	7.1	<b>α</b>	`£	` <b>£</b>	0 E	113.7	3. S. A.	3,915
Median	2	168,305	1.57	1.12		48	41	5. 4.	124.2	38.8	7.362
						•			!		•
Parted Senior Debt	287		777	-	*	40.7	AC.4	•	7 670	4	2 403
Boise Kuna Irr Dist ADA and Canvon Counties (ID)	WECC	50,229	3.54	308	- 00 - 01	53	8	• G	231.0	613	4,565
Bristol Utilities Authority, VA	SERC	81,390	4.34	1.67	8	5	5	0.0	182.5	70.1	2,661
Chugach Electric Association Inc., AK	Other	283,618	2 46	210	10.1	788	313	0.0	324.7	21.1	9,030
Nijekitat CO Public Utility District No. 1, WAT  Lodi Electric Fund, CA	WECC	<b>40, b00</b> 62, 167	1.38	7.T 0.99	<b>9.4</b> .	35 35	35 35	4.7	16.5	0.7	3,059
<sup>a</sup> Fiscal 2010 andit <sup>b</sup> Fiscal 2011 figures are mandited FADS – Funds available for det	. Funds available for	or debt service. N	A - Not available		Continued on next page	a					

<sup>&</sup>lt;sup>a</sup>Fiscal 2010 audit. <sup>b</sup>Fiscal 2011 figures are unaudited. FADS – Funds available for debt service N.A. – Not available *Continued on next page*. Source Fitch Ratings.

U.S. Public Power Peer Study

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Systems
Retail

				Coverage				Transfer Payment as			
11-7-14	i	Total D Revenues	Total Debt Service nues Coverage	of Full Obligations	Debt/FADS	Days Cash Liquidity on		% of Capex/ Equity/ Operating Depreciation Capitalization	Capex/ preclation Ca	Equity/ ipitalization	Dept Per
Ketall	Keglon	(2000)	(x)	(x)	(x)	on Hand	Hand	Revs	(%)	(%)	(%) Customer (5)
'A-' Rated Senior Debt (Continued)		1			,						1
Los Alamos County Joint Utility System Fund, NM	WECC	58,235	- S	4.43	4.2	<b>9</b>	<b>9</b>	==	105.8	9.0	2,292
Paducah Power System, KY	SERC	63,866	0.91	Ϋ́ Y	22.2	17	17	24	83.2	15.5	8,301
Pend Oreille County Public Utility District No. 1 — Combined, WA	WECC	44,528	2.30	1.36	<b>4</b> .	197	270	0.0	80.2	62.2	3,645
Median		58,235	2.39	1.40	4.6	100	125	1.8	182.5	61.3	3,645
'BBB+' Rated Senior Debt											
Overton Power District No. 5, NV	WECC	35,637	0.00	<b>0</b>	1.0	8	187	0.0	165.4	36.2	4,145
Puerto Rico Electric Power Authority	Other	4,422,997	1.42	0.91	119	16	23	5.6	120.9	(2.1)	5,484
Vermont Electric Cooperative, VT	NPCC	72,857	2.28	<del>1.</del>	 5.	F	8	<u>.</u>	251.7	46.0	1,604
Median		72,857	1.42	0.99	11.3	16	93	1.0	165.4	36.2	4,145
'BBB-' Rated Senior Debt	:	1		-							
Guam Power Authority	i de	393,538	1.12	1.12	10.4	e e	8	0.0	0.0 0.0	17.3	13,907
'BB' Rated Senior Debt Vimin islands Eleven Busham	i de	284 080	6	ć	6	٤	•	ć	•	5	
		100,404			2	9	2	<b>Y</b>	1.1	6.0	2
*Fiscal 2010 audit. *Fiscal 2011 figures are unaudited. FADS – Funds available for debt Source Fitch Ratings	inds available for		.A. – Not avai	service N.A. – Not available. Continued on next page.	d on next page	g)					

U.S. Public Power Peer Study

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Wildiesale Systems — 2011								•	
	,	Total Revenues Deb	t Service C	Total Revenues Debt Service Coverage of Full	!	Days Cash on	Days Liquidity	Capex/ Depreciation	Equity/ Capitalization
Issuer 'AAA' Rated Senior Debt Tennesse Valley Authority	Region	(\$000) Cov 11.841.000	Coverage (x)	Obligations (X) Debul-AUS (X) 1.0	Debur AUS (X)	nand 22	on rand	148.1	17.6
'AA' Kated Senior Debt Associated Electric Cooperative Inc., MO	の開発の	1,083,734	1.68	1.56	7.9	8	285	146.2	18.8
Bonneville Power Administration, WA	WECC	3,284,774	2.26	1.05	9.6	219	352	200.0	156
New York Power Authority		2,655,000	7.62	2.22	9.0	195	200	20.00	93.0
Platte River Power Authority, CO <b>Median</b>	WECC	1,869,367	2 <b>€</b>	20:1	***	200	10 mm	104.6	4.88
'AA-' Rated Senior Debt									
South Carolina Public Service Authority (Santee Cooper)	SERC	1,914,689	1.50	1.42	9.6	26	150	186.1	25.7
Western Minnesota Municipal Power Agency	MRO	151,654	1.42	1 42	7.5	316	316	280.0	25.4
Median		1,033,172	<del>2</del>	1.42		207		232.6	20.0
'A+' Rated Senior Debt									
Arkansas Electric Cooperative Corporation	SERC	657,811	70.	1.40	6.7	7	296	128.9	39.0
Basin Electric Power Cooperative, ND	MRO	1,706,066	3 28	3 28	13.3	92	167	343.4	200
Connecticut Municipal Electric Energy Cooperative	N O O	198,758	1.34	Y X	G (		173	584.2	99 G
Florida Municipal Power Agency - All-Requirements Project	FRCC	501,769	4.1	1.11	13.9	<b>2</b> 2	1/2	116.8	O •
Illinois Municipal Electric Agency	MRO	176,635	1.20	01.1 0.1	9 C	\$ 8	\$ 4	4,848.0	2. t.
Indiana Municipal Power Agency	7. T.	3/4,526	87.7	5 4	20.7	2 6	9	0.700	24.5
LOWER COLORGEO KIVER AUTHORITY - CONSCIENCES		304 040	ξ <del>ς</del>	1.5	4.2	124	164	141.0	0.0
Ministral Market Authority of Georgia		782.914	- 60	0.88	. 60 . 60 . 60	5	10	429.3	0.0
Municipal Gas Authority of Georgia	SERC	374.277	1.16	1.16	1.8	88	188	2.4	13.6
Nebreeke Public Power District	9	998,691	1.28	1.24	8.2	146	263	142.0	31.2
Texas Municipal Power Agency	ERCOT	180,586	0 98	0.69	21 5	51	51	210.9	2.7
WPPI Energy (Wisconsin Public Power Inc.)	MRO	445,517	1.24	1.07	<b>6</b>	2	110	0.00	32.0
Median		445,517	1.26	1.12	9.5	98	164	206.0	11.5
'A' Rated Senior Debt									
Brazos mectric Power Cooperative, TX	ERCOT	1,011,946	1.10	1.08	10.0	2	501	424.0	4. d
Buckeye Power Inc., OH	RFC	280,697	1.04	2.	12.0	8	148	255.0	18.7
Central lows Power Cooperative	M S	178,926	1.72	1.62	4.0	.00	-	183.1	28.1
Golden Spread Electric Cooperative, TX	ERCOT	456,970	4.13	1.76	6.1	114	292	567.0	37.0
Grand River Dam Authority, OK	<b>60</b>	394,487	1.12	Į.	2.0	2	102		32.2
Municipal Energy Agency of Nebraska	MRO	145,018	141	1.13	103	101	128	201	24.2
North Carolina Municipal Power Agency No. 1	の配送の	478,125	1.45	1.16	7.5	263	263	60.1	D (
Oglethorpe Power Corporation, GA	SERC	1,390,278	1 60	157	11.0	195	727	425.8	ου , αο ,
Old Dominion Electric Cooperative, VA	E C	801,539	1.46	1.13	7.7	<b>?</b> !	- P	110.0	4.18
Tri-State Generation & Transmission Association Inc.	WECC	1,178,793	1 09	1.07	9.6	47	197	137.5	23.3
Median		629,411	<del>?</del>	4.13	9	200		150.3	13.7
8 - Section 2011 for debt control CADS - Europe available for debt control NA - NA	*	available. Continued on next nage	אספת לאפת חב						

<sup>\*</sup>Fiscal 2011 figures are unaudited FADS - Funds available for debt service. N.A. - Not available. Continued on next page. Source: Fitch Ratings.

U.S. Public Power Peer Study

(Continued)	
Wholesale Systems — 2011	

Aniordagia obstatila — 7011 (colluluen)	nen)						
		Total Revenues Debt Service Coverage of Eul	Coverage of Fill	Course Course	Cove Linearity	Capex/	Equity/
Issuer	Region	(\$000) Coverage (x)	Obligations (x) Debt/FADS (x)		Days Liquidity		
'A-' Rated Senior Debt							
Delaware Municipal Electric Corporation	E.	115,159 2,31	_	***	#	2 888.3	11.2
Great River Energy, MN	MRO		7		904	7.50	. c
North Carolina Eastern Municipal Power Agency	の記述句	•	2		9 4		2 6
North Carolina Electric Membership Corporation	SERC	`	178			2 6	4 6
Piedmont Municipal Power Agency, SC	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	•	-	200	20.0	0.18	- 6
PowerSouth Energy Cooperative and Subsidiaries, AL	SERC	•	121		224	27.7	9. 4.
San Miguel Electric Cooperative, TX	ERCOT	140,527	137		# +	7.08	
South Mississippi Electric Power Association	SERC	`	1.14		154	349.4	9 0
Gouth Texas miectric Cooperative Inc.	ERCOT	•	76		CW	788.4	17.0
Western Farmers Electric Cooperative, OK	SPP	•	11.	24.5	246	129.7	17.0
Median		551,539 1.39	1.27 0.0		ä	131.0	13.6
'BBB+' Rated Senior Debt Sam Rayburn Municipal Power Agency, TX	ERCOT	34,870 1.24	1.19 7.8	5	<b>5</b>	0.0	(6.2)
'BBB' Rated Senior Debt							
East Kentucky Power Cooperative	MRO	877,604 1.28	1.24 10.4	69	134	220.0	10.2
'BBB-' Rated Senior Debt Big Rivers Electric Corp., KY	MRO	661,989 2.29	1.69 8	38	108	102.5	33.1
FADS – Funds available for debt service. N.A. – Not available. Source: Fitch Ratings.							

U.S. Public Power Peer Study

G&T Cooperative Systems — 2011	2011								
Issuer	Region	Total Revenues (\$000)	Coverage of Debt Service Full Obligations Coverage (x)	Coverage of Obligations (x)	Debt/FADS (x)	Days Cash on Hand	Days Liquidity on Hand	Capex/ Depreciation (%)	Equity/ Capitalization (%)
'AA' Rated Senior Debt Associated Electric Gooperative Inc., MO	SERC	1,083,734	1.68	1.56	7.9	36	285	146.2	18,8
7A+' Rated Senior Debt Arkanas Electric Cooperative Corporation Basin Electric Power Cooperative, ND Median	SERC MRO	667,611 1,706,066 1,181,939	1.04 3.28 4.49	1.40 3.28 \$4	6.7 13.3 10.0	71	67 467 84 84	+ 64 64 64 64 64 64 64 64 64 64 64 64 64 6	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0
1A' Rated Senior Debt Brazos Electric Power Cooperative, TX Buckeye Power Inc., OH Central lows Power Cooperative Golden Spread Electric Cooperative, TX Ogiethorpe Power Corporation, GA Old Dominion Electric Cooperative, VA Tri-State Generation & Transmission Association Inc. Median	ENCOT MRO MRO ERCOT SENTO REC WECC	1,011,946 580,697 178,926 456,970 1,380,1539 891,539 1,178,793	400 44 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	1.05 1.05 1.05 1.05 1.05 1.05 1.05 1.05	# (7 歳 の <b>**</b> / <b>) 9 の</b> <b>あ</b> (7 歳 の <b>**</b> / <b>) 9 の</b>	50 50 50 50 50 50 50 50 50 50 50 50 50 5	201 148 1481 292 727 281	424.6 255.0 168.1 567.0 527.0 110.9 255.0	44.08.7 12.0 12.0 13.0 13.0 13.0 13.0 13.0 13.0 13.0 13
'A-' Rated Senior Debt Great River Energy, MN North Carolina Electric Membership Corporation PowerSouth Energy Cooperative and Substdiaries, AL San Miguel Electric Cooperative, TX South Misstelippi Electric Power Association South Misstelippi Electric Cooperative IX Western Farmers Electric Cooperative, OK Median	MARO SERC SERC SERCOT ERROCOT ERCOT	864,906 1,008,926 846,183 140,527 761,120 320,402 462,996 640,183	1.76 1.76 1.37 1.37 1.18 1.18	4.14.24.24.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4	<b>たいめらまった</b> <b>のとめらまった</b> 4と <b>あ</b> とまである	9.00 9.70 9.00 9.00 9.00 9.00 9.00 9.00	86 88 124 118 148 562 248 248 248	194.0 915 17.2 89.7 89.7 156.1 120.1	\$2 C ## C C C C C C C C C C C C C C C C C
'BBB' Rated Senior Debt East Kentucky Power Cooperative	MRO	409,778	1.26	42.	10.4	5	134	220.0	10.2

U.S. Public Power Peer Study

June 18, 2012

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35

1.60

2.20

561,989

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FADS - Funds available for debt service Source: Fitch Ratings.

'BBB-' Rated Senior Debt Big Rivers Electric Corp., KY



# Financial Summary Glossary of Terms

### Capitalization

Total debt plus total equity.

## Debt to Customer

A measurement of leverage. Total debt divided by total customers.

# Fund Available for Debt Service (FADS)

Operating income plus depreciation and amortization (taken from cash flow statement) plus interest income (taken from cash flow statement). FADS does not include any benefit from the use of (or deposit to) the rate-stabilization funds, nonoperating connection fees, or capital contributions.

## Full Obligations

An obligation proxy that includes annual debt service and a fixed charge related to purchase power expense. Fixed charge is calculated as 30% of purchase power expense and is an estimate of the portion of purchase power costs that are associated with debt service.

## **Transfer Payments**

Transfer payments include payments to the general fund, payments in lieu of taxes (PILOT), free services provided and other taxes paid.

## Operating Income

Operating revenue less operating expenses.

## **Restricted Funds**

Cash and investments that are restricted in use (e.g. debt service reserve funds, debt service funds, and construction funds) and not deemed to be available to meet short-term liquidity needs.

## **Total Annual Debt Service**

Sum of scheduled long-term principal and total annual cash interest payments (includes interest on long-term and short-term debt). Does not generally include principal amounts paid as a part of a refinancing or voluntary prepayments. Additionally, capitalized interest may be excluded for systems undertaking large construction programs.

## **Unrestricted Funds**

Cash and short-term investments that are available for short-term liquidity needs with no limitations on use. Funds restricted solely by board or management policy may also be included.

### **Total Debt**

Sum of long-term debt, capital leases, outstanding commercial paper, notes payable, and current maturities of long-term debt and capital leases. No adjustments are made for unamortized discounts or premiums.

### Total Equity

Net assets (retained earnings plus contributed capital plus patronage capital).

Ratio Definitions		
Ratio	Calculation	Significance
Cash Flow FADS (\$)	Operating Revenues Operating Expenses +	Provides available, current cash resources.
Debt Service Coverage (x)	FADS/Total Annual Debt Service	Indicates the margin available to meet current debt service
Coverage of Full Obligations (x)	(FADS + Fixed Charges - Transfer Payments Excluded from Operating Expenses)/(Annual Debt	Indicates the margin available to meet current debt service requirements and proxy obligations related to purchased
Debt to FADS (x)	Service + Fixed Charges) Total DebVFADS	power. Indicates the size of debt compared to the margin available for debt service
Liquidity Days Gash on Hand	Unrestricted Funds/(Operating Expenses -	Indicates financial flexibility, specifically cash and short-term invastraents relative to extendes.
Days Liquidity on Hand	(Unrestricted Funds + Available Lines of Gredit and Commercial Paper Capacity)/(Operating Expenses – Depreciation + Amortization)*365	Indicates financial flexibility, including all available sources of cash, short-term investments, and liquidity, relative to expenses.
Capital Structure Equity to Capitalization (%)	Total Equity/Capitalization	Provides a measure of cost recovery, leverage, and debt
Debt to Customer (\$)	Total Debt/Total Customers	Provides a measure for relative comparison of leverage.

Indicates whether annual capital spending keeps page with depreciation. Indicates the degree to which a utility supports city or county general fund, or other governmental operations.

(General Fund Transfers + PILOT + Other taxes)/Operating Revenues

Transfer Payments to Operating Revenues (%)

Source. Fitch Ratings.

Capex to Depreciation and Amortization (%) Capex/Depreciation + Amortization

# 

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U.S. Public Power Peer Study

### **DOCKET NO. 41527**

APPLICATION OF SOUTH TEXAS ELECTRIC COOPERATIVE, INC. TO	§ §	PUBLIC UTILITY COMMISSION
CHANGE RATES FOR WHOLESALE TRANSMISSION SERVICE (NON-	§ §	OF
IOU)	§	TEXAS

**DIRECT TESTIMONY** 

OF

**CORY J. ALLEN** 

ON BEHALF OF

SOUTH TEXAS ELECTRIC COOPERATIVE, INC.

May 30, 2013

### **DOCKET NO. 41527**

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		OF	
	COR	Y J. A	LLEN
	ON BEHALF OF SOUTH TEXA	AS EL	ECTRIC COOPERATIVE, INC.
	TABLE C	F CO	<u>NTENTS</u>
I.	POSITION AND QUALIFICATION	NS	84
<b>II</b> .	PURPOSE OF TESTIMONY		85
<b>III</b> .	DESCRIPTION OF ORGANIZA	TION.	86
IV.	CAPITAL IMPROVEMENTS		89
V.	TRANSMISSION DUTIES		96
VI.	TRANSMISSION OPERATIONS	SAND	MAINTENANCE 103
VII.	TARIFF		109
		(HIBI	
CJA-	1 TRANSMISSION MAP		112
CJA-2	CAPITAL PROJECTS		113
CJA-	TRANSMISSION PLANN	ING (	CRITERA 139
CJA-	4 PERSONNEL ORGANIZ	ATIO	N CHART146
CJA-	5 VEGETATION MANAGE	MENT	TPLAN147
CJA-	6 TARIFF		153

CJA-7

ONE-LINE DIAGRAMS......182

### **DIRECT TESTIMONY**

OF

### **CORY J. ALLEN**

### ON BEHALF OF SOUTH TEXAS ELECTRIC COOPERATIVE, INC.

I.

1		POSITION AND QUALIFICATIONS
2		
3	Q.	PLEASE STATE YOUR NAME, CURRENT EMPLOYMENT POSITION AND
4		BUSINESS ADDRESS.
5	A.	My name is Cory J. Allen. I am Assistant General Manager for South Texas
6		Electric Cooperative ("STEC").
7		My business address is 2849 FM 447, PO BOX 119, Nursery, TX 77976.
8	Q.	PLEASE DESCRIBE YOUR WORK EXPERIENCE WITH STEC.
9	A.	My employment at STEC began with the position of Transmission and
10		Substation Engineer in 1994. In 2003, I became Manager of Operations and
11		Engineering and in 2008 assumed the position of Assistant General
12		Manager.
13	Q.	WHAT ARE YOUR PROFESSIONAL QUALIFICATIONS?
14	A.	I graduated from Texas A&M University in 1987 with a Bachelor of Science
15		degree in Electrical Engineering. I am a registered Professional Engineer in
16		the State of Texas.

1	Q.	HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY BEFORE THE
2		PUBLIC UTILITY COMMISSION OF TEXAS ("PUC")?
3	A.	Yes. I have submitted testimony in PUC Docket Nos. 32406, 33033, 34108,
4		35528, 35665, 36790, 37535, 38569, 38648, 39298, and 41395.
5		
6		II.
7		PURPOSE OF TESTIMONY
8	Q.	WHAT IS THE PURPOSE OF YOUR TESTIMONY?
9	A.	The purpose of my testimony is to support STEC's filing to change its
10		wholesale rates which is in accordance with the Transmission Cost of
11		Service Rate Filing Package for Non-Investor Owned Transmission Service
12		Providers in the Electric Reliability Council of Texas (the "TCOS-RFP").
13		discuss and sponsor changes to STEC's wholesale tariff, generally describe
14		STEC's business organization, provide information supporting approval of
15		STEC's expenses as reasonable and necessary, and identify significant
16		capital projects added since STEC's last TCOS filing.
17	Q.	PLEASE GIVE A BRIEF DESCRIPTION OF STEC'S TCOS FILING IN THIS
18		DOCKET.
19	A.	STEC's filing proposes transmission and distribution rate changes
20		necessary to recover costs of facility investments and expenses. PUC
21		approval is requested for an increase in STEC's TCOS and the associated
22		Wholesale Transmission Service ("WTS") schedule in its tariff; changes in
23		the Distribution Level Wholesale Transmission Service ("DWS") schedule

and the resulting rate; and, replacement all pages of Sections I and III of 1 2 STEC's tariff because of the extent of the changes made to the organization 3 and to its rules and regulations. This filing is supported by the testimony of Frances J. Nitschmann, STEC's 4 Chief Financial Officer, who sponsors all schedules filed in accordance with 5 the TCOS-RFP and explains supporting workpapers. 6 7 Daniel J. Walker supports STEC's filing with testimony discussing STEC's 8 rate of return calculation methodology, financial indicators, and reasonable 9 financial targets. 10 11 III. 12 **DESCRIPTION OF ORGANIZATION** 13 PLEASE BRIEFLY DESCRIBE STEC. Q. 14 STEC is a not-for-profit cooperative corporation that provides wholesale Α. generation and transmission ("G&T") services for eight (8) member 15 cooperatives ("Members"); Jackson Electric Cooperative, Karnes Electric 16 Cooperative, Medina Electric Cooperative ("MEC"), Magic Valley Electric 17 Cooperative ("MVEC"), Nueces Electric Cooperative, San Patricio Electric 18 19 Cooperative, Victoria Electric Cooperative, and Wharton County Electric 20 Cooperative. STEC's member cooperatives provide distribution services in 21 forty-two (42) south Texas counties. STEC owns, operates, and maintains 22 overhead transmission line, transmission switching and autotransformer

1		stations, and delivery point substations that s	erve its Members. STEC owns
2		no underground transmission line.	
3		Listed below are quantities of certain transmis	ssion and station assets owned
4		and operated by STEC:	
			Qty
		Transmission & Distribution Stations Transmission Stations Distribution Stations	151 28 4
		69-kV Transmission Line 138-kV Transmission Line 345-kV Transmission Line	1,396 miles 520 miles 73 miles
5		STEC utilizes 1,316 MW of generation cap	pacity from natural gas, lignite
6		coal, wind, and hydroelectric resources. In	cluded in that capacity are the
7		STEC owned and operated Sam Rayburn	Power Plant and the Pearsall
8		Power Plant.	
9	Q.	PLEASE DESCRIBE STEC'S MEMBERS' SI	ERVICE AREAS.
10	A.	STEC's Members serve in 42 counties, an	area of approximately 32,000
11		square miles, providing distribution services	to about 182,000 members. A
12		geographic transmission map depicting STI	EC's 2012 transmission system
13		and locations of stations that serve the Mem	bers is attached as Exhibit CJA-
14		1.	

SIGNIFICANT EVENTS AND CHANGES?

WHEN WAS STEC FORMED AND WHAT WERE SOME OF THE

Q.

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16

STEC was formed by ten (10) distribution cooperatives in 1944 to provide wholesale services. Six (6) distribution cooperatives remained as Members as STEC transitioned from a G&T on paper to one with its first transmission lines and substation assets energized in 1960. By 1963, STEC had constructed over 800 miles of 69-kV transmission line and sixty-five (65) stations. The Sam Rayburn power plant was completed in 1964 with two simple cycle natural gas turbine generators. In 1968, STEC added thermal generation utilizing natural gas at its Sam Rayburn facilities, installed its first 138-kV transmission line, and made its first transmission connection to another transmission company. The generation produced by the Falcon Dam was acquired in 1977. In 1980, about 170 miles of 138-kV line were installed from the Sam Rayburn Power Plant to Christine then on to Orange Grove in response to the construction of the San Miguel Power Plant. The Amistad Dam hydro generation began operations in 1983. STEC completed its first 345-kV transmission line and 345/138-kV autotransformer and switching station and commissioned the Sam Rayburn combined-cycle power plant addition in 2003. STEC's original six Members, MEC, and MVEC decided to join together to increase STEC's membership to eight, a process begun in 2005 and completed in 2008. Also in 2008, STEC In 2010 STEC added acquired its first wind generation output. approximately 200 MW of natural gas generation capacity at the Pearsall Power Plant.

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A.

1	Q.	HOW ARE RESPONSIBILITIES DIVIDED BETWEEN STEC AND ITS
2		MEMBERS?
3	A.	STEC provides all wholesale generation and transmission services for its
4		Members. STEC owns the step-down delivery point substations providing
5		service to the Members' feeders at nominal distribution voltage levels of
6		24.94-kV, 13.8-kV, 13.2-kV, 12.47-kV and 4.16-kV. The ownership change
7		points in a typical substation are at the attachments of overhead distribution
8		line wires to the substation steel structure. STEC does not own distribution
9		overhead line so its distribution plant consists of its substation facilities that
10		are rated at less than 60 kV.
11		The Members own the overhead distribution lines and associate distribution
12		line mounted equipment, retail meters, and any other facilities related to
13		retail services. Member employees also perform as first responders to
14		substation and transmission line outages. Typically the first responder
15		duties are limited to emergency switching and isolation procedures
16		authorized by STEC's System Operator.
17		
18		IV.
19		CAPITAL IMPROVEMENTS
20	Q.	DID YOU SUPPLY A LIST OF THE CAPITAL PROJECTS WITH COSTS
21		FOR WHICH STEC REQUESTS INCLUSION IN ITS RATE BASE?
22	A.	Yes. A complete list of projects commissioned since STEC's last TCOS
23		filing is attached as Exhibit CJA-2. It lists the projects that were closed by

1		work order number. Projects include multiple work order numbers if the				
2		work encompasses both transmission and distribution assets. The closed-				
3		out costs for each work order are assigned as shown by Exhibit CJA-2 to the				
4		appropriate account number.				
5	Q.	PLEASE LIST THE MAJOR TRANSMISSION LINE PROJECTS AND THE				
6		ASSOCIATED COSTS INCLUDED IN STEC'S TCOS THAT WERE				
7		COMPLETED SINCE ITS LAST TCOS FILING.				
8	A.	Included in Exhibit CJA-2 are the following transmission line installations				
9		that cost more than one million dollars:				
10		<ul> <li>Palo Duro to Dilley \$6,062,016</li> </ul>				
11		14 miles, 138-kV new circuit added to existing 69kV line				
12		<ul> <li>Alberta Road to Val Verde \$2,392,449</li> </ul>				
13		4.1 miles, 138-kV line reconductor				
14		<ul><li>Pearsall to Moore \$2,202,814</li></ul>				
15		11 miles, 138-kV line reconductor				
16		<ul> <li>West Edinburg to Palmhurst \$1,603,217</li> </ul>				
17		3.4 miles, 138-kV line reconductor				
18		<ul> <li>Port Lavaca to Port O'Connor \$8,975,905</li> </ul>				
19		20 miles, new 69-kV line, Docket No. 32406				
20		<ul> <li>San Miguel to Pawnee \$2,914,284</li> </ul>				
21		6 miles, relocate 138-kV line, part of Docket No. 21747				
22		<ul> <li>San Miguel to Fashing \$2,102,152</li> </ul>				
23		8.5 miles, reconductor 69-kV line				
24		<ul><li>Palmhurst to Merett \$1,782,886</li></ul>				
25		4.3 miles, reconductor 138-kV line				
26	Q.	WHAT ARE THE CIRCUIT MILES OF TRANSMISSION LINE FOR THE				
27		TEST YEAR AND THE FOUR PRECEEDING YEARS?				

1 A. The annual miles of transmission line in service are as follows:

2 Table 1

Voltage (kV)	Circuit Miles 2008	Circuit Miles 2009	Circuit Miles 2010	Circuit Miles 2011	Circuit Miles 2012
345	31	73	73	73	73
138	379	496	496	520	520
69	1371	1371	1396	1396	1396

3

4 Q. HOW DOES STEC DETERMINE FACILITIES TO BE INCLUDED IN ITS

5 TRANSMISSION RATE BASE?

- 6 A. STEC defines facilities to be transmission as per P.U.C. SUBST. R.
- 7 25.192(c)(1)(A)-(E). Summarizing, equipment rated at 60-kV and above and
- 8 the associated expenses of the installation and commissioning of equipment
- 9 rated above 60kV are considered transmission capital investment.
- 10 Q. HOW DOES STEC DETERMINE WHAT TRANSMISSION
- 11 IMPROVEMENTS ARE NECESSARY?
- 12 A. Transmission improvements such as new transmission lines, existing line
- upgrades, breaker additions, and reactive facilities are generally needed in
- support of load growth, transmission network congestion mitigation, voltage
- support, connection of new generation capacity, or a combination of the
- 16 issues. Reliability indices are calculated annually as well so that facility
- performance is included in improvement decisions.
- 18 Engineering includes two (2) Transmission Planning Engineers that perform
- 19 load flow analyses using computer models of multiple future year projections
- for grid connections and load levels in concert with ERCOT personnel and

neighboring transmission service provider personnel. Results are analyzed to determine the most effective and economical future projects in order to assure performance of the transmission service remains within acceptable voltage ranges and line loading capacities. Acceptable voltages, available transmission line capacities, and reliability performance criteria are addressed in STEC's Transmission Planning Criteria, attached as Exhibit CJA-3. When a major transmission improvement is needed, a report with load flow study assumptions, violations expected, and improvement options considered is submitted to Regional Planning Group (RPG) of ERCOT. The RPG keeps transmission service providers (TSPs) informed of transmission projects that may affect them and coordinates an independent review when appropriate. STEC presents all projects requiring approval of a Certificate of Convenience and Necessity ("CCN") and all projects over a certain cost to the RPG. The RPG process concludes with ERCOT support of a proposed improvement or ERCOT's alternative recommendation. New generation capacities requesting connection to the transmission network require system analyses in order to ensure that all expected loading, voltage, and stability performances are assessed prior to choosing appropriate transmission improvements. The generation interconnection process is administered by ERCOT but studies are assigned to the This process develops the plan for the necessary appropriate TSP. transmission improvements to accommodate the generation.

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1	Q.	HOW	MANY STATIONS WERE ADDED BY STEC	SINCE ITS LAST TOOS
2		RATE	E CASE?	
3	A.	STEC	C completed 13 new delivery point substations	and 2 new transmission
4		switcl	hing stations.	
5	Q.	WHA	T ARE THE MAJOR STATION PROJECTS ST	EC COMPLETED
6		SINC	E ITS LAST TCOS FILING?	
7	A.		ded in Exhibit CJA-2 are the following installation	ons that cost more than
	Λ.			mo that boot more than
8		one n	nillion dollars:	
9		•	Alberta Road	\$2,816,620
10			New 3-terminal 138-kV switching station	
11		•	Palo Duro	\$1,882,760
12			New 3-terminal 138-kV switching station	
13		•	Sioux	\$4,737,395
14			New 138/13.2-kV substation with 4-terminal 1	38-kV bus
15		•	Pearsall	\$1,715,702
16			Upgrade 138/69-kV autotransformer	
17		•	Alton	<b>\$1,133,440</b>
18			New 13.2-kV distribution breaker facility	
19		•	Las Milpas	\$1,334,203
20			Add 138/13.2-kV transformer	
21		•	Montell	\$1,523,862
22			New 69/24.94-kV Substation	
23		•	Sunniland	\$1,246,511
24			New 69/24.94-kV substation	
25		•	Azteca	\$3,078,856
26			New 138/13.2-kV substation	
27		•	Southmost	\$3,955,388

1			New 138/13.2-kV substation	
2		•	Botines	\$2,559,444
3			New 138/24.94-kV substation	
4		•	Burns	\$1,706,498
5			Add 138/13.2kV transformer	
6		•	Weslaco	\$1,548,716
7			Add 138/12.47-kV transformer	
8		•	Mobile Substation	\$1,354,580
9			New 14 MVA mobile substation	
10		•	Saltdome	\$2,787,650
11			New 69/12.47-kV Substation	
12		•	Hondo Creek	\$1,254,059
13			Upgrade 138/69-kV autotransformer	
14		•	Pharr	\$1,100,285
15			Add 138/13.2-kV transformer	
16		•	Merett	\$1,165,915
17			Add 138/13.2-kV transformer	
18		•	Seadrift	\$1,482,447
19			New 69/12.47-kV substation	
20				
21	Q.	IN S	TATIONS THAT HAVE EQUIPMENT RATED A	ABOVE AND BELOW 60
22		KV F	HOW DOES STEC DETERMINE WHAT MUST	BE INCLUDED IN ITS
23		TRA	NSMISSION RATE BASE?	
24	A.	STE	C's stations that have both transmission and	distribution rated assets
25		are (	charged to Account No. 362. Transmission	specific and distribution
26		spec	ific costs are taken from continuing plant recor	rds which increase station
27		plant	t values through entries for installations	and decrease them for

retirements. Not all costs, though, are specifically related to transmission
and distribution equipment. These are the common costs of a station.
Items like control houses, station service, site work, ground grids, and
security fences are common facilities. Common costs at each station are
allocated based upon the ratio of transmission costs to distribution costs at
every station that is assigned to account 362. The percentages of
transmission plant in each station are listed in the workpaper WP/B-1/1.1.1.
One-line diagrams show the divisions between transmission and distribution
equipment at each of the Account 362 stations. These are included as
Exhibit CJA-7
ARE THERE OTHER MAJOR PROJECTS STEC HAS COMPLETED THAT
AFFECT ITS TCOS?
Yes. STEC constructed satellite offices on its Pearsall Power Plant property
and on a new property in Donna, Texas. Both offices house personnel,
equipment and materials that support transmission and distribution assets
and activities. The Pearsall Office cost \$2,441,469. The Donna Office cost
\$3,761,221. The office building construction project costs are charged to
Account 390.
WHAT IS THE TOTAL CAPITAL COST OF THE ASSETS ADDED TO
STEC'S RATE BASE?
The projects listed in Exhibit CJA-2 represent the investments made in
transmission and distribution plant and total \$81,121,783.

1	Q.	ARE ALL OF THE CAPITAL PROJECTS INCLUDED IN STEC'S
2		PROPOSED RATE USED BY AND USEFUL TO RATEPAYERS?
3	A.	Yes. All of the capital projects are energized and in service.
4		
5		V.
6		TRANSMISSION DUTIES
7	Q.	HOW MANY EMPLOYEES HAVE TRANSMISSION RELATED DUTIES
8		AND HOW ARE THOSE DUTIES ASSIGNED?
9	A.	The number of STEC employees that charged at least some of their time to
10		or performed services partially or completely in support of transmission
11		related functions in 2012 was one hundred and sixty-three (163). Those
12		employees were organized as indicated by Exhibit CJA-4, STEC's
13		Personnel Organization Chart.
14		Eleven (11) employees in the Accounting department headed by the Chief
15		Financial Officer provided services in support of all work, including that
16		related to transmission.
17		Administration personnel provided general support of transmission
18		functions. These personnel included grounds and building maintenance, a
19		Compliance Coordinator, safety trainers, security officers, and clerical
20		support. Thirteen (13) administrative personnel spent at least some time on
21		or in support of transmission-related functions.
22		The Manager of Engineering directed eighteen (18) employees involved in
23		transmission line engineering and design, substation engineering and

design, transmission system planning, system protection coordination, CCN application development, project management, right-of-way and land acquisition, project management, and construction inspection. Employees in this department were involved in ERCOT working groups and committees. Two (2) transmission engineers, at least one (1) engineering assistant, and Transmission Project Coordinator are exclusively assigned to transmission projects and two (2) Distribution Engineers were almost Most of the remaining exclusively involved in distribution projects. Engineering Department personnel split their time between transmission and distribution work by assigning hours to appropriate work order numbers. The Chief System Operator directed 8 employees responsible for the 24-7 operation of STEC's transmission and substation assets, all transmission operator compliance measures, and coordination of transmission functions with other transmission owners. All device operations made in the field were authorized by the system operators through switching instructions. There were 58 employees involved in Technical Services. The Manager of Technical Services directed forty-five (45) employees in the Substation, Relaying, Metering, SCADA, Communications, and Pearsall subgroups. Part of the efforts of all technical services employees were in support of transmission services. Responsibilities of these employees included those related to protective relaying, EPS metering, microwave communications, autotransformers, breakers, SCADA and RTU's, computers and networks,

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1		and cyber security. There were thirteen (13) employees based at STEC's
2		Valley Office whose functions include technical services responsibilities.
3		Transmission and Substation related work was supervised by the Line
4		Superintendent directing fifty-two (52) employees performing vegetation
5		management, transmission line operations and maintenance ("O&M") and
6		construction, substation O&M and construction, transmission line patrol and
7		inspection, right-of-way access maintenance, and emergency restoration of
8		transmission line and substations. One (1) line crew, the line patrolman,
9		tree trimmers, and right-of-way mowers worked almost exclusively on
10		transmission related projects and services while three (3) other crews, the
11		mechanics, and construction crews split time between transmission and
12		substation work depending upon capital projects in progress by charging
13		appropriate work order numbers with the appropriate labor hours and
14		vehicle expenses.
15	Q.	BY DEPARTMENT, HOW MANY FULL TIME STEC EMPLOYEES
16		PERFORMED TRANSMISSION OPERATIONS AND MAINTENANCE
17		RELATED DUTIES DURING 2012 AND HOW MANY DURING THE FOUR
18		PREVIOUS YEARS?
19	A.	The numbers of employees in each general function/department listed in
20		Table 2 are those that performed transmission related duties during the
21		indicated year.

1

Table 2

EMPLOYEES BY YEAR					R
Department/Function	2008	2009	2010	2011	2012
Accounting	9	9	10	11	11
Administration	12	13	11	12	13
Engineering	14	14	14	18	18
Management	2	2	2	2	2
System Operations	8	8	9	9	9
Technical Services	36	53	53	56	58
Transmission and Substation	42	49	52	52	52
Totals	123	148	151	160	163

2

Q. PLEASE EXPLAIN, BY DEPARTMENT, THE APPARENT EMPLOYEE
 NUMBER INCREASES SINCE STEC'S LAST FULL TRANSMISSION
 COST OF SERVICE RATE FILING.

- The Accounting department total increased by two when the position of
  Benefits and Events Coordinator became necessary and when the Human
  Resources Manager was moved from Administration to Accounting.
- Administration personnel increased by one after the Safety Trainer and Lead

  Security Officer positions were added and the Human Resources Manager

  was moved to Accounting.
- Engineering increased with the addition of a Land Agent, Substation
  Engineer, and two (2) Engineering Assistants. These additional employees
  were primarily needed to keep up with projects and to support the facilities
  serving eight (8) Members rather than six (6).
- System Operations added one operator position due to increased outage scheduling attention made necessary by ERCOT protocols and the increase