

1 entities—referred to collectively as “Retail”—to handle the retail functions
2 in ESAT and in ERCOT. Through this project code process (which I
3 discuss in more detail below), the costs for the distribution-related TTC
4 costs that I sponsor were captured from the single competitively bid RFP.

5 Thus, the RFP process resulted in a “base” product to implement
6 the market mechanics necessary for the bundled EGSI to meet its
7 statutory and regulatory requirements in preparation for both the pilot and
8 ROA, and the anticipated corporate unbundling. My testimony sponsors
9 only those costs incurred by the project established for the bundled Texas
10 distribution-related activities and the future unbundled ETD. Certain
11 market mechanics costs that are on EGSI’s books related to efforts to
12 provide the Retail “Default Service Providers” (or the “ESAT REPs”) with
13 the needed functionality are discussed by Company witnesses May and
14 Quick.

15 In addition, project management for the Market Mechanics project
16 was provided by ESI’s Systems Solutions Services department. That
17 department had overall project management responsibility of distribution-
18 related IT projects for EGSI, as well as the other jurisdictions. Since the
19 number and size of IT projects changed over time, as opposed to hiring
20 employees, the Systems Solutions Services group used a pool of qualified
21 external contractors to manage and support the projects. These external
22 contractors were selected and assigned to projects based on experience
23 and rates in order to acquire the best value for EGSI.

1 Q. WERE ANY OTHER EFFORTS TAKEN TO CONTROL OR MITIGATE
2 COSTS?

3 A. Yes. During the course of the project, other efforts were taken to ensure
4 cost control.

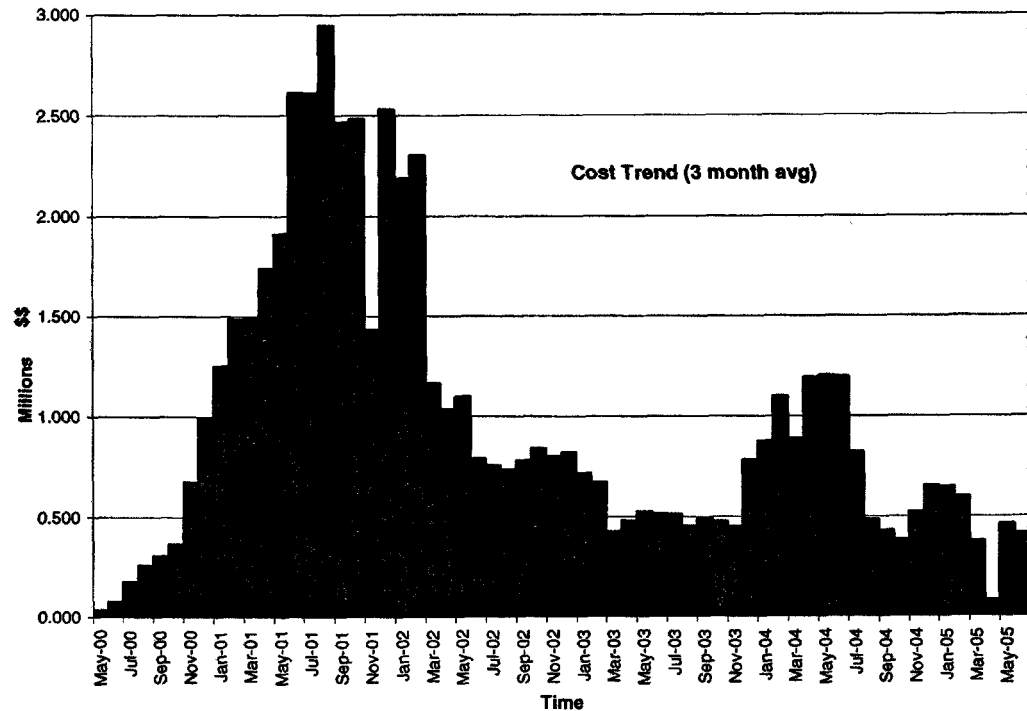
5 In mid-2001, Entergy evaluated unsolicited and solicited proposals
6 from Accenture, SAIC, and IBM in an attempt to mitigate the internal IT
7 systems integration costs being driven by the continuing changes to the
8 SET Transactions. These proposals were formally evaluated using four
9 key criteria. These criteria included; (1) the ability to satisfy requirements,
10 (2) the capability to perform the work, (3) the ability to meet budget
11 requirements, and (4) the ability to successfully address transition issues.
12 Since at that point in 2001, EGSI was just entering the pilot and was just
13 six months away from ROA, a key component of the evaluation was the
14 risk involved in changing IT vendors just six months from the start of
15 ROA. A risk analysis was performed to determine a risk-weighted score
16 for each vendor based on the four criteria. Even though SAIC provided
17 the second lowest bid, overall scores were very similar and SAIC had
18 significantly higher scores in the "ability to address transition issues" than
19 the lowest bidder. Using that information, a decision was made to retain
20 SAIC rather than take the increased risk of not being ready for ROA in
21 January of 2002. A copy of the evaluation summary is included in Exhibit
22 TRM-16.

1 Toward the end of 2001, when extensive on-going market testing
2 would be required as new participants entered the market, or when
3 changes were made to the SET Transactions, EGSi, through its
4 participation in the ERCOT Retail Market Subcommittee and Retail Market
5 Testing group, promoted and supported the use of the ERCOT Testing on
6 Demand ("ETOD") system that helped reduce testing costs for market
7 participants. This system was used during 2002 and part of 2003. The
8 Testing on Demand system enabled REPs to certify the majority of their
9 transactions against an internet-driven, ERCOT-managed, interactive
10 website, rather than requiring TDSPs to provide more costly testing
11 transactions custom-built for each REP.

12 At the end of 2001, the Commission ordered in Docket No. 24469
13 that EGSi would remain in an extended pilot mode pending the outcome
14 of the ESAT Protocols (ultimately in Docket No. 25089) and certification
15 for an Independent Organization ultimately addressed in Docket No.
16 28818. The extended pilot would be followed by a "reinvigorated pilot"
17 that would operate with the ESAT Protocols and an Independent
18 Transmission Organization in place. ROA would follow from a successful
19 "reinvigorated" pilot. Both the start date for the reinvigorated pilot and
20 ROA were unknown and dependent on outcomes of the ESAT Protocols
21 and the Independence issues, but were initially pegged to the "2002 time
22 frame" as I understand it. Based on these future proceedings, in the
23 spring of 2002, efforts were taken to ramp down the project and minimize

1 costs until such time as these reinvigorated pilot and ROA dates became
2 more definitive. The ramp down effort reduced the number of ESI
3 employees involved on the project by transferring overall responsibility of
4 the project and business participation in the ERCOT market activities to
5 EGSi employees, terminating external project management and support
6 contractors, and limiting the IT vendors work to the minimum amount
7 necessary only to maintain pilot status. I have included as Exhibit TRM- 17
8 a document describing the transition of responsibilities and work functions
9 from ESI employees to EGSi employees as well as the overall effort to
10 minimize cost until a more definite ROA date became known. Work
11 performed after that time was the minimum work necessary to maintain
12 the ongoing pilot, and changes were accommodated through interim work-
13 arounds (for example, manual processes instead of significant IT
14 programming) that would support the expected minimum pilot participation
15 until the reinvigorated pilot began. The cost trend chart on the following
16 page shows the results of effort as costs declined significantly in the 2nd
17 quarter of 2002.

1



2

3 Twice during the period of early 2002 to March 2004, as the
4 Commission set tentative dates for the reinvigorated pilot in the "Interim
5 Solution" (Docket No. 24469) and Independence dockets, RFPs were
6 issued to secure new bids to complete the remaining work necessary to
7 be able to support ROA.

8 One RFP was issued in February/March of 2003. Vendor
9 proposals were being evaluated when the process was discontinued
10 because the target dates of the reinvigorated pilot and subsequent ROA
11 were again becoming more uncertain. A copy of this RFP is included in
12 Exhibit TRM-18.

1 In December of 2003, a revised RFP was issued for the same
2 purpose. At that time Entergy began the SET 2.0 development process by
3 issuing a RFP to competitive firms experienced with Entergy and the
4 ERCOT market. The comprehensive RFP included the enhancements to
5 Entergy's market mechanics, CIS, and CCS systems, as well as the
6 middleware between SAP and the Clearinghouse for SET 2.0
7 implementation, and market testing and certification. Bidders were
8 required to submit fixed-price bids in order that Entergy could properly
9 plan and control costs. A copy of this RFP is included in Exhibit TRM-19.

10 The challenge included developing the middleware interfaces for 43
11 transactions including a new functional methodology call Stacking (Move-
12 Ins and Move-Outs). Stacking was a very complex method for
13 determining which retailer would ultimately service a customer in the event
14 that the customer engaged with several retailers. This demanded that the
15 successful vendor work with other existing vendors, including IBM's
16 VeriTRAN clearing house, and the CCS vendor, in order to ensure proper
17 design and implementation transaction formats and Stacking processing.
18 Joint Application Development (JAD) meetings were held to gain a
19 common understanding and a universal approach to meeting what was an
20 ill-defined and untested Stacking protocol. The RFP also required that the
21 successful vendor be prepared to support an automated market test. The
22 SET 2.0 Flight test (0504) was planned by the market to be held in May of

1 2004. All participants were required to participate with their internal
2 systems functional to support test scenarios.

3 The bids were received and evaluated with respect to experience,
4 process, and price. Evaluation criteria included knowledge and
5 capabilities with respect to Entergy's market mechanics, CIS, and CCS
6 systems, knowledge and experience. After negotiations and several
7 iterations to clarify details, Entergy opted to partition the work, and award
8 the market mechanics component to SAIC. In addition to providing the
9 lowest bid, SAIC had proven to be most knowledgeable of the internal
10 work and systems necessary to support SET Transactions. A copy of the
11 vendor selection recommendation is included in Exhibit TRM-20.

12

13 Q. DOES THE EXPERIENCE IN ERCOT SUPPORT THE
14 REASONABLENESS OF THE TEXAS SET CLASS OF COSTS?

15 A. Yes. While ERCOT, as an independent organization, does much more
16 than overseeing and implementing market mechanics (that is, for
17 example, Texas SET and load profiling and data aggregation), ERCOT's
18 costs and employee counts increased substantially in every year from
19 2000 through 2004, while EGSI's TTC Costs (and the number of
20 employees working on TTC) declined substantially during and after 2002.
21 Company witness Cuddy discusses the ERCOT cost trends in more detail
22 in her direct testimony.

1 My Exhibit TRM-21 shows the increase in ERCOT's IT budget for
2 the years 2000 through 2004. The conclusion to be drawn is that it took
3 ERCOT significant expenditures to develop and modify its systems and,
4 due to the bi-lateral nature of the market, each participant needed to have
5 systems that received and fed data from/to ERCOT.

6 My point is that the increasing costs in ERCOT show that the costs
7 to implement a pilot and ROA market are significant. The costs in ERCOT
8 increased significantly over time, and are indicative of cost increases
9 experienced by other market participants, including EGSi.

10

11 Q. IN GENERAL, HAS THE COST TO OPERATE THE MARKET
12 INCREASED OVER THE LAST FEW YEARS?

13 A. Yes. While looking at any one specific budget area may not be
14 conclusive, the overall ERCOT costs passed along to market participants
15 in its Administrative Fee more than doubled from 2000 to 2003 (from
16 \$0.15/MWh in 2000 to \$0.33/MWh in 2003); I understand that it is now in
17 the range of \$0.42/MWh. In addition, ERCOT staffing also increased
18 almost ten-fold from 50 employees in 2000 to over 470 by the end of
19 2004.

20

21 Q. WHAT DO YOU CONCLUDE FROM THE PRECEDING DISCUSSION?

22 A. The conclusion to be drawn is that the startup of a new competitive retail
23 market is a significant effort and, although there was a centralized entity

1 (ERCOT) for state-wide customer registration functions, there was not a
2 decisive design, or clear and consistent set of initial rules through which
3 the SET Transactions were developed. The collaborative process
4 resulted in a great deal of changes and, given the very tight
5 implementation timeframes, the rules could never be locked down, which
6 caused design and construction to happen simultaneously. This overlap
7 of design and "build," along with the continuous modifications of
8 requirements and changes, as well as significant schedule compression,
9 led to an increase in costs for all market participants, including EGSi.

10 In EGSi's experience, the costs that it incurred to implement and
11 then operate under the pilot and prepare for ROA through its market
12 mechanics functionality also increased, especially in the first two years.
13 EGSi's expenditures of TTC-related costs, however, began to decrease
14 after 2002 once much of the base systems were in place. Of course, the
15 costs of implementing the updated Texas SET Versions continued to be
16 incurred as the new versions were developed and implemented. The cost
17 trends experienced by EGSi, when compared to ERCOT, demonstrate
18 further that EGSi's TTC Costs are reasonable.

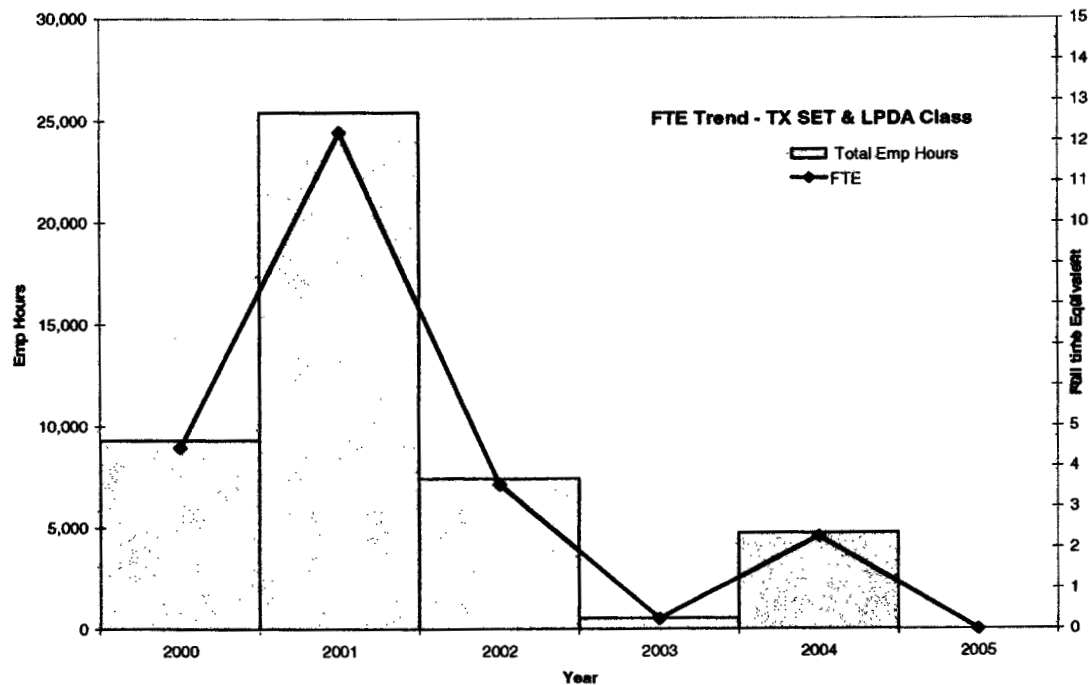
19

1 Q. DO YOU HAVE OTHER EVIDENCE OF THE REASONABLENESS OF
2 THIS TEXAS SET AND LOAD PROFILING AND DATA AGGREGATION
3 CLASS OF COSTS?

4 A. Yes. As noted above, EGSI (and ESI on its behalf) outsourced substantial
5 Texas SET (and overall market mechanics costs) through the competitive
6 RFP process. In addition, Company witnesses May and Cuddy discuss
7 the reasonableness of the overall TTC costs.

8 My Exhibit TRM-C shows the declining cost trend of this Texas SET
9 and Load Profiling and Data Aggregation class (and each of my other
10 classes) over time—even in light of the continuing work to keep current
11 with the new versions of Texas SET.

12 The cost, represented by the number of hours of work by Entergy
13 employees, also shows a declining trend. Other Company witnesses are
14 making similar comparisons for their classes. First, I note that Company
15 witness Richard Ferguson testifies that the salaries and benefits paid to
16 Entergy personnel (that is, “internal” personnel) are reasonable. So I start
17 from the premise that the salaries and benefits paid to Entergy personnel
18 are reasonable. Additionally, the chart on the next page which shows the
19 number of Entergy employees hours charged to the project, points out that
20 after the initial efforts in 2001 to prepare for ROA, and in light of increasing
21 uncertainty of ROA in EGSI’s service area, costs of Entergy employees
22 declined significantly.



1

2 Q. BY PROJECT CODE, WHAT ARE THE TOTAL NON-AFFILIATE AND
3 AFFILIATE CHARGES FOR THE TEXAS SET AND LOAD PROFILING
4 AND DATA AGGREGATION CLASS, AND HOW MUCH OF THOSE
5 COSTS WERE BILLED TO EGSI?

6 A. All of the costs in my classes, including the Texas SET and LPDA class,
7 incurred by or billed to EGSI, are shown in detail on my Exhibits TRM-A
8 through D. Exhibit TRM-B in particular shows the costs, by project code
9 and associated billing method.

10

11 Q. PLEASE DESCRIBE THE PROJECT CODES AND BILLING METHODS
12 INCLUDED WITHIN THIS TEXAS SET AND LPDA CLASS.

1 A. Referring to Exhibit TRM-B, the Texas SET and LPDA class includes the
2 following project codes and billing methods

3 Project Code TTTCAT (\$37,256,045.46) includes the costs
4 associated with the design and implementation of the processes and
5 systems required for Retail Open Access in Texas, and includes primarily
6 the “market mechanics” functions, including Load Profiling and Data
7 Aggregation. These costs were billed directly to EGSi under billing method
8 “EGSi” which billed 100% of the cost to EGSi and ultimately to Texas
9 because only Texas, not the Louisiana portion of EGSi, was moving
10 toward ROA.

11 Project Code ITTCAT (\$815,173.64) includes the initial overall
12 process design work in early 2000 through September of 2000 as Entergy
13 prepared for ROA in both EGSi and Arkansas. These costs were
14 allocated to Texas under billing method “TTC,” which allocated costs
15 between EGSi and EAI based on the number of electric customers.
16 “Number of electric customers” is a reasonable billing method for this
17 project because it focused on activities in two different jurisdictions—EGSi
18 (actually EGSi-Texas) and EAI. The work was intended to benefit
19 customers by implementing retail choice for them, so it is appropriate to
20 allocate the costs in this project based on the number of customers who
21 would benefit. The percent of costs allocated/assigned to Texas was
22 34.6%.

1 Project Code FTTCAAX (\$2,065,922.98) includes the costs
2 associated with the business simulation project to ensure that the new IT
3 applications and IT Infrastructure changes being made to meet the
4 Commission's requirements for the Texas pilot and ROA were properly
5 completed and implemented. This simulation effort was required because
6 of the magnitude of the changes to Business Processes, Organizational
7 Structures, Computer Systems, and IT Infrastructure. These costs were
8 billed directly to EGSi under billing method "EGSi." This is the appropriate
9 billing method because this project was focused on the Texas pilot, and
10 not activities in other jurisdictions.

11 Project Code FTTCAA (\$236,134.42) includes the costs associated
12 with simulation and testing of IT applications and IT Infrastructure for
13 changes being made to the Distribution Application systems to ensure that
14 changes were properly completed and implemented. This system-wide
15 simulation and testing included Market Mechanics, Customer Care
16 System, Distribution Work Management System, Large Power Billing
17 System, Customer Outage Reporting System ("SAISO") as well as other
18 legacy systems. These costs were allocated to EGSi under billing method
19 "35," which allocates costs to each of the Entergy Operating Companies
20 proportionate to the number of electric customers. This was the proper
21 billing method because it billed cost related to Entergy-wide (not Texas-
22 only, or Texas and Arkansas only) IT systems and infrastructure that were

1 designed and operated in order to support service to end use customers
2 throughout the Entergy system.

3 Project Code FB6037 (\$1,031,699.35) includes the costs incurred
4 for developing the processes to coordinate, track, prioritize, and resolve
5 technical issues after the Texas pilot and ROA. In addition, it included the
6 cost of resources to support these processes after the release and
7 implementation phase, and focused on resolution of any errors. These
8 costs were billed directly to EGSi under billing method "EGSi."

9 Project Code TS4651 (\$1,917,332.24) includes the costs
10 associated with facilitating Distribution's transition to competition. This
11 project included identifying, prioritizing, and developing the new business
12 process reengineering and information technology projects required to
13 accomplish the transition. This project also included identifying and
14 communicating the anticipated impacts that the changes undertaken to
15 make the transition would have on the IT Infrastructure and other long
16 lead-time capital assets. These costs were allocated to Texas under
17 billing method TTC, which allocated costs between EGSi and Arkansas
18 based on the number of electric customers. This billing method was
19 appropriate for the reasons discussed above regarding Project Code
20 ITTCAT. The percent of costs allocated to Texas was 34.6%. Later when
21 it was determined that Arkansas was not going to ROA, the costs were
22 billed solely to EGSi through billing method "EGSi."

1 Project Code TS4656 (\$273,936.90) includes the costs associated
2 with facilitating Distribution's transition to competition. This project
3 included identifying, prioritizing, and developing the new business process
4 reengineering and information technology projects required to accomplish
5 the transition. This project also included identifying and communicating
6 the anticipated impacts that the changes undertaken to make the
7 transition would have on the IT infrastructure and other long lead time
8 capital assets. These costs were allocated to Texas under billing method
9 "TTC," which allocated costs between EGSI and Arkansas based on the
10 number of electric customers. Again, billing method TTC is appropriate for
11 the reasons discussed above. The percent of costs allocated to Texas
12 was 34.6%. Later when it was determined that Arkansas was not going to
13 ROA, the costs incurred after Arkansas ceased to pursue ROA were billed
14 solely and directly to EGSI.

15 Project Code TS465G (\$36,179.02) includes the costs incurred to
16 post secured customer IDR ("Interval Data Recorder" meter) load
17 information on EGSI's website for real-time access by the customers of
18 their historical IDR usage. These costs were incurred solely for Texas
19 ROA and, accordingly, were billed directly to EGSI under billing method
20 "EGSI."

21 Project Code TS465H (\$109,005.97) includes the costs for
22 designing Distribution work management system changes needed for

1 Texas ROA. These costs were billed directly to EGSi under billing method
2 "EGSi."

3 Project Code TS465J (\$1,339,591.32) includes the costs
4 associated with facilitating Distribution's transition to competition. It
5 includes costs associated with designing and modeling system and
6 processes changes needed for Texas ROA. These costs were billed
7 directly to EGSi under billing method "EGSi."

8 Project Code TS465T (\$215,160.32) includes the development
9 costs for an outage solution for the Texas pilot and associated project
10 management activities. These costs were billed directly to EGSi under
11 billing method "EGSi."

12 Project Code FI7027 (\$1,237,954.08) includes the costs for
13 implementing Texas SET 2.0. These costs were billed directly to EGSi
14 under billing method "EGSi."

15

16 4. Affiliate Costs in the Texas SET and Load
17 Profiling and Data Aggregation Class
18

19 Q. HOW WERE AFFILIATE COSTS INCLUDED WITHIN THIS TEXAS SET
20 AND LPDA CLASS PRICED?

21 A. All services rendered by ESI are billed at cost, just as such services are
22 billed by ESI to all Entergy Operating Companies—EGSi; EAI; Entergy
23 Mississippi, Inc.; Entergy Louisiana, Inc.; and Entergy New Orleans, Inc.
24 As a result, if these types of services had been provided to another

1 Entergy Operating Company, that other Operating Company would pay for
2 the SET services based on the same "price," *i.e.*, the cost of such service
3 provided by ESI to EGSI. This is the case, for example, with billing
4 method "TTC," which allocated costs to both EGSI and EAI. Direct billed
5 costs are directly billed to the particular Operating Company and, as such,
6 are not "allocated" among two or more Operating Companies. Billing
7 method "EGSI" is an example of a direct-billing method for affiliate costs.
8 Consequently, the prices charged by ESI to EGSI for the services
9 provided by this class of services are no higher than the prices charged to
10 the other affiliates for the same or similar services and represent the
11 actual costs of the services. Company witness Barrilleaux explains this
12 billing (and pricing) process in more detail in his direct testimony in this
13 docket.

14 With regard to the TTC costs, except for a small amount of dollars
15 that were initially incurred in anticipation of ROA in both Texas and
16 Arkansas and the system-wide IT costs captured in Project FTTCAA, as I
17 explain above, all of the TTC costs were either incurred directly by EGSI
18 or incurred by ESI for EGSI, and thus were charged solely to EGSI (and
19 then assigned solely to Texas because these costs were incurred for
20 Texas ROA (and thus EGSI-Texas), as distinct from EGSI-Louisiana,
21 which did not pursue ROA.). The few costs that were related to EAI's
22 efforts have been removed from the TTC costs that I sponsor.

23

1 Q. WHAT SAFEGUARDS ARE IN PLACE TO ENSURE THAT EGSI'S
2 CUSTOMERS ARE NOT SUBSIDIZING EGSI REGULATED AND
3 UNREGULATED AFFILIATES THROUGH SERVICES PROVIDED
4 THROUGH THE TEXAS SET AND LPDA CLASS?

5 A. Direct billing of affiliate TTC costs to EGSI eliminates this concern. My
6 Exhibit TRM-A includes columns that show the amount in a class that was
7 direct billed to EGSI, as distinct from being allocated to various entities,
8 including EGSI. In addition, EGSI and ESI employees have been trained
9 on the proper procedures for implementing their time and expenses (and
10 the time and expenses billed to them by outside contractors) in the
11 accounting systems. Moreover, written materials including accounting
12 code information are distributed periodically to the employees.
13 Management within the EGSI and ESI organizations review and approve
14 time and expense reports, as well as other transactions processed in
15 Entergy's financial systems. These processes and review procedures are
16 in place to ensure that costs attributable to EGSI are billed to EGSI, and
17 that EGSI is not subsidizing its affiliates.

18

19 B. The Pilot Project Class

20 Q. PLEASE DESCRIBE AND EXPLAIN IN MORE DETAIL COSTS OF THE
21 PILOT PROJECT CLASS.

22 A. The costs in the Pilot Project class are comprised predominately of
23 expenses, and include the costs incurred by EGSI to comply with the

1 requirements prescribed by Section 39.104 of PURA and P.U.C. SUBST.
2 R. 25.431. This class includes the costs incurred from January 2001
3 through March 2002 primarily to capture the pre-pilot implementation
4 activity, and implementation through the initial pilot. The costs in this class
5 include costs that were incurred slightly beyond the end of the "initial" pilot
6 on December 31, 2001 because of the continuing review and reporting
7 regarding that initial pilot (as distinct from the "extended" pilot that
8 extended beyond December 31, 2001).¹⁸ This class of costs is unique in
9 that these functions would only have a useful life specific for the pilot
10 project. Therefore, these costs were expensed noting a life expectancy of
11 six months (July – December 2001).

12

13 Q. WHAT ARE THE COSTS INCLUDED IN THE PILOT PROJECT CLASS?

14 A. As indicated earlier and in Table 5 on the following page, the costs
15 included in the Pilot Project Class are \$780,934.66.

¹⁸ In late 2001, the Commission extended EGSI's pilot indefinitely in the market readiness proceeding (Docket No. 24469). I refer to the post 2001 pilot as the "extended pilot"; the "initial pilot" was the pilot in place from the summer of 2001 to December 31, 2001. To maintain pilot readiness, EGSI had to maintain its systems processes in a readiness state to be able to support pilot participation by the REPs at their choice.

Table 5

Pilot Project

Group Description	Affiliate Costs			Non-Affiliate Costs	Total Net Requested
	Direct	Allocated	Total		
Internal - Payroll / Benefits	192,206.34	-	192,206.34	-	192,206.34
Internal - All Other Internal Support Costs	-	-	-	807.02	807.02
External - Legal Contractor Costs	-	-	-	-	-
External - All Other Support Costs	378,709.89	-	378,709.89	209,211.41	587,921.30
AFUDC & Capital Overhead	-	-	-	-	-
Grand Total	570,916.23	-	570,916.23	210,018.43	780,934.66

Q. ARE THE COSTS IN THE PILOT PROJECT CLASS NECESSARY?

A. Yes. The costs in the Pilot Project class are necessary because they were incurred to comply with Senate Bill 7 ROA requirements, Commission rules and orders, and market structure requirements maintained by ERCOT. The Company incurred these costs to prepare for and support the pilot project in ESAT, which effectively began in July 2001 (simultaneously with the pilot within ERCOT). The major expenditures in this class include costs for employee expenses to develop, implement and test pilot systems, and for services that were outsourced. The outsourced costs are comprised of IBM system development costs, SAIC system development costs, and costs of lottery development and implementation provided by a Lamar University professor. The pilot activities included the development, implementation, operation, and testing of needed systems

1 and databases to create, monitor, and report the Customer Class
2 Allocation, Available Load Calculation by customer class, Mass Customer
3 List, "Do Not Call List," Lottery process, Eligible Participant List, an
4 enrollment tracking system (Aggregator and Non-Aggregator), and
5 required regulatory reports and filings to report pilot activities and
6 participation levels. The processes and methods to comply with these
7 requirements are described in "EGSI's Texas Pilot Project Implementation
8 Plan."¹⁹ Additionally, a Texas Pilot website was developed for the public
9 posting of required pilot information in four general categories: General
10 Information, Customer Information, REP Information, and Aggregator
11 Information. Two SET transactions (814-PA, 814-PB) were also
12 developed for specific use in pilot enrollment and participation tracking
13 process.

14 One of the requirements prescribed in the P.U.C. SUBST. R 25.431 is
15 that each electric utility must allow an "Open Interest Period" to allow
16 interested customers to request an opportunity to participate in the pilot
17 project. The pilot project was open for each of the five customer classes
18 as defined in the pilot project rule. If a non-residential customer class is
19 oversubscribed, the utility is required to use a lottery to develop a
20 participant list. During the open interest period, EGSI experienced interest
21 from three customer classes (the "Industrial-Demand-Metered" class, the

¹⁹ A copy of EGSI's Pilot Project Implementation Plan, Available Load Calculation and Eligible Participant List can be found in Commission Project Number 23069, and is also included in my workpapers.

1 “Commercial” class, and the “All Other Demand-Metered class”) that were
2 oversubscribed. To ensure the lottery process and sessions would be
3 conducted fairly and objectively, EGSi engaged a professor from Lamar
4 University in Beaumont, Texas, who has expertise in statistical research,
5 to develop the lottery process and administer lottery sessions for each
6 customer class that was oversubscribed. EGSi also used SAIC to
7 develop the programming of pilot customer classes, available load
8 calculation, and pilot database by ESI-ID to track customer participation in
9 the pilot by customer class.

10 The Mass Customer List, which is required by P.U.C. SUBST. R
11 25.472(a)(1)-(4), “Privacy of Customer Information, Mass Customer Lists,”
12 is a listing of customers eligible for the Price to Beat (“PTB”) who are
13 required to be included on the Mass Customer List, except for customers
14 who opt not to be included on the list. Therefore, EGSi prepared a bill
15 insert for the residential and non-residential PTB customer classes to
16 educate the customers on the Mass Customer List of their ability to opt off
17 the list if they desired to do so. Costs included the development, printing,
18 and postage for the bill insert and pre-paid postage for customer reply
19 cards.

20
21 Q. WHY ARE THE COSTS IN THE PILOT PROJECT CLASS
22 REASONABLE?

1 A. As previously explained with regard to the Texas SET and LPDA class,
2 the initial RFP process resulted in the acquisition of functionality from
3 experienced vendors, who provided these services at the least cost. That
4 RFP process also applied to this Pilot Project class of costs. SAIC was
5 used as described above, because it was the outsourced vendor for IT-
6 related functionality of existing internal systems. The Lamar University
7 professor was selected for the lottery process due to his special expertise
8 and location, and as necessary to have an independent unaffiliated person
9 manage the lottery. His contract was negotiated to a very reasonable cost
10 of \$2500.

11 Accordingly, the costs included within this Pilot Project class that
12 are related to services provided by the outsourced vendors are reasonable
13 because these vendors were selected through competitive RFP processes
14 or negotiation. In addition, Company witnesses May and Cuddy discuss
15 the reasonableness of the overall TTC costs.

16

17 Q. BY PROJECT, WHAT ARE THE TOTAL NON-AFFILIATE AND
18 AFFILIATE CHARGES FOR THE PILOT PROJECT CLASS, AND HOW
19 MUCH OF THOSE COSTS WERE BILLED TO EGS?

20 A. Please refer to Exhibits TRM-A and TRM-B for this information. Also,
21 Exhibit TRM-D segregates the costs in this class between capital and
22 expense.

23

1 Q. PLEASE DESCRIBE THE PROJECT CODES AND BILLING METHODS
2 INCLUDED WITHIN THIS PILOT PROJECT CLASS.

3 A. Project Code TRGTPP captures all of the costs (\$780,934.66) for this
4 class. These affiliate costs in this class (see Exhibit TRM-A) were billed
5 directly by ESI to EGSI under billing method "EGSI" which, as noted
6 previously, billed 100% of the costs to EGSI, which were all then assigned
7 to EGSI-Texas, which is appropriate because EGSI-Texas was the sole
8 beneficiary of the costs. The non-affiliate costs were all incurred directly
9 by EGSI, rather than through an affiliate.

10 I have previously described (with regard to the Texas SET and
11 LPDA class) the processes through which ESI costs are either direct billed
12 or allocated, why the prices charged by the affiliate are "no higher than"
13 the costs charged by ESI to other affiliates, why the costs represent the
14 actual costs, and the safeguards in place to ensure that EGSI is not
15 subsidizing its affiliates. That description applies equally to this Pilot
16 Project class.

17

18 C. The Pilot Operations Class

19 Q. PLEASE DESCRIBE AND EXPLAIN COSTS OF THE PILOT
20 OPERATIONS CLASS.

21 A. The costs in the Pilot Operations class include both capital and expense
22 items, and represent the on-going monthly pilot operational costs incurred
23 by EGSI (or ESI on behalf of EGSI) from June 2001 to July 2004 and

1 costs incurred after July 2004 to close down the pilot, including termination
2 of payments to ERCOT for the LSE ESI-ID fees (and subsequent carrying
3 charges on the principal amount). Normally, operational costs are
4 expensed, and not capitalized. However, to remain in the pilot, EGSI
5 maintained and operated the IT systems for the duration of the initial and
6 extended pilot periods. Because the maintenance and operation was
7 performed on a portfolio of IT systems used during the ESAT pilot, and
8 because the pilot was to be the final testing stage of the systems before
9 the systems were put in service, these expenditures qualified as a capital
10 investment. This class also includes the monthly fees paid to ERCOT for
11 the non-ERCOT LSE fees that EGSI is required to pay to ERCOT.²⁰ The
12 total fees paid to ERCOT, (both affiliate and non-affiliate) are the expense
13 items in this class. A copy of the agreement between EGSI and ERCOT
14 regarding the non-ERCOT LSE fees is attached as my Exhibit TRM-22. In
15 addition to the maintenance and operation of the applications owned by
16 EGSI, services were obtained from IBM for a "Clearinghouse" service
17 through the previously discussed RFP process. These services include
18 EDI conversion and transaction management
19

²⁰ See ERCOT Protocols Section 9.7.3 and ERCOT Protocol 22(B).

1 Q. WHAT ARE THE COSTS INCLUDED IN THIS CLASS?

2 A. Table 6 below details the costs in the Pilot Operation Class which is
3 \$11,100,245.78 million.

5 Table 6

6 **Pilot Operations**

Group Description	Affiliate Costs			Non-Affiliate Costs	Total Net Requested
	Direct	Allocated	Total		
Internal - Payroll / Benefits	811,257.36	-	811,257.36	172,314.63	983,571.99
Internal - All Other Internal Support Costs	121,498.63	-	121,498.63	121.60	121,620.23
External - Legal Contractor Costs	-	-	-	-	-
External - All Other Support Costs	862,651.46	-	862,651.46	6,854,146.05	7,716,797.51
AFU-DC & Capital Overhead	-	-	-	2,278,256.05	2,278,256.05
Grand Total	1,795,407.45	-	1,795,407.45	9,304,838.33	11,100,245.78

7

8 Q. ARE THE TOTAL NON-AFFILIATE AND AFFILIATE COSTS SOUGHT
9 FOR RECOVERY IN THE PILOT OPERATION CLASS NECESSARY?

10 A. Yes. The costs in this class, whether affiliate or non-affiliate, are
11 necessary because they were incurred to comply with Senate Bill 7,
12 Commission ROA requirements, orders, and rules, and market structure
13 requirements prescribed by ERCOT. This class is distinct from the Pilot
14 Project class described previously because it captures the on-going costs
15 of operating the pilot (both initial and extended) once the pilot was in

1 place. The costs in this class include the on-going costs of operating the
2 pilot divided into three primary groups:

- 3 • The monthly payments to ERCOT for the LSE fees
4 (\$1,905,128.61);
- 5 • The monthly costs for the VeriTRAN Clearinghouse service
6 provided by IBM (\$4,752,251.27); and
- 7 • The monthly maintenance, operations, and services costs provided
8 by SAIC to maintain the IT systems, as also applies to the IT
9 functionality related to my other cost classes as discussed
10 previously (\$10,431,259.94).

11 To maintain pilot readiness, EGSi had to maintain its systems,
12 processes, and vendor services in a readiness state to be able to support
13 pilot participation by the REPs at their choice beginning with the pilot
14 opening in July 2001, and continuing through the extended pilot period
15 that lasted until the summer of 2004.²¹ This included the approximately
16 393,000 ESI-IDs maintained in the ERCOT registration database.

17

18 Q. WHAT ARE THE ERCOT LSE FEES?

19 A. The Load Serving Entity fee is a charge by ERCOT to non-ERCOT LSEs
20 to proportionately fund ERCOT's costs to serve as the state-wide
21 customer registration agent. The ERCOT LSE fee is based on an annual
22 cost per ESI-ID for EGSi's approximate 393,000 ESI-IDs in the ERCOT's

²¹ In late 2001, the Commission extended EGSi's pilot indefinitely in the market readiness proceeding (Docket No. 24469). I refer to the post 2001 pilot as the "extended pilot"; the "initial pilot" was the pilot in place from the summer of 2001 to December 31, 2001. To maintain pilot readiness, EGSi had to maintain its systems processes in a readiness state to be able to support pilot participation by the REPs at their choice.

1 customer registration database.²² The details of the ERCOT LSE fees are
2 included in Exhibits TRM-22 and TRM-23.

3
4 Q. PLEASE DESCRIBE THE IBM "VeriTRAN" SERVICE FEES THAT YOU
5 REFERENCED ABOVE.

6 A. Entergy contracted with IBM "VeriTRAN" to provide what are referred to as
7 "Clearinghouse" services for EGSi. The contract with IBM was
8 competitively bid as part of the 2000 RFP discussed above in the Texas
9 SET and LPDA class discussion, and was awarded to IBM for its ability to
10 deliver the product and services in a timely and cost effective manner.
11 These services included maintaining up-to-date customer information for
12 immediate response to possible market switches. IBM "VeriTRAN"
13 manages the receipt of transactions from the market participants in the
14 EDI formats defined by Texas SET rules. This information is translated for
15 use internally by EGSi in preparation for responses to SET transactions.
16 IBM "VeriTRAN" receives EGSi data needed for SET transactions by the
17 market participants and translates the data to SET transactions to send to
18 market participants. IBM "VeriTRAN" also manages EGSi's website,
19 required by the ESAT Protocols, which provides general information about
20 EGSi and ESAT to all market participants. This website is referred to in

²² The ERCOT LSE monthly bill was calculated on the number of ESI IDs per day.

1 the Protocols as the "Competitive Retailer Information System" ("CRIS").²³
2 The details of the IBM "VeriTRAN" Service fees are included in Exhibit
3 TRM- 24. A copy of the confidential VeriTRAN Services Agreement is
4 included in Exhibit TRM-25.

5
6 Q. WERE EFFORTS TAKEN TO CONTROL OR MITIGATE COSTS OF THE
7 PILOT OPERATIONS CLASS?

8 A. Yes. Even though EGSi had no participation in the pilot until the fall of
9 2003, it was necessary that EGSi maintain its systems and information in
10 a "readiness" mode such that customers and REPs could participate in the
11 pilot if and when they chose to do so. Thus EGSi had to maintain a
12 delicate balance between minimizing costs, maintaining pilot "readiness",
13 and being prepared to support pilot participation if it occurred. This was
14 made even more complex since during the period of time the pilot was
15 open (July, 2001 through September, 2004), there were changing target
16 dates established as to when a "re-invigorated" pilot could be begin.

17 Even though some costs, such as the ERCOT LSE fees and the
18 VeriTRAN clearinghouse services fees, which were based on the
19 management of the ESI-IDs (which had to be available for pilot
20 participation) could not be reduced, efforts were taken to reduce internal
21 systems IT cost as well as employee costs associated with pilot

²³ ESAT Protocols; Part IV - Retail Protocols; Section 11- Competitive Retailer Information System.

1 operations once it became apparent that there would be minimum, if any,
2 active participation in the pilot.

3 Scheduled enhancements and upgrades to the Load Profiling and
4 Data Aggregation system, EV2K, were postponed indefinitely. Internal
5 systems, including EV2K, and interfaces were "shut down" in order to
6 minimize internal IT and employee costs. Doing this reduced the need for
7 internal IT costs during the shut down period to only essential minimum
8 costs. As a part of that effort however, there was also a need to be able
9 to bring the internal systems and interfaces back to normal in a short
10 period of time if pilot participation were to begin. Exhibit TRM-26 includes
11 example of the shut down and start up efforts required. The results of
12 these efforts were to achieve a reduction of monthly costs for pilot
13 operations of approximately \$50,000 during ramp down period. A
14 summary of the overall ramp down is included the March, 2003 Market
15 Mechanics Steering Committee Report included in Exhibit TRM-27.

16 Throughout the ramp down period when no customers were
17 participating in the pilot, and specifically in 2003 in anticipation of a small
18 group of customers in the pilot, an employee team was formed to evaluate
19 various scenarios of pilot participation volume and determine the most
20 cost-efficient means of supporting limited participation without having to
21 incur the costs to restart and operate all the internal systems. An example
22 of the continuous and exhaustive work done to try to achieve that delicate
23 "balance" between minimum cost and pilot readiness is included in Exhibit

1 TRM-28, in which the team examined five different ways of supporting
2 limited pilot participation at minimum costs.

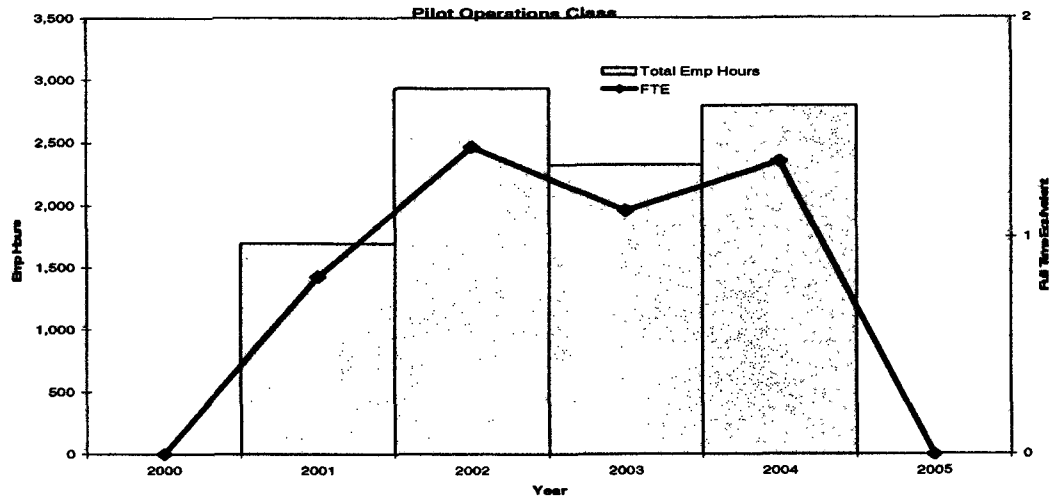
3 In the fall of 2003, a small group of customers (less than 20) began
4 participation in the pilot and continued participation through May of 2004.
5 During that period of participation, these customers' participation was
6 supported through a combination of system and manual work arounds that
7 both properly supported the customer participation and minimized the cost
8 of doing so.

9

10 Q. ARE THE COSTS IN THE PILOT OPERATIONS CLASS REASONABLE?

11 A. Yes. As previously explained with regard to the Texas SET and LPDA
12 class, the initial RFP process resulted in the acquisition of functionality
13 from experienced vendors, who provided these services at the least cost.
14 That RFP process also applied to this class of costs. Additionally, as I've
15 shown above, every reasonable effort was taken to minimize the costs of
16 pilot operations while simultaneously maintaining the ability to support pilot
17 participation if and when customers chose to do so.

18 Also, I have performed an FTE trend for this class as I did for the
19 Texas SET and LPDA class discussed above. The results of that FTE
20 trend are, by year:



Accordingly, the costs included within this Pilot Project class that are related to services provided by the outsourced vendors are reasonable because these vendors were selected through a competitive RFP, and the internal employee costs are reasonable based on testimony provided by Company witness Ferguson and the FTE count analysis that I provide above. In addition, again, Company witnesses May and Cuddy discuss the reasonableness of the overall TTC costs.

Q. PLEASE DESCRIBE THE PROJECT CODES AND BILLING METHODS INCLUDED WITHIN THIS PILOT OPERATIONS CLASS.

A. As shown on Exhibit TRM-B, the project codes (and billing methods) applicable to this class are as follows:

Project Code D10023 (\$1,905,128.60) is for the costs paid to ERCOT for the non-ERCOT LSE fees for the period June 2001 through

1 February 2004. These costs were billed directly to EGSi under billing
2 method "EGSi."

3 Project Code DMMTEX (\$8,097,520.24) is comprised of the costs
4 incurred by the ESI Systems Solutions Organization for on-going IT
5 support and maintenance of the market mechanics system, and
6 management of vendor contracts to support the pilot operations. These
7 costs were billed directly to EGSi under billing method "EGSi."

8 Project Code DTXPIL (\$933,783.34) is comprised of the costs
9 incurred by ESI employees for the business operation of the market
10 mechanics systems for the pilots. These costs were billed directly to EGSi
11 under billing method "EGSi."

12 Project Code TS465K (\$163,813.60) includes costs for designing
13 and modeling manual work-arounds needed for ROA when system
14 changes could not be made. These costs were billed directly to Texas
15 under billing method "EGSi."

16 All of the affiliate costs in this class were assigned to EGSi Texas
17 after being billed to EGSi under billing method "EGSi." ("Non-affiliate"
18 costs are already "in" EGSi.) I have previously described (with regard to
19 the Texas SET Class) the processes through which ESI costs are either
20 direct billed or allocated, why the prices charged by the affiliate are "no
21 higher than" the costs charged by ESI to other affiliates, why the costs
22 represent the actual costs, and the safeguards in place to ensure that

1 EGSi is not subsidizing its affiliates. That description applies equally to
2 this Pilot Operations class.
3

4 VI. CONCLUSION

5 Q. PLEASE SUMMARIZE YOUR DIRECT TESTIMONY.

6 A. I sponsor, explain, and support \$58,415,316.15 in distribution-related TTC
7 costs. I have explained the underlying bases, both affiliate and non-
8 affiliate, for these costs. In addition, I have shown why the costs were
9 necessary and reasonable and, for the affiliate charges, shown that the
10 prices charged for these services from ESI (or through ESI from
11 outsourced vendors) were charged at prices that were no higher than the
12 prices that ESI would or did charge to other affiliates, and that these
13 affiliate charges represent the actual cost of the services provided.
14

15 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

16 A. Yes, at this time.

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ENTERGY GULF STATES, INC.
TTC Costs - By Witness, Class, and Group Description
For the Transition Period June 1999 through June 17, 2005
Amounts in Dollars

Witness	Class	Group Description	Affiliate Billings					Non-Affiliate Charges					(I)
			(A)	(B)	(C)		(D)	(E)	(F)	(G)		(H)	
					Billed to Others	Billed to EGS - TX				Pro Forma Adjustments	Net Requested		
Mansaco, Tom	Pilot Operations	Internal - Payroll / Benefits	791,036	29,363	761,673	49,564	811,257	48,268	124,026	172,315	983,572		
		Internal - All Other Internal Support Costs	130,685	6,739	123,945	(2,447)	121,498	101	21	122	121,620		
		External - Legal Contractor Costs	-	-	-	-	-	-	-	-	-	-	
		External - All Other Support Costs	422,248	(4,443)	426,691	435,960	862,651	6,773,615	80,531	6,854,146	7,716,798		
		AFUDC & Capital Overhead	-	-	-	-	-	2,092,945	185,311	2,278,256	2,278,256		
Total Pilot Operations		1,343,969	31,659	1,312,309	483,098	1,795,407	8,914,950	389,889	9,304,838	11,100,246			
	Mansaco, Tom	Pilot Project	Internal - Payroll / Benefits	198,995	27,479	171,516	20,691	192,206	-	807	807	192,206	
			Internal - All Other Internal Support Costs	-	-	-	-	-	-	-	-	-	807
			External - Legal Contractor Costs	-	-	-	-	-	-	-	-	-	-
			External - All Other Support Costs	803,631	914	802,717	(424,007)	378,710	209,211	-	209,211	587,921	
AFUDC & Capital Overhead			-	-	-	(403,316)	570,916	210,018	-	210,018	780,935		
Total Pilot Project		1,002,625	28,393	974,232									
	Mansaco, Tom	Texas SET & LPDA	Internal - Payroll / Benefits	4,404,032	727,232	3,676,800	93,285	3,770,085	268,231	(103,287)	164,944	3,935,009	
			Internal - All Other Internal Support Costs	58,265	2,214	56,051	11,560	67,611	1,207	(21)	1,187	68,797	
			External - Legal Contractor Costs	25,725	-	25,725	-	25,725	21,810	-	21,810	47,534	
			External - All Other Support Costs	16,575,641	2,015,549	14,560,093	1,326,261	15,886,354	10,383,111	996,322	11,379,433	27,265,787	
AFUDC & Capital Overhead			-	-	-	-	-	12,005,354	3,211,653	15,217,007	15,217,007		
Total Texas SET & LPDA		21,063,663	2,744,995	18,318,669	1,431,086	19,749,755	22,679,713	4,104,668	26,784,381	46,534,136			
	Mansaco, Tom	Total Witness Classes	Internal - Payroll / Benefits	5,394,063	784,074	4,609,989	163,540	4,773,529	316,520	20,739	337,259	5,110,788	
			Internal - All Other Internal Support Costs	188,950	8,953	179,996	9,113	188,109	2,115	-	2,115	191,225	
			External - Legal Contractor Costs	25,725	-	25,725	-	25,725	21,810	-	21,810	47,534	
			External - All Other Support Costs	17,801,520	2,012,020	15,789,501	1,338,215	17,127,715	17,365,937	1,076,853	18,442,791	35,570,508	
AFUDC & Capital Overhead			-	-	-	-	-	14,098,299	3,396,964	17,495,263	17,495,263		
Total Tom Mansaco Classes		23,410,258	2,805,047	20,605,211	1,510,868	22,116,078	31,804,681	4,494,556	36,299,238	58,415,316			

Amounts may not add or tie to other schedules due to rounding.

MANASCO, TOM

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ENTERGY GULF STATES, INC.
TTC Costs - By Witness, Class and Project Code
For the Transition Period June 1998 through June 17, 2005
Amounts in Dollars

Witness	Class	Project Code	Project Description	Billing Method	(A) (B) (C) Affiliate Billings			(D) Pro Forma Adjustments		(E) Net Requested		(F) Total Requested Charges		(G) Pro Forma Adjustments		(H) Net Requested		(I) Total Net Requested
					Total	Billed to Others	Billed to EGS - TX											
MANASCO, TOM	Pilot Operations	D10023	MARKET MECHANICS MAINTENANCE	EGSI	19,059	19,059	-	427,338	427,338	427,338	427,338	1,477,781	1,477,781	-	1,477,781	1,477,781	1,477,781	1,905,129
		D1MTEX	MARKET MECHANICS IT MAINTENANCE & O	EGSI	690,157	10,877	689,279	(1,274)	688,005	688,005	7,204,488	225,027	7,429,515	225,027	7,204,488	7,429,515	8,097,520	8,937,520
		DTXPIL	TEXAS PILOT - DISTRIBUTION	EGSI	490,776	1,660	479,217	57,035	536,251	536,251	232,870	164,862	397,532	164,862	397,532	397,532	533,783	533,783
		TS465K	TTC - WORKAROUNDS FOR ENHANCEMENTS	EGSI	163,977	163	163,814	-	163,814	163,814	-	-	-	-	-	-	163,814	163,814
	Total Pilot Operations				1,343,969	31,659	1,312,309	483,068	1,795,407	1,795,407	8,914,950	389,889	9,304,838	389,889	8,914,950	9,304,838	11,100,246	11,100,246
MANASCO, TOM	Pilot Project	TRGTTP	TTC TEXAS RETAIL COMP PILOT PROJECT	EGSI	1,002,825	28,393	974,232	(403,316)	570,916	570,916	210,018	-	210,018	-	210,018	210,018	780,935	780,935
	Total Pilot Project				1,002,825	28,393	974,232	(403,316)	570,916	570,916	210,018	-	210,018	-	210,018	210,018	780,935	780,935
MANASCO, TOM	Trans SET & LPDA	FR6037	TTC INTEGRATION ACTIVITIES - EGS-IT	EGSI	(418)	0	(418)	351,070	350,651	350,651	(9,908)	690,954	681,048	690,954	681,048	1,031,699	1,031,699	1,031,699
		FR7027	MARKET MECH 2.0 CONTINGENCY & PILOT	EGSI	13,910	789	13,121	(64)	13,057	13,057	1,203,782	21,096	1,224,878	21,096	1,203,782	1,224,878	1,224,878	1,224,878
		FTTCA	DISTRIBUTION BUSINESS SIM CHANGES TO	EGSI	1,199,474	1,037,859	171,615	1,284,913	1,284,913	1,284,913	52,516	61,799	114,314	61,799	114,314	114,314	238,134	238,134
		FTTCA	TTC BUSINESS SIMULATION CHANGES TO	EGSI	(10,900)	-	(10,900)	1,284,913	1,284,913	1,284,913	(72,240)	897,150	811,910	897,150	811,910	2,068,923	2,068,923	2,068,923
		TTTCAT	MARKET MECH DISTRIBUTION-AR TX	TTC	1,811,195	1,185,298	625,897	(97,423)	528,468	528,468	20	284,370	288,707	284,370	288,707	615,114	615,114	615,114
		RT3468	MARKET MECHANICS - TX	EGSI	33,863	4,568	29,104	(24,104)	-	-	343	-	-	-	-	-	-	-
		TS4651	TTC - DIST BPTS IN PREP FOR COMP -	EGSI	-	518,394	273,937	-	273,937	273,937	(16,577)	1,933,069	1,917,332	1,933,069	1,917,332	1,917,332	1,917,332	1,917,332
		TS4656	TTC - DIST BPTS IN PREP FOR COMP ES1	EGSI	792,331	-	792,331	-	-	-	-	-	-	-	-	-	-	-
		TS4656G	TTC - POST METER FOR IDR CUSTOMERS E	EGSI	36,179	-	36,179	-	-	-	-	-	-	-	-	-	-	-
		TS4656H	TTC - DIS/DS/MSDI ENHANCEMENTS EGS1	EGSI	109,008	-	109,008	-	-	-	-	-	-	-	-	-	-	-
		TS465J	TTC - PHASE 2 OF SYSTEM ENHANCEMENTS	EGSI	1,346,514	5,923	1,352,437	-	1,352,437	1,352,437	-	-	-	-	-	-	-	-
		TS465T	TTC - DIST BPTS IN PREP FOR COMP ES1	EGSI	215,160	5,029	210,131	(58,207)	151,924	151,924	5,029	223,768	218,733	223,768	218,733	5,029	5,029	5,029
		TTTCAT	MARKET MECH SYS-DISTR TX	EGSI	15,558,558	(12,881)	15,571,440	1,431,068	16,749,795	16,749,795	21,518,347	4,104,668	25,764,381	4,104,668	21,518,347	25,764,381	37,296,045	37,296,045
	Total Trans SET & LPDA				21,083,663	2,744,395	18,339,268	1,431,068	19,749,795	19,749,795	22,679,713	4,104,668	26,784,381	4,104,668	22,679,713	26,784,381	46,534,136	46,534,136
MANASCO, TOM	Total Trans SET & LPDA				23,410,258	2,805,047	20,605,211	1,510,068	22,116,078	22,116,078	31,804,881	4,494,566	36,299,238	4,494,566	31,804,881	36,299,238	58,415,316	58,415,316
	Total Trans SET & LPDA				23,410,258	2,805,047	20,605,211	1,510,068	22,116,078	22,116,078	31,804,881	4,494,566	36,299,238	4,494,566	31,804,881	36,299,238	58,415,316	58,415,316

Amounts may not add or tie to other schedules due to rounding.

MANASCO, TOM

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ENERGY GULF STATES, INC.
TTC Costs - By Witness, Class and Year
For the Transition Period June 1999 through June 17, 2005
Amounts in Dollars

Witness	Class	Year	PARTICULARS IN DOLLARS										(I)
			(A)	(B)	(C)		(D)	(E)	(F)	(G)		(H)	
			Affiliate Billings								Non-Affiliate Charges		
			Total	Billed to Others	Billed to EGSI - TX	Pro Forma Adjustments	Net Requested	Total Requested Charges	Pro Forma Adjustments	Net Recoverable	Total Net Requested		
Manasco, Tom	Pilot Operations	1999	-	-	-	-	-	-	-	-	-		
		2000	-	-	-	-	-	-	-	-	-		
		2001	154,476	163	154,313	427,338	581,650	-	-	-	581,650		
		2002	485,453	19,397	466,056	-	466,056	2,848,691	9,367	2,858,058	3,324,114		
		2003	264,153	3,154	260,998	-	260,998	2,594,256	12,704	2,606,960	2,867,958		
		2004	416,205	5,784	410,421	49,444	459,865	3,286,117	219,910	3,506,027	3,965,892		
		2005	23,683	3,162	20,521	6,316	26,837	185,886	147,908	333,793	360,630		
	Total Pilot Operations		1,343,969	31,659	1,312,309	483,098	1,795,407	8,914,950	389,889	9,304,838	11,100,246		
Manasco, Tom	Pilot Project	1999	-	-	-	-	-	-	-	-	-		
		2000	-	-	-	-	-	-	-	-	-		
		2001	990,825	28,989	963,856	(403,316)	560,540	209,615	-	209,615	770,154		
		2002	11,801	1,424	10,377	-	10,377	404	-	404	10,780		
		2003	-	-	-	-	-	-	-	-	-		
		2004	-	-	-	-	-	-	-	-	-		
		2005	-	-	-	-	-	-	-	-	-		
	Total Pilot Project		1,002,625	28,393	974,232	(403,316)	570,916	210,018	-	210,018	780,935		

Amounts may not add or tie to other schedules due to rounding.

MANASCO, TOM

ENTERGY GULF STATES, INC.
TTC Costs - By Witness, Class and Year
For the Transition Period June 1999 through June 17, 2005
Amounts in Dollars

Witness	Class	Year	(A) (B) (C) Affiliate Billings			(D) Pro Forma Adjustments	(E) Net Requested	(F) (G) (H) Non-Affiliate Charges			(I) Total Net Requested
			Total	Billed to Others	Billed to EGSI - TX			Total Requested Charges	Pro Forma Adjustments	Net Recoverable	
Manasco, Tom	Texas SET & LPDA	1999	-	-	-	-	-	-	-	-	-
		2000	5,192,536	1,674,973	3,517,563	(97,522)	3,420,042	443,839	(3,788)	440,052	3,860,094
		2001	15,851,140	1,073,402	14,777,738	(30,711)	14,747,027	10,778,590	(11,494)	10,767,095	25,514,123
		2002	1,208,670	15,319	1,193,351	(4,730)	1,188,620	5,491,230	231,733	5,722,963	6,911,584
		2003	138,667	(5)	138,672	(287)	138,385	2,709,750	507,561	3,217,311	3,355,696
		2004	288,286	(19,410)	307,696	(52,015)	255,681	4,433,761	405,948	4,839,710	5,095,390
		2005	(1,615,636)	715	(1,616,351)	1,616,351	-	(1,177,457)	2,974,707	1,797,250	1,797,250
		Total Texas SET & LPDA	21,063,663	2,744,995	18,318,669	1,431,086	19,749,755	22,679,713	4,104,668	26,784,381	46,534,136
Manasco, Tom	Total Witness Classes	1999	-	-	-	-	-	-	-	-	-
		2000	5,192,536	1,674,973	3,517,563	(97,522)	3,420,042	443,839	(3,788)	440,052	3,860,094
		2001	16,996,441	1,100,534	15,895,906	(6,689)	15,889,217	10,988,204	(11,494)	10,976,710	26,865,927
		2002	1,705,924	36,140	1,669,784	(4,730)	1,665,053	8,340,325	241,100	8,581,425	10,246,479
		2003	402,819	3,149	399,670	(287)	399,383	5,304,006	520,265	5,824,271	6,223,654
		2004	704,491	(13,626)	718,117	(2,571)	715,546	7,719,879	625,858	8,345,737	9,061,283
		2005	(1,591,953)	3,877	(1,595,830)	1,622,667	26,837	(991,572)	3,122,615	2,131,044	2,157,880
		Total Tom Manasco Classes	23,410,258	2,805,047	20,605,211	1,510,868	22,116,078	31,804,681	4,494,556	36,299,238	58,415,316

Amounts may not add or tie to other schedules due to rounding.

MANASCO, TOM

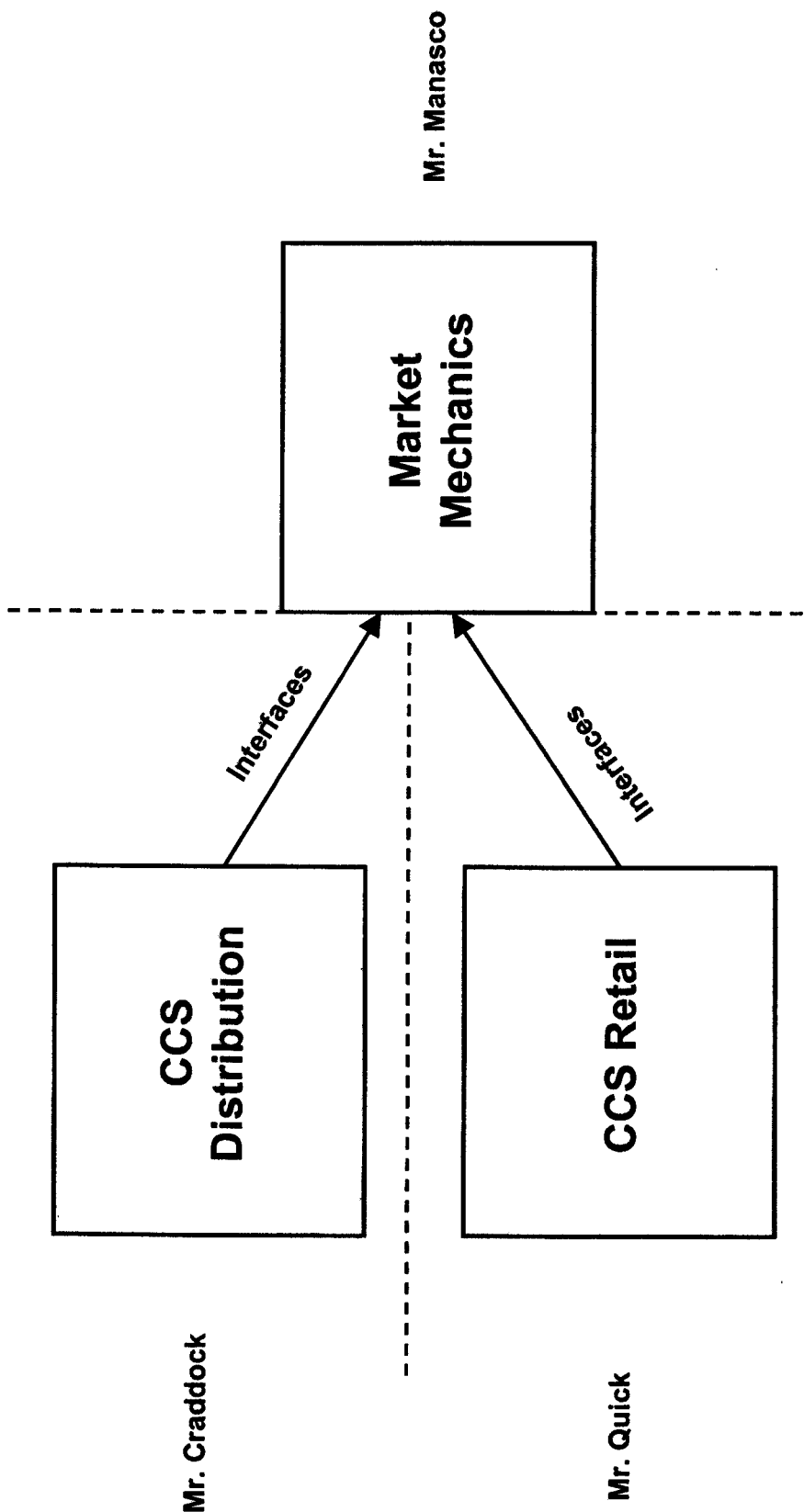
Witness	Class	Cost Type	Affiliate Billings						Non-Affiliate Charges				(I)
			(A)	(B)	(C)	(D)	(E)	(F)	(G)		(H)		
									Total	Billed to Others		Billed to EGS I, TX	
Menasco, Tom	Pilot Operations	Expense Capital	96,475	26,728	70,748	427,338	498,084	1,548,729	-	1,548,729	2,044,813		
			1,247,494	5,931	1,241,563	55,780	1,297,323	7,368,221	389,889	7,758,109	9,055,433		
	Total Pilot Operations		1,343,969	31,659	1,312,309	483,098	1,795,407	8,914,950	389,889	9,304,838	11,100,246		
Menasco, Tom	Pilot Project	Expense Capital	1,002,625	28,393	974,232	(403,316)	570,916	210,018	-	210,018	780,935		
			-	-	-	-	-	-	-	-	-		
	Total Pilot Project		1,002,625	28,393	974,232	(403,316)	570,916	210,018	-	210,018	780,935		
Menasco, Tom	Texas SET & LPDA	Expense Capital	50,616	6,593	44,022	(29,104)	14,918	6,047	(343)	5,704	20,622		
			21,013,048	2,738,401	18,274,646	1,460,190	19,734,837	22,673,666	4,105,011	26,778,677	48,513,514		
	Total Pilot Project		21,063,663	2,744,995	18,318,669	1,431,086	19,749,755	22,679,713	4,104,668	26,784,381	48,534,136		
Menasco, Tom	Total Tom Menasco Classes	Expense Capital	1,149,716	60,714	1,089,001	(5,083)	1,083,918	1,762,794	(343)	1,762,451	2,846,370		
			22,280,542	2,744,333	19,516,209	1,515,951	21,032,160	30,041,887	4,494,899	34,536,786	55,568,946		
	Total		23,410,258	2,805,047	20,605,211	1,510,868	22,116,078	31,804,681	4,494,556	36,299,238	58,415,316		

Amounts may not add or tie to other schedules due to rounding.

MANASCÒ, TOM

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Logical Relationships Among Witnesses



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Entergy Texas Distribution Market Mechanics

PUCT Staff Discussion

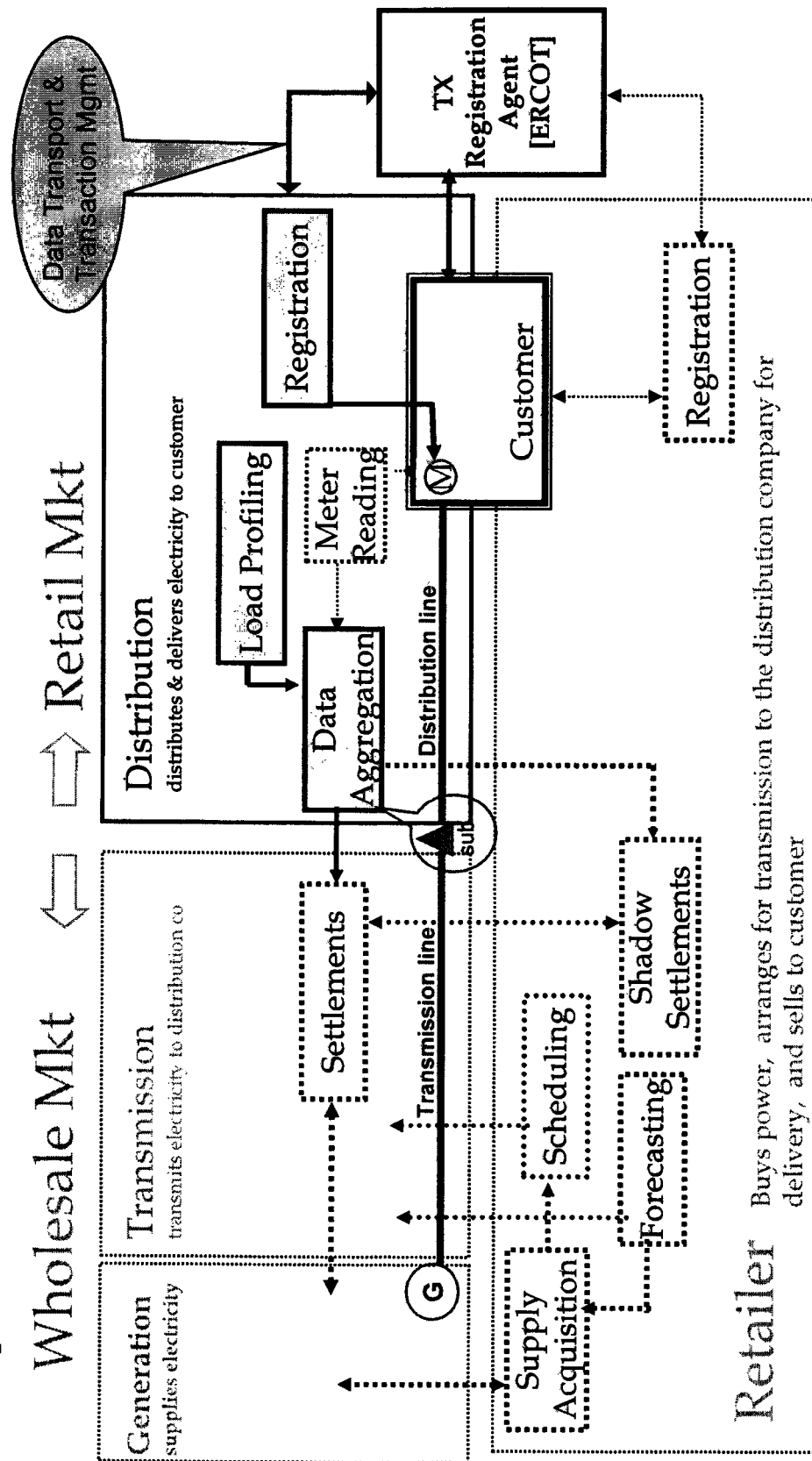
September 21, 2000

TX PUCT Staff Discussion 09.21.00



Market Mechanics

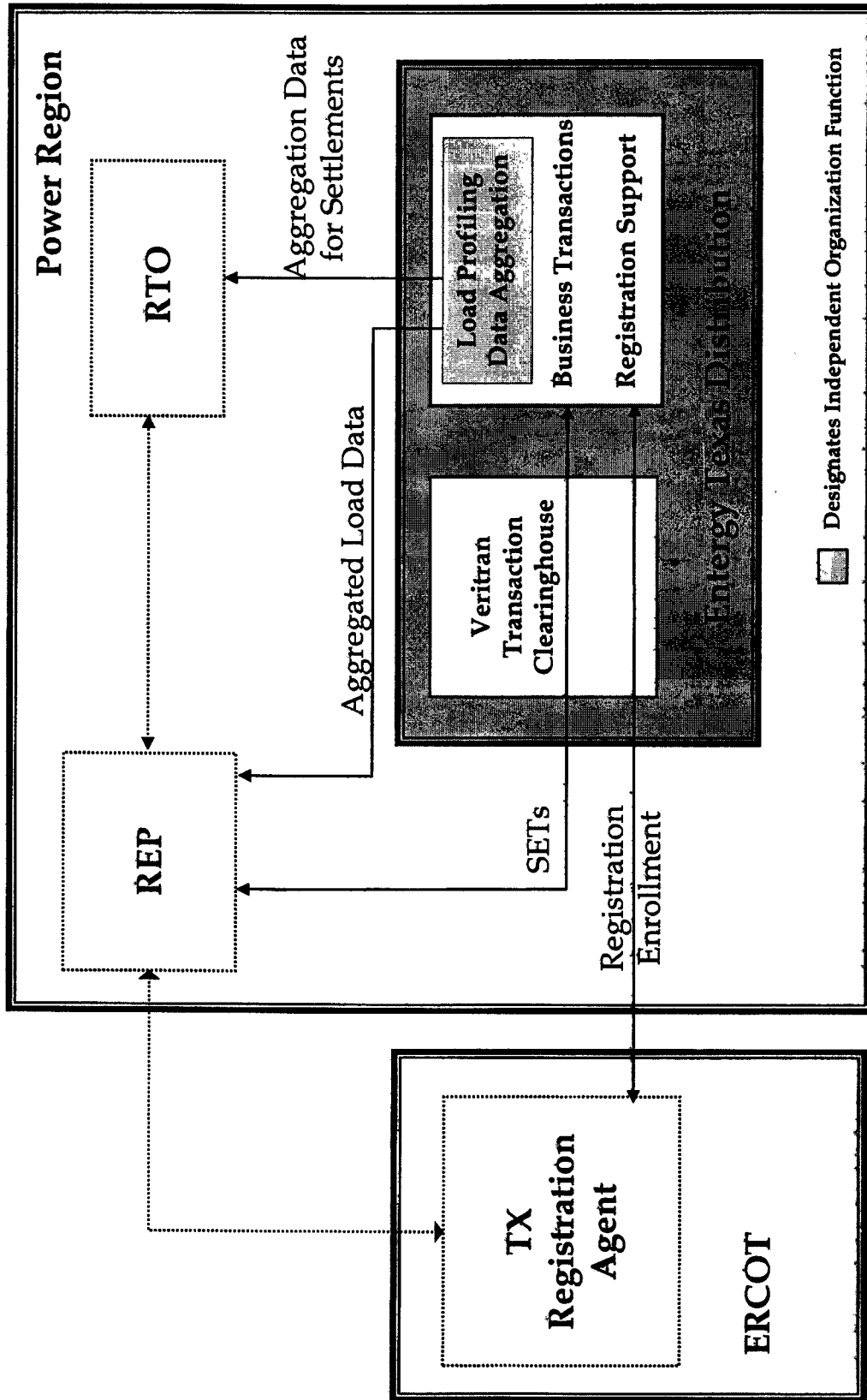
- the processes and systems [mechanisms] required for market participants to interact in a competitive environment.



TX PUCT Staff discussion 09.21.00

Exhibit TRM-02 - Market Mechanics Overview
2005 Transition to Competition Cost Case
Page 1 of 8

Entergy Texas Distribution - Market Mechanics



Entergy Texas Distribution - Load Profiling

- Analyses are being performed to determine the number and classes of profiles to be developed:
 - Anticipated number/classes of profiles:
 - 2 to 3 Residential
 - 1 Small General Service (customers with less than 5-10 kW)
 - 4 to 6 Large General/Large Power Service (may be segmented into classes by load factor, revenue classes, existing rate classes, other).
 - 2 Unmetered Services - Night-time loads (i.e. lighting) and 100% load factor loads
- Entergy will use ICF's Energy Vision 2000 (EV2K) software for profiling.
- Each customer in Entergy's GSU-TX territory will be assigned to a profile class. This assignment will be maintained in the Customer Registration Database.
- Target for developing & publishing profile information is 1/01.
- Profile information expected to be provided to REPS include:
 - Static profiles (i.e. load shapes) for each designated customer class.
 - Profile model for each profile class. This model (equation) will allow retailer to forecast loads by inserting forecasted weather into model.



Entergy Texas Distribution - Data Aggregation

- Load data will be aggregated by:
 - REP
 - Settlement Area/Node
- Customers with Interval Data Recorders (IDR) will use measured data in aggregation process.
- Line losses will be added to the customers' load during aggregation process.
- Aggregation results provided to REP and to RTO for market settlement purposes.
- Aggregation Routine:
 - Initial Settlement - TBD by RTO
 - Final Settlement - 45 days after date of energy flow.
- Entergy will use ICF's Energy Vision 2000 (EV2K) software for data aggregation

