The XES legal expenses allocated to SPS are primarily related to labor and employment
law, rates and regulation, environmental matters, and real estate and contracts. However,
other than mere generalities, SPS witness Mr. Connelly has not provided any specific
information regarding the applicability of work order 170 expenses to SPS's retail utility
operations. Therefore, the company has not met its burden of proof that these legal
expenses are reasonable and necessary. Additionally, both the corporate governance and
non-corporate governance legal expenses are allocated to the Xcel subsidiaries based on
the three factor formula. ²⁹ Mr. Connelly does not explain how real estate and contract
legal expenses are related to the number of employees, or how labor and employment law
expenses are related to a subsidiary's assets and revenues. As a result, I recommend that
50% of the work order 170 legal expenses be disallowed. My disallowance
recommendation is very conservative given the complete lack of evidence supporting the
reasonableness and necessity of the allocated legal costs. The recommended disallowance
is \$279,434, which also includes a 50% disallowance to the Company's pro forma cost
increase for this work order.

A.

Q. PLEASE EXPLAIN THE PURPOSE OF WORK ORDERS 196, 429, 431, 535, 541
 AND 542.

A. These work orders are used to capture the labor and non-labor costs associated with Xcel's regulated trading and marketing functions conducted in the wholesale electric supply markets. Although SPS's Texas retail markets would be expected to benefit from wholesale market trading operations at times, SPS has provided no evidence that the

²⁹ Corporate governance (work order 171) legal expense adjustments are incorporated in my Schedule CAS-10.

allocators used to distribute these costs are indicative of the costs incurred by and benefits received by retail ratepayers. The regulated trading costs incurred under work order 429 are allocated to the subsidiaries in proportion to Mwh hours sold by each subsidiary. There is absolutely no relationship between SPS's total annual Mwh production and the corporation's wholesale market trading activities. The company conducts energy sales and purchases in the wholesale markets based on the amount of excess generation available on its system, hourly generation costs, as well as customer power demands. It does not conduct wholesale sales based on its share of the total Xcel system Mwh energy production.

Work order 431 includes additional budgeting, financial analysis and planning costs associated with Xcel's energy trading and marketing operations. The work order 431 costs are allocated to the subsidiaries based on the three factor allocator. Work order 196 is incurred for operating company employees working on trading, and is allocated based on the number of employees. Work order 196, 429 and 431 cost allocations to SPS should be disallowed for several reasons. For one, the company has not provided any evidence that Xcel's energy trading and marketing operations benefit Texas retail ratepayers in accordance with the Docket Nos. 29801 and 32766 stipulations. The company states in response to AXM RFI No. 15-8 that 90% of the margins earned for non-proprietary trading transactions flow back to ratepayers. Additionally, 40% of the proprietary trading margins are shared with ratepayers after a \$400,000 expense deduction. XES has charged SPS over \$3.359 million for both the direct and indirect

1	costs associated with the general and proprietary trading activities, 30 and the company
2	does not explain how or whether these expenses have been considered in calculating
3	either the general trading margins or proprietary margins.

4 Q. WHAT IS YOUR RECOMMENDATION REGARDING THE ENERGY 5 TRADING WORK ORDERS?

A. I recommend that 100% of these costs be disallowed. The company has provided no evidence that XES wholesale trading activities benefit ratepayers in proportion to the allocators used to distribute the trading expenses. The company has not explained how the indirect (and direct) costs have been considered in the calculating of the ratepayer sharing mechanism. The total disallowed amounts are \$1,474,190. This disallowance includes work orders 535, 541 and 542, which are IT costs associated with the company's trading operations.

13 Q. PLEASE EXPLAIN YOUR ADJUSTMENT FOR ENERGY SUPPLY ASSET 14 MANAGEMENT COSTS.

A. The costs incurred under the Energy Supply and Asset Management work order were primarily related to a 2004 lawsuit filed against Xcel Energy alleging that the operating companies have contributed to climate change through the discharge of greenhouse gases. This lawsuit was dismissed by the U.S. District Court in 2005. However, the plaintiffs appealed to the U.S. Court of Appeals for the Second Circuit, which in June 2007 required the parties to file a ten page letter brief addressing a specific issue. According to information provided in SPS's response to OPUC RFI No. 4-3, XES

³⁰ I will discuss the trading margin direct costs in the next section of my testimony.

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³¹ See SPS response to OPUC RFI No. 13-7. The RFI response states that a "majority" of the Energy Supply and Asset Management expenses were associated with the environmental lawsuit.

incurred over \$623,465 in the test year related to this lawsuit. This is an extraordinary charge for the amount of work performed in 2007.³² Ostensibly, the only activity by XES (or its legal consultants) in the test year was related to the 2007 Letter Brief, and perhaps a letter filed in September.³³ Thus, the work order 430 expenses are unreasonable, and SPS's allocation for these work order expenses should not be recovered from ratepayers. Additionally, in the unlikely event that XES's 2007 lawsuit expenses could be justified, SPS has not provided any evidence that the expenses will be recurring. I recommend that the entire requested \$109,800 of SPS allocated work order 430 costs be disallowed.

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4. XES DIRECT CHARGED COSTS

- 10 Q. PLEASE EXPLAIN YOUR ADJUSTMENTS FOR SPS TEST YEAR EXPENSES
 11 THAT WERE DIRECTLY CHARGED FROM XES.
- In addition to XES allocated three digit work orders, I have made several disallowances to the six and eight digit work orders. The reasons for the disallowances are varied.

 Several of the disallowed costs are not relevant to the SPS's Texas retail operations, and other costs are not recoverable under PURA. SPS also requests direct charges for several non-recurring expenses, and for expenses that are not reasonable and necessary. I discuss my direct charge disallowance recommendations below.
- Q. PLEASE EXPLAIN THE DIRECT COST DISALLOWANCE FOR DIRECT

 EXPENSES THAT ARE NOT APPLICABLE TO SPS'S TEXAS OPERATIONS.

³² U.S. Court of Appeals for the Second Circuit, Docket No. 05-5104-CV, State of Connecticut, et. al. v. American Electric Power Company, Inc., et. al. My conclusion regarding docket activity for this appeal is based on my review of the court's docket activity report of this cause. Notably, the 2007 Letter Brief and the September letter were filed jointly on behalf of the utility company appellees, including Xcel.

- 1 A. SPS has requested recovery of several costs that are for the sole benefit of the company's 2 other regulatory jurisdictions, including New Mexico, Kansas and Oklahoma. SPS's 3 Kansas and Oklahoma operations were divested in 2007, and ratepayers should not be 4 required to pay for any costs associated with the divested operations. SPS has also charged Texas ratepayers for transmission, governmental affairs, customer care and 5 6 regulatory costs associated with its New Mexico operations. Texas ratepayers should not 7 be required to subsidize New Mexico utility operations. The disallowed direct costs are 8 shown in Schedule CAS-14, page 1. The total disallowance is \$612,058.
- 9 Q. PLEASE EXPLAIN YOUR DISALLOWANCE FOR DIRECT LOBBYING,
 10 GOVERNMENTAL AFFAIRS AND XCEL FOUNDATION COSTS.
- 11 Α. During the test year, XES direct charged SPS \$353,881 for governmental affairs 12 expenses, \$12,912 for expenses related to the Xcel Foundation, and \$34,512 for lobbying 13 expenses. Lobbying expenses are not recoverable under PURA, and I have testified 14 regarding the problems associated with governmental affairs expenses in Section III. B of 15 my testimony. I have also previously discussed the Xcel Energy Foundation costs, which the Company allegedly removed from its cost of service request. The total disallowance 16 17 recommendation for this group of direct charges is \$381,740. The work order 18 disallowances are show in Schedule CAS-14, p. 2.
- Q. PLEASE EXPLAIN YOUR DISALLOWANCES FOR DIRECT CHARGED
 LEGAL EXPENSES.
- A. SPS is asking to recover relatively small amounts of money for legal costs associated with divesting its Kansas and Oklahoma operations (TW04), as well as in-house legal

costs associated with certain litigation matters for which the company expects
reimbursement from its insurance providers. ³⁴ As I have discussed previously, Texas
ratepayers should not be required to pay SPS's or Xcel's divestment expenses.
Additionally, the expenses associated with the Kansas and Oklahoma sale are
nonrecurring, and therefore should not be recovered from ratepayers. For the in-house
legal costs, the company has not provided any evidence that these costs are reasonable
and necessary. For example, it is not known if SPS was at fault for the legal claims. If
the company was at fault, ratepayers should not be required to pay for the company's
imprudent actions. Additionally, if SPS is expecting to be reimbursed by its insurance
provider for any claims made against the company, then the company should utilize the
settlement proceeds to cover the in-house legal expenses. The total amount of disallowed
direct charged legal expenses is \$12,251.00. The disallowed legal costs are shown in
Schedule CAS-14, p. 3.

PLEASE EXPLAIN YOUR ADJUSTMENTS TO DIRECT **CHARGED** 14 O. REGULATORY AFFAIRS COSTS. 15

Several of the regulatory affairs work orders were incurred for rate case expenses that do not benefit Texas retail customers. The Section 205 and Section 206 cases involve issues concerning Golden Spread Cooperative, which is one of SPS's major wholesale customers. Wholesale customer regulatory expenses should not be charged to the retail The FERC transmission cases involve issues related to SPS's OATT wholesale transmission and ancillary service tariffs, which again should not be charged to

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 ³⁴ See SPS Response to OPUC RFI No. 3-9.
 ³⁵ See SPS Response to OPUC RFI No. 1-5.

	retail ratepayers. ³⁶ Finally, SPS has charged retail ratepayers for several very old (2001-
,	2004) fuel factor and fuel reconciliation case expenses. ³⁷ These dockets were closed
	before the company's 2007 test year, and ratepayers should not be required to
	retroactively pay for these expenses. The total amount disallowed for direct charged
	regulatory affairs costs is \$3,018,443. The disallowed direct charged work orders are
	shown in Schedule CAS-14, p. 4.

7 Q. PLEASE EXPLAIN YOUR ADJUSTMENT FOR DIRECT CHARGED CREDIT 8 AND COLLECTION COSTS.

A. Company witness Mr. Floyd states that during 2007, the credit and collection activities that XES performed for SPS were transferred to SPS, and the costs will be recovered as a native SPS cost.³⁸ Therefore, because these costs are considered to be native expenses, the XES test year direct charges to SPS for credit and collections are nonrecurring and must be removed from SPS's affiliate expense request. I have disallowed \$123,658 of test year credit and collection costs. These disallowances are shown in Schedule CAS-14, p. 5.

16 Q. PLEASE EXPLAIN YOUR ADJUSTMENTS FOR DIRECT CHARGED 17 TRADING AND HEDGING COSTS?

A. I have discussed the issues related to Xcel Energy's trading activities and trading expenses in the previous section of my testimony. In addition to the indirect trading expenses, SPS is also requesting \$1.829 million of direct trading charges from XES. As I stated previously, the company does not provide any evidence that XES allocated trading

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³⁶ *Id*.

³⁷ *Id*.

³⁸ See SPS's Response to OPUC RFI No. 3-6.

expenses have been properly account for in the trading margin calculations.³⁹ Likewise, there is no evidence that the direct charged expenses have been properly account for. The direct charged expenses are shown in Schedule CAS-14, p. 6. I recommend the entire \$1,829,929 of directly charged trading costs be disallowed.

5 Q. PLEASE EXPLAIN YOUR RECOMMENDED DISALLOWANCES IN THE 6 MISCELLANEOUS CATEGORY.

The miscellaneous expenses are exhibited on page 7 of Schedule CAS-14. The work order 10592056 expenses were incurred on behalf of an SPS wholesale customer (WTMPA), and therefore should not be charged to retail ratepayers. Likewise, the work order 351280 expenses are related to FERC jurisdictional wholesale power supply activities, and should not be covered from retail ratepayers⁴⁰. Work order 498704 expenses were incurred for market research related to customer perspectives about Xcel Energy within SPS.⁴¹ The purpose of this research was partially related to promoting customer "brand awareness" of Xcel Energy, and will be used to promote the company's public image. Therefore, I recommend disallowance of the work order 498704 expenses on the basis that corporate branding and corporate public image expenses should not be charged to ratepayers. In the case of work order 999223, these expenses were incurred for an audit of Texas sales and use tax for 2001-2007. The study was done by Ryan and Company, the amount of tax refund received was \$37,636, and this tax refund was not passed through to Texas retail ratepayers.⁴² The Company cannot quantify any

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³⁹ See SPS Response to AXM RFI No. 15-7, OPUC RFI Nos. 15-9, 15-10, and 15-11.

⁴⁰ See SPS Response to OPUC RFI No. 13-2.

⁴¹ See SPS Responses to OPUC RFI Nos. 2-4 and 2-1 (CD).

⁴² See SPS Response to OPUC RFI Nos. 1-2 and 6-26, AXM RFI No. 25-5, and OPUC RFI No. 17-2.

ratepayers benefits received from this audit, other than a "supposition" that test year sales
and use tax expenses might be lower than what would otherwise be incurred. The Ryan
and Company audit expenses are also non-recurring. There is no reason Texas ratepayers
should pay for the sales and use tax audits for the 2001-2006 period when ratepayers
received no measurable benefits from the audit. I recommend that the entire \$882,000 of
audit expenses be disallowed.

Work orders 351030 and 351035 were incurred for the benefit of SPS's wholesale customers, and should not be charged to retail ratepayers. Work order 351030 provides customer assistance to long-term wholesale customers, and work order 351035 expenses were incurred to develop and negotiate sales contracts with wholesale customers.⁴³

Q. DO THE DISALLOWED EXPENSES SHOWN IN SCHEDULE CAS-14, PAGES 1-7, INCLUDE ANY PRO FORMA ADJUSTMENTS?

No. The expenses shown are test year billed expenses, and do not include any pro-forma adjustments. The company did provide pro forma amounts for some of Schedule CAS-14 work orders, but this information was only provided on a specific RFI basis. To avoid confusion, I utilized the test year requested amounts in my Schedule CAS-14 adjustments. If the Commission accepts any or all of my disallowed direct charged costs, the Company should be required to provide test year requested amounts for all disallowed items.

Q. WHAT ARE YOUR TOTAL RECOMMENDED DISALLOWANCE FOR SPS'S AFFILIATE EXPENSES?

Α.

⁴³ See SPS Response to OPUC RFI Nos. 2-11 and 2-12.

- A. My recommended disallowance total for indirect costs is \$8,051,785.58. The recommended disallowance total for direct costs is \$8,134,635. The total disallowance recommendation for affiliate expenses is \$16,186,420. My recommended affiliate
- 4 expense disallowances are summarized in Schedule CAS-15.
- 5 Q. DOES THIS CONCLUDE YOUR TESTIMONY?
- 6 A. Yes it does.

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APPENDIX A

EDUCATIONAL AND EMPLOYMENT HISTORY

CAROL A. SZERSZEN

EDUCATION

Ph.D., Economics, 1979 University of Illinois (Urbana)

Ph.D. Fields: Labor Economics

Public Finance

Industrial Organization

M.S., Economics, 1975 University of Illinois (Urbana)

B.U.P., Urban Planning University of Illinois (Urbana)

EMPLOYMENT HISTORY

Economist
Office of Public Utility Counsel
State of Texas
January 1984 - present

Utility Specialist Iowa State Commerce Commission State of Iowa October 1981 - January 1984

Research Associate American Medical Association Health Care Research and Policy August 1980 - June 1981

Assistant Professor Introductory Economics and Transportation Regulation University of Wisconsin August 1979 - August 1980

Instructor
Introductory Economics
Illinois State University
August 1978 - 1979

Research Grant University of Illinois Research Board Fall 1977 - August 1978

Teaching Assistant Introductory Economics University of Illinois Fall 1974 - Spring 1977

Testimony presented before the Iowa State Commerce Commission:

<u>Style</u> <u>Subject</u>

RPU 83-24 Cost of Capital

Iowa Power & Light

RPU 82-12 Cost of Capital

Iowa Power & Light

RPU 82-49 Labor Costs

Northwestern Bell

RPU 83-14 Cost of Capital

Union Electric

RPU 84-7 Labor Costs

Northwestern Bell

Independent Commission Studies:

INU 82-3 Iowa Utility Executive

Compensation

INU 82-1 Northwestern Bell Salary

and Wages

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Testimony presented before the Texas Railroad Commission:

No. 5207 Cost of Capital and

Lone Star Gas Company Financial Integrity

Testimony presented before the Federal Energy Regulatory Commission:

EC94-7-000 & EC94-7-898-000 El Paso Electric Company and

Merger Savings

Central and South West Services, Inc.

Testimony presented before the Texas Public Utility Commission:

No. 5560

Gulf States Utilities Company

Cost of Capital and Financial Integrity

No. 5640

Texas Utilities Electric Co.

Same as above

No. 5779

Houston Lighting & Power Company

Same as above

No. 6027

Lower Colorado River Authority

Same as above

No. 6200

Southwestern Bell Telephone Co.

Same as above

No. 6375

Central Power and Light Company

Same as above

No. 6525

Gulf States Utilities Company

Same as above

No. 6588

Southwestern Bell Telephone Co.

Declassification of Confidential Documents

Nos. 6765 and 6766

Houston Lighting & Power Company

Cost of Capital and Financial Integrity Executive Bonus Plan

Nos. 7195 and 6755

Gulf States Utilities Company

Interim Rate Relief

Nos. 7195 and 6755

Gulf States Utilities Company

Cost of Capital and Financial Integrity

No. 7289

West Texas Utilities Company

Deferral Accounting

No. 7375

Houston Lighting & Power Company

Deferral Accounting

No. 7510

West Texas Utilities Company

Cost of Capital and Financial Integrity

No. 8032

Lower Colorado River Authority

Debt Service Coverage

Requirements

No. 7790

AT&T Communications

Determination of Market

Dominance in Texas Inter-exchange

Telecommunication Market

No. 8095

Texas-New Mexico Power Company

Cost of Capital

No. 7560

Central Power and Light Company

Deferral Accounting

No. 5610

GTE Southwest Incorporated

Cost of Capital

No. 8230

Houston Lighting & Power Company

Deferral Accounting

No. 8218

Inquiry of the General Counsel

Into the WATS Prorate Credit

Effect of the WATS Prorate Elimination

No. 8363

El Paso Electric Company

Cost of Capital

Diversification Program

No. 8425

Houston Lighting & Power Company

Cost of Capital

Diversification, Economic Development Program and

ERS Tariff

No. 8646

Central Power and Light Company

Cost of Capital

Economic Development Tariff

No. 8928 Cost of Capital Texas-New Mexico Power Company Nos. 8585 and 8218 Cost of Capital and Southwestern Bell Telephone Co. **Incentive Regulation Proposed Stipulation** Nos. 8892, 9069, 9165 **Deferral Accounting** El Paso Electric Company No. 9300 Cost of Capital Texas Utilities Electric Co. No. 9561 Cost of Capital Central Power and Light Company No. 9850 Cost of Capital Houston Lighting & Power Company No. 9945 Cost of Capital and **Rate Moderation** El Paso Electric Company Cost of Capital No. 9981 Central Telephone Company No. 10200 Cost of Capital Texas-New Mexico Power Company **Economic Development Tariff** No. 11229 West Texas Utilities Company **Economic Development Tariff** No. 11371 Central Power & Light Company No. 11292 Merger-Related Acquisition Adjustment and **Entergy Corporation and Gulf Amortization Plan** States Utilities Company No. 11735 Cost of Capital

No. 11892 Purchased Power Risk General Counsel Original Petition for Generic Proceeding

Texas Utilities Electric

Company

Affiliate Transactions

Purchased Power Risk

Regarding Purchased Power No. 11999 **Economic Development Tariff** Houston Lighting & Power Company No. 12700 Post-Bankruptcy El Paso Electric Company Capitalization Merger Savings **Investor Losses** Lease Rejection Damages No. 12957 **Load Retention Customer** Houston Lighting & Power Company Specific Pricing Tariff No. 12820 Cost of Capital Central Power and Light Company **Affiliate Transactions Economic Development Tariff** No. 12065 Cost of Capital Houston Lighting & Power Company Affiliate Transactions No. 13943 Transmission Line CCN **Gulf Coast Power Connect** No. 13369 Cost of Capital West Texas Utilities Company **Affiliate Transactions Deferred Accounting** No. 14965 Cost of Capital Central Power and Light Company **Affiliate Transactions Deferred Accounting** Competitive Issues Remand No. 14980 Merger Savings Analysis Southwestern Public Service Company

No. 16800 COA Application

Sprint Communications Company, L.P.

No. 16705 Cost of Capital
Entergy Gulf States Affiliate Transactions
Competitive Issues

Direct Testimony of Carol Szerszen
On Behalf of the Office of Public Utility Counsel
SOAH Docket No. 473-08-3436; PUC Docket No. 35763
Page 66 of 97

No. 17751

Texas-New Mexico Power Company

Cost of Equity

Competitive Transition Plan

No. 21527

TXU Electric Company

Securitization

No. 21528

Central Power and Light Company

Securitization

No. 21953

Central Power and Light, West Texas Utilities and

Southwest Electric Power Company

Business Separation Plan

No. 21956

Reliant Energy, Incorporated

Business Separation Plan

No. 22350

TXU Electric Company

Transmission and Distribution

Affiliate Transactions

No. 22352

Central Power & Light

Transmission and Distribution

Affiliate Transactions

No. 22353

Southwestern Electric Power Company

Transmission and Distribution

Affiliate Transactions

No. 22354

West Texas Utilities

Transmission and Distribution

Affiliate Transactions

No. 22356

Entergy Gulf States

Code of Conduct

No. 24040

TXU Electric Company

Price-to-Beat Fuel Factor

No. 25931

Texas-New Mexico Power Company

EWG Status for TNMP One

No. 26186

Southwestern Public Service Company

Fuel Reconciliation

No. 28045

Southwestern Electric Power Company

Fuel Reconciliation

No. 28840

AEP Texas Central Company

Cost of Capital **Affiliate Expenses**

No. 29526

CenterPoint Energy and Texas Genco, LP

Stranded Cost Calculation

No. 29206

Texas-New Mexico Power Company, First Choice

Power, Inc. and Texas Generating Company, LP

Stranded Cost Calculation

No. 28813

Cap Rock Energy Corporation

Cost of Capital

No. 29801

Southwestern Public Service Company

Fuel Reconciliation

No. 30485

CenterPoint Energy Houston Electric, LLC

Securitization Financing Order

No. 30706

CenterPoint Energy Houston Electric, LLC

Competitive Transition Charge

No. 31056

AEP Texas Central Company and CPL Retail

Energy, LP

Stranded Cost Calculation

No. 31544

Entergy Gulf States, Inc.

Transition to Competition Costs

No. 31994

Texas-New Mexico Power Company

Competition Transition Charge

No. 32475

AEP Texas Central Company

Securitization Financing Order

No. 32766

Southwestern Public Service Company

Cost of Capital

Affiliate Expenses

No. 33309

AEP Texas Central Company

Cost of Capital

No. 33310

AEP Texas North Company

Cost of Capital

No. 33734 Electric Transmission Texas, LLC

No. 34077 Oncor Electric and Texas Energy Future Holdings, Limited

No. 34800 Entergy Gulf States, Inc.

1.3

No. 35763 Southwestern Public Service Company Affiliate Transaction Rule Waivers Cost of Equity

Texas Energy Future Holdings Acquisition of TXU Corp.

Cost of Capital Affiliate Transactions

Cost of Capital Affiliate Transactions **SCHEDULES**

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DERIVATION OF THE STANDARD DCF FORMULA

The standard DCF formula:

(1)
$$P_n = \sum_{h=1}^{\infty} \frac{D_h}{(1+k)^h}$$

can be expressed as:

(2)
$$P_n = \sum_{h=1}^{\infty} D_h (1+k)^{-h}$$

where P_n = the current stock price.

Under the assumption of continuously compounded receipts, the present value of the stream of payments can be found by using integral calculus. Thus the present value of the stream of receipts in (2) can be given as the integral.

(3)
$$P_n = \int_{h=0}^{\infty} D_h e^{-kh} dh$$

Dividends in period h can be expressed as:

$$D_h = D_{oe} gh$$

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where g = 0 the expected growth rate in book value per share and D_o is the current dividend payment.

Equation (3) can now be expressed as:

(4)
$$P_n = \int_{h=0}^{\infty} D_0 e^{gh} e^{-kh} dh$$

Factoring out the constant term $\,D_{o}\,$ and combining exponents gives us:

(5)
$$P_n = D_0 \int_{h=0}^{\infty} e^{gh - kh} dh$$
, or

$$P_n = D_0 \int_{h=0}^{\infty} e^{-(k-g)h} dh$$

Integration of equation (5) yields the integral:

(6)
$$P_n = \frac{D_o e^{-(k-g)h}}{k-g}$$

Equation (6) evaluated at h = zero and $h = \infty$ yields:

(7)
$$P_n = \frac{D_o}{k-g}$$
, or by rearranging terms

$$(8) k = \frac{D_o}{P_n} + g$$

DEMONSTRATION THAT EXPECTED BOOK VALUE GROWTH IS EQUAL TO EXPECTED DIVIDEND GROWTH

Let: B_t = Book value per share at time t

 E_t = Earnings per share at time t

D_t = Dividends per share at time t

r = expected earned return

b = expected retention ratio

g = expected growth rate in book value

 $E_o = r B_o$

 $D_o = (1-b) E_o = (1-b)rB_o$

 $B_1 = B_o(1+g)$

 $E_1 = rB_1$

 $D_1 = (1-b)E_1 = (1-b) r B_1 = (1-b)r B_0 (1+g) = D_0 (1+g)$

 $D_1/D_0 - 1 = g$

Therefore, the expected dividend growth rate is equal to the expected book value growth rate.

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BOOK VALUE GROWTH WITH INCREASING EARNED RETURNS ON EQUITY

<u>Period</u>	Book Value	<u>r</u>	Earnings	<u>b</u>	Dividend
1	\$100.00	.10	\$ 10.00	.40	\$ 6.00
2	104.00	.10	10.40	.40	6.24
3	108.16	.11	11.90	.40	7.14
4	112.92	.11	12.42	.40	7.45
5	117.89	.12	14.15	.40	8.49
6	123.55	.12	14.83	.40	8.90

Compound growth rate in dividends = 7.89%

Compound growth rate in earnings = 7.88%

Compound growth rate in book value = 4.23%

End of period br = 4.80%

Average br = 4.40%

BOOK VALUE GROWTH WITH INCREASING PAYOUT RATIOS

<u>Period</u>	Book Value	ī	Earnings	<u>b</u>	<u>Dividend</u>
1	\$100.00	.10	\$ 10.00	.40	\$ 6.00
2	104.00	.10	10.40	.40	6.24
3	108.16	.10	10.82	.35	7.03
4	111.95	.10	11.20	.35	7.28
5	115.87	.10	11.59	.30	8.11
6	119.35	.10	11.94	.30	8.36

Compound growth rate in dividends = 6.63%

Compound growth rate in earnings = 3.55%

Compound growth rate in book value = 3.54%

End of period br = 3.00%

Average br = 3.50%

BOOK VALUE GROWTH WITH INCREASING EARNED RETURNS ON BOOK AND INCREASING PAYOUT RATIOS

<u>Period</u>	Book Value	ī	Earnings	<u>b</u>	<u>Dividend</u>
1	\$100.00	.10	\$ 10.00	.400	\$ 6.00
2	104.00	.10	10.40	.400	6.24
3	108.16	.11	11.90	.364	7.57
4	112.49	.11	12.37	.364	7.88
5	116.98	.12	14.04	.333	9.36
6	121.66	.12	14.60	.333	9.74

Compound growth rate in dividends = 9.69%

Compound growth rate in earnings = 7.57%

Compound growth rate in book value = 3.92%

End of period br = 4.00%

Average br = 4.00%

Schedule CAS-5 Page 1 of 1

SPOT DIVIDEND YIELDS FOR COMPARABLE UTILITY COMPANIES **OCTOBER 3, 2008**

Electric Utility	2009 Projected Dividend Per Share	October 3 Price	Dividend Yield
Con Ed	2.36	43.16	5.47%
Dominion Res	1.80	41.88	4.30%
Duke	0.94	17.36	5.41%
Exelon	2.10	60.19	3.49%
FirstEnergy	2.45	61.01	4.02%
Progress Energy	2.49	44.48	5.60%
Scana	1.92	37.52	5.12%
Allete	1.80	43.03	4.18%
Alliant Energy	1.53	31.08	4.92%
Entergy	3.60	86.65	4.15%
Great Plains	1.66	22.32	7.44%
OGE Energy	1.43	29.95	4.77%
Otter Tail	1.21	28.57	4.24%
Vectren	1.35	26.17	5.16%
Wisconsin Energy	1.24	44.62	2.78%
Hawaiian Electric	1.24	27.58	4.50%
MDU Resources	0.64	27.24	2.35%
PG&E Corp.	1.68	37.66	4.46%
Portland General	1.01	23.75	4.25%
Sempra Energy	1.60	49.37	3.24%
Xcel Energy	0.97	19.35	5.01%
AVERAGE	1.668	38.235	4.52%

HISTORICAL ANNUAL GROWTH RATES FOR COMPARABLE COMPANIES

Past 5 year earnings growth	4.78%
Past 5 year dividend growth	3.29
Past 5 year book value growth	5.42
Past 10 year earnings growth	3.63
Past10 year dividend growth	03
Past 10 year book value growth	4.13

PROJECTED ANNUAL GROWTH RATES FOR COMPARABLE COMPANIES

5 year projected earnings growth	6.059
5 year projected dividend growth	5.28
5 year projected book value growth	5.5
2008 BR growth	4.88
2009 BR growth	5.12
5 year projected BR growth	5.4

HISTORICAL SPREADS BETWEEN UTILITY BOND YIELDS AND ALLOWED EQUITY RETURNS 1988 – 2007

YEAR	AUTHORIZED ROE	AVERAGE PUBLIC UTILITY BOND YIELD	RISK PREMIUM
1988	12.79%	10.45%	2.34%
1989	12.97	9.66	3.31
1990	12.70	9.76	2.94
1991	12.55	9.21	3.34
1992	12.09	8.56	3.52
1993	11.41	7.56	3.85
1994	11.34	8.30	3.04
1995	11.55	7.91	3.64
1996	11.39	7.74	3.65
1997	11.4	7.63	3.77
1998	11.66	7.0	4.66
1999	10.77	7.55	3.22
2000	11.43	8.14	3.29
2001	11.09	7.72	3.37
2002	11.16	7.53	3.63
2003	10.97	6.61	4.36
2004	10.75	6.20	4.55
2005	10.54	5.67	4.87
2006	10.36	6.08	4.28
2007	10.36	6.11	4.25
Average:	11.46%	7.67%	3.69%

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XES CHARGES TO SPS 2005 and 2007

CLASS OF SERVICE	2005 Charges	2007 Charges	% Increase
Business Services	\$17,462,215.00	\$17,665,028.00	5.81%
Resource Planning and Acquisition	1,319,920.00	1,900,647.00	44.
Controller	5,339,766.00	6,136,966.00	28.8
Treasurer	1,904,701.00	2,332,820.00	22.48
Risk Management	921,633.00	1,033,897.00	12.18
CEO ¹	1,530,390.00	643,071.00	-58.
Audit Services	391,043.00	524,076.00	28.3
Portfolio Strategy and Business Development	368,833.00	312,309.00	-15.33
Investor Relations	214,671.00	193,260.00	-10.
CFO	112,245.00	134,920.00	20.2
Environmental Policy	113,648.00	117,691.00	3.56
Utility President ²	2,870,240.00	538,899.00	-81.2
CAO	80,221.00	165,100.00	105.8
Human Resources	2,224,140.00	2,459,626.00	10.59
Claims Services	568.00	66,430.00	11,595.
Legal Services	1,092,775.00	1,448,745.00	32.57
VP General Counsel	96,567.00	251,710.00	160.65
ES Commercial Operations	2,818,688.00	2,876,089.00	2.04
ES Engineering and Construction	646,308.00	986,365.00	52.62
ES Environmental	1,569,436.00	2,043,415.00	30.2
ES President/Executive Office	119,157.00	583,319.00	389.5

¹ The 2005 CEO amount reflects a final retirement payment to a former CEO.
² Early in 2007, eighty XES employees who were in the Utility President Organization were moved to specific operating companies because it was determined that the employee functions were specific to an operating company.

CLASS OF SERVICE	2005 Charges	2007 Charges	% Increase	
ES VP Fuels	744,966.00		4.62	
ES VP Operations	829,919.00		5.43	
Production Resources	5,081,730.00	5,712,125.00	12.41	
Marketing	2,134,470.00	1,912,171.00	-10.41	
Corporate Secretary	391,434.00	518,3342.00	32.4	
Shareholder Relations	239,964.00	237,961.00	83	
Corporate Communications	1,611,640.00	1,969,534.00	22.2	
Aviation and Travel Services	411,786.00	524,942.00	27.8	
Property Services	7,445,007.00	6,323,981.00	-15.06	
VP Asset Management	1,626,982.00	2,051,898.00	26.12	
Customer Care ³	6,309,156.00	4,229,799.00	-33.	
Government Regulatory Affairs	3,548,679.00	4,619,940.00	33.58	3
Transmission and Substations	2,565,293.00	2,696,573.00	5.11).
Corporate Other	509,857.00	803,776.00	57.64	
Company Benefits	Not available	1,337,932.004	Not available	
TOTAL:	\$74,648,048.00	\$80,334,735.00	7.62%	(Average)

³ Cost decreases in 2007 occurred primarily as a result of moving the billing and collection agency outside costs from XES to the operating companies in 2007.

⁴ The 2007 company benefits were not included in the total 2007 number.

CORPORATE GOVERNANCE WORK ORDER DISALLOWANCES

	TITLE	SPS TEST YEAR AMOUNT	DISALLOWANCE	Pro forma	
110	Executive	\$2,362,541.71	\$708,384.23	\$(825,929)	
114	Board of Directors	364,832.32	109,541.48	0	
115	Shareholder	237,985.67	71,445.97	477	
116	Investor Relations	194,002.93	58,188.31	(1,133)	
121	Accounting, Reporting and Taxes	736,882.01	221,183.49	(28,268)	
122	Taxes	316,113.62	63,204.84	(32,417)	
131	Audit Services	39,900.45	11,974.61	(2,227)	
141	Finance & Treasury	314,709.83	94,495.43	18,254	
143	Risk Management	453,095.73	135,833.33	2,996	
161	Corporate Strategy & Business Development	497,869	468,2381	0	;
171	Legal	438,441.29	135,535.26	(6,601)	
180	Corporate Communications	354,955.56	106,492.20	(12,035)	
189	Human Resources (Diversity, Safety, Employee Relations)	259,403.16	77,890.62	(24,866)	
	Total:	\$6,570,733.28	\$2,262,407.77	\$(911,749)	_

¹ The total test year amount for work order 461 as \$497,869. After proformas and exclusions, the total SPS requested amount was \$468,238.

Non-Corporate Governance Three Digit Work Order Disallowances

WORK ORDER	TITLE	SPS TEST YEAR AMOUNT	DISALLOWED	PRO FORMA
120	Accounting, Reporting and Taxes	\$797,352.09	\$159,311.67	\$17,515
130	Audit Services	316,113.62	63,204.84	5,493
140	Finance and Treasury	2,008.60	401.27	(23)
142	Risk Management	5,512.19	1103.73	—
181	Employee Communications	136,953.44	27,359.97	1,436
190	Human Resources (Diversity, Safety/Employee Relations)	1,170,750.76	234,277.66	8,258
198	Payroll	636,806.46	17,870.23	1,714
199	Human Resources Recruitment	147,709.66	29,506.15	(5,991)
200	Facilities	338,723.29	67,650.95	1,706
201	Facilities-Administration	42,437.88	8,459.45	0
413	Payment and Reporting	178,188	35,652.08	(8,945)
434	Shared Services-Financial Services	8,559.34	1,713.41	177
200	Business Systems	3,408,246.45	681,211.81	18,319
505	JDE	197,283.96	39,494.28	272
208	e-Business	9,724.92	1,943.44	213
509	Passport – All Modules	335,119.77	67,014.46	0

Work Open	- and		SPS TEST		
WORN ORDER	HTLE		YEAR AMOUNT	DISALLOWED	PRO FORMA
510	Passport - Accounts Payable		1110.46	222.09	0
512	Passport - Work Management		40,880	8,187.34	686
514	Miscellaneous Applications		1,756,103.14	351,653.17	1.874
515	People Soft		348,844.65	69,729.64	329
521	Time/PTRS		930,002	186,261.92	0
523	Network		2,206,078	441,700.	1.112
529	Mercury Interactive		93,412.01	18,654.76	0
533	CBS/ALS/CFM		51,681.23	10.340.69	· 4
539	Flipper	1	11,157.68	2.231.52	•
544	Enterprise Architecture Interface		32,135.76	6,419.16	O
550	Human Resources Systems		7,681.06	1,536.22	0
552	Security Systems		3,469.45	693.90	0
		Total:	\$15,420,123.62	\$2,533,805.81	\$44,463.00

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Work Order Allocation Percentages To Non-Regulated Subsidiaries and Test Year Allocation Factors

% ALLOCATED TO PARENT AND NON-UTILITY SURSIDIADIES

_WORK ORDER	CATEGORY	UTILITY SUBSIDIARIES IN TEST YEAR	ATT 00
110			ALLOCATOR
	CG	10.22%	Assets, revenues and number of employees
114	CG	10.37	Assets, revenues and number of employees
115	CG	10.38	Assets, revenues and number of employees
116	CG	10.19	Assets, revenues and number of employees
120	NCG	.08	Assets, revenues and number of employees
121	CG	10.32	Assets, revenues and number of employees
122	CG	10.85	Assets, revenues and number of employees
130	NCG	.08	Assets, revenues and number of employees
131	CG	10.25	Assets, revenues and number of employees
140	NCG	.11	Assets, revenues and number of employees
141	CG	10.3	Assets, revenues and number of employees
142	NCG	.08	Assets, revenues and number of employees
143	CG	10.29	Assets, revenues and number of employees
160	Other	.08	Assets, revenues and number of employees
161	CG	10.3	Assets, revenues and number of employees
170	Other	.10	Assets, revenues and number of employees
171	CG	10.34	Assets, revenues and number of employees
180	CG	10.1	Assets, revenues and number of employees
181	NCG	.13	Number of employees
189	CG	.08	Assets, revenues and number of employees
190	NCG	.04	Number of employees
198	NCG	.12	Number of employees
199	NCG	.04	Number of employees

% ALLOCATED TO PARENT AND NON-

WORK ORDER	CATEGORY	UTILITY SUBSIDIARIES IN TEST YEAR	ALLOCATOR
200	NCG	5.77	Square footage
201	NCG	.57	Assets, revenues and number of employees
413	NCG	.004	Number of invoices
434	NCG	0	Assets, revenues, number of employees
500	NCG	.08	Number of computers
505	NCG	10.32	Assets, revenues and number of employees
508	NCG	0	Number of employees
509	NCG	.03	Number of passport transactions
510	NCG	.03	Number of passport AP transactions
512	NCG	0	Number of passport WM Transactions
514	NCG	.47	Average of all software percentages
515	NCG	.11	Number of employees
521	NCG	.11	Number of employees
523	NCG	.04	Number of phones, number of radio, and Number of computers
529	NCG	0	Assets, revenues and number of employees
533	NCG	0	Assets, revenues and number of employees
539	NCG	0	Assets, revenues and number of employees
544	NCG	.48	Average of all software percentages
550	NCG	.04	Number of employees
552	NCG	.17	Number of employees

CG – Corporate Governance Work Order NCG – Non-Corporate Governance Work Order Other – Other Work Order

Other Three Digit Work Order Disallowances

WORK ORDER	Тите	SPS TEST YEAR AMOUNT	DISALLOWANCES	PRO FORMA
160	Corporate Strategy and Business Development	\$47,662.00	\$47,940.00	\$0
170	Legal	552,068.77	279,434.00	6,799.00
182	Xcel Foundation	744,520.00	472.00	0
184	Branding	671.582.00	44 858 00	
196	Human Resources-Trading	707.00	707.00	0
409	Federal Lobbying	1,729.00	1,729.00	0
410	Governmental Affairs	330,262.00	319,336.00	0
429	Energy Markets - Regulated Trading	542,387.00	499,037.00	0
430	Energy Supply	88,684.00	109,800.00	· C
431	Energy Markets - Business Services	939,730.00	927,028.00	0
525	Utility of the Future	107,210.26	108,891.00	· c
532	Utility Innovations – Advertising	12,236.00	1.636.00	, c
535	Altra Power	18,777.00	18,777.00	0
541	Panorama	2,213.00	2,213.00	0
542	PCI	26,428.00	26,428.00	0

\$6,799.00

\$2,388,286.00

\$4,086,196.03

DISALLOWANCES FOR OTHER REGULATORY JURISDICTIONAL COSTS – DIRECT COSTS

WORK ORDER	DESCRIPTION	Costs
807696	Transm SPS OK SS ET A&G	\$2,390.00
807697	Transm SPS KS SS ET A&G	·
807698	Transm SPS OK NM ET A&G	2,390.00
807798	UP SPS NM SS ED	6,138.00
999909	NS General – SPS – NM	545.00
450023	CC – REV NM	25,612.00
493905	MKT CONS MKTS OK Elect	559.00
493906	MKT CONS MKTS NMEX Elect	67.00
624151	GRA SPS E Regulatory Exp – KS	19,849.00
807598	UP SPS NM SS GNL	6.00
624152	GRA SPS E Regulatory Exp – OK	20,171.00
624153	GRA SPS E Regulatory Exp – NM	730.00
629452	GRA SPS Rates and Reg – NM	82,431.00
629453	GRA SPS Rates and Reg - OK	348,445.00
628452	GRA SPS Gov Affairs – NM	2,558.00
434522	CC – MTR Rdg (Roswell NM) – SPS	91,219.00
		8,948.00

Total: \$612,058.00

DISALLOWED DIRECT CHARGED LOBBYING, GOVERNMENTAL AFFAIRS, AND THE XCEL FOUNDATION

WORK ORDER	DESCRIPTION	Costs
628450	GRA SPS Gov Affairs – K/N/O/T	\$53,244
628454	GRA SPS Gov Affairs – TX	275,826
995304	GRA NS Lobbying SPS – TX	34,512
500016	CS Foundation	12,912
995301	GRA NS Lobbying SPS – KS	5,246

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Total: \$381,740.00

DISALLOWED DIRECT CHARGED LEGAL EXPENSES

WORK ORDER	DESCRIPTION	Costs
10619389	TW04	\$1,360
10734537	Para vs SPS Capture Ins. Reimb	1,942
10862115	Burnett v Cano Captive Ins. Rei	1,295
10862120	Hutchinson v SPS Captive Ins Rei	76
10862126	Interstate 40 Fire Captive Ins	468
10862137	Lopez-Liberty Mutual Captive Ins	463
10862140	Sheppard v Savage Captive Ins.	3,336
10797894	AC Ranch v SPS Captive Ins Rei	3,311
	-	

Total: \$12,251.00

DISALLOWED DIRECT CHARGES FOR REGULATORY AFFAIRS COSTS

WORK ORDER	DESCRIPTION	Costs
889356	Transm SPS FERC ET 560	\$1,513,266
10654303	Section 205 – FERC Rate Case	16,031
10654307	Section 206 - Golden Spread	82
11033930	SPS 2007 FERC Tran Rate Case	3,408
10317402	Texas Fuel Factor – 2003	14,678
10382683	Texas Fuel Factor Oct - Nov. 2004	2,801
10193288	Texas Fuel Rec 2000-2001	30,358
10382665	Texas Fuel Rec 2002-2003	303
889355	Transm SPS FERC Old 561.2	483,181
889357	Transm SPS FERC ET 566	952,412
889363	Transm SPS FERC ET 570	1,923

Total: \$3,018,443.00

DISALLOWED DIRECT CHARGED CREDIT AND COLLECTIONS COSTS

WORK ORDER	DESCRIPTION	Costs
432012	CC-R- Dir CR & Coll – SPS CA	\$3,295
43222	CC Credit & Coll Sp Proj SPS	314
432712	CC-R- Collections – S SPS	11,079
432312	CC-R- Credit Support - S SPS	108,970
		Total: \$123,658.00

DISALLOWED DIRECT CHARGED TRADING AND HEDGING COSTS

WORK ORDER	DESCRIPTION	Costs
351040	ES SPS Trading Gen Sales	\$269,332
351016	CF SPS Prop Bk Trading Support	94,486
351017	CF SPS Gen Book Support	185,937
351018	SPS Trdg Native Hedge Support	123,265
351048	ES SPS Trading Native Hedge	329,253
351041	ES SPS Power Trading Prop	827,656

Total: \$1,829,929.00

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MISCELLANEOUS DIRECT CHARGED DISALLOWANCES

WORK ORDER	DESCRIPTION		Costs
498704	CC General SPS A&G		\$547,938.00
10592056	SPS Fuel Proc WTMPA		
351280	RP – SPS Pwr Supply – WP-FERC 557		1,432.00
999223	CF SPS Acct., Rptng & Taxes		149,566.00
351030	RP – SPS Cust. Assistance Elec 908		882,000.00
351035	ES SPS Electric Sales		523,204.00
			52,416.00
		Total:	\$2,156,556.00

SUMMARY OF AFFILIATE COST DISALLOWANCES

Allocated Corp Governance	\$3,174,156.77
Allocated Non-Corporate Governance	2,489,342.81
Allocated Other	2,388,286.00
Direct Other Regulatory Jurisdictions	612,058.00
Direct Lobbying, Governmental Affairs, Xcel Foundation	381,740.00
Direct Legal	12,251.00
Direct Regulatory Affairs	3,018,443.00
Direct Credit and Collections	123,658.00
Direct Trading and Hedging	1,829,929.00
Direct Miscellaneous	2,156,556.00

Total: \$16,186,420.58