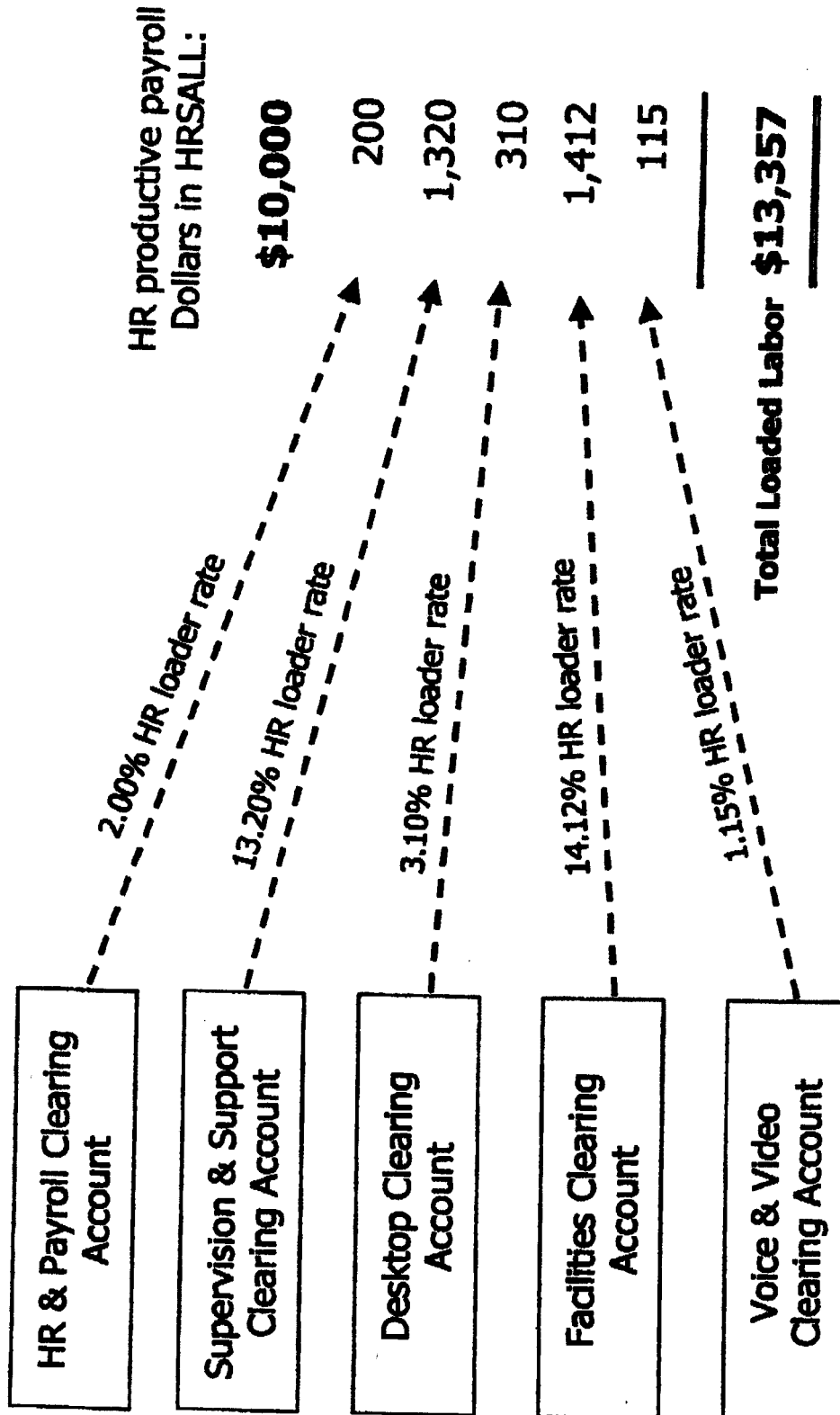


# ESI Billing Process - Example

**Step 6... Step 2:** For HR as an ESI benefiting function, HR productive payroll is loaded based on the HR Clearing rates calculated for each clearing account



# ESI Billing Process

## Additional Notes:

- The percentage of additional cost varies with each clearing account and benefiting function.
- The rate is calculated by dividing the pool of the costs allocated to each benefiting function in the clearing account by the benefiting function's *total* productive labor.
- The costs are cleared from the loader accounts by allocating them to Projects and Accounts based on the benefiting functions' pre-billed (ESI services billing) labor allocation.
- Since the loading process occurs pre-ESI billing, an estimated percentage is used initially (based on budget) and is trued-up throughout the year as actual costs are incurred.

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Exhibit B

2001	A	EAI	ENTERGY ARKANSAS INC.	183	STORES EXPENSES UNDISTRIBUTED	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	5,002		(5,002)
2001	A	EAI	ENTERGY ARKANSAS INC.	180000	ACTIVE DEVELOPMENT COSTS	FEES68	PROJECT RING	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	180000	ACTIVE DEVELOPMENT COSTS	FEES68	STAFFL. MANAGER - INTEGRATION COSTS	ASST	1,894		(1,894)
2001	A	EAI	ENTERGY ARKANSAS INC.	40011	EMPLOYMENT TAXES	FEES68	PROJECT RING	ASST	45		(45)
2001	A	EAI	ENTERGY ARKANSAS INC.	40011	EMPLOYMENT TAXES	FEES68	STAFFL. MANAGER - INTEGRATION COSTS	ASST	1,041		(1,041)
2001	A	EAI	ENTERGY ARKANSAS INC.	4194	EXP-CRMC POLITICAL & REL. ACT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	13,783		(13,783)
2001	A	EAI	ENTERGY ARKANSAS INC.	4194	EXP-CRMC POLITICAL & REL. ACT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	7,839		(7,839)
2001	A	EAI	ENTERGY ARKANSAS INC.	4195	OTHER DEDUCTIONS	ZNUCO	PROJECT RING	ASST	511		(511)
2001	A	EAI	ENTERGY ARKANSAS INC.	4195	OTHER DEDUCTIONS	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	6		(6)
2001	A	EAI	ENTERGY ARKANSAS INC.	4285	OTHER DEDUCTIONS	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	10		(10)
2001	A	EAI	ENTERGY ARKANSAS INC.	4285	OTHER DEDUCTIONS	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	1,387		(1,387)
2001	A	EAI	ENTERGY ARKANSAS INC.	500	OPER SUPERVISION & ENGINEERING	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	3,198		(3,198)
2001	A	EAI	ENTERGY ARKANSAS INC.	500	OPER SUPERVISION & ENGINEERING	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	786		(786)
2001	A	EAI	ENTERGY ARKANSAS INC.	507	RENTS	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	6		(6)
2001	A	EAI	ENTERGY ARKANSAS INC.	507	RENTS	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	10		(10)
2001	A	EAI	ENTERGY ARKANSAS INC.	517	OPERATION SUPERVISION & ENGR	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	688		(688)
2001	A	EAI	ENTERGY ARKANSAS INC.	517	OPERATION SUPERVISION & ENGR	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	1,990		(1,990)
2001	A	EAI	ENTERGY ARKANSAS INC.	525	RENTS	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	45		(45)
2001	A	EAI	ENTERGY ARKANSAS INC.	525	RENTS	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	773		(773)
2001	A	EAI	ENTERGY ARKANSAS INC.	528	MAINT SUPERVISION & ENGR	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	111		(111)
2001	A	EAI	ENTERGY ARKANSAS INC.	528	MAINT SUPERVISION & ENGR	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	1,828		(1,828)
2001	A	EAI	ENTERGY ARKANSAS INC.	540	OPER SUPERV & ENGINEERING	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	27,488		(27,488)
2001	A	EAI	ENTERGY ARKANSAS INC.	547	RENTS	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	33		(33)
2001	A	EAI	ENTERGY ARKANSAS INC.	580	OPERATION SUPERVISION & ENGR	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	7		(7)
2001	A	EAI	ENTERGY ARKANSAS INC.	582	STATION EXPENSES	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	231		(231)
2001	A	EAI	ENTERGY ARKANSAS INC.	585	METER EXPENSES	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	845		(845)
2001	A	EAI	ENTERGY ARKANSAS INC.	585	METER EXPENSES	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	1,063		(1,063)
2001	A	EAI	ENTERGY ARKANSAS INC.	590	MAINT SUPERVISION & ENGINEERING	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	37		(37)
2001	A	EAI	ENTERGY ARKANSAS INC.	590	MAINT SUPERVISION & ENGINEERING	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	165		(165)
2001	A	EAI	ENTERGY ARKANSAS INC.	592	MAINT. OF STATION EQUIPMENT	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	1,803		(1,803)
2001	A	EAI	ENTERGY ARKANSAS INC.	597	MAINTENANCE OF METERS	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	877		(877)
2001	A	EAI	ENTERGY ARKANSAS INC.	603	CUSTOMER RECORDS	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	3		(3)
2001	A	EAI	ENTERGY ARKANSAS INC.	603001	CUSTOMER RECORDS	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	1,803		(1,803)
2001	A	EAI	ENTERGY ARKANSAS INC.	603002	COLLECTION EXPENSE	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	489		(489)
2001	A	EAI	ENTERGY ARKANSAS INC.	607	SUPERVISION	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	3,305		(3,305)
2001	A	EAI	ENTERGY ARKANSAS INC.	609	INFORMATION & INSTRUCT ADV EX	FEES69	PROJECT RING	ASST	108		(108)
2001	A	EAI	ENTERGY ARKANSAS INC.	609	INFORMATION & INSTRUCT ADV EX	FEES69	STAFFL. MANAGER - INTEGRATION COSTS	ASST	4,474		(4,474)
2001	A	EAI	ENTERGY ARKANSAS INC.	610	MISC CUST SER INFORMATION EX	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	611	SUPERVISION	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	126		(126)
2001	A	EAI	ENTERGY ARKANSAS INC.	620	ADN & GENERAL SALARIES	FEES68	PROJECT RING	ASST	10		(10)
2001	A	EAI	ENTERGY ARKANSAS INC.	620	ADN & GENERAL SALARIES	FEES68	STAFFL. MANAGER - INTEGRATION COSTS	ASST	18,039		(18,039)
2001	A	EAI	ENTERGY ARKANSAS INC.	621	ADN & GENERAL SALARIES	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	204,306		(204,306)
2001	A	EAI	ENTERGY ARKANSAS INC.	621	ADN & GENERAL SALARIES	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	70,078		(70,078)
2001	A	EAI	ENTERGY ARKANSAS INC.	621	OFFICE SUPPLIES AND EXPENSES	FEES68	PROJECT RING	ASST	38		(38)
2001	A	EAI	ENTERGY ARKANSAS INC.	621	OFFICE SUPPLIES AND EXPENSES	FEES68	STAFFL. MANAGER - INTEGRATION COSTS	ASST	44,022		(44,022)
2001	A	EAI	ENTERGY ARKANSAS INC.	621	OFFICE SUPPLIES AND EXPENSES	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	1,748		(1,748)
2001	A	EAI	ENTERGY ARKANSAS INC.	621	OUTSIDE SERVICES EMPLOYED	FEES68	PROJECT RING	ASST	71		(71)
2001	A	EAI	ENTERGY ARKANSAS INC.	623	OUTSIDE SERVICES EMPLOYED	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	511,128		(511,128)
2001	A	EAI	ENTERGY ARKANSAS INC.	623	OUTSIDE SERVICES EMPLOYED	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	64,284		(64,284)
2001	A	EAI	ENTERGY ARKANSAS INC.	628	EMPLOYEE PENSION & BENEFITS	FEES68	PROJECT RING	ASST	2,861		(2,861)
2001	A	EAI	ENTERGY ARKANSAS INC.	628	EMPLOYEE PENSION & BENEFITS	FEES68	STAFFL. MANAGER - INTEGRATION COSTS	ASST	35,114		(35,114)
2001	A	EAI	ENTERGY ARKANSAS INC.	628	EMPLOYEE PENSION & BENEFITS	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	19,040		(19,040)
2001	A	EAI	ENTERGY ARKANSAS INC.	628	REGULATORY COMMISSION EXPENSE	FEES68	PROJECT RING	ASST	172		(172)
2001	A	EAI	ENTERGY ARKANSAS INC.	628	REGULATORY COMMISSION EXPENSE	FEES68	STAFFL. MANAGER - INTEGRATION COSTS	ASST	81		(81)
2001	A	EAI	ENTERGY ARKANSAS INC.	628	REGULATORY COMMISSION EXPENSE	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	13,039		(13,039)
2001	A	EAI	ENTERGY ARKANSAS INC.	6302	MISCELLANEOUS GENERAL EXPENSE	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	144,201		(144,201)
2001	A	EAI	ENTERGY ARKANSAS INC.	6302	MISCELLANEOUS GENERAL EXPENSE	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	11,720		(11,720)
2001	A	EAI	ENTERGY ARKANSAS INC.	6302	MISCELLANEOUS GENERAL EXPENSE	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	1		(1)
2001	A	EAI	ENTERGY ARKANSAS INC.	6302	ACTIVE DEVELOPMENT EXPENSES	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	7,487		(7,487)
2001	A	EAI	ENTERGY ARKANSAS INC.	631	RENTS	FEES68	PROJECT RING	ASST	1,387		(1,387)
2001	A	EAI	ENTERGY ARKANSAS INC.	631	RENTS	FEES68	STAFFL. MANAGER - INTEGRATION COSTS	ASST	175		(175)
2001	A	EAI	ENTERGY ARKANSAS INC.	631	RENTS	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	7,090		(7,090)
2001	A	EAI	ENTERGY ARKANSAS INC.	631	RENTS	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST	3,980		(3,980)
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - INTEGRATION COSTS	ASST	13,480		(13,480)
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY COSTS	ASST			
2001	A	EAI	ENTERGY ARKANSAS INC.	635	MAINTENANCE OF GENERAL PLANT	ZNUCO	STAFFL. MANAGER - REGULATORY				

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L	Total	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000	3001	3002	3003	3004	3005	3006	3007	3008	3009	3010	3011	3012	3013	3014	3015	3016	3017	3018	3019	3020	3021	3022	3023	3024	3025	3026	3027	3028	3029	3030	3031	3032	3033	3034	3035	3036	3037	3038	3039	3040	3041	3042	3043	3044	3045	3046	3047	3048	3049	3050	3051	3052	3053	3054	3055	3056	3057	3058	3059	3060	3061	3062	3063	3064	3065	3066	3067	3068	3069	3070	3071	3072	3073	3074	3075	3076	3077	3078	3079	3080	3081	3082	3083	3084	3085	3086	3087	3088	3089	3090	3091	3092	3093	3094	3095	3096	3097	3098	3099	3100	3101	3102	3103	3104	3105	3106	3107	3108	3109	3110	3111	3112	3113	3114	3115	3116	3117	3118	3119	3120	3121	3122	3123	3124	3125	3126	3127	3128	3129	3130	3131	3132	3133	3134	3135	3136	3137	3138	3139	3140	3141	3142	3143	3144	3145	3146	3147	3148	3149	3150	3151	3152	3153	3154	3155	3156	3157	3158	3159	3160	3161	3162	3163	3164	3165	3166	3167	3168	3169	3170	3171	3172	3173	3174	3175	3176	3177	3178	3179	3180	3181	3182	3183	3184	3185	3186	3187	3188	3189	3190	3191	3192	3193	3194	3195	3196	3197	3198	3199	3200	3201	3202	3203	3204	3205	3206	3207	3208	3209	3210	3211	3212	3213	3214	3215	3216	3217	3218	3219	3220	3221	3222	3223	3224	3225	3226	3227	3228	3229	3230	3231	3232	3233	3234	3235	3236	3237	3238	3239	3240	3241	3242	3243	3244	3245	3246	3247	3248	3249	3250	3251	3252	3253	3254	3255	3256	3257	3258	3259	3260	3261	3262	3263	3264	3265	3266	3267	3268	3269	3270	3271	3272	3273	3274	3275	3276	3277	3278	3279	3280	3281	3282	3283	3284	3285	3286	3287	3288	3289	3290	3291	3292	3293	3294	3295	3296	3297	3298	3299	3300	3301	3302	3303	3304	3305	3306	3307	3308	3309	3310	3311	3312	3313	3314	3315	3316	3317	3318	3319	3320	3321	3322	3323	3324	3325	3326	3327	3328	3329	3330	3331	3332	3333	3334	3335	3336	3337	3338	3339	3340	3341	3342	3343	3344	3345	3346	3347	3348	3349	3350	3351	3352	3353	3354	3355	3356	3357	3358	
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Year	Entity	Account	Description	Debit	Credit	Balance
2001	ENCI	4385	OTHER DEDUCTIONS			
2001	ENCI	4386	OTHER DEDUCTIONS			
2001	ENCI	4387	OTHER DEDUCTIONS			
2001	ENCI	4388	OTHER DEDUCTIONS			
2001	ENCI	4389	OTHER DEDUCTIONS			
2001	ENCI	4390	OTHER DEDUCTIONS			
2001	ENCI	4391	OTHER DEDUCTIONS			
2001	ENCI	4392	OTHER DEDUCTIONS			
2001	ENCI	4393	OTHER DEDUCTIONS			
2001	ENCI	4394	OTHER DEDUCTIONS			
2001	ENCI	4395	OTHER DEDUCTIONS			
2001	ENCI	4396	OTHER DEDUCTIONS			
2001	ENCI	4397	OTHER DEDUCTIONS			
2001	ENCI	4398	OTHER DEDUCTIONS			
2001	ENCI	4399	OTHER DEDUCTIONS			
2001	ENCI	4400	OTHER DEDUCTIONS			
2001	ENCI	4401	OTHER DEDUCTIONS			
2001	ENCI	4402	OTHER DEDUCTIONS			
2001	ENCI	4403	OTHER DEDUCTIONS			
2001	ENCI	4404	OTHER DEDUCTIONS			
2001	ENCI	4405	OTHER DEDUCTIONS			
2001	ENCI	4406	OTHER DEDUCTIONS			
2001	ENCI	4407	OTHER DEDUCTIONS			
2001	ENCI	4408	OTHER DEDUCTIONS			
2001	ENCI	4409	OTHER DEDUCTIONS			
2001	ENCI	4410	OTHER DEDUCTIONS			
2001	ENCI	4411	OTHER DEDUCTIONS			
2001	ENCI	4412	OTHER DEDUCTIONS			
2001	ENCI	4413	OTHER DEDUCTIONS			
2001	ENCI	4414	OTHER DEDUCTIONS			
2001	ENCI	4415	OTHER DEDUCTIONS			
2001	ENCI	4416	OTHER DEDUCTIONS			
2001	ENCI	4417	OTHER DEDUCTIONS			
2001	ENCI	4418	OTHER DEDUCTIONS			
2001	ENCI	4419	OTHER DEDUCTIONS			
2001	ENCI	4420	OTHER DEDUCTIONS			
2001	ENCI	4421	OTHER DEDUCTIONS			
2001	ENCI	4422	OTHER DEDUCTIONS			
2001	ENCI	4423	OTHER DEDUCTIONS			
2001	ENCI	4424	OTHER DEDUCTIONS			
2001	ENCI	4425	OTHER DEDUCTIONS			
2001	ENCI	4426	OTHER DEDUCTIONS			
2001	ENCI	4427	OTHER DEDUCTIONS			
2001	ENCI	4428	OTHER DEDUCTIONS			
2001	ENCI	4429	OTHER DEDUCTIONS			
2001	ENCI	4430	OTHER DEDUCTIONS			
2001	ENCI	4431	OTHER DEDUCTIONS			
2001	ENCI	4432	OTHER DEDUCTIONS			
2001	ENCI	4433	OTHER DEDUCTIONS			
2001	ENCI	4434	OTHER DEDUCTIONS			
2001	ENCI	4435	OTHER DEDUCTIONS			
2001	ENCI	4436	OTHER DEDUCTIONS			
2001	ENCI	4437	OTHER DEDUCTIONS			
2001	ENCI	4438	OTHER DEDUCTIONS			
2001	ENCI	4439	OTHER DEDUCTIONS			
2001	ENCI	4440	OTHER DEDUCTIONS			
2001	ENCI	4441	OTHER DEDUCTIONS			
2001	ENCI	4442	OTHER DEDUCTIONS			
2001	ENCI	4443	OTHER DEDUCTIONS			
2001	ENCI	4444	OTHER DEDUCTIONS			
2001	ENCI	4445	OTHER DEDUCTIONS			
2001	ENCI	4446	OTHER DEDUCTIONS			
2001	ENCI	4447	OTHER DEDUCTIONS			
2001	ENCI	4448	OTHER DEDUCTIONS			
2001	ENCI	4449	OTHER DEDUCTIONS			
2001	ENCI	4450	OTHER DEDUCTIONS			

SUMMARY OF ESI BILLINGS TO NON-UTILITY  
ASSOCIATE COMPANIES FOR THE PERIOD  
JUNE 1999 - NOVEMBER 2001

Period		ESI Billings to EEI Subject to Surcharge	5% Surcharge - EEI	ESI Billings to EPI Subject to Surcharge	5% Surcharge - EPI	5% Surcharge - Total
June-99	(a)	2,848,512	142,426	62,089	3,104	65,193
Jul-99	(a)	1,913,839	95,692	82,891	4,145	87,036
August-99	(a)	2,342,738	117,137	66,055	3,303	69,358
Sep-99		1,549,883	77,493	76,924	3,846	80,770
October-99		1,809,074	90,454	108,551	5,428	113,978
Nov-99		2,143,448	107,172	77,749	3,887	81,636
December-99		2,638,240	131,912	74,340	3,717	78,057
Jan-00		860,301	43,015	20,631	1,032	21,662
February-00		1,200,957	61,048	20,732	1,037	21,769
Mar-00		1,456,857	72,843	26,573	1,329	27,901
April-00		1,738,375	86,919	24,841	1,242	26,084
May-00		1,755,440	87,772	33,842	1,692	35,535
June-00		3,780,896	189,045	49,457	2,473	51,930
Jul-00		2,362,166	118,106	25,771	1,289	27,059
August-00		2,567,059	128,353	23,721	1,186	24,907
Sep-00		2,869,443	143,472	31,278	1,564	32,842
October-00		3,341,172	167,059	28,431	1,422	29,852
Nov-00		575,349	28,767	16,424	821	17,245
December-00		6,141,700	307,085	60,599	3,030	63,829
Jan-01		2,093,089	104,654	15,451	773	16,223
February-01		3,134,053	156,703	29,566	1,478	31,045
Mar-01		2,934,091	146,705	25,061	1,253	26,314
April-01		3,422,991	171,150	22,898	1,145	24,043
May-01		4,107,058	205,353	19,578	979	20,556
June-01		4,878,540	243,927	22,028	1,101	23,130
Jul-01		2,227,291	111,365	13,934	697	14,631
August-01		2,799,363	139,968	19,687	984	140,952
Sep-01		3,615,685	180,784	17,843	892	18,735
October-01		3,327,264	166,365	18,037	902	18,939
Nov-01		3,700,005	185,000	14,721	736	15,457
TOTALS		80,134,859	4,007,745	1,129,702	56,485	1,308,468
(a) The 5% surcharge for these months was billed in September 1999 as the SEC's						
June 22, 1999 Order was not implemented by Entergy until September 1999.						



EXHIBIT D

SUMMARY OF ENTERGY REGULATED UTILITY BILLINGS  
TO NON-UTILITY ASSOCIATE COMPANIES FOR THE PERIOD  
JUNE 1998 - NOVEMBER 2001

Period	EAI Billings Subject to Surcharge	6% Surcharge - EAI	EAI Billings Subject to Surcharge	6% Surcharge - EAI	EAI Billings Subject to Surcharge	6% Surcharge - EAI	EAI Billings Subject to Surcharge	6% Surcharge - EAI	EAI Billings Subject to Surcharge	6% Surcharge - EAI	EAI Billings Subject to Surcharge	6% Surcharge - EAI
June-98	60,860	3,043	20,915	1,046	1,273	64	8,374	419				
July-98	25,307	1,265	61,369	2,968	13,734	668	10,422	521				
August-98	15,059	759	60,659	2,923	12,216	611	34,053	1,703	1,296	64		
Sept-98	20,145	1,017	60,268	2,909	4,077	204	7,500	368				
October-98	13,625	691	61,698	2,883	2,431	122	13,204	650				
Nov-98	25,002	1,250	65,404	2,825			1,895	93				
December-98	2,854	135	30,400	1,970			416	20	2,744	367	16,833	932
Jan-99	2,229	(11)	62,643	2,932	1,391	64	4,176	200				
February-99	27,362	1,368	63,361	3,018	4,204	218	388	19,339				
March-99	39,205	1,910	62,251	2,912			8,053	371				
April-99	67,237	3,352	65,951	2,895	19,729	968	2,000	103				
May-99	51,341	2,566	62,340	2,817	16,960	838	968	49				
June-99	34,101	1,705	72,740	3,537	16,003	800	3,023	176				
July-99	27,561	1,378	28,000	1,340	11,000	(69)	260	13				
August-99	40,194	2,010	76,175	3,609	8,358	417	33,254	1,605	403	25	146	7
Sept-99	34,066	1,703	30,631	1,527			3,051	153				
October-99	49,157	2,458	30,945	1,546	346	12	3,170	159	36	2		
November-99	(7,277)	(361)	27,263	1,368	4,834	227	2,459	123	197	10		
Dec-99	1,166	59	27,762	1,380	1,539	17	2,058	131	10	0		
January-00	6,500	325	22,702	1,138				227				
Feb-00	1,266	63	24,440	1,242	2,186	110	6,070	294				
March-00	4,769	235	25,671	1,250	3,842	191	34,194	1,710				
April-00			11,185	560	(47,287)	(2,364)	34,361	1,708			(2,544)	(142)
May-00	3,494	175	32,768	1,540	(47,570)	(2,378)	40,487	4,028				
June-00	8,840	332	15,121	758	100,833		100,833	5,047			6,639	342
July-00	13,312	666	66,172	3,408	1,137	57	84,268	4,214				
August-00	8,391	420	64,618	2,728	1,530	76	61,629	4,006			26,810	1,441
Sept-00	3,053	153	39,501	1,940	3,931	197	49,381	2,467				
October-00	1,009	53	44,361	2,219	6,960	287	67,798	3,397	1,710	60		
Nov-00								3,397				
TOTALS	579,844	28,060	1,074,138	53,768	32,830	1,640	748,422	37,270	11,762	560	51,651	2,690

1) The 6% surcharge for June months was billed in September 1999 in the EEC's.  
June 22, 1999 Order was not implemented by Entergy until September 1999.

EC Examination

SI Billings

Pro Forma Analysis of Corporate Governance Costs - 2000

Department (A)	Total Costs	30% Allocation to Parent	Total Amount Billable to Parent	Total Amount Billable to EEI	Total Amount Billable to EPI	Total Amount Billable to Shareholders	Percentage Billable to Shareholders
Accounting	633,848	180,084	11,928	23,358	3,485	38,739	6.11%
IT	1,893,820	568,048	76,204	459,304	21,938	858,028	26.49%
Finance	2,093,959	628,088	176,478	346,866	2,381	524,841	25.19%
Investor Relations	2,817,898	845,278	2,258,895	58,287	2,232	2,317,414	82.25%
Internal Audit	1,573,595	472,675	28,872	380,889	8	378,589	23.50%
Security	8,783,498	2,636,049	287,108	959,542	30,090	1,278,749	14.52%
Strategic Planning	4,940,877	1,482,263	76,143	1,818,879	13,867	1,708,988	34.69%
Legal	15,354,118	4,606,206	1,242,179	2,301,285	7,974	3,951,368	25.15%
Corporate Communications/Public Relations	2,390,487	719,948	988,225	68,884	410	1,057,487	44.07%
Human Resources (B)							
<b>Total</b>	<b>40,861,888</b>	<b>12,188,888</b>	<b>5,141,876</b>	<b>6,184,222</b>	<b>82,384</b>	<b>11,408,882</b>	<b>28.13%</b>

Validation of Actual 2000 Billings

	Direct Billings	Allocated Billings	Total Billings
<b>Total 2000 ESI Billings</b>	188,172,000	408,840,000	577,812,000
<b>Billings to Shareholders:</b>			
Parent (ETR)	11,620,000	1,716,000	13,336,000
EEI	20,323,000	6,828,000	28,151,000
EPI	79,000	292,000	371,000
<b>Total Shareholder Billings</b>	<b>32,022,000</b>	<b>10,836,000</b>	<b>42,858,000</b>

Footnotes

(A) The listed departments, along with the related costs, are those departments identified by the SEC in their examination manual as "corporate governance" departments for a service company. (Please also refer to Ennergy's response to the SEC's Initial Examination Request #61 for Ennergy Corporation.)

(B) In the June 2001 Recommendations and Examination Findings of Service Companies, Item A, Holding Company Costs, the SEC Staff detailed the types of officer and director specific benefit plans that should be categorized as Human Resources corporate governance costs. Ennergy currently does not use separate project codes to capture the costs associated with ESI officer and director specific benefit plans. Certain of Ennergy's plans cover officers from all legal entities (not just ESI), others cover middle management employees up through the officer level and others cover all employees, including officers. Because the officer and director specific costs for these plans cannot be readily identified and separated, these costs have not been included in our pro forma analysis.



OFFICE OF  
PUBLIC UTILITY REGULATION

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

May 7, 2002

Mr. Nathan Langston  
Senior Vice President and  
Chief Accounting Officer  
Entergy Services, Inc.  
Post Office Box 61000  
New Orleans, La. 70161

Dear Mr. Langston:

The Examination Staff has reviewed your January 4, 2002 letter and our responses are included below. We would appreciate your response to the findings of this examination letter no later than May 31, 2002.

**Finding 1 (Item 3):**

The final decision on the Entergy PAC allocation issues will be deferred until the Entergy Corporation's ("Parent" or "Entergy") proposed study is completed. We ask that you commit to a date to complete this study and insert that date in your response to this examination letter.

**Finding 2 (Item 4):**

The final decision on the Entergy study of the allocation of lobbying and political action activity costs will be deferred until Entergy's proposal is completed. We ask that you commit to a date to complete this study and insert that date in your response to this examination letter.

**Finding 3 (Item 6):**

You make the statement that the Facilities loader clearing process achieves substantially the same result as allocating floor space based on labor dollars billed. Provide the Examination Staff a copy of the analysis you completed in order to make the above statement.

**Finding 4 (Item 7):**

This Item is now closed.

**Finding 5 (Item 11):**

Entergy has disagreed with the Examination Staff's interpretation of Rule 45 (c). Entergy also requested a meeting with the Director of the Office of Public Utility Regulation ("OPUR") and other appropriate Commission Staff to discuss the issue. After inquiries to the Assistant Director of OPUR and other staff personnel, we could not confirm that any meeting has been requested.

The Rule 45(c) adopting release, HCAR #21968 (March 18, 1981), stated in its response, to changing the Rule 45(c)(4) public comment language of a tax agreement excluding a "subsidiary" company to read instead excluding "associate companies", that a "holding company will not normally have a positive corporate taxable income, since intercompany dividends, its principal resource, are excluded". This change was not an oversight and was envisioned by the Commission staff in the Commission's adoption of Rule 45(c). The Commission structured Rule 45(c) as an allocation system that would channel tax benefits to the subsidiary that earned the benefit while adhering to the principle that the "tax apportioned to any subsidiary shall not exceed the separate return tax of such subsidiary" (see Rule 45(c)(2)(ii)). The proposing release language for Rule 45(c)(5) and the final rule language deliberately distinguished between "associate companies" paying their "positive allocation" (or tax liability) while only "subsidiary companies" with a "negative allocation" (tax credit or tax benefit) are to receive payment for their own tax credits. The Commission's emphasis for Rule 45(c) and the only correct legal interpretation was the "subsidiary" member of the tax allocation agreement to be in receipt of their tax benefits. The holding company as an associate company would have to, through the application-declaration process, argue for similar fair and equitable treatment.

It is also very clear to the Examination Staff that Entergy cannot just adopt a tax allocation agreement that allows a holding company to carryforward and/or retain tax benefits attributable to holding company expenses in order to offset the loss against a subsequent year tax liability without having first filed for such approval under Section 12(b) and Rule 45(a). The carryforward character of Rule 45(c) proposing release that addresses the carryover provisions can only be interpreted in light of the same distinctions between subsidiary companies and associate company members of a consolidated tax return.

We asked Entergy to comply with Public Utility Holding Company Act of 1935 ("PUHCA") in our Examination Staff letter of November 27, 2001. We are asking you again for the second time.

The adopting release clearly stated that no provision was made in the rule for amending the tax agreement. Because of this provision the only recourse to Entergy is to file an application-declaration under Section 12(b) and Rule 45(a) to seek authorization from the Commission under PUHCA to approve a tax allocation agreement that deviates from Rule 45(c). On these specific points, I direct you to the National Grid order of March 15,

2000, HCAR No. 27154 and the Progress Energy order of April 18, 2002, HCAR No. 27522. We also point out that the adopting release stated that any amendment with a retroactive effect will not be treated as a routine filing.

The Examination Staff also points-out that where changes in tax law occur or changes by the IRS take place after a return is filed that the 60-day procedure of Rule 45(c)(6) exists to lessen the burden of having to file an application-declaration. This use of the rule through a 60-day notification procedure is not meant to allow for a deviation from the core standards of Rule 45(c). The proposing release notes that:

"While tax agreements inconsistent with the rule may, in principle, still be applied for under rule 45(a), such action is not expected. It would be justified only in truly unforeseen and exceptional circumstances."

**Finding 6 (Item 14):**

This Item is now closed.

**Finding 7 (Item 15):**

This Item is now closed.

**Finding 8 (Item 20):**

Please provide us with the dates for receiving the audit scope for the next Entergy Services, Inc. ("ESI") billing and allocation audit and the estimated date (or at least the general time period) for the expected completion of the audit.

**Finding 9 (Item 22):**

It is the position of the Examination Staff that a "formalized benchmarking program" is a program of periodic review of certain functions. The type of analysis presented in your response related to the Legal Department, Information Services, and Investor Relations is the type of analysis/review we are looking for in benchmarking. We would like to see this documented on a regular basis as you have done in the letter. It is important that Entergy sustain the economical and efficient standards of Sections 13(b) by having available a periodic benchmarking system.

**Finding 10 (Item 27):**

Please provide the Examination Staff an indication of when you will meet or have met with Mr. Leonard and Mr. Hintz. Please report to us the results of your meeting. At that point, we will determine if additional follow-up is necessary which might include new project codes and allocation methods.

**Finding 11 (Item 30):**

The ASST allocation method as calculated by Entergy eliminates the asset "Investment in subsidiaries" when calculating the Parent company assets for the formula. This is why the percentage to the Parent (approximately 2%) is so low. The Examination Staff has disagreed with this calculation with other companies. We do not believe in the "double-counting" argument. The "double-counting" involves including the investment in subsidiaries as an asset on the Parent and the assets of the individual subsidiaries. If the Parent did not have the investment in the subsidiaries, they would have that asset in cash or some other vehicle and it would be counted as an asset. We first have to address the proper calculation of the allocation and then the fairness. Please recalculate the asset method and present your findings to the Examination Staff.

**Finding 12 (Item 33):**

The first sentence to your response is confusing. It sounds as if the Parent also directly pays (cuts checks) for many of its own expenses in addition to costs billed from ESI. If this is the case, please explain how this is accomplished and what types of costs are paid. Entergy has made the argument that when Parent company and other non-regulated companies allocated percentages are combined and examined for corporate governance costs that approximately 28% was charged to these companies (i.e. shareholder cost). We accept and support this argument. The Examination Staff, in looking at the fairness question, is willing to consider the amounts charged to shareholders versus charged to ratepayers (regulated companies).

Exclusive of corporate governance costs, the specific costs items should be evaluated. For example, you discuss costs of senior executive officers and the appropriateness of using the ASST method. As discussed in the prior Item, the ASST is calculated incorrectly and therefore the costs allocated are incorrect. The Number of Employees Method is another one you present in the discussion. Again, since you exclude the Parent company as having any employees, they would receive little or no costs allocated using this method. You have committed to a further study of the types of services charged to project codes C31255 (Operations-Office of the CEO), C08500 (Operations-ETR President and COO), FSPVPI (Operations-VP Strategic Planning) and F10445 (Entergy Consolidated Tax Services). The Examination Staff would like to see the results of this study before making a final conclusion on this Item.

**Finding 13 (Item 42):**

- (A) ESI committed to meeting with appropriate personnel charging time and expenses to project codes FSPVPI and F10555. The Examination Staff would like to review the results of those meeting before final acceptance on this Item.
- (B) We understand this project code (R16447) was closed January 1, 2002. Is there a new code established to accumulate these type costs? Or is this function eliminated?



(C) This Item is closed

**Finding 14 (Item 44):**

The determination of this Item hinges on the proper calculation of the ASST method as discussed in Item 11. The Examination Staff will hold judgement on agreeing with this response until the ASST allocation method issue is resolved.

**Finding 15 (Item 45):**

The Examination Staff agrees with your response on Goldberg, Marchesano Partners, Inc. Classic Foundation, Inc. and Cajun Made Golf Products. The Media Direct and International Business Publishers, Inc. response suffer from the problem of allocation using the ASST method (which is calculated incorrectly). The proper allocation of these two vendor costs remains open pending the resolution on the ASST method.

**Finding 16 (Item 52):**

Entergy has committed that the cost of certain prospective invoices, such as (Aramark Sports and Entertainment costs, Wayne Leonard and Robert Luft travel costs, Theme Parks, etc. will be billed using a method that allocates a fair and equitable portion either directly or indirectly to the Parent company. Entergy expressed its desire not to reallocate the costs for these items as outlined in the examination due to the date of the invoices and the effort to rebill and adjust prior year earnings. The costs should be reallocated, with the adjustment made in the current year so that prior year financials do not have to be restated. The Examination Staff also requests further quantification on the method Entergy is planning to use. Will this be a new allocation method? Please expand your response.

**NEW ITEM**

The Examination Staff has added some new questions to our Examination, since the Entergy examination that is being asked of all companies. Please respond to the following questions:

1. The Commission's examination program of registered holding company systems ("RHC") under PUHCA centers around three major issues:
  - (1) Do all three of the functional components of a registered holding company, holding company, utility and non-utility, operate under positive financial performance goals;
  - (2) What is the purpose of the corporate and/or legal entities formed by the RHC and the propriety of corporate governance; and

**(3) How effective are the RHCs internal controls and how far down the chain of companies within the RHC umbrella do they reach.**


Financial performance under the above standards is a measure of profitability, not as a requirement of PUHCA but an objective of each RHC that acts to protect investors and consumers by not becoming a detriment to their protective standards. Corporate structure and governance looks at the extensiveness of management knowledge of the business functions of the RHCs and communication and coordination of RHC policy throughout the system. Internal controls and procedures is a required principle under PUHCA that mandates (Sections 13, 14 and 15) full and complete financial statement reporting and consolidation combined with the identification of all affiliate transactions between the companies that control the RHC.

We are asking that Entergy provide a full and complete explanation for each of the following questions:

- (a) What internal controls are in place at Entergy that enables executive management to know that all expense, financial, acquisition and corporate structure transactions have been accounted for, recorded and/or disclosed to books and records and are done so at the proper corporate level within the RHC?
- (b) What internal controls are in place that monitors the use of proceeds of any Entergy equity investment and the leveraging of or commitment to any other funds in non-utility businesses?
- (c) What internal and external controls are in place that identifies and reports (i) any off the balance sheet financings or investments and (ii) the formation of any corporate or business entities formed to hold, control or own any type of investment, asset or liability?

We ask that Entergy provide flow-charts, organization charts, chain-of-command structure, executive review procedures, investment threshold level approval procedures or any other type of quality oversight procedures that are in place and designed to identify the controls that are in place as to the above three questions. We also ask that Entergy specifically identify problems they either foresee or know have existed from their efforts to achieve the above levels of control.

Sincerely,

  
Robert P. Wason  
Chief Financial Analyst



Entergy Services, Inc.  
Post Office Box 61000  
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nlangst@entergy.com

Nathan E. Langston  
Senior Vice President & Chief Accounting Officer

May 31, 2002

Mr. Robert P. Wason  
Chief Financial Analyst  
Office of Public Utility Regulation  
Division of Investment Management  
Securities and Exchange Commission  
450 Fifth Street, N. W.  
Judiciary Plaza  
Washington, D.C. 20549

Re: Entergy Response to Findings and Actions Required (May 7, 2002)  
Examination of Entergy Corporation ("Entergy" or "Parent"), Entergy Services, Inc.  
("ESI"), Entergy Enterprises, Inc. ("EEI"), and Entergy Power, Inc. ("EPI")

Dear Mr. Wason:

This letter is in response to the remaining Findings and Actions Required stated in your letter dated May 7, 2002 in connection with the above referenced companies. As requested in your letter, we submit the following responses to the Staff's Findings:

**Finding 1 (Item 3):**

The final decision on the Entergy PAC allocation issues will be deferred until the Entergy Corporation's ("Parent" or "Entergy") proposed study is completed. We ask that you commit to a date to complete this study and insert that date in your response to this examination letter.

**Entergy Response to Finding 1:**

Entergy's PAC costs are coordinated by Entergy's Governmental Affairs Departments and are closely related to the costs that are the subject of the Examination Staff's Finding 2. Entergy will include the allocation of its PAC costs in the study referred to in our response to Finding 2 below. Entergy commits that it will complete this study and report the findings to the Staff by August 31, 2002.

**Finding 2 (Item 4):**

The final decision on the Entergy study of the allocation of lobbying and political action activity costs will be deferred until Entergy's proposal is completed. We ask that you commit to a date to complete this study and insert that date in your response to this examination letter.

**Entergy Response to Finding 2:**

Entergy commits that it will complete this study and report the findings to the Staff by August 31, 2002. This study will also include the specific PAC costs referred to in the Examination Staff's Finding 1 above.

**Finding 3 (Item 6):**

You make the statement that the Facilities loader clearing process achieves substantially the same result as allocating floor space based on labor dollars billed. Provide the Examination Staff a copy of the analysis you completed in order to make the above statement.

**Entergy Response to Finding 3:**

The analysis included as Exhibit A supports Entergy's statement that the Facilities loader clearing process achieves substantially the same result as allocating floor space based on labor dollars billed. This analysis provides a comparison of Facilities loader percentages to payroll dollars billed percentages for 2000. As you will note, the percentages are materially the same.

**Finding 4 (Item 7):**

This Item is now closed.

**Finding 5 (Item 11)**

**Entergy Response to Finding 5:**

Entergy's response to this Finding will be submitted in a supplemental response to be provided to the Staff on or before July 1, 2002.

**Finding 6 (Item 14):**

This Item is now closed.

**Finding 7 (Item 15):**

This Item is now closed.

**Finding 8 (Item 20):**

Please provide us with the dates for receiving the audit scope for the next Entergy Services, Inc. ("ESI") billing and allocation audit and the estimated date (or at least the general time period) for the expected completion of the audit.

**Entergy Response to Finding 8:**

Entergy has provided the Staff with both the audit scope and the final audit report on the most recent ESI billing and allocation audit. Specifically, Ms. Gina Morello, former Manager of Risk Management Services, emailed the scope for this audit to Mr. Dave Marsh on February 21, 2002. Ms. Morello emailed the final audit report to both Mr. Robert Wason and Mr. Dave Marsh on May 16, 2002. In the event that these email transmittals were not received, hard copies of the audit scope and the final audit report are attached as Exhibits B and C, respectively.

**Finding 9 (Item 22):**

It is the position of the Examination Staff that a "formalized benchmarking program" is a program of periodic review of certain functions. The type of analysis presented in your response related to the Legal Department, Information Services, and Investor Relations is the type of analysis/review we are looking for in benchmarking. We would like to see this documented on a regular basis as you have done in the letter. It is important that Entergy sustain the economical and efficient standards of Sections 13(b) by having available a periodic benchmarking system.

**Entergy Response to Finding 9:**

Entergy commits that it will continue to routinely take steps to insure the effectiveness and efficiency of its business processes, and therefore, its costs. These steps may include, but are not limited to, best practices analyses, target setting, performance management, process improvement initiatives, internal reporting and accountability by management, and benchmarking studies. Entergy will continue to track and document these various studies and/or analyses and will provide copies of any studies and/or analyses to the Staff upon request.

**Finding 10 (Item 27):**

Please provide the Examination Staff an indication of when you will meet or have met with Mr. Leonard and Mr. Hintz. Please report to us the results of your meeting. At that point, we will determine if additional follow-up is necessary which might include new project codes and allocation methods.

**Entergy Response to Finding 10:**

Entergy commits that ESI representatives will meet with Messrs. Leonard and Hintz prior to August 31, 2002 to review the nature of services rendered by them and their time and expense charging procedures for such services. Entergy will report the results of these meetings to the Staff by August 31, 2002.

**Finding 11 (Item 30):**

The ASST allocation method as calculated by Entergy eliminates the asset "Investment in subsidiaries" when calculating the Parent company assets for the formula. This is why the percentage to the Parent (approximately 2%) is so low. The Examination Staff has disagreed with this calculation with other companies. We do not believe in the "double-counting" argument. The "double-counting" involves including the investment in subsidiaries as an asset on the Parent and the assets of the individual subsidiaries. If the Parent did not have the investment in the subsidiaries, they would have that asset in cash or some other vehicle and it would be counted as an asset. We first have to address the proper calculation of the allocation and then the fairness. Please recalculate the asset method and present your findings to the Examination Staff.

**Entergy Response to Finding 11:**

In this Finding, the Staff takes exception to Entergy's calculation of its Total Assets (ASST) allocation method. From a computational perspective, it appears that both the Staff and Entergy agree that the denominator in this calculation should be consolidated assets as opposed to combined assets. The Staff's issue appears to be with the numerator in this calculation. Entergy's structure is such that the Parent company functions as a funding company. The proceeds from the issuance of Entergy Corporation stock are used to invest in the Entergy subsidiaries. Given Entergy's structure, the Parent company would not have an asset in cash or some other vehicle if it had not made the investment in subsidiaries. Absent the intent to invest in the subsidiaries, there would be no business purpose for the Parent company to issue stock. In addition, the subsidiary companies would not have the cash or some other vehicle if the Parent company had not made the investment in subsidiaries or, alternatively, unless they had obtained financing from some other source. As presented in Entergy's consolidated financial statements, prepared in accordance with generally accepted accounting principles (ARB-51, par. 6), it is the assets of the subsidiaries that survive at the consolidated level. The use of combined financial statements is not a factual representation of assets. Entergy believes that its calculation of the ASST allocation method is accurate.

Additionally, this ASST method, as currently calculated, was used to allocate many of the shared or allocable corporate governance costs presented in Exhibit E that was included in Entergy's January 4, 2002 response to the Staff's Findings and Actions Required. The analysis presented in Exhibit E demonstrates that a fair amount of corporate governance costs have been charged to the Parent company. In the latter half of Finding 11, the Staff states that, "We first have to address the proper calculation of the allocation and then the fairness." Entergy believes that our response to this Finding clearly documents Entergy's view on the accuracy of its current ASST calculation. Entergy also believes that the fairness of this method is supported by our response to Finding 12 below and the Staff's own conclusions about the fairness as documented in that Finding.

**Finding 12 (Item 33):**

The first sentence to your response is confusing. It sounds as if the Parent also directly pays (cuts checks) for many of its own expenses in addition to costs billed from ESI. If this is the case, please explain how this is accomplished and what types of costs are paid. Entergy has made the argument that when Parent company and other non-regulated companies allocated percentages are combined and examined for corporate governance costs that approximately 28% was charged to these companies (i.e. shareholder cost). We accept and support this argument. The Examination Staff, in looking at the fairness question, is willing to consider the amounts charged to shareholders versus charged to ratepayers (regulated companies).

Exclusive of corporate governance costs, the specific cost items should be evaluated. For example, you discuss costs of senior executive officers and the appropriateness of using the ASST method. As discussed in the prior Item, the ASST is calculated incorrectly and therefore the costs allocated are incorrect. The Number of



Employees Method is another one you present in the discussion. Again, since you exclude the Parent company as having any employees, they would receive little or no costs allocated using this method. You have committed to a further study of the types of services charged to project codes C31255 (Operations-Office of the CEO), C08500 (Operations-ETR President and COO), FSPVPI (Operations-VP Strategic Planning) and F10445 (Entergy Consolidated Tax Services). The Examination Staff would like to see the results of this study before making a final conclusion on this item.

**Entergy Response to Finding 12:**

As a System, Entergy's accounting processes are such that legal entity specific costs not related to services provided by ESI can be charged directly to a specific legal entity, i.e. the costs are not billed through ESI. In the case of the Parent company, these direct charges relate primarily to costs associated with the annual shareholder meeting, fees and expenses related to the Entergy Board of Directors and general and administrative expenses of the Chairman that are not related to any legal entity or project. In 2000, these direct charges to the Parent company totaled approximately \$5,110,000 (exclusive of merger-related transaction costs).

In our January 4, 2002 response, Entergy provided the Staff with a pro forma analysis of corporate governance costs based on 2000 billings (Exhibit E of that response). This analysis included total corporate governance costs billed by ESI, both direct and allocated, to the Parent company and shareholders. The analysis showed that approximately 28% of total ESI corporate governance costs were billed to shareholders. As noted above by the Staff in this Finding, the Staff accepts and supports the fairness of the amount of corporate governance charged to shareholders (Parent company and non-regulated companies) by Entergy. Entergy's January 4, 2002 response also noted that the analysis presented in Exhibit E excluded any corporate governance type costs charged directly to the Parent company and the non-regulated companies, i.e. not billed through ESI. As noted above, direct charges to the Parent company totaled approximately \$5,110,000 in 2000. The types of costs included in this total meet the SEC's definition of corporate governance costs. Including these Parent company directly charged corporate governance costs and corporate governance costs directly charged to the non-regulated companies further supports the fairness of Entergy's corporate governance costs charged to shareholders.

In this Finding, the Staff again refers to the calculation of Entergy's ASST method and their belief that the costs allocated using this method are incorrect. With regard to this issue, please see Entergy's response to Finding 11 above. The Staff has also requested that Entergy conduct a study of the types of services charged to project codes C31255 (Operations-Office of the CEO), C08500 (Operations-ETR President and COO), FSPVPI (Operations-VP Strategic Planning) and F10445 (Entergy Consolidated Tax Services). Each of these project codes currently uses the ASST allocation method. The ASST allocation method was selected because the costs associated with these project codes are driven by the oversight and stewardship of corporate assets. The types of costs associated with these project codes meet the Staff's definition of corporate governance

costs and these project codes are included in the summary totals presented in Entergy's Exhibit E referred to above. Entergy believes that its use of the ASST method, and as currently calculated, results in a fair amount of corporate governance charged to shareholders (Parent company and non-regulated companies). Further, with the use of this ASST method and the application of cost causation principles, Entergy believes that it meets the Staff's definition of fairness. Entergy commits that ESI representatives will conduct a further study of the types of services charged to project codes C31255, C08500, FSPVP1 and F10445. Entergy will report the results of this study to the Staff by August 31, 2002.

**Finding 13 (Item 42):**

- (A) ESI committed to meeting with appropriate personnel charging time and expenses to project codes FSPVP1 and F10555. The Examination Staff would like to review the results of those meeting before final acceptance on this Item.

**Entergy Response to Finding 13(A):**

Entergy commits that ESI representatives will meet with personnel charging time and expenses to project codes FSPVP1 and F10555 prior to August 31, 2002. Entergy will report the results of these meetings to the Staff by August 31, 2002.

- (B) We understand this project code (R16447) was closed January 1, 2002. Is there a new code established to accumulate these type costs? Or is this function eliminated?

**Entergy Response to Finding 13(B):**

Project code R16447, General Market Research, was closed effective January 1, 2002. This general project code was replaced with codes that bill the regulated companies and the non-regulated companies separately, i.e. there are no market research-related project codes that allocate to both the regulated and non-regulated companies.

- (C) This Item is closed

**Finding 14 (Item 44):**

The determination of this Item hinges on the proper calculation of the ASST method as discussed in Item 11. The Examination Staff will hold judgement on agreeing with this response until the ASST allocation method issue is resolved.

**Entergy Response to Finding 14:**

Please refer to Entergy's response to Finding 11.

**Finding 15 (Item 45):**

The Examination Staff agrees with your response on Goldberg, Marchesano Partners, Inc. Classic Foundation, Inc. and Cajun Made Golf Products. The Media Direct and International Business Publishers, Inc. response suffer from the problem of allocation using the ASST method (which is calculated incorrectly). The proper

allocation of these two vendor costs remains open pending the resolution on the ASST method.

**Entergy Response to Finding 15:**

Please refer to Entergy's response to Finding 11.

**Finding 16 (Item 52):**

Entergy has committed that the cost of certain prospective invoices, such as (Aramark Sports and Entertainment costs, Wayne Leonard and Robert Luft travel costs, Theme Parks, etc. will be billed using a method that allocates a fair and equitable portion either directly or indirectly to the Parent company. Entergy expressed its desire not to reallocate the costs for these items as outlined in the examination due to the date of the invoices and the effort to rebill and adjust prior year earnings. The costs should be reallocated, with the adjustment made in the current year so that prior year financials do not have to be restated. The Examination Staff also requests further quantification on the method Entergy is planning to use. Will this be a new allocation method? Please expand your response.

**Entergy Response to Finding 16:**

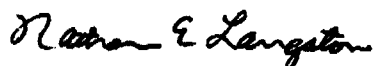
The Staff's November 29, 2001 Findings and Actions Required letter addressed five specific invoices in this finding. The five invoices included Wayne Leonard travel costs, Robert Luft travel costs, Theme Parks New Orleans, LeMeridien New Orleans and The Woodlands. Aramark Sports and Entertainment costs were not addressed in the Finding, but appeared to be inadvertently included in the Action Required. Entergy's January 4, 2002 response to the Staff's Findings and Actions Required separately addressed the four invoices charged to project codes C31255 and ZZ0150 (Wayne Leonard travel costs, Robert Luft travel costs, Le Meridien New Orleans and The Woodlands). Entergy stated that these invoices were related to costs driven by the oversight and stewardship of corporate assets. As further stated in that response, ESI believes that the ASST allocation method is appropriate to effect a fair and equitable allocation of costs based on the services provided. (Please also refer to Entergy's response above to Finding 12).

Entergy's January 4, 2002 response to the Staff's Findings and Actions Required separately addressed the Theme Parks New Orleans invoice. The costs associated with this invoice were allocated using allocation method 18, which is based on the number of full and part-time employees. In our response we acknowledged that the Theme Parks New Orleans costs should have been allocated more broadly, including an allocated portion to the Parent company. Our response also stated that, "Given the date of the invoice in question and prior year in which it was recorded, a rebilling and adjustment of prior year earnings would not be appropriate. Entergy commits that prospective costs of this type will be billed using a method that allocates a fair and equitable portion either directly or indirectly to the Parent company." Since our January 4, 2002 response, Entergy has studied this issue and determined that the Theme Parks New Orleans costs, and prospective costs of this type, should be more appropriately allocated based on our allocation method 40, ESI Labor Costs Billed. This method allocates costs based on total

labor dollars billed to each company by ESI, with an allocated portion to the Parent company. Entergy commits that it will rebill the Theme Parks New Orleans costs, and any 2001 and 2002 costs to date of this type. The adjustment(s) will be made in the third quarter of 2002 so that prior year financials do not have to be restated.

As discussed in my telephone conversation with you on May 30, 2002, Entergy will submit a supplemental response by July 1, 2002 related to both Finding 5 and the "New Items" addressed in your May 7 letter. The responses for these items require extensive information and documentation. Rather than sending information on a piecemeal basis, Entergy is committed to providing the Staff with organized and comprehensive responses for these items. Entergy will also submit a supplemental response by August 31, 2002 that will address the results of various studies to be conducted in connection with Findings 1, 2, 10, 12 and 13. Should you have any questions, please contact me at 504-576-4326 or Ms. Lee Canova at 504-576-2289.

Sincerely,



Nathan Langston  
Senior Vice President,  
Chief Accounting Officer

(Attachments)

c: Mr. David Marsh  
Mr. Jack Adams  
Ms. Lee Canova  
Ms. Debbie Dudenhefer  
Ms. Carol Gernon  
Ms. Jill Israel  
Mr. Jay Lewis

Exhibit A

Comparison of Facilities Loader Clearing Process  
to Payroll Dollars Billed for Year 2000

Facilities Loader	4,590,498	6,083,190	4,413,785	2,446,401	1,745,751	572,359	2,282,861	19,235	1,113,022	29,487	23,286,556
	19.67%	26.12%	18.95%	10.51%	7.50%	2.46%	9.80%	0.08%	4.78%	0.13%	100.00%
Payroll Dollars Billed	28,506,450	36,546,912	27,345,056	13,832,155	9,882,737	3,507,068	11,674,659	80,488	7,201,865	304,678	136,882,080
	19.36%	26.70%	19.98%	10.11%	7.22%	2.56%	8.53%	0.06%	5.28%	0.22%	100.00%

**PARHAM, KATHRYN R**

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**From:** MORELLO, GINA M  
**Sent:** Thursday, February 21, 2002 4:26 PM  
**To:** CANOVA, LEE A  
**Cc:** LUKE, ELIZABETH; HUBER, CARA S; GRANTHAM, SUSAN; RICHARDSON, PAUL E;  
BARNETT, LEE D; PARHAM, KATHRYN R  
**Subject:** FW: Entergy Audit Scoping Document - Response to Action Item #8

FYI - I sent this to Dave with the SEC today.

-----Original Message-----

**From:** MORELLO, GINA M  
**Sent:** Thursday, February 21, 2002 4:23 PM  
**To:** 'dmarsh@sec.gov'  
**Subject:** Entergy Audit Scoping Document - Response to Action Item #8

Dave,

In response to the SEC's Findings and Action Required letter dated November 29, 2001 item number 8, attached is a copy of the audit scope for the billing and allocation audit currently being conducted by Entergy's Risk Management Services department.

If you have any questions, please contact me at 504-576-4134.

Thanks,  
Gina Morello  
Risk Manager  
Entergy Services, Inc.



Final RBIA  
Template.doc



## Risk Based Integrated Auditing Worksheet

Exhibit CEB-5  
2005 TTC Cost Case  
Page 81 of 108

<b>Audit Project</b>	Intra-System Billing Process	<b>1/9/02</b>
<b>Audit Manager</b>	Nathan Langston & Jill Israel	<b>3/31/02</b>
<b>Audit Manager</b>	Gina Morello	
<b>Audit Manager</b>	Susan Grantham, Ryan Hubbs, Cara Huber, and Elizabeth Luke	
<b>Audit Objective</b>	To determine whether adequate process controls exist which ensure that IntraSystem billings are performed accurately, completely, and timely.	
<b>Audit Scope</b>	<p>The scope of our project will include a review of the IntraSystem billing process from the time a billable project code is established until the time it is billed and paid by the appropriate legal entity (see attached test plan).</p> <p>The project scope does not include compliance aspects of affiliate billings such as compliance with the Service Agreements, SEC laws and regulations or any other regulatory affiliate billing rules. In addition, the scope will not include testing the appropriateness of billing methods or the appropriateness of charges to each legal entity as this was tested extensively by a recent SEC audit.</p> <p>The scope of the audit excludes a review of the various source systems in which charges to project codes are initiated. The various source system (accounts payable, payroll, etc.) are audited based on a three year cycle. Source System controls will be documented and reviewed at a high level but will not be tested.</p>	
<b>Audit System Numbers</b>	<p>Project Number: RM1018</p> <p>Activity Code: CMPA</p> <p>Task: AFFTRANS</p>	

# Risk Based Integrated Auditing Worksheet

Business Risk	Management Control Structure to Keep Risk within Limits
<ul style="list-style-type: none"> <li>• Inaccurate billings</li> <li>• Incomplete billings</li> <li>• Non-timely billings</li> <li>• Unauthorized billings</li> </ul>	<ul style="list-style-type: none"> <li>• External audits of the process, i.e. D&amp;T, SEC.</li> <li>• Review of monthly charges by the Billing Analysis Review Team (BART)</li> <li>• Account reconciliations.</li> <li>• All billable project codes go through an approval process.</li> <li>• ISABill maintains all billing methods.</li> <li>• SEC approval of all billing methods.</li> <li>• Service agreements are in place.</li> <li>• ESTER, EARL, and PEARL training.</li> <li>• PeopleSoft (PS) Project Costing edits and validations.</li> <li>• Budgetary controls in place to monitor charges.</li> <li>• ISABill performs monthly reasonableness testing.</li> <li>• A monthly Management Reporting Package is provided to management to monitor costs for completeness and accuracy.</li> </ul>

## Risk Based Integrated Auditing Worksheet

Communicate	Test	Standards of Proof
		<p><b>IntraSystem Affiliates Billing Process</b></p> <ul style="list-style-type: none"> <li>• Interview subject matter experts (SMEs) to gain an understanding of the IntraSystem billing process.</li> <li>• Obtain copies of any process documentation.</li> <li>• Flowchart the process and document the control points.</li> <li>• Determine the total dollar value of IntraSystem billings for 2001.</li> </ul> <p><b>Establishment of Project Codes</b></p> <ul style="list-style-type: none"> <li>• Perform a walk-through of the project code set up process.</li> <li>• Obtain a listing of active, billable project codes. Select a statistical, random sample and test for the following attributes:           <ul style="list-style-type: none"> <li>⇒ All required elements were completed in PS Project Costing.</li> <li>⇒ Proper approval was obtained in PS Project Costing.</li> <li>⇒ Project codes were approved timely.</li> </ul> </li> </ul> <p><b>Use of Project Codes (testing of source system internal controls is excluded from the scope of this audit)</b></p> <ul style="list-style-type: none"> <li>• Determine the effectiveness of controls to ensure that billings are complete and accurate.           <ul style="list-style-type: none"> <li>⇒ Document the various source systems in which charges can be charged. Discuss the controls within those systems which support complete, accurate, timely and authorized billings.</li> <li>⇒ Determine what training is performed to ensure that charges incurred are properly coded.</li> <li>⇒ Describe the budget process and the controls in place to identify in accurate charges. Validate that budget reviews are taking place. Interview several budget coordinators to determine how charges are monitored.</li> <li>⇒ Interview Management Reporting personnel to gain an understanding of the reports used to aid in the monitoring of charges.</li> <li>⇒ Obtain a listing of the BART team members and an attendance listing for 2001. Obtain and review the December reports utilized by the BART team and attend one meeting to determine the effectiveness of their review.</li> <li>⇒ Review re-billings. Determine how often they are performed and how significant they are.</li> </ul> </li> </ul>

# Risk Based Integrated Auditing Worksheet

Test Standard of Proof	Communicate
<p><b>Maintenance and Closing of project codes and billing methods</b></p> <ul style="list-style-type: none"> <li>• Gain an understanding of the ISABII process to monitor, maintain and close billable project codes.</li> <li>• Confirm that the following controls exist:             <ul style="list-style-type: none"> <li>⇒ Request, review and assess the access listing of employees with the ability to update billing methods in BATS.</li> <li>⇒ Request, review and assess the access listing of employees with the ability to approve and/or update project codes in PeopleSoft project costing.</li> <li>⇒ Perform a walk through of the billing method update process.</li> <li>⇒ Obtain a listing of all billing methods.</li> <li>⇒ Select a judgmental sample of billing methods to achieve 85% coverage of dollars charged and test for the following attributes:                 <ul style="list-style-type: none"> <li>• Proper documentation was maintained to support the billing method percentages.</li> <li>• SEC approval was obtained.</li> </ul> </li> </ul> </li> </ul>	
<p><b>Billing</b></p> <ul style="list-style-type: none"> <li>• Gain an understanding of the month end close process.</li> <li>• Test's one month's closing process to ensure the billing process was accurate and complete, payment was made timely, account reconciliations were performed, and intercompany payables and receivables were in agreement.</li> <li>• Select a judgmental sample of billing methods. Determine one project code assigned to the billing method. Recalculate the charges to ensure that they were allocated in accordance with the billing method percentages</li> </ul>	

**PARHAM, KATHRYN R**

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**From:** MORELLO, GINA M  
**Sent:** Thursday, May 16, 2002 12:53 PM  
**To:** 'wasonr@sec.gov'; 'marshd@sec.gov'  
**Cc:** VINCI, DONALD W; LANGSTON, NATHAN E; ISRAEL, JILL I; ADAMS, JOHN M (JACK); ANDERSON, J WAYNE; GERNON, CAROL S; CANOVA, LEE A; PARHAM, KATHRYN R; BARNETT, LEE D; HUBER, CARA S; GRANTHAM, SUSAN; LUKE, ELIZABETH  
**Subject:** Entergy Audit Report on Intra-System Billing

Bob and Dave,

In response to the SEC's Findings and Actions Required letter dated November 29, 2001 item number 8, attached is a copy of the final audit report for the Intra-System Billings audit conducted by Entergy's Risk Management Services department. We will also send a copy to you in the mail. The audit scoping document was sent to Mr. Marsh on February 21, 2002.

If you have any questions, please contact me at 504-576-4134.

Thanks,  
Gina Morello  
Director, Financial Processes  
Entergy Services, Inc.



ISB Internal Audit  
Report.pdf



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Inter-Office  
Correspondence

Date: May 15, 2002  
To: Nathan Langston  
Jill Israel  
From: Gina Morello *gmm*  
Subject: Intra-System Billing Process

Risk Management Services (RMS) has completed an audit of the Intra-System Billing process. In our opinion, the internal controls over affiliate billings are adequate.

The improvement opportunities noted in the report should be included in the Internal Controls Information System (ICIS) for tracking purposes and marked as closed once they are resolved.

RMS would like to thank the Intra-System Billings department for their help during the course of this audit. If you have any questions, please feel free to call me at extension 4134.

c Carol Gemon  
Lee Canova  
Melissa Lejeune





# **Report on the Intra-System Billing Process**

**March 2002**

**Audit Team: Susan Grantham, Cara Huber and Elizabeth Luke**

**Supporting Manager: Gina Morello**



**Risk Management Services**  
**Report on the Intra-System Billing Process**

<p style="text-align: center;"><b>AUDIT OPINION</b></p> <p>In our opinion, the controls over the Intra-System billing process are adequate in order to meet management's objectives. See the matrix in Attachment 1 for improvement opportunities to the Intra-system billing process.</p> <div style="display: flex; justify-content: space-between; align-items: flex-end; margin-top: 20px;"><div style="text-align: center;"> <b>Gina M. Mello</b> Manager, Risk Management Services</div><div style="text-align: center;"><u>5/15/02</u> Date of Issue</div></div> <p style="text-align: center; margin-top: 20px;"><b>BUSINESS OBJECTIVE, RISK FACTORS, AND LIMITS OF RISK</b></p> <p>Management's business objective is to monitor all costs incurred by the service companies and billed to the regulated and non-regulated legal entities to ensure that the costs are allocated accurately, completely, and timely. Management's risk factors and limits of risk are as follows:</p> <table border="0" style="width: 100%;"><tr><td style="width: 50%; vertical-align: top;"><p style="text-align: center;"><b>Risk Factors</b></p><ol style="list-style-type: none"><li>1. Inaccurate project code set-up.</li><li>2. Ineffective control environment regarding use of project codes.</li><li>3. Ineffective control environment over the maintenance and monitoring of project codes.</li><li>4. Failure to bill all costs according to the assigned billing method.</li></ol></td><td style="width: 50%; vertical-align: top;"><p style="text-align: center;"><b>Limits of Risk</b></p><ol style="list-style-type: none"><li>1. 2% error rate.</li><li>2. Zero tolerance</li><li>3. Zero tolerance.</li><li>4. 2% error rate.</li></ol></td></tr></table> <p style="text-align: center; margin-top: 20px;"><b>AUDIT OBJECTIVE</b></p> <p>The audit objective was to determine that an effective process exists for the establishment of project codes, that an appropriate control environment surrounds the use of project codes, that maintenance and monitoring processes for billing methods are sufficient, and that all service company charges are billed.</p>	<p style="text-align: center;"><b>Risk Factors</b></p> <ol style="list-style-type: none"><li>1. Inaccurate project code set-up.</li><li>2. Ineffective control environment regarding use of project codes.</li><li>3. Ineffective control environment over the maintenance and monitoring of project codes.</li><li>4. Failure to bill all costs according to the assigned billing method.</li></ol>	<p style="text-align: center;"><b>Limits of Risk</b></p> <ol style="list-style-type: none"><li>1. 2% error rate.</li><li>2. Zero tolerance</li><li>3. Zero tolerance.</li><li>4. 2% error rate.</li></ol>	<p style="text-align: center;"><b>AUDIT SCOPE</b></p> <p>The scope of the audit included a review of the IntraSystem billing process from the time a billable project code is established until the time it is billed and paid by the appropriate legal entity. The project scope did not include compliance aspects of affiliate billings such as compliance with the Service Agreements, SEC laws and regulations or any other regulatory affiliate billing rules. In addition, the scope did not include testing the appropriateness of billing methods or the appropriateness of charges to each legal entity as this was tested extensively during a recent SEC audit. The scope of the audit excludes a review of the various source systems in which charges to project codes are initiated. The various source systems (accounts payable, payroll, etc.) are audited separately based on a three year cycle. Source System controls were documented and reviewed at a high level but were not be tested.</p> <p style="text-align: center; margin-top: 20px;"><b>AUDIT PROCEDURES</b></p> <p>Audit procedures included the following:</p> <ul style="list-style-type: none"><li>• Interviewing key personnel and performing walk-throughs to gain an understanding of the IntraSystem billing processes.</li><li>• Flowcharting the process and documenting the control points.</li><li>• Reviewing the BART function.</li><li>• Reviewing and assessing the access listing of employees with the ability to approve and/or update project codes in PeopleSoft project costing (PSPC) and to update the BATS (Billing Allocation Table System).</li><li>• Verifying the agreement of the intercompany payable and receivable balances.</li><li>• Testing a statistically derived sample of 185 project codes to ensure all required elements were completed in PSPC, proper approval was obtained and the project code was approved timely.</li><li>• Testing seven billing methods that accounted for 60% of the 2001 billings for SEC approval and proper documentation to support the percentages.</li><li>• Recalculating the charges of seven project codes to ensure they were allocated in accordance with the applicable billing method.</li><li>• Reviewing the November ESI payable and receivable account reconciliations for timeliness and completeness.</li></ul>
<p style="text-align: center;"><b>Risk Factors</b></p> <ol style="list-style-type: none"><li>1. Inaccurate project code set-up.</li><li>2. Ineffective control environment regarding use of project codes.</li><li>3. Ineffective control environment over the maintenance and monitoring of project codes.</li><li>4. Failure to bill all costs according to the assigned billing method.</li></ol>	<p style="text-align: center;"><b>Limits of Risk</b></p> <ol style="list-style-type: none"><li>1. 2% error rate.</li><li>2. Zero tolerance</li><li>3. Zero tolerance.</li><li>4. 2% error rate.</li></ol>		

Risk Management Services  
Report on the Intra-System Billing Process



<p><b>Inaccurate Project Code Set-up</b></p> <p>Conclusion: The result of testing reflected an error rate of less than 1/2%. This result is within management's established limit of risk.</p>	<p>Performed a detailed walk-through of the project code set up process</p> <p>Tasted a statistically valid sample of project codes for the following attributes:</p> <ul style="list-style-type: none"> <li>⇒ All required elements completed in PS Project Costing</li> <li>⇒ Proper approval obtained in PS Project Costing</li> <li>⇒ Project codes approved timely</li> </ul>	<p>The ISABill group reviews and approves all billable expense project codes for completeness and accuracy. The Finance Operations Center (FOC) provides code block training and FERC derivation training.</p> <p>The access for BATS and PS Project Costing is limited to those who need access to these systems.</p> <p>Each Project Code has a specific billing method and functional allocation method. ISABill provides training and instructions to the requesters of project codes.</p>	<p>In reviewing the access listing for PS Project Costing, one former ISABill employee had the ability to approve ESI billable project codes. ISABill has since revoked the employee's access; however, the access listing should be reviewed on a quarterly basis.</p>
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Attachment 1

Risk Management Services  
Report on the Intra-System Billing Process

<p><b>Ineffective Control Environment Regarding the Use of Project Codes</b></p> <p><b>Conclusion:</b> Management has established an effective control environment regarding the use of project codes.</p>	<ul style="list-style-type: none"><li>• Documented the various source systems for charges. Identified the controls within those systems that support complete, accurate, timely and authorized billings.</li><li>• Documented training provided to support proper coding of charges.</li><li>• Documented how the budget process promotes accurate charges. Validated that budget reviews take place.</li><li>• Interviewed budget coordinators to confirm how charges are monitored.</li><li>• Interviewed Management Reporting personnel to gain an understanding of the reports used to aid in the monitoring of charges.</li><li>• Assessed the effectiveness of the BART Team by reviewing reports utilized by the team, and observed a meeting.</li><li>• Reviewed re-billings and assessed their frequency and significance.</li></ul>	<ul style="list-style-type: none"><li>• The ISABEL group is in the process of refining the documentation of their key processes and plan to complete this initiative in the second quarter.</li><li>• The FOC provides code block training and FERC derivation training.</li><li>• Budget coordinators review monthly reports to ensure that charges are accurate and complete.</li><li>• Supervisors review source system data, i.e. ESTER time, EARL expense reports, etc. and the charging of project codes for accuracy and completeness (this control exists but was not tested as a part of the audit).</li></ul>	<ul style="list-style-type: none"><li>• ESI - (Service Company) employees are not always aware of the billing method when a project code is selected for charges. The only information that is readily available is the title and description that does not always describe what company will be billed. The ISABEL group should explore potential opportunities whereby the companies billed are more visible to the end user. Compensating controls, such as the BART team, budget review process, source system controls, etc. are currently in place and functioning as intended.</li></ul>
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## Risk Management Services Report on the Intra-System Billing Process

<p><b>Ineffective Control Environment Over Maintenance and Monitoring of Project Codes</b></p> <p><b>Conclusion:</b> Management has established an effective control environment regarding the maintenance and monitoring of project codes.</p>	<ul style="list-style-type: none"><li>Reviewed the billing of employees with the ability to update billing methods in BATS for appropriateness.</li><li>Reviewed the billing of employees with the ability to approve and/or update project codes in PeopleSoft.</li><li>Reviewed the billing of project codes for appropriateness.</li><li>Performed a walk-through of the process for updating billing methods.</li><li>Reviewed all billing methods.</li><li>Tested a judgmental sample of billing methods to achieve 85% coverage of dollars charged for the following attributes:<ul style="list-style-type: none"><li>Proper documentation maintained to the billing method percentages.</li><li>SEC approval obtained.</li></ul></li></ul>	<ul style="list-style-type: none"><li>The ISABill group creates, maintains, and modifies all billing methods allocation functional methods. The ISABill group is the gatekeeper for billing method maintenance, which is performed, at a minimum, on an annual basis. The ISABill group conducts monthly BART (Billing Analysis Review Team) meetings to review service company billing and usage of billable project codes valid for ESI and EOI with representatives from each regulatory jurisdiction.</li></ul>	<p>[REDACTED]</p> <ul style="list-style-type: none"><li>A project code purification has not been performed recently. As a result, there were 1,873 of 8,809 (19%) project codes that had effective dates prior to 1/1/01 and had \$0 balances in 2001. The ISABill group should perform a project code purification to reduce the number of project codes available for charges.</li></ul>
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# Risk Management Services Report on the Intra-System Billing Process



<p><b>Failure to Bill All Costs According to the Assigned Billing Method</b></p> <p>Conclusion: RMS tested closing procedures and determined that all costs were billed - 0% error rate detected.</p>	<ul style="list-style-type: none"> <li>Tested one closing to ensure the billing and process accurate and complete. payment was made timely. account reconciliations were performed, and intercompany payables and receivables were in agreement. Selected a judgmental sample of billing methods. Tested one project code assigned to each selected billing method by recalculating the charges to ensure that they were allocated in accordance with the billing method percentages.</li> </ul>	<ul style="list-style-type: none"> <li>The ISABELL group reconciles all service payable and intercompany accounts, and initiates the necessary funding for those accounts. During the month end closing, the records of ESI and EOI are monitored to ensure all billings are performed accurately and completely.</li> <li>ISABELL group approves funding for the regulated companies.</li> <li>The ISABELL group invoices the non-regulated companies for intercompany dollars owed.</li> <li>Operations collects the dollars owed and remits one payment to ESI on a timely basis.</li> </ul>	<ul style="list-style-type: none"> <li>In reviewing the November ESI account reconciliations for the payables, all receivables accounts, all account reconciliations were not initiated to evidence a review was performed. RMS could not verify the timeliness, as not reconciliations do not include a data that the reconciliation was performed. The ISABELL group should ensure that all account reconciliations evidence a reviewer and approver, as well as the date the reconciliation was performed.</li> </ul>
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June 28, 2002

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Entergy Response to New Item- Examination of Entergy Corporation (Entergy or Parent), Entergy Services, Inc. (ESI), Entergy Enterprises, Inc. (EEI), and Entergy Power, Inc. (EPI).

Dear Mr. Wason,

This letter is in response to the "new item" included in your letter dated May 7, 2002 in connection with the above referenced companies. The request by the Staff was as follows:

"We are asking Entergy provide a full and complete explanation for each of the following questions:

- (a) What internal controls are in place at Entergy that enables executive management to know that all expense, financial, acquisition and corporate structure transactions have been accounted for, recorded and/or disclosed to books and records and are done so at the proper corporate level within the RHC?
- (b) What internal controls are in place that monitors the use of proceeds of any Entergy equity investment and the leveraging of or commitment to any other funds in non-utility business?
- (c) What internal and external controls are in place that identifies and reports
  - (i) any off the balance sheet financings or investments and (ii) the formation of any corporate or business entities formed to hold, control or won any type of investment, asset or liability?"

As summarized in the Report of Management (Binder 1 Exhibit A) Entergy's management maintains and enforces a system of internal accounting controls designed to provide reasonable assurance that all expense, financial, acquisition, and corporate structure transactions, on a cost effective basis, have been accounted

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for, recorded and/or disclosed in the books and records and approved at the proper corporate level within Entergy. This system of internal accounting controls includes, among other things, the following:

1. Entergy System Policies & Procedures designed to provide guidance to all Entergy employees in the proper procedures for business functions conducted by Entergy (Binder2).
2. Entergy System Accounting Policies Manual designed to provide guidance to all Entergy employees in the proper methods of recording, approving, and disclosing all accounting transactions (Binder3).
3. Entergy Budget Guidelines designed to provide planning and budget controls for all of the business units of Entergy (Binder1 Exhibit B).
4. Entergy Expense Account Reporting and Log System designed to provide detailed instructions to all Entergy employees concerning the reporting of employee incurred expenses (Binder 1 Exhibit C).
5. Entergy- Ester Instruction Manual designed to provide instructions to all employees concerning the proper procedures for reporting and allocation of hours worked (Binder 1 Exhibit D).
6. Entergy- Pearl System designed to provide instructions to all employees concerning the processing, reporting, and recording of vendor invoices (Binder 1 Exhibit E).
7. Entergy- Guide to the Vehicle Entry Application designed to provide employees with vehicles the proper procedures regarding the reporting and allocation of vehicle expenses (Binder 1 Exhibit F).
8. Management provides employees with written approval limits for all transactions (Binder 1 Exhibit G) to prescribe the proper level of management review of all transactions impacting the accounting records of Entergy.
9. Management provides its employees with a Code of Integrity -- Guidelines for Business Ethics and Compliance (Binder 1 Exhibit H) to set standards of business conduct for all employees as well as a method to resolve concerns and questions. All employees are required to read and document acceptance of the Code of Integrity on an annual basis.

Entergy is organized such that business units initiate and approve transactions and designated employees within ESI test approval authority for all transactions, produce and distribute payments, record and review transactions, summarize and analyze transactions, and report the financial results of such transactions to management. Business units are strictly controlled by budget analysis and centralized transactions processing. (Binder 1 Exhibit I).



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Management tests the functioning of the system of internal controls by a comprehensive Internal Audit Function (see 2002 Internal Audit Plan Binder 1 Exhibit J) and an annual audit of its financial statements by its outside auditor, Deloitte & Touche.

Management monitors the investment and/or commitment of capital in the non-utility business through detailed written policies (Binder 1 Exhibit K) controlling the documentation of the justification and required authorization for the formation of new non-utility subsidiaries and subsequent budget review of monthly operating results.

Any material off-balance sheet financing would of necessity involve the Corporate Treasury Group, which has a long working history of involving the corporate tax group and the corporate accounting group in all non-traditional project financing. Entergy's corporate policies require the involvement of the Corporate legal group in the formation of any new entity in the regulated business (handling of the formation of new non-utility subsidiaries is discussed above). The authorization tables (Binder 1 Exhibit G) cover authorization of the initial funding of any investment in any new subsidiary.

Management also monitors financial results through a series of monthly meetings to update the budget (Sample of Present Estimate Binder 1 Exhibit L), a monthly update meeting with the Chief Accounting Officer and a separate monthly meeting to update the Chief Financial Officer.

Management has recently formed a Corporate Risk Committee (comprised of senior corporate officers- see Binder 1 Exhibit M ) which meets weekly to review all large unusual transactions and formation of any new subsidiaries and is in the process of overseeing the drafting of a Risk Manual to provide guidance for all managers. We believe that such actions will strengthen the overall controls of executive management.

Although not included in your request, the Board of Directors and Committees of the Board provide controls over certain transactions. We would be pleased to provide such documentation if needed.

If you have any questions regarding the above information or the enclosed documentation, we would be happy to discuss these matters further or to provide additional information or documentation.

*Robert E. Langston*

Senior Vice President  
Chief Accounting Officer

cc: John M. Adams  
Lee Canova  
Kathy Parham



Nathan E. Langston  
Senior Vice President & Chief Accounting Officer

June 28, 2002

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**RE: Examination of Entergy Corporation (Entergy or Parent), Entergy Services, Inc. (ESI), Entergy Enterprises, Inc. (EEI), and Entergy Power, Inc. (EPI) – ENTERGY'S RESPONSE TO AUDIT FINDING #5 (TAX ALLOCATION)**

Dear Mr. Wason,

This letter is in response to your letter dated May 7, 2002 regarding Audit Finding #5 (Tax Allocation). Entergy would like to take this opportunity to correct certain statements in the May 7<sup>th</sup> letter and provide an explanation of the Company's interpretation of Rule 45(c).

In your May 7<sup>th</sup> letter, you stated that it is "very clear to the Examination Staff that Entergy cannot just adopt a tax allocation agreement that allows a holding company to carryforward and/or retain tax benefits attributable to holding company expenses in order to offset the loss against a subsequent year tax liability without having first filed for such approval under Section 12(b) and Rule 45(a)." You also indicated, "The adopting release clearly stated that no provision was made in the rule for amending the tax agreement. Because of this provision the only recourse to Entergy is to file an application-declaration under Section 12(b) and Rule 45(a) to seek authorization from the Commission under PUHCA to approve a tax allocation agreement that deviates from Rule 45(c)."

First, Entergy did not "just adopt a tax allocation agreement...without having first filed for such approval under Section 12(b) and Rule 45(a)." Entergy is operating under its existing Tax Allocation Agreement ("Agreement") dated April 28, 1988, as modified by four amendments filed through July 31, 1997. It is not operating under the proposed agreement. It is our understanding that the Staff has not challenged the procedure by which we adopted our existing Tax Allocation Agreement. Further, it is Entergy's position that it's current Tax Allocation Agreement is in compliance with Rule 250.45(c) ("Rule 45(c)" or "the Rule") as would be the Proposed Tax Allocation Agreement ("Proposed Agreement"), if and when adopted. A detailed discussion of Entergy's position is included, below. Finally, Entergy's Proposed Agreement seeks to clarify, not change, it's existing Tax Allocation Agreement.

The Entergy Proposed Agreement was necessitated based upon discussions with Mr. Wason, in 1995 and 1996, in which he sought clarification of the Agreement and requested that two substantive changes be made. The two changes requested by Mr. Wason were first, to treat Entergy Services, Inc. the same as all other subsidiaries in the Allocation and, second, to add a provision regarding regulatory impacts of consolidated savings on the public utilities. In the Fourth Amendment to the Entergy Tax Allocation Agreement, dated July 31, 1997, Mr. Wason's request with regard to Entergy Services, Inc. was implemented. Therefore, the only substantive change remaining is Mr. Wason's request regarding regulatory impacts. All other provisions in the Proposed Agreement merely seek to clarify the existing Agreement. Consequently, Entergy does not believe that it needs to file under the application-declaration process of Section 12(b) and Rule 45(a) in order to adopt the proposed allocation agreement. The filing with the USS is sufficient. Entergy asserts that the Proposed Amendment has not been filed with the Form USS because we were waiting for the Staff to reply to us regarding the fine-tuning of the Proposed Amendment.

Second, the Staff erred in its reading of the adopting release for Rule 45(c) by indicating that the Rule made no provision for amendment of tax allocation agreements. The Supplemental Information to the Final Rule, reads as follows:

"No provision was made in the proposal *{emphasis added}* for amending the tax agreement..."

"Unexpected events, including changes in the tax laws, may require modification of the agreement during its operation, as may some kinds of adjustments by the taxing authority after the return is filed. But amendments with retroactive effect cannot be treated as routine filings. The effect of the rule, as proposed *{emphasis added}*, would have been to require a declaration under Rule 45(a) for amendments. The adopted rule permits amendment *{emphasis added}*, subject to Commission approval if the Commission directs within 60 days of the filing that the amendment be deemed a declaration under Rule 45(a). It thus eliminates formal procedures under Rule 23 if the amendment is of a character which does not need further examination."<sup>1</sup>

Further, Paragraph 6 of Rule 45(c) clearly states that amendments to tax allocation agreements are allowed and provides that the amendments are made by filing, with the Form USS. It is accepted practice to file changes to the tax allocation agreement in the form of an "amendment". Entergy has previously added four amendments to the existing Agreement. Also, other public utility holding companies frequently use the designation "Amendment".

In addition, Staff asserts that their position, of disallowing the holding company from retaining the benefits of its own loss carryforwards and carrybacks, is the "only correct legal interpretation". Further, it was implied that no other PUHCA system interpreted Rule 45(c) the way that Entergy interpreted it. Entergy respectfully disagrees. Entergy believes that its long held interpretation is correct and further, that other public utility holding company systems have similar interpretations of the Rule.

### General

Entergy maintains that Rule 45(c) allows a holding company to reflect its own net operating loss ("NOL") carryforward in the calculation of "corporate taxable income" as that term is defined in Rule 45(c)(1). The consequence of this is that the holding company may derive a benefit from the NOL carryforward if, and only if, it produces

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<sup>1</sup> SEC 17 CFR Part 250, Release No. 21968 (March 18, 1981) 1981 SEC Lexis 1819 Final Rule: Supplementary Information.

sufficient taxable income to absorb the prior year NOL during the carryforward period. The Staff believes that Rule 45(c) prohibits this.

Our research discloses no evidence whatsoever that Rule 45(c) was intended to prevent a holding company from absorbing its own NOL carryforwards. In fact, it is apparent that the Rule was promulgated on the presumption that a holding company would *never* be in a position to absorb NOLs. Thus, the SUPPLEMENTARY INFORMATION section of the Release in which the SEC published the proposed Rule 45(c) states:

"The corporate relationships required by the Act assure that the deductible corporate expenses of the holding company itself will always create a consolidated tax saving, since Section 13(a) of the Act precludes such expenses being passed on to the subsidiaries, through service charge or contract, so as to transform them into corporate deductions of the subsidiaries..."<sup>2</sup>

Again, the SUPPLEMENTARY INFORMATION section of the Release in which Rule 45(c) was finally adopted states:

"As stated in the release on the proposed rule, the holding company will not normally have a positive corporate taxable income, since intercompany dividends, its principal resource, are excluded."<sup>3</sup>

What is clear, then, is that the Rule as written is not the result of policy deliberations in which a conscious determination was made as to the method of handling holding company NOLs. Further, none of the numerous HCA (Public Utility Holding Company Act of 1935) releases cited and/or discussed by the Staff in its Audit Findings address the question of holding company NOL carryforward usage. These pronouncements address subsidiary, not holding company, NOLs.<sup>4</sup> Simply put, we are constrained to apply a set of principles promulgated to address one set of circumstances to an entirely different set of circumstances.

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<sup>2</sup> HCA Release No. 21767 (October 29, 1980).

<sup>3</sup> HCA Release No. 21968 (March 18, 1981).

<sup>4</sup> For example, the Staff devotes significant attention to *General Public Utilities, Inc.*, HCA Release 21358 (December 26, 1979). This Release addressed a situation in which it was anticipated that two operating subsidiaries would generate NOLs (in addition to the NOL normally produced by the holding company). The Commission permitted the loss subsidiaries, but not the holding company, to be paid for the tax losses. This result is neither surprising nor at odds with Entergy's position. The Commission did not have to address, nor did it address, any implications of the holding company generating taxable income in a subsequent year.

Because any effort to divine the intent of the drafters would be in vain, there ought to be only two potential constraints on Entergy's approach to holding company NOLs. First, there must be nothing in the literal language of Rule 45(c) that precludes Entergy's approach. Assuming there is none, then the approach must not contravene any policy or purpose articulated in the Public Utility Holding Company Act of 1935 (the "'35 Act"). Analysis discloses neither specific regulatory language nor any policy consideration that should preclude our approach. To the contrary, Entergy's approach is entirely consistent with the provisions of Rule 45(c), with the policy of the Holding Company Act and, further, is both logical and equitable.

#### **The Regulatory Language**

The purpose of Rule 45(c) was to establish a tax sharing "safe harbor." It set out a number of tax allocation techniques which, if incorporated into an agreement among the participants in a consolidated tax return, could be employed without the necessity of a Declaration. There is no doubt that the techniques established by the Rule operate independently of any tax allocation techniques described in the Internal Revenue Code and/or the regulations promulgated thereunder. In short, they stand entirely on their own. Thus, Entergy agrees with Staff's conclusion in this regard. However, the fact that this is so simply means that it is the language of the Rule itself that establishes the permissible methods of tax allocation. In no way does the Rule's independence from the tax law validate the Staff's interpretation. In fact, it is the language of the Rule itself that Entergy relies on to support its position regarding holding company NOLs.

The operative provision of the Rule is contained in subparagraph (2). It provides two alternative bases upon which to allocate consolidated taxes: "corporate taxable income" and "separate return tax." It is this very provision that accommodates Entergy's approach to the utilization of holding company NOLs. While the Entergy agreement employs the "corporate taxable income" method of allocation, its approach would be equally acceptable were it to employ the "separate return tax" allocation method.

It is clear from subparagraphs (4) and (5) that it is only subsidiaries, never the holding company, that can be paid for its NOLs. However, the ability of the holding company to avail itself of its own previously generated NOLs does not constitute a

prohibited payment. Moreover, this ability is inherent in the definitions of "corporate taxable income" and "separate return tax."

The starting point for this analysis is the definition of "separate return tax." "Separate return tax" plays two distinct roles in the Rule. As indicated above, it constitutes one of the two permissible bases upon which to allocate consolidated tax. It also serves as a limitation on the amount of tax a subsidiary (but not the holding company) may be allocated. Rule 45(c)(2). Subparagraph (1) defines "separate return tax" as:

"...the tax on corporate taxable income of an associate company computed as though such company were not a member of a consolidated group."

By use of the term "associate," it is clear that this definition applies to all members of the consolidated group -- to holding companies as well as to subsidiaries. However, this definition fails to clearly articulate whether the tax calculation is to be based on corporate taxable income computed as if the company was not a member of the consolidated group *in that particular year* (i.e., on a "non-historical" basis) or as if the company had *never* been a member of the consolidated group (i.e., on an "historical" basis). This is a critical distinction because a "non-historical" approach would not afford recognition to separate company NOL carryforwards in the computation of "separate return tax" while an "historical" approach would afford such recognition.

A careful reading of the Rule leads us to conclude that the only approach that fits its language is the "historical" one. This is because the allocation methodology permitted by subparagraph (4), (the "wait and see" methodology) simply cannot co-exist with subparagraph (2)'s overall limitation on taxes allocated to subsidiaries unless an "historical" approach is adopted. More specifically, if the "separate return tax" limitation of subparagraph (2) were to be computed only with regard to current year tax results, it would effectively render the allocation methodology explicitly provided for in subparagraph (4) a nullity.

An illustration best demonstrates this. The subsidiary tax limitation of subparagraph (2) reads:

"...but the tax apportioned to any subsidiary shall not exceed the separate return tax of such subsidiary."

This is an over-riding limitation and all other provisions of the Rule are subordinate to it. Assume a parent (P) has two operating subsidiaries (X and Y). Further assume that P, X and Y produce the following taxable incomes in Years 1 and 2.

Member	Year 1 Taxable Income	Year 2 Taxable Income
P	\$100	\$100
X	(\$100)	\$100
Y	\$100	\$100

Assuming that consolidated tax is allocated on the basis of corporate taxable income, that the Rule 45(c)(4) allocation method is employed and that a 35% tax rate prevails, the following table depicts the allocated tax:

Member	Year 1 Tax Allocated Per Rule 45(c)(4)	Year 2 Tax Allocated Per Rule 45(c)(4)
P	\$17.50	\$52.50
X	\$0	\$0
Y	\$17.50	\$52.50

If one interprets the subsidiary limitation contained in Rule 45(c)(2) to be computed on a year-by-year (*i.e.*, a non-historical) basis, the applicable limitations would be as follows:



Member	Year 1 Limitation Per Rule 45(c)(2)	Year 2 Limitation Per Rule 45(c)(2)
P	\$35	\$35
X	\$0	\$35
Y	\$35	\$35

It is apparent from these last two tables that the tax allocated to Y pursuant to Rule 45(c)(4) in Year 2, \$52.50, would unquestionably violate the Rule 45(c)(2) separate return tax limitation in that year, \$35, if that limitation is computed on a "non-historical" basis. Only if the limitation is applied by giving recognition to Y's history can the allocation methodology described in Rule 45(c)(4) be squared with the subparagraph (2) subsidiary limitation. Thus, "separate return tax" must be computed on a cumulative, historical basis in order to give subparagraph (4) any meaning whatsoever.

This conclusion is further supported by an examination of the evolution of Rule U-45(b)(6), Rule 45(c)'s predecessor. The first version of Rule U-45(b)(6) was adopted in 1941.<sup>5</sup> It permitted a holding company to possess a "right to contribution" from each subsidiary for the payment of taxes:

"...in an amount not exceeding as to any company that percentage of the total tax with the individual tax of such company (if paid under a separate return) would bear to the total amount of the individual taxes for all members of the group, for the particular tax period."

The precise computation of the individual (*i.e.*, separate return) tax under this formulation was somewhat ambiguous.

However, soon thereafter, Rule U-45(b)(6) was amended to, among other things, augment the description of each company's tax liability.<sup>6</sup> Inserted into the body of the text of the Rule was the following sentence:

"In computing each company's tax on a separate return basis, allowance shall be made for loss carry-over and other adjustments as if the company had always filed its tax return on a separate return basis."

<sup>5</sup> HCA Release 2902 (July 23, 1941).

<sup>6</sup> HCA Release 4167 (March 13, 1943).

This language clarified that the computation was to proceed on an "historical" basis.

Finally, in 1955, Rule U-45(b)(6) was further amended, this time to alter the structure of the relevant agreement from a contribution right to a tax allocation.<sup>7</sup> In so doing, it imposed the following limitation on the amount of tax that could be allocated to a subsidiary:

"...the tax allocated to each subsidiary company shall not exceed the amount of tax of such company based upon a separate return computed as if such company had always filed its tax returns on a separate return basis;"

At the time Rule 45(c) was adopted,<sup>8</sup> there existed almost forty years of history, from 1943 through 1981, during which period a company's separate return tax was computed on an historical basis. If the adoption of Rule 45(c) was intended to jettison all of this precedent, there was absolutely no indication of it. To the contrary, the language of the Rule is entirely consistent with that history.

Rule 45(c)(1) defines "separate return tax" as a tax on "corporate taxable income." Since, as indicated above, this tax is an historical computation, it stands to reason that "corporate taxable income" must be an historical computation also. In fact, there is no justification for treating the tax-based allocation method differently from the income-based allocation method in this regard.<sup>9</sup>

As with "separate return tax," the definition of "corporate taxable income" applies to associate companies – that is, to holding companies as well as to subsidiaries. Thus, the incorporation of its prior year NOLs into the holding company's computation of its "corporate taxable income" is entirely consistent with the literal language of the Rule. While this mechanism provides the holding company a benefit for these prior tax losses, there is no direct payment from one or more subsidiaries for the NOLs – a direct violation of the Rule. Instead, there is merely an allocation of the consolidated tax liability in a

<sup>7</sup> HCA Release 12776 (January 12, 1955).

<sup>8</sup> By HCA Release 21968 (March 18, 1981).

<sup>9</sup> While, as previously mentioned, the tax allocation rules of the Internal Revenue Code and the regulations thereunder have not been adopted by the Commission, it is noteworthy that a company's "taxable income" as recorded on line 30 of its Federal Corporate Income Tax Return (Form 1120) is its taxable income for the year reduced by any NOLs it may have available to it. This is harmonious with Entergy's view of the definition of "corporate taxable income." So is the GAAP treatment of tax NOL carryforwards which prescribes that the benefit of an NOL will not be recognized by a company having no prospect of producing taxable income in the carryforward period until such time as the NOL can be used to offset taxable income.